May, 2009

# 2009 PERB Conference

The 2009 PERB Conference will mark 35 years of collective bargaining under the Public Employment Relations Act. The Conference will be held on October 8 and 9, 2009 at the West Des Moines Marriott. Although the program and schedule have not yet been finalized, following are highlights of some of the planned program topics and presenters:

### "Chapter 20 for Beginners"

A pre-conference introduction to Iowa Code chapter 20 and PERB functions. This is a special "early-bird" session designed to allow those new to chapter 20 to gain a basic understanding of the Public Employment Relations Act and PERB functions before the regular conference program begins. PERB staff will provide a brief overview of such matters as bargaining unit determination and election procedures, bargaining and impasse timelines and procedures, types of cases handled by PERB, including prohibited practice complaints and negotiability disputes, and services provided by PERB, including website information.

### "A Look Back"

A former Executive Director and PERB Board Member and former PERB staff members will reflect on challenges faced in establishing the agency and implementing the Public Employment Relations Act. The panelists will also provide personal perspectives on what the future may hold for the Act.

- Peter Pashler former Executive Director and PERB Board Member. Currently, Attorney, Ahlers & Cooney, P.C., Des Moines, Iowa.
- Ron Hoh former PERB Director of Mediation Services and Hearing Officer (ALJ). Currently, Arbitrator, National Academy of Arbitrators, Creve Couer, Missouri.
- Bill Snyder former PERB Mediator and Hearing Officer (ALJ). Retired Director of Human Resources, Iowa Judicial Branch, Des Moines, Iowa.
- Jeffrey A. Krausman former PERB Mediator and Hearing Officer (ALJ). Currently, Attorney, Dickinson, Mackaman, Tyler & Hagen, Des Moines, Iowa.
- John Ayers former PERB Mediator and Hearing Officer (ALJ). Currently, Arbitrator & Minister, Our Lady of the Americas & Saint Boniface Catholic Churches, Des Moines, Iowa.

# "Top Ten List for Successful Mediation"

This session will explore how mediation has evolved over time and what it takes for a successful mediation now. It will explore issues such as preparation by the parties, advocate

# SPECIAL ISSUE

Preview of 2009 PERB Conference

October 8 & 9, 2009

West Des Moines Marriott

We are sending this conference preview so that those organizations which will not be meeting over the summer can take action soon if necessary to authorize attendance. Look for registration materials in July.

# http://iowaperb.iowa.gov/

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and mediator behavior, aggressive vs passive mediation and debriefing after the session. Specific suggestions by mediators that would increase the effectiveness of the process will be included. Finally, the session will involve participation by the audience on how to prepare for and engage in an effective mediation.

Roger L. White - Mediator, Facilitator, and Arbitrator, Cedar Falls, Iowa.

Rosemary Hayes - Commissioner, Federal Mediation & Conciliation Service, Cedar Rapids, Iowa.

Linda Schneider - UniServ Director, Great River UniServ Unit, Davenport, Iowa.

Steve Avery - Attorney, Cornwall, Avery, Bjornstad & Scott, Spencer, Iowa

#### "What Convinces Arbitrators in Discipline, Discharge and Contract Interpretation Cases"

In this session a panel of experienced arbitrators will focus on the evidence, arguments and advocacy techniques that convince arbitrators one way or the other in discipline and discharge cases. For example, what are the elements of a well-argued discipline case? How often are the seven time-worn tests of discipline really used and how much weight do arbitrators give them? How much notice is enough? How important is the investigation? What mistakes do employers make when applying rules inconsistently? How best to argue that the "punishment doesn't fit the crime?" What can employers and unions do to increase the chances of getting the arbitrator to see things their way?

Our panel will provide answers to these and many other questions and will provide their valuable insights into what parties can do, and what they should not do, in a discipline/discharge case.

The panel will also touch on contract interpretation issues such as general contract interpretation principles, bargaining history and past practice to give meaning to disputed language and to seek the prime directive - determining the intent of the parties.

- Jeffrey W. Jacobs Arbitrator, National Academy of Arbitrators; Attorney, Edina, Minnesota.
- Harvey A. Nathan Arbitrator, National Academy of Arbitrators, Chicago, Illinois.
- Christine Ver Ploeg Professor, William Mitchell College, St. Paul, Minnesota; Arbitrator, National Academy of Arbitrators.
- Hugh J. Perry, former PERB Mediator and Hearing Officer (ALJ). Currently, Arbitrator and Attorney, Perry Law Offices, Storm Lake, Iowa.

# "You Can't Always Get What You Want, But If You Try, Sometime . . . You Get What You Need: Perspectives From Neutrals on Effective Advocacy in Impasse Cases"

A panel of highly experienced neutrals will discuss the presentation of offers and supporting evidence in Chapter 20 factfinding and interest arbitration cases. This interactive session will examine various topics that affect the probability of having offers selected. Session components will include determining which statutory decision criteria carry more weight on different issues where external comparability clashes with internal comparability, how to

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determine ability to pay and the degree of deference owed to bargaining history. Other topics include bringing issues other than wages and insurance to hearing, how to propose and support changes in contract language, and how to use the PERB databases to prepare for hearing. Attendees will have the opportunity to actively participate in this session, including the ability to offer suggestions about how much analysis of the evidence is useful in understanding the rulings in an award.

Peter Feuille - Professor, University of Illinois; Arbitrator, National Academy of Arbitrators.

Ruth M. Weatherly - Professor, Simpson College, Indianola, Iowa; Arbitrator.

Dennis A. Krueger - Arbitrator, Krueger Consulting, Des Moines, Iowa.

Richard C. Pegnetter - Dean of Business, Florida Gulf Coast University, Bonita Springs, Florida; Arbitrator.

#### "Ethics in Labor Relations"

Two experienced labor and management representatives will discuss ethical concerns in negotiating and administering a collective bargaining agreement.

James C. Hanks - Attorney, Ahlers & Cooney, P.C., Des Moines, Iowa.

MacDonald Smith - Attorney, Smith & McElwain, Sioux City, Iowa.

#### "Navigating PERB's Website and Electronic Databases for Information"

Learn where and how to access information and documents from the website and electronic databases, such as neutral biographies, recent PERB decisions, health care data, and current contracts. The basics of using the search and contents functions of the databases will be provided as well as tips on finding cases or contracts.

#### "PERB Update"

PERB will provide information about delivery of services during the budget crisis, caselaw developments and the PERB website.

The conference registration fee is \$195 (same as the 2007 conference fee) and the room rate is \$86 per night plus taxes (\$18 less than the 2007 conference room rate).

Application will be made for approval of CLE credits for the conference including one hour of ethics credit. Please send this newsletter to others who may be interested in the program. Mark your calendars now and plan to attend!

Address comments and/or questions about the PERB 2009 Conference to either Neil Barrick at (515) 281-4143, neil.barrick@iowa.gov or Jim McClimon at (515) 281-4053, james.mcclimon@iowa.gov.