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## Executive Summary

|  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Almost 19,000 employees work for the State of lowa Executive Branch (excluding Fair Authority, Community-Based Corrections, and the Regents employees). These employees are undoubtedly the most valuable resource for providing timely and quality services to lowans. To strategically manage this resource, State departments and policymakers must have thorough and accurate information.

The information in "Just the Facts for 2002" is a snapshot of the workforce, collected, compiled, and presented in a format that will aid agencies and decision makers in strategic planning. In many cases, data cover a number of years and are presented to give the reader a sense of trends.

While the Department of Personnel wants to present data in its purist form so readers can draw their own conclusions, we also have a responsibility to clarify anything that may be confusing or misleading. It is important to highlight workforce trends and explain their significance to the work of lowa state government. The following chapter summaries are intended to do that.

## Chapter 1: Employees

The Executive Branch is the largest employer in the state when all agencies and the Regents institutions are combined. It is the second largest employer in lowa when the Regents is not included.

Over half of the full-time workforce is in the departments of Human Services (26\%), Transportation (17\%), and Corrections (15\%). Over one-third of the Executive Branch workforce is in Polk County and one-third of the full-time workforce is classified as Professional.

The number of full-time employees* had increased a total of $10.0 \%$ since FY 1995 as of the end of fiscal year 2001, however this year the number of employees actually decreased $6.9 \%$. This results in only a net increase of $2.4 \%$ since FY '95.

* This does not include the Fair Authority, Corrections, and Regents employees.


## Chapter 2: Salaries

The annual base salary has increased a total of $30.8 \%$ since FY 1995, an average of about $4.4 \%$ a year. The average annual base salary of state employees in FY 2002 was $\$ 41,164$ or $\$ 19.79$ per hour.

It is useful to compare salaries paid to Executive Branch employees with salaries paid by other employers. Because the work of government is primarily knowledge-based, many jobs require
at least a college education, while others require post-graduate degrees. In March of 1999, the U.S. Census Bureau found that median earnings on the national level vary by educational attainment and, on average, an individual with a Bachelor's degree had annual earnings of $\$ 44,198$, while individuals with a Master's degree earned \$52,248 a year.

Since the first "Just the Facts" in FY 2000, Recruitment, Retention and Performance bonuses have all been drastically reduced. Performance bonuses, for example, have been reduced by almost 60\% from FY 2000 across all Executive Branch Departments.
Executive Branch employees earned 63,187 days of overtime in Fiscal Year 2002, valued at $\$ 12,609,371$. Of the 63,187 days of overtime worked, $85.5 \%$ of these days were worked in three departments, Human Services, Transportation, and Corrections. Since the first "Just the Facts" in FY 2000, overtime has been reduced by over $45 \%$ from FY 2000 across all Executive Branch Departments. In FY 2000, The average amount of overtime worked for employees in Human Services, Transportation, and Corrections, when aggregated, was 8.66 days per state employee. In FY 2002, the number of days per employee has dropped to 4.85 days.

## Chapter 3: Equal Employment

The State of lowa is committed to equal opportunity in employment and ensuring that the State's employment practices are nondiscriminatory. Both the percentage of the Executive Branch workforce that is of a racial/ethnic minority and the percentage that is female are greater than the percentages found in lowa's available labor force (1990 Census information.) At the same time, the number of Executive Branch full-time employees who are female, of a racial/ethnic minority, or who have a disability has remained relatively static or decreased over the past seven years. Over one-third of both female and racial/ethnic minority employees are found in professional job classes.

In the future, the State will need to explore a more diverse range of sources for applicants in order to remain competitive in the recruitment marketplace. Eighty-five percent of the net growth of the nation's labor force during the 1990s came from people of color, immigrants, and women. During the last five years, lowa has received approximately 4,900 nonrefugee immigrants and more than 7,000 refugees. The number of racial/ethnic minorities in lowa is estimated to have increased $25 \%$ during the 1990s and, in fact, may have actually doubled by the time Census 2000 numbers are released. The U.S. Census Bureau projects that racial/ethnic minorities will make up $8.9 \%$ of lowa's population by 2025.

Persons with disabilities also represent a relatively untapped source of labor. Sixty-six percent of all persons with a disability in the U.S. are either unemployed or underemployed. In lowa, this would mean approximately 87,000 lowans.

The aging of the baby boomers may also result in a new labor pool to be tapped. While there will be a greater number of workers retiring, and retiring earlier, this is likely to increase the number of people interested in part-time employment and second careers.

## Chapter 4: Leave

Employees earned 435,811 days of vacation with a value of \$65,866,576 and took 411,964 days of vacation valued at $\$ 62,328,951$. This is approximately $21.74^{*}$ of vacation days taken per full-time employee.

Employees used 167,429 days of regular sick leave, valued at \$24,597,892, during FY 2002. This is about $8.8^{*}$ days per full-time employee. This was less than half of the total 365,907 days of total sick leave earned, valued at $\$ 52,911,518$.

* These figures are slightly inflated due to the fact that a small portion of these vacation and sick leave hours are attributed to permanent part-time employees not included in the average.


## Chapter 5: Benefits

Health care costs and utilization continue to rise nationwide, and employees continue to ask for more flexibility in the benefits they receive. Over $43 \%$ of health contract holders in the Executive Branch were in Wellmark's Program 3 Plus health plan. The employee premium share of family coverage for this plan has risen approximately $65 \%$ since FY 1995. The employer premium share of family coverage for this plan has more than doubled during the same period.

## Chapter 6: Employee Mobility

Many factors affect employee mobility: growth or decline in the number of state jobs, the availability of funding, the dynamics of state programs, types of occupations, geographical location of jobs, the characteristics of state employees themselves, external labor market conditions, and the availability of other employment.

The Executive Branch new hire rate has decreased from 3.7\% in FY 1995 to 3.4\% in FY 2002. The Executive Branch turnover rate has increased from 6.1\% in FY 1995 to 10.4\% in FY 2002. By comparison, according to Human Resource Management, Ninth Edition, 1999, most organizations' turnover rates average about $16 \%$ per year.

A three-year average shows that over $54 \%$ of employees who voluntarily left the Executive Branch were with the State for less than three years. This, along with the fact that by FY 2011, it has been estimated that over $33 \%$ of the current workforce will have reached retirement eligibility, makes it imperative that workforce planning be a part of the strategic planning process.

## Chapter 7: Age \& Years of Service

The State's workforce continues to age. During the past five years the number of employees in the $50-54$ age group increased $24 \%$, while the number of employees in the $30-34$ age group has decreased by $22 \%$. At the end of FY 2002, the average age of the 18,953 full-time permanent employees working in the Executive Branch was 45.45 years old and the average time worked for the State was 13.27 years. These figures are generally comparable when broken down by gender and racial/ethnic minority status. Again, findings support the need for departments to strategically plan for the future, as over $55 \%$ of the workforce generally, and over $71 \%$ of supervisors, are over 45 years of age.

## Chapter 8: Collective Bargaining

The majority ( $65 \%$ ) of the 18,953 full-time permanent Executive Branch employees are in positions covered by the American Federation of State, County, and Municipal Employees (AFSCME), lowa Council 61. Employees covered by the AFSCME collective bargaining agreement earn an average annual salary of $\$ 36,373$ (up a total of $31.3 \%$ from FY 1995). Employees covered by the State Police Officers Council (SPOC) collective bargaining
agreement earn an average annual salary of \$45,299 (up a total of 31.2\% from FY 1995). Employees covered by the United Electrical Local 893/lowa United Professional (UE/IUP) collective bargaining agreement earn an average annual salary of \$39,931 (up a total of 32.6\% from FY 1995).

Employees covered by the AFSCME collective bargaining agreement are, on average, 45.58 years old and have been employed in the Executive Branch for 12.78 years. Employees covered by the SPOC collective bargaining agreement are, on average, 37.83 years old and have been employed in the Executive Branch for 12.74 years. Employees covered by the UE/IUP collective bargaining agreement are, on average, 44.24 years old and have been employed in the Executive Branch for 12.73 years.

## Conclusion

The Department of Personnel has published "Just the Facts 2002," an almanac on the Executive Branch workforce, for two primary reasons. First, to assist state decision makers in preparing for the future. Thorough strategic planning is requisite to state government's future ability to provide quality products and services. Second, the Almanac is intended to function as an historical source of workforce data that can be used for comparative purposes as the workforce continues to change.

The information in this Almanac represents a static snapshot of our greatest resource-our employees. However, the workforce is not a static asset. Continuous workforce planning and management of our human capital are essential to future success.

## Employees

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In this section, the reader will find employment statistics for the Executive Branch workforce, excluding the Fair Authority, Community-Based Corrections (CBC) and the Regents. Tables and graphs show the number of full-time, part-time, and temporary employees along with other overall pictures of the Executive Branch. The following are points of summary for this section:

- At the end of Fiscal Year 2002, there were 18,953 full-time employees, 258 part-time employees, and 1,008 temporary employees working in the Executive Branch.
- Due to a net decrease of 1,406 full-time employees from last year's headcount of 20,359 , the number of full-time employees represents only a 2.4\% increase from Fiscal Year 1995.
- Fifty-eight percent of all Executive Branch employees work for one of three departments: Human Services (26\%), Transportation (17\%), and Corrections (15\%).

■ Thirty-four percent of all full-time Executive Branch employees are assigned to EEO-4 Category 2 (Professionals)*.

- Over one-third of all Executive Branch employees worked in Polk County at the end of Fiscal Year 2002.
* EEO-4 Category - The Equal Employment Opportunity Commission occupational category to which a given job class is assigned. There are eight EEO-4 categories.


## Executive Branch Full-Time Employees

| DEPARTMENT | FY 95 | FY 96 | FY 97 | FY 98 | FY 99 | FY 00 | FY 01 | FY 02 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 421 | 435 | 428 | 425 | 424 | 440 | 432 | 381 |
| AUDITOR | 100 | 119 | 122 | 120 | 125 | 128 | 117 | 101 |
| BLIND | 91 | 91 | 92 | 91 | 90 | 99 | 100 | 95 |
| CIVIL RIGHTS | 29 | 27 | 29 | 28 | 35 | 32 | 36 | 35 |
| COLLEGE AID | 37 | 36 | 37 | 32 | 35 | 35 | 35 | 36 |
| COMMERCE | 331 | 327 | 322 | 315 | 319 | 316 | 314 | 293 |
| CORRECTIONS | 1,937 | 2,092 | 2,323 | 2,605 | 2,815 | 3,069 | 3,074 | 2,863 |
| CULTURAL AFFAIRS | 71 | 72 | 74 | 83 | 88 | 85 | 83 | 70 |
| ECONOMIC DEVELOPMENT | 163 | 158 | 134 | 137 | 143 | 185 | 190 | 201 |
| EDUCATION | 600 | 59.5 | 588 | 590 | 600 | 591 | 613 | 612 |
| ELDER AFFAIRS | 27 | 25 | 28 | 25 | 27 | 26 | 31 | 29 |
| ETHICS/CAMPAIGN DISCLOSURE | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 5 |
| GENERAL SERVICES | 343 | 336 | 311 | 202 | 212 | 212 | 206 | 174 |
| GOVERNOR'S OFFICE | 41 | 46 | 42 | 36 | 41 | 47 | 47 | 44 |
| HUMAN RIGHTS | 48 | 45 | 44 | 43 | 47 | 48 | 52 | 51 |
| HUMAN SERVICES | 5.504 | 5.327 | 5.176 | 5.172 | 5.320 | 5.428 | 5.477 | 5.136 |
| INFORMATION TECHNOLOGY | * | * | * | 137 | 137 | 144 | 136 | 113 |
| INSPECTIONS AND APPEALS | 368 | 390 | 424 | 437 | 449 | 468 | 481 | 456 |
| IOWA COMMUNICATIONS NTWRK | 11 | 38 | 44 | 70 | 88 | 93 | 99 | 97 |
| LOWA PUBLIC TELEVISION | 113 | 121 | 124 | 129 | 139 | 135 | 129 | 123 |
| JUSTICE | 183 | 183 | 194 | 197 | 204 | 208 | 218 | 210 |
| LAW ENFORCEMENT ACADEMY | 23 | 24 | 27 | 26 | 31 | 29 | 31 | 30 |
| MANAGEMENT | 27 | 33 | 32 | 31 | 27 | 31 | 30 | 27 |
| NATURAL RESOURCES | 74.8 | 770 | 791 | 797 | 808 | 836 | 864 | 853 |
| PAROLE | 10 | 10 | 9 | 11 | 10 | 12 | 12 | 11 |
| PERSONNEL | 133 | 138 | 133 | 144 | 144 | 159 | 159 | 148 |
| PUBLIC DEFENSE | 214 | 221 | 222 | 223 | 265 | 276 | 294 | 306 |
| PUBLIC EMPLOYMENT RELATIONS | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 9 |
| PUBLIC HEALTH | 280 | 280 | 278 | 309 | 329 | 346 | 373 | 372 |
| PUBLIC SAFETY | 830 | 867 | 886 | 891 | 916 | 943 | 946 | 898 |
| REVENUE AND FINANCE | 600 | 608 | 592 | 572 | 567 | 566 | 560 | 491 |
| SECRETARY OF STATE | 37 | 36 | 36 | 4.0 | 38 | 4.0 | 41 | 30 |
| TRANSPORTATION | 3,518 | 3,550 | 3,444 | 3,426 | 3,562 | 3,569 | 3,533 | 3,139 |
| TREASURER | 24 | 24 | 23 | 20 | 20 | 21 | 21 | 24 |
| VETERAN'S AFFAIRS | 695 | 721 | 719 | 710 | 697 | 762 | 754 | 733 |
| WORKFORCE DEVELOPMENT | 929 | 881 | 892 | 864 | 850 | 847 | 851 | 757 |
| GRAND TOTALS | 18,506 | 18,646 | 18,640 | 18,958 | 19,617 | 20,246 | 20,359 | 18,953 |

* Department not in existence at the time.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.


## Executive Branch Full-Time Employees by Fiscal Year


-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Employee Percentages by Department, Fiscal Year 2002


-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Employees by Work County

| COUNTY | FY95 | FY96 | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 14 | 15 | 14 | 14 | 10 | 13 | 15 | 9 |
| ADAIR | 26 | 28 | 11 | 13 | 12 | 28 | 28 | 33 |
| ADAMS | 12 | 12 | 7 | 9 | 10 | 11 | 10 | 9 |
| ALLAMAKEE | 31 | 28 | 30 | 29 | 32 | 34 | 37 | 32 |
| APPANOOSE | 48 | 51 | 49 | 47 | 45 | 46 | 45 | 39 |
| AUDUBON | 7 | 8 | 8 | 9 | 8 | 8 | 7 | 3 |
| BENTON | 37 | 38 | 39 | 37 | 37 | 37 | 32 | 37 |
| BLACK HAWK | 384 | 388 | 391 | 392 | 396 | 393 | 484 | 4.07 |
| BOONE | 804 | 705 | 664 | 664 | 691 | 701 | 702 | 687 |
| BREMER | 27 | 26 | 25 | 25 | 28 | 27 | 27 | 29 |
| BUCHANAN | 403 | 395 | 376 | 366 | 389 | 397 | 393 | 366 |
| BUENA VISTA | 55 | 54 | 54 | 54 | 54 | 55 | 55 | 51 |
| BUTLER | 29 | 28 | 28 | 28 | 27 | 28 | 28 | 24 |
| CALHOUN | 120 | 119 | 117 | 120 | 126 | 133 | 132 | 118 |
| CARROLL | 47 | 47 | 90 | 92 | 93 | 91 | 90 | 84 |
| CASS | 117 | 113 | 117 | 116 | 112 | 108 | 106 | 100 |
| CEDAR | 30 | 29 | 30 | 28 | 28 | 26 | 30 | 21 |
| CERRO GORDO | 211 | 217 | 214 | 210 | 207 | 218 | 226 | 209 |
| CHEROKEE | 355 | 327 | 287 | 280 | 278 | 285 | 286 | 273 |
| CHICKASAW | 45 | 46 | 42 | 38 | 38 | 42 | 48 | 34 |
| CLARKE | 67 | 68 | 64 | 92 | 124 | 126 | 107 | 95 |
| CLAY | 79 | 77 | 77 | 73 | 71 | 70 | 70 | 78 |
| CLAYTON | 36 | 37 | 37 | 38 | 35 | 37 | 31 | 30 |
| CLINTON | 83 | 87 | 90 | 84 | 79 | 82 | 86 | 81 |
| CRAWFORD | 78 | 74 | 67 | 65 | 63 | 62 | 59 | 45 |
| DALLAS | 48 | 47 | 47 | 47 | 48 | 47 | 48 | 50 |
| DAVIS | 19 | 18 | 20 | 17 | 17 | 17 | 18 | 18 |
| DECATUR | 29 | 28 | 28 | 28 | 29 | 27 | 29 | 26 |
| DELAWARE | 80 | 78 | 79 | 80 | 81 | 81 | 84 | 74 |
| DES MOINES CTY | 109 | 110 | 107 | 109 | 109 | 102 | 107 | 97 |
| DICKINSON | 34 | 35 | 34 | 32 | 34 | 33 | 40 | 43 |
| DUBUQUE | 164 | 168 | 165 | 162 | 164 | 162 | 165 | 166 |
| EMMET | 21 | 21 | 21 | 23 | 22 | 22 | 23 | 20 |
| FAYETTE | 66 | 65 | 60 | 58 | 56 | 55 | 55 | 57 |
| FLOYD | 40 | 38 | 32 | 31 | 35 | 34 | 35 | 29 |
| FRANKLIN | 25 | 23 | 24 | 26 | 23 | 24 | 24 | 22 |
| FREMONT | 23 | 21 | 18 | 23 | 22 | 23 | 24 | 18 |
| GREEENE | 38 | 35 | 33 | 32 | 31 | 30 | 28 | 27 |
| GRUNDY | 9 | 8 | 8 | 8 | 9 | 11 | 12 | 11 |
| GUTHRIE | 25 | 29 | 40 | 40 | 42 | 29 | 30 | 23 |
| HAMILTON | 47 | 46 | 46 | 45 | 45 | 39 | 43 | 32 |
| HANCOCK | 28 | 28 | 29 | 29 | 25 | 27 | 25 | 22 |
| HARDIN | 220 | 220 | 218 | 220 | 223 | 243 | 241 | 233 |
| HARRISON | 34 | 38 | 37 | 37 | 37 | 38 | 34 | 30 |
| HENRY | 421 | 423 | 418 | 437 | 484 | 518 | 518 | 487 |
| HOWARD | 9 | 10 | 10 | 11 | 11 | 11 | 10 | 2 |
| HUMBOLDT | 12 | 15 | 14 | 14 | 14 | 13 | 12 | 7 |
| IDA | 9 | 10 | 10 | 11 | 11 | 12 | 10 | 8 |
| IOWA | 30 | 30 | 31 | 31 | 33 | 30 | 29 | 27 |
| JACKSON | 50 | 51 | 48 | 48 | 48 | 48 | 50 | 49 |

NOTE: County \#0 indicates employees work assignment outside lowa.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Employees by Work County cont.)

| COUNTY NAME | FY95 | FY96 | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| JASPER | 158 | 171 | 376 | 414 | 422 | 435 | 427 | 391 |
| JEFFEERSON | 68 | 68 | 72 | 76 | 72 | 77 | 78 | 76 |
| JOHNSON | 485 | 490 | 495 | 508 | 523 | 523 | 524 | 490 |
| JONES | 405 | 4.07 | 406 | 419 | 446 | 445 | 437 | 410 |
| KEOKUK | 19 | 19 | 21 | 20 | 17 | 18 | 19 | 20 |
| KOSSUTH | 27 | 28 | 28 | 28 | 29 | 29 | 30 | 29 |
| LEE | 547 | 544 | 552 | 559 | 554 | 570 | 587 | 557 |
| LINN | 493 | 4.92 | 491 | 4.99 | 489 | 498 | 4.94 | 423 |
| LOUISA | 15 | 17 | 18 | 19 | 15 | 18 | 20 | 16 |
| LUCAS | 59 | 57 | 59 | 59 | 56 | 58 | 64 | 52 |
| LYON | 20 | 20 | 18 | 15 | 17 | 18 | 18 | 16 |
| MADISON | 13 | 14 | 14 | 14 | 13 | 14 | 13 | 8 |
| MAHASKA | 45 | 43 | 42 | 43 | 39 | 36 | 39 | 35 |
| MARION | 40 | 42 | 40 | 39 | 41 | 40 | 38 | 39 |
| MARSHALL | 783 | 810 | 808 | 800 | 786 | 850 | 837 | 812 |
| MILLS | 900 | 867 | 815 | 839 | 859 | 875 | 857 | 850 |
| MITCHELL | 9 | 11 | 11 | 10 | 10 | 8 | 8 | 8 |
| MONONA | 30 | 29 | 29 | 28 | 28 | 27 | 28 | 26 |
| MONROE | 22 | 22 | 18 | 20 | 20 | 20 | 20 | 14 |
| MONTGOMERY | 47 | 34 | 43 | 40 | 41 | 40 | 41 | 36 |
| MUSCATINE | 61 | 65 | 63 | 63 | 72 | 75 | 72 | 70 |
| O'BRIEN | 26 | 29 | 30 | 28 | 30 | 28 | 27 | 25 |
| OSCEOLA | 12 | 11 | 10 | 11 | 12 | 12 | 9 | 3 |
| PAGE | 315 | 399 | 406 | 422 | 439 | 442 | 444 | 408 |
| PALOALTO | 16 | 17 | 16 | 16 | 17 | 17 | 19 | 13 |
| PLYMOUTH | 29 | 31 | 30 | 31 | 32 | 31 | 33 | 31 |
| POCAHONTAS | 15 | 15 | 15 | 16 | 16 | 16 | 16 | 14 |
| POLK | 5.980 | 6.104 | 6.178 | 6.217 | 6.44 .5 | 6.724 | 6.833 | 6.338 |
| POTTAWATTAMIE | 287 | 285 | 291 | 285 | 291 | 282 | 295 | 284 |
| POWESHIEK | 41 | 40 | 42 | 39 | 37 | 34 | 31 | 29 |
| RINGGOLD | 18 | 16 | 17 | 16 | 18 | 17 | 17 | 16 |
| SAC | 24. | 25 | 26 | 24 | 24 | 24 | 23 | 23 |
| SCOTT | 332 | 325 | 322 | 306 | 312 | 312 | 326 | 313 |
| SHELBY | 24 | 20 | 20 | 19 | 20 | 21 | 22 | 13 |
| SIOUX | 26 | 25 | 24 | 22 | 23 | 25 | 25 | 25 |
| STORY | 1.228 | 1.269 | 1.197 | 1.223 | 1.308 | 1.300 | 1.256 | 1.126 |
| TAMA | 136 | 144 | 136 | 142 | 158 | 163 | 155 | 148 |
| TAYLOR | 16 | 26 | 15 | 15 | 15 | 16 | 15 | 15 |
| UNION | 65 | 67 | 67 | 66 | 71 | 67 | 65 | 59 |
| VAN BUREN | 17 | 19 | 16 | 19 | 20 | 18 | 16 | 11 |
| WAPELLC | 197 | 195 | 146 | 139 | 143 | 147 | 157 | 143 |
| WARREN | 44 | 42 | 42 | 42 | 44 | 42 | 43 | 37 |
| WASHINGTON | 53 | 55 | 53 | 52 | 56 | 55 | 56 | 53 |
| WAYNE | 11 | 12 | 12 | 12 | 8 | 9 | 9 | 7 |
| WEBSTER | 140 | 141 | 141 | 299 | 393 | 525 | 525 | 496 |
| WINNEBAGO | 19 | 20 | 18 | 20 | 21 | 18 | 18 | 12 |
| WINNESHIEK | 59 | 59 | 59 | 58 | 61 | 63 | 61 | 59 |
| WOODBURY | 365 | 361 | 355 | 355 | 375 | 401 | 403 | 370 |
| WORTH | 15 | 16 | 15 | 13 | 15 | 14 | 15 | 13 |
| WRICHT | 20 | 16 | 17 | 17 | 18 | 20 | 21 | 19 |
| TOTALS | 18.506 | 18.646 | 18.640 | 18.958 | 19,617 | 20.246 | 20,359 | 18.953 |

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Employees by Work County, Fiscal Year 2002


-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Employees by EEO-4 Category, Fiscal Year 2002

| DEPARTMENT | EEO-4 <br> Category 1 Official / Administrator | EEO-4 <br> Category 2 Professional | EEO-4 <br> Category 3 <br> Technician | EEO-4 <br> Category 4 Protective Service | EEO-4 <br> Category 5 <br> Paraprofessional | EEO-4 <br> Category 6 Admin Support | EEO-4 <br> Category 7 <br> Skilled Craft | EEO-4 <br> Category 8 Service Maintenance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 28 | 86 | 134 | 0 | 11 | 121 | 0 | 1 |
| AUDITOR | 8 | 86 | 1 | 0 | 0 | 5 | 0 | 0 |
| BLIND | 5 | 47 | 3 | 0 | 13 | 17 | 9 | 1 |
| CIVIL RIGHTS | 6 | 24 | 0 | 0 | 1 | 4 | 0 | 0 |
| COLLEGEAID | 7 | 8 | 2 | 0 | 14 | 5 | 0 | 0 |
| COMMERCE | 55 | 173 | 10 | 0 | 17 | 37 | 1 | 0 |
| CORRECTIONS | 78 | 469 | 33 | 1.718 | 36 | 179 | 195 | 155 |
| CULTURAL AFFAIRS | 8 | 37 | 6 | 0 | 6 | 9 | 0 | 4 |
| ECONOMIC DEVELOPMENT | 42 | 100 | 7 | 0 | 21 | 25 | 0 | 6 |
| EDUCATION | 31 | 326 | 92 | 0 | 13 | 141 | 5 | 4 |
| ELDER AFFAIRS | 10 | 11 | 2 | 0 | 2 | 4 | 0 | 0 |
| ETHICS/CAMPAIGN DISCLOSURE | 1 | 2 | 0 | 0 | 0 | 2 | 0 | 0 |
| GENERAL SERVICES | 14 | 36 | 5 | 0 | 7 | 21 | 26 | 65 |
| GOVERNOR'S OFFICE | 16 | 5 | 3 | 0 | 13 | 2 | 0 | 3 |
| HUMAN RIGHTS | 9 | 31 | 3 | 0 | 4 | 4 | 0 | 0 |
| HUMAN SERVICES | 131 | 1.732 | 850 | 205 | 1.248 | 647 | 120 | 203 |
| INFORMATION TECHNOLOGY | 24 | 78 | 2 | 0 | 0 | 9 | 0 | 0 |
| INSPECTIONS AND APPEALS | 31 | 330 | 6 | 0 | 13 | 76 | 0 | 0 |
| IOWA COMMUNICATIONS NTWK | 24 | 52 | 10 | 0 | 5 | 6 | 0 | 0 |
| IOWA PUBLIC TELEVISION | 16 | 51 | 34 | 0 | 6 | 16 | 0 | 0 |
| JUSTICE. | 17 | 152 | 0 | 0 | 9 | 31 | 0 | 0 |
| LAW ENFORCEMENT ACADEMY | 2 | 17 | 0 | 1 | 0 | 8 | 2 | 0 |
| MANAGEMENT | 8 | 16 | 0 | 0 | 1 | 2 | 0 | 0 |
| NATURAL RESOURCES | 76 | 413 | 178 | 121 | 16 | 44 | 3 | 2 |
| PAROLE | 4 | 4 | 0 | 0 | 1 | 2 | 0 | 0 |
| PERSONNEL | 17 | 90 | 19 | 0 | 9 | 13 | 0 | 0 |
| PUBLIC DEFENSE | 25 | 63 | 14 | 92 | 16 | 14 | 49 | 33 |
| PUBLIC EMPLOYMENT RELATIONS | 2 | 4 | 0 | 0 | 0 | 3 | 0 | 0 |
| PUBLIC HEALTH | 58 | 208 | 6 | 0 | 33 | 67 | 0 | 0 |
| PUBLIC SAFETY | 20 | 89 | 24 | 627 | 17 | 121 | 0 | 0 |
| REVENUE_AND FINANCE | 53 | 295 | 21 | 0 | 3 | 117 | 0 | 2 |
| SECRETARY OF STATE | 7 | 4 | 0 | 0 | 7 | 11 | 0 | 0 |
| TRANSPORTATION | 138 | 603 | 636 | 113 | 27 | 363 | 1.214 | 45 |
| TREASURER | 6 | 9 | 1 | 0 | 2 | 5 | 0 | 0 |
| VETERAN'S AFEAIRS | 18 | 163 | 94 | 4 | 268 | 59 | 22 | 105 |
| WORKFORCE DEVELOPMENT | 42 | 550 | 58 | 0 | 15 | 89 | 0 | 3 |
| GRAND TOTALS | 1,037 | 6,364 | 2,254 | 2,881 | 1,854 | 2,279 | 1,646 | 632 |

NOTE: EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Employee Percentages by EEO-4 Category, Fiscal Year 2002



NOTE: Percentages are rounded.
NOTE: EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Part-Time Employees by Department

| DEPARTMENT | FY95 | FY96 | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 15 | 2 | 1 | 0 | 0 | 6 | 0 | 0 |
| AUDITOR | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 |
| BLIND | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 |
| CIVIL RIGHTS | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 |
| COLLEGE AID | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| COMMERCE | 10 | 9 | 9 | 8 | 9 | 9 | 6 | 6 |
| CORRECTIONS | 6 | 7 | 6 | 6 | 8 | 8 | 11 | 11 |
| CULTURAL AFFAIRS | 0 | 0 | 0 | 2 | 1 | 3 | 3 | 3 |
| ECONOMIC DEVELOPMENT | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 1 |
| EDUCATION | 4 | 4 | 5 | 0 | 0 | 0 | 4 | 4 |
| ELDER AFFAIRS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| GENERAL SERVICES | 6 | 2 | 5 | 4 | 4 | 4 | 3 | 2 |
| GOVERNORIS OFFICE | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUMAN RIGHTS | 3 | 2 | 1 | 0 | 0 | 0 | 0 | 0 |
| HUMAN SERVICES | 66 | 68 | 61 | 58 | 55 | 56 | 55 | 4.0 |
| INFORMATION TECHNOLOGY | * | * | * | 0 | 0 | 0 | 0 | 0 |
| INSPECTIONS AND APPEALS | 38 | 28 | 21 | 22 | 21 | 21 | 20 | 20 |
| IOWA COMMUNICATIONS NTWK | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 |
| HOWA PUBLIC TELEVISION | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 1 |
| JUSTICE | 2 | 3 | 1 | 2 | 2 | 0 | 5 | 4 |
| LAW ENFORCEMENT ACADEMY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MANAGEMENT | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| NATURAL RESOURCES | 25 | 23 | 24 | 22 | 21 | 22 | 4 | 3 |
| PAROLE | 6 | 6 | 6 | 6 | 5 | 5 | 4 | 4 |
| PERSONNEL | 1 | 1 | 2 | 1 | 1 | 1 | 1 | 2 |
| PUBLIC DEFENSE | 1 | 1 | 1 | 1 | 2 | 2 | 3 | 1 |
| PUBLIC EMPLOYMENT RELATIONS | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC SAFETY | 5 | 3 | 2 | 2 | 2 | 2 | 3 | 3 |
| REVENUE AND FINANCE | 1 | 1 | 1 | 4 | 2 | 2 | 4 | 3 |
| SECRETARY OF STATE | 0 | 0 | 0 | 0 | 2 | 2 | 1 | 0 |
| TRANSPORTATION | 57 | 52 | 54 | 47 | 46 | 41 | 39 | 26 |
| TREASURER | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| VETERAN'S AFFAIRS | 41 | 49 | 55 | 56 | 62 | 109 | 109 | 112 |
| WORKFORCE DEVELOPMENT | 15 | 18 | 15 | 13 | 10 | 8 | 7 | 7 |
| GRAND TOTALS | 310 | 285 | 277 | 261 | 260 | 306 | 288 | 258 |

* Department not in existence at the time.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.


## Executive Branch Temporary Employees by Department

| DEPARTMENT | FY95 | FY96 | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 24 | 30 | 28 | 30 | 25 | 34 | 16 | 16 |
| AUDIIOR | 0 | 2 | 0 | 0 | 0 | 0 | 3 | 0 |
| BLIND | 0 | 0 | 0 | 0 | 1 | 3 | 3 | 4 |
| CIVIL RIGHIS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLEGE AID | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| COMMERCE | 2 | 5 | 4 | 0 | 4 | 6 | 2 | 3 |
| CORRECTIONS | 6 | 3 | 4 | 6 | 28 | 30 | 36 | 25 |
| CULTURAL AFFAIRS | 3 | 4 | 4 | 6 | 9 | 8 | 13 | 5 |
| ECONOMIC DEVELOPMENT | 17 | 21 | 18 | 13 | 14 | 14 | 13 | 7 |
| EdUCATION | 8 | 7 | 7 | 7 | 9 | 6 | 7 | 5 |
| ELDER AFFAIRS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EIHICS/CAMPAICN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL SERVICES | 1 | 0 | 1 | 1 | 2 | 0 | 0 | 1 |
| GOVERNOR'S OFFICE | 0 | 1 | 0 | 2 | 0 | 4 | 2 | 3 |
| HUMAN RIGHTS | 1 | 1 | 2 | 0 | 1 | 0 | 3 | 3 |
| HUMAN SERVICES | 38 | 48 | 49 | 65 | 109 | 88 | 76 | 61 |
| INFORMATION TECHNOLOGY | * | * | * | 0 | 2 | 3 | 0 | 2 |
| INSPECTIONS AND APPEALS | 15 | 22 | 27 | 22 | 29 | 29 | 27 | 33 |
| IOWA COMMUNICATIONS NTWK | 0 | 0 | 0 | 0 | 2 | 1 | 0 | 3 |
| LOWA PUBLIC TELEVISION | 1 | 0 | 0 | 4 | 48 | 36 | 32 | 28 |
| JUSTICE | 7 | 2 | 4 | 6 | 10 | 6 | 6 | 3 |
| LAW ENFORCEMENT ACADEMY | 2 | 3 | 2 | 3 | 3 | 5 | 4 | 4 |
| MANAGEMENT | 0 | 1 | 1 | 1 | 2 | 4 | 2 | 1 |
| NATURAL RESOURCES | 414 | 432 | 431 | 44.1 | 489 | 444 | 511 | 336 |
| PAROLE | 0 | 0 | 0 | 0 | 2 | 4 | 2 | 4 |
| PERSONNEL | 0 | 1 | 1 | 1 | 7 | 8 | 0 | 3 |
| PUBLIC DEFENSE | 0 | 18 | 14 | 52 | 53 | 33 | 44 | 45 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 1 | 1 | 3 | 6 | 13 | 33 | 46 | 41 |
| PUBLIC SAFETY | 14 | 31 | 34 | 34 | 44 | 54 | 46 | 3 |
| REVENUE AND FINANCE | 171 | 181 | 184 | 170 | 140 | 119 | 94 | 70 |
| SECRETARY OF STATE | 1 | 6 | 7 | 2 | 2 | 4 | 6 | 1 |
| TRANSPORTATION | 612 | 371 | 555 | 568 | 581 | 537 | 188 | 134 |
| TREASURER | 2 | 2 | 4 | 3 | 5 | 2 | 2 | 3 |
| VETERAN'S AFFAIRS | 25 | 24 | 31 | 29 | 33 | 54 | 52 | 65 |
| WORKFORCE DEVELOPMENT | 55 | 10 | 20 | 26 | 23 | 24 | 61 | 96 |
| GRAND TOTALS | 1,420 | 1,227 | 1,435 | 1,498 | 1,690 | 1,593 | 1,297 | 1,008 |

* Department not in existence at the time.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.


## Salaries



In this section the reader will find Fiscal Year 2002 salary and payroll information for the Executive Branch workforce, not including the Fair Authority, Community-Based Corrections and Regents. The following are points of summary for this section. The State's workforce covers a wide range of jobs. This should be taken into account when reviewing average salaries that include everything from correctional officers and secretaries to physicians and engineers.

In Fiscal Year 2002, Executive Branch full-time employees, on average, earned \$41,164 annually in base salary.
The average salary of Executive Branch full-time employees has increased $30.8 \%$ since Fiscal Year 1995 and $5.3 \%$ since last fiscal year.
Since the first "Just the Facts" in FY 2000, Recruitment, Retention and Performance bonuses have all been drastically reduced. Performance bonuses, for example, have been reduced by almost $60 \%$ from FY 2000 across all Executive Branch Departments.
Executive Branch employees earned 63,187 days of overtime in Fiscal Year 2002, valued at \$12,609,371.
Of the 63,187 days of overtime worked, $85.5 \%$ of these days were worked in three departments, Human Services, Transportation, and Corrections
Since the first "Just the Facts" in FY 2000, overtime has all been reduced by over $45 \%$ from FY 2000 across all Executive Branch Departments. In FY 2000, The average amount of overtime worked for employees in Human Services, Transportation, and Corrections, when aggregated, was 8.66 days per state employee. In FY 2002, the number of days per employee has dropped to 4.85 days.

## Executive Branch Bonus Pay Expenditures by Department, Fiscal Year 2002

| DEPARTMENT | Reassignment |  | Recruitment |  | Retention |  | Performance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Count | Cost | Count | Cost | Count | Cost | Count | Cost |
| AGRICULTURE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 1 | \$750.00 |
| AUDITOR | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| BLIND | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| CIVIL RIGHTS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| COLLEGE AID | 0 | \$0.00 | 1 | \$2,500.00 | 2 | \$1,439.20 | 0 | \$0.00 |
| COMMERCE | 0 | \$0.00 | 0 | \$0.00 | 5 | \$16,669.60 | 5 | \$8,900.00 |
| CORRECTIONS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 2 | \$7,403.20 |
| CULTURAL AFFAIRS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| ECONOMIC DEVELOPMENT | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| EDUCATION | 0 | \$0.00 | 1 | \$5,070.00 | 2 | \$4,000.00 | 1 | \$500.00 |
| ELDER AFFAIRS | 0 | \$0.00 | 0 | \$0.00 | 1 | \$1,400.00 | 0 | \$0.00 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| GENERAL SERVICES | 0 | \$0.00 | 1 | \$2,007.20 | 0 | \$0.00 | 1 | \$750.00 |
| GOVERNOR'S OFFICE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| HUMAN RIGHTS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| HUMAN SERVICES | 0 | \$0.00 | 0 | \$0.00 | 5 | \$62,763.56 | 0 | \$0.00 |
| INFORMATION TECHNOLOGY | 0 | \$0.00 | 5 | \$21,354.41 | 8 | \$22,510.10 | 0 | \$0.00 |
| INSPECTIONS AND APPEALS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| IOWA COMMUNICATIONS NTWK | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| IOWA PUBLIC TELEVISION | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| JUSTICE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| LAW ENFORCEMENT ACADEMY | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| MANAGEMENT | 0 | \$0.00 | 0 | \$0.00 | 2 | \$7,326.20 | 1 | \$1,900.00 |
| NATURAL RESOURCES | 1 | \$150.40 | 1 | \$1,200.00 | 6 | \$41,100.00 | 5 | \$5,843.81 |
| PAROLE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| PERSONNEL | 1 | \$229.60 | 1 | \$500.00 | 1 | \$2,000.00 | 1 | \$3,000.00 |
| PUBLIC DEFENSE | 1 | \$62.40 | 2 | \$10,480.00 | 1 | \$2,366.00 | 75 | \$131,364.85 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| PUBLIC HEALTH | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 1 | \$2,479.36 |
| PUBLIC SAFETY | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| REVENUE AND FINANCE | 0 | \$0.00 | 0 | \$0.00 | 2 | \$2,792.80 | 0 | \$0.00 |
| SECRETARY OF STATE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| TRANSPORTATION | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| TREASURER | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| VETERANS AFFAIRS | 0 | \$0.00 | 0 | \$0.00 | 6 | \$95,047.77 | 0 | \$0.00 |
| WORKFORCE DEVELOPMENT | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 2 | \$2,450.00 |
| GRAND TOTALS | 3 | \$442.40 | 12 | \$43,111.61 | 41 | \$259,415.23 | 95 | \$165,341.22 |

NOTE: Employees receiving bonuses counted only one time in each category but may have received more than one payment.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: TMohning.

## Executive Branch Full-Time Average Base Salary by

| Department | FY 95 | FY 96 | FY 97 | FY 98 | FY 99 | FY 00 | FY 01 | FY 02 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | \$29,740 | \$30,221 | \$31,333 | \$32,823 | \$34,102 | \$34,815 | \$36,720 | \$38,572 |
| AUDITOR | \$38.288 | \$38.051 | \$38.548 | \$39.210 | \$40.254 | \$40,999 | \$4.5.819 | \$49,830 |
| BLIND | \$31,010 | \$31,851 | \$32,779 | \$34,178 | \$35,919 | \$36,474 | \$37,363 | \$39,527 |
| CIVIL RICHTS | \$33.675 | \$36.127 | \$37.106 | \$38.49 | \$38.615 | \$4,0.515 | \$42.129 | \$44.148 |
| COLLEGE AID | \$30,085 | \$31,988 | \$32,854 | \$34,387 | \$34,458 | \$35,527 | \$36,947 | \$39,899 |
| COMMERCE | \$41.161 | \$42.629 | \$43,968 | \$47.387 | \$48.189 | \$4,9,800 | \$52.011 | \$56.153 |
| CORRECTIONS | \$31,120 | \$31,865 | \$32,203 | \$33,007 | \$34.149 | \$35,001 | \$36,950 | \$38,942 |
| CULTURAL AFFAIRS | \$33.695 | \$34,546 | \$36.259 | \$35.913 | \$37.008 | \$37.866 | \$39,833 | \$42.400 |
| ECONOMIC DEVELOPMENT | \$40,866 | \$42,956 | \$43,489 | \$44.208 | \$45,504 | \$45,211 | \$47,442 | \$48,704 |
| EDUCATION | \$34.427 | \$35.754 | \$36.178 | \$37.342 | \$38.906 | \$4.0.417 | \$41.992 | \$44,317 |
| ELDER AFFAIRS | \$35,275 | \$32,609 | \$37,650 | \$39,502 | \$39,691 | \$41,301 | \$43,579 | \$47,779 |
| ETHICS/GAMPAICN DISCLOSURE | \$34,344 | \$35.870 | \$38.637 | \$39.515 | \$40.550 | \$42.522 | \$44.803 | \$43.697 |
| GENERAL SERVICES | \$30,656 | \$31,378 | \$33,806 | \$29,915 | \$31,353 | \$32,663 | \$34,941 | \$36,665 |
| GOVERNOR'S OFFICE | \$39.706 | \$40,850 | \$44.234 | \$4.6.955 | \$46.474 | \$47.247 | \$50.237 | \$50,623 |
| HUMAN RIGHTS | \$34,968 | \$36,479 | \$37,717 | \$38,726 | \$39,724 | \$41,599 | \$44,003 | \$45,990 |
| HUMAN SERVICES | \$29,121 | \$30,114 | \$30.939 | \$31.922 | \$32.914 | \$33.937 | \$35.688 | \$36.953 |
| INFORMATION TECHNOLOGY |  | * |  | \$42,644 | \$44,848 | \$47,566 | \$58,099 | \$62,378 |
| INSPECTIONS AND APPEALS | \$38,596 | \$39,940 | \$41.142 | \$43.232 | \$44.807 | \$46,045 | \$48,262 | \$50,389 |
| IA COMMUNICATIONS NETWORK | \$53,467 | \$38,665 | \$41,385 | \$42,718 | \$44,153 | \$45,325 | \$49,800 | \$51,772 |
| IOWA PUBLIC TELEVISION | \$35.318 | \$36.257 | \$37.503 | \$38.506 | \$38.964 | \$41.288 | \$43.559 | \$44.838 |
| JUSTICE | \$47,548 | \$50,868 | \$53,170 | \$56,159 | \$57,580 | \$59,221 | \$61,897 | \$64,017 |
| LAW ENFORCEMENT ADACEMY | \$35.709 | \$37,194 | \$36.852 | \$38.577 | \$38.956 | \$40,904 | \$42.734 | \$45,156 |
| MANAGEMENT | \$51.809 | \$51.923 | \$55.511 | \$56.538 | \$58.687 | \$60,898 | \$67.000 | \$68.478 |
| NATURAL RESOURCES | \$35.4.60 | \$36,532 | \$37.609 | \$38.917 | \$40,148 | \$41.552 | \$43.448 | \$45.544 |
| PAROLE | \$39.027 | \$40.919 | \$41.059 | \$45.192 | \$46.869 | \$46.946 | \$49,683 | \$49,090 |
| PERSONNEL | \$35.942 | \$37.189 | \$38.889 | \$40.701 | \$42.246 | \$43.167 | \$46,574 | \$48.836 |
| PUBLIC DEFENSE | \$28.295 | \$29,493 | \$30.495 | \$31.381 | \$32.124 | \$33.697 | \$35.694 | \$38.179 |
| PUBL EMPLOYMENT RELATIONS | \$44.761 | \$47,381 | \$49,710 | \$51.90 | \$54.001 | \$55.718 | \$57.390 | \$58.613 |
| PUBLIC HEALTH | \$35.545 | \$37.570 | \$39.247 | \$40.357 | \$41.980 | \$43.634 | \$45.971 | \$48.240 |
| PUBLIC SAFETY | \$35.832 | \$36,538 | \$38.001 | \$39.196 | \$40,349 | \$41.558 | \$43.383 | \$46.054 |
| REVENUE AND FINANCE | \$32.465 | \$33.438 | \$34.817 | \$36.306 | \$37.580 | \$39,008 | \$41.950 | \$44.403 |
| SECRETARY OF STATE | \$32.819 | \$35,066 | \$37.133 | \$38.131 | \$39.139 | \$40,032 | \$43.359 | \$44.257 |
| TRANSPORTATION | \$29,722 | \$30,744 | \$31,524 | \$32,666 | \$33,449 | \$34,855 | \$37,022 | \$40,099 |
| TREASURER | \$34,394 | \$36,874 | \$38,686 | \$42.789 | \$43.432 | \$43.732 | \$47.435 | \$47,043 |
| VETERAN'S AFFAIRS | \$28,329 | \$29,605 | \$30,656 | \$31,718 | \$33,004 | \$33,039 | \$34,844 | \$36,472 |
| WORKFORCE DEVELOPMENT | \$31,011 | \$32,609 | \$34,568 | \$35,901 | \$37,337 | \$38,063 | \$40,336 | \$41,398 |
| AVERAGE ANNUAL SALARY | \$31,475 | \$32,582 | \$33,596 | \$34,773 | \$35,846 | \$36,972 | \$39,091 | \$41,164 |

## Department

* Department not in existence at the time.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.


## Executive Branch Full-Time Average Base Salary



NOTE: Percentages in each bar represent increase from previous fiscal year.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Overtime/Compensatory Time by Department, Fiscal Year

| DEPARTMENT | Overtime <br> Expense | Overtime Days | Comp Earned Value | Comp Earned Days | Comp Taken Expense | Comp Taken Days |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | \$67,708.61 | 317.5 | \$22,733.26 | 175.3 | \$21,899.20 | 166.8 |
| AUDITOR | \$134.33 | 0.6 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| BLIND | \$21,896.66 | 117.3 | \$4,910.12 | 44.5 | \$2,661.13 | 24.2 |
| CIVIL RIGHTS | \$0.00 | 0.0 | \$561.34 | 3.7 | \$561.34 | 3.8 |
| COLLEGE AID | \$665.46 | 2.9 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| COMMERCE | \$7.648.32 | 34.1 | \$19.708.27 | 109.8 | \$18.228.68 | 100.2 |
| CORRECTIONS | \$1,747,430.26 | 8,147.4 | \$2,562,764.75 | 18,238.4 | \$1,100,588.02 | 7,758.6 |
| CULTURAL AFFAIRS | \$12.228.80 | 80.3 | \$50.145.99 | 316.9 | \$43.831.22 | 266.3 |
| ECONOMIC DEVELOPMENT | \$52,938.66 | 272.8 | \$26,654.45 | 171.9 | \$20,374.30 | 114.3 |
| EDUCATION | \$190.915.98 | 867.2 | \$20.24.0.63 | 138.5 | \$18.984.00 | 129.0 |
| ELDER AFFAIRS | \$2,852.84 | 13.3 | \$1,808.24 | 13.0 | \$1,177.80 | 8.6 |
| ETHICS/CAMPAIGN DISCLOSURE | \$0.00 | 0.0 | \$797.38 | 4.8 | \$796.42 | 4.9 |
| GENERAL SERVICES | \$41,911.67 | 232.0 | \$30,179.14 | 234.8 | \$27,860.59 | 217.4 |
| GOVERNOR'S OFFICE | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| HUMAN RIGHTS | \$12,071.91 | 80.3 | \$2,393.86 | 17.5 | \$2,396.59 | 17.5 |
| HUMAN SERVICES | \$4.051.175.41 | 21.111 .1 | \$3.120.227.90 | 24.963.1 | \$1.401.018.78 | 10.881.9 |
| INFORMATION TECHNOLOGY | \$16.756.26 | 70.8 | \$93.219.21 | 416.6 | \$66,609.80 | 289.8 |
| INSPECTIONS AND APPEALS | \$14.034.55 | 75.9 | \$4.8.638.47 | 261.3 | \$47.864.47 | 254.5 |
| IOWA COMMUNICATONS NETWORK | \$654.98 | 3.4 | \$11.411.12 | 57.5 | \$11,102.15 | 57.1 |
| LOWA PUBLIC TELEVISION | \$76.707.29 | 351.8 | \$84.675.97 | 543.7 | \$58.409.21 | 367.8 |
| JUSTICE | \$68.89 | 0.4 | \$32,131.97 | 222.9 | \$31,978.49 | 217.1 |
| LAW ENFORCEMENT ACADEMY | \$4.223.49 | 27.8 | \$6.590.15 | 38.7 | \$4.537.25 | 25.2 |
| MANAGEMENT | \$0.00 | 0.0 | \$418.45 | 3.2 | \$643.17 | 4.3 |
| NATURAL RESOURCES | \$43.933.77 | 252.4 | \$669,610.48 | 4.182.8 | \$551.052.60 | 3.427 .5 |
| PAROLE BOARD | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| PERSONNEL | \$38.027.39 | 158.5 | \$5.887.00 | 40.3 | \$4.425.16 | 31.1 |
| PUBLIC DEFENSE | \$105,717.40 | 585.7 | \$184,895.99 | 1,512.9 | \$108,817.25 | 859.9 |
| PUBLIC EMPLOYEE RELATIONS | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| PUBLIC HEALTH | \$113,134.28 | 482.2 | \$77,005.29 | 434.9 | \$67,593.42 | 385.6 |
| PUBLIC SAFETY | \$165.139.47 | 794.6 | \$1,613.333.20 | 9,508.6 | \$733.222.59 | 4.442.4 |
| REVENUEAND FINANCE | \$56,427.70 | 322.6 | \$68,806.74 | 424.8 | \$67,397.68 | 494.6 |
| SECRETARY OF STATE | \$11.293.26 | 51.3 | \$16.023.14 | 90.3 | \$7.097.01 | 44.6 |
| TRANSPORTATION | \$4.963.607.43 | 24.787.4 | \$1.959.616.57 | 22.570 .7 | \$1.194.656.02 | 14.546.0 |
| TREASURER | \$7.396.20 | 50.1 | \$3.230.62 | 26.7 | \$2.507.26 | 19.7 |
| VEIERAN AFFAIRS | \$667.419.73 | 3.358 .3 | \$668,672.20 | 5.229 .8 | \$227.571.76 | 1.438.3 |
| WORKFORCE DEVELOPMENT | \$115.249.92 | 536.5 | \$87,493.58 | 525.0 | \$77.598.60 | 471.2 |
| GRAND TOTALS | \$12,609,370.92 | 63,186.5 | \$11,494,785.48 | 90,522.9 | \$5,923,461.96 | 47,070.2 |

## 2002

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel \& lowa Department of Transportation-HRIS : TMohning.

## Salary Increases of Executive Branch Employees

|  | $\frac{\text { Contract Covered }}{\text { (AFSCME only) }}$ |  |  |  |  | Non-Contract |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year | Steps | Across-theBoard |  | Steps |  | Across-theBoard | Merit Steps |  |
| 1982 | 7 TO 6 | 8.0\% | (a) | None |  | 8.0\% | None |  |
| 1983 | 6 | 8.0\% |  | None |  | 8.0\% | None |  |
| 1984 | 6 | 0.0\% |  | None |  | 0.0\% | None |  |
| 1985 | 6 | 4.0\% |  | + Step |  | 4.0\% | + Merit Step |  |
| 1986 | 6 | 1.0\% |  | + Step |  | 1.0\% | + Merit Step |  |
| 1987 | 6 | 1.0\% |  | + Step |  | 1.0\% | + Merit Step |  |
| 1988 | 6 | 2.0\% |  | + Step |  | 2.0\% | + Merit Step |  |
| 1989 | 6 | 4.0\% |  | + Step |  | 4.0\% | + Merit Step |  |
| 1990 | 6 | 3.5\% |  | + Step |  | 3.5\% | + Merit Step |  |
| 1991 | 6 | 5.0\% |  | + Step |  | 5.0\% | + Merit Step |  |
| 1992 | 6 | 5.0\% | (c) | + Step |  | 0.0\% | None |  |
| 1993 | 6 | 4.0\% |  | + Step | (b) | 7.5\% | + Merit Step |  |
| 1994 | 6 | PLUS \$650 |  | + Step |  | PLUS \$650 | + Merit Step |  |
| 1995 | 6 | 4.0\% | (d) | + Step |  | 4.0\% | + Merit Step | (d) |
| 1996 | 6 | 3.0\% |  | + Step |  | 3.0\% | + Merit Step |  |
| 1997 | 6 | 2.5\% |  | + Step | (e) | 2.5\% | + Merit Step | (e) |
| 1998 | 6 | 3.0\% |  | + Step |  | 3.0\% | + Merit Step |  |
| 1999 | 6 | 3.0\% |  | + Step |  | 3.0\% | + Merit Step |  |
| 2000 | 6 TO 7 | 0.0\% | (f) | + Step |  | 3.0\% | + Merit Step |  |
| 2001 | 7 TO 8 | 2.6\% | (g) | + Step |  | 3.0\% | + Merit Step |  |
| 2002 | 8 | 3.0\% |  | + Step |  | 3.0\% | + Merit Step | (h) |

(a) Includes both Across-the-Board and Step increases.
(b) Contractual employees received a $\$ 400$ bonus in December 1992.
(c) 3.0\% effective July 1, 1991 and 2.0\% effective January 1, 1992.
(d) 2.0\% effective July 1, 1994 and $2.0 \%$ effective January 1, 1994.
(e) A one-time $\$ 300$ payment for full-time employees at the top step was provided in December 1996. Part-time employees at the top step received a one-time $\$ 150$ payment.
(f) Increased the number of steps but retained the minimums and maximums. The increased step was equivalent to a $3.0 \%$ ATB.
(g) The maximum was increased on average by $3.2 \%$ due to the $8^{\text {th }}$ step.
(h) Non-Contract Pay plan merged to 000 and ranges matched to AFSCME 014 Pay Plan.

NOTE: The first session of the $74^{\text {th }}$ General Assembly passed salary adjustment legislation (SF 548) for Fiscal Year 1992 fully funding the arbitrated agreements for contract employees and providing a $2.0 \%$ Across-the-Board increase for non-contract employees. The Governor item vetoed the increase and was taken to court by the unions. The lowa Supreme Court found in favor of the unions. The second session of the $74^{\text {th }}$ General Assembly passed salary adjustment legislation (SF 2393) which fully funded the arbitrated agreements for contract employees and Provided Back Pay For Fiscal Year 1992. Non-Contract Employees Received No Back Pay, But Were Given 7.5\% Increases For Fiscal Year 1992.

Source: Iowa Department of Personnel

## Equal Employment Opportunity



The State of lowa is committed to equal employment opportunity and ensuring that the State's employment practices are nondiscriminatory. As shown by the figures bebw, the State's workforce percentages in racial/ethnic minorities and gender are greater than lowa's available labor force based on 1990 Census information. However, an increase in the number of racial/ethnic minorities in the state has occurred in the last 12 years and the State is instituting initiatives to fully utilize the labor force diversity that now exists. This section shows that:

Executive Branch full-time female employees now make up 49.5\% of the workforce compared to $49.1 \%$ in Fiscal Year 1995.

Executive Branch full-time racial/ethnic minority employees now make up $5.1 \%$ of the workforce compared to $5.3 \%$ in Fiscal Year 1995.
Executive Branch full-time employees with disabilities now make up $4.4 \%$ of the workforce compared to $5.3 \%$ in Fiscal Year 1995.

- Thirty-one percent of all full-time Executive Branch male employees are assigned to EEO-4 Category 2 (Professionals)*.
- Thirty-six percent of all full-time Executive Branch female employees are assigned to EEO4 Category 2 (Professionals)*.
- Thirty-three percent of all full-time Executive Branch non-minority employees are assigned to EEO-4 Category 2 (Professionals)*.
- Thirty-eight percent of all full-time Executive Branch minority employees are assigned to EEO-4 Category 2 (Professionals)*.

[^0] is assigned. There are eight EEO-4 categories.

## Executive Branch Workforce in Comparison to lowa's Labor Force

## RACIAL/ETHNIC MINORITIES



FEMALES


Source: Iowa Department of Personnel - Affirmative Action Year End Report.

## Executive Branch Full-Time Employees by Gender by Department

| DEPARTMENT | FY95 Male | FY95 Female | FY96 Male | FY96 <br> Female | FY97 <br> Male | FY97 <br> Female | FY98 Male | FY98 <br> Female |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 230 | 191 | 231 | 204 | 228 | 200 | 228 | 197 |
| AUDITOR | 41 | 59 | 44 | 75 | 45 | 77 | 50 | 70 |
| BLIND | 37 | 54 | 37 | 54 | 36 | 56 | 35 | 56 |
| CIVIL RIGHTS | 15 | 14 | 15 | 12 | 15 | 14 | 14 | 14 |
| COLLEGEAID | 13 | 24 | 13 | 23 | 14 | 23 | 12 | 20 |
| COMMERCE | 173 | 158 | 171 | 156 | 169 | 153 | 167 | 148 |
| CORRECTIONS | 1,420 | 517 | 1,505 | 587 | 1,660 | 663 | 1,865 | 740 |
| CULTURAL AFFAIRS | 27 | 44 | 29 | 43 | 29 | 45 | 36 | 47 |
| ECONOMIC DEVELOPMENT | 69 | 94 | 68 | 90 | 60 | 74 | 58 | 79 |
| EDUCATION | 231 | 369 | 229 | 366 | 215 | 373 | 206 | 384 |
| ELDER AFFAIRS | 6 | 21 | 6 | 19 | 6 | 22 | 4 | 21 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 8 | 0 | 8 | 0 | 8 | 1 | 7 |
| GFNERAL SERVICES | 201 | 142 | 139 | 197 | 175 | 136 | 130 | 72 |
| GOVERNOR'S OFFICE | 10 | 31 | 12 | 34 | 13 | 29 | 10 | 26 |
| HUMAN RIGHTS | 17 | 31 | 16 | 29 | 16 | 28 | 17 | 26 |
| HUMAN SERVICES | 1.557 | 3.947 | 1.473 | 3.854 | 1.418 | 3.758 | 1.423 | 3.740 |
| INFORMATION TECHNOLOGY | * | * | * | * | * | * | 73 | 64 |
| INSPECTIONS AND APPEALS | 141 | 227 | 148 | 242 | 166 | 258 | 174 | 263 |
| IOWA COMMUNICATIONS NTWRK | 8 | 3 | 24 | 14 | 27 | 17 | 39 | 31 |
| IOWA PUBLIC TELEVISION | 71 | 42 | 75 | 46 | 76 | 48 | 77 | 52 |
| JUSTICE | 81 | 102 | 80 | 103 | 80 | 114 | 80 | 117 |
| LAW ENFORCEMENT ACADEMY | 13 | 10 | 14 | 10 | 16 | 11 | 17 | 9 |
| MANAGEMENT | 16 | 11 | 20 | 13 | 21 | 11 | 18 | 13 |
| NATURAL RESOURCES | 584 | 164 | 603 | 167 | 615 | 176 | 625 | 172 |
| PAROLE | 4 | 6 | 4 | 6 | 4 | 5 | 5 | 6 |
| PERSONNEL | 38 | 95 | 40 | 98 | 41 | 92 | 50 | 94 |
| PUBLIC DEFENSE | 172 | 42 | 175 | 46 | 177 | 45 | 175 | 48 |
| PUBLIC EMPLOYMENT RELATIONS | 6 | 6 | 6 | 6 | 5 | 7 | 5 | 7 |
| PUBLIC HEALTH | 89 | 191 | 90 | 190 | 88 | 190 | 92 | 217 |
| PUBLIC SAFETY | 666 | 164 | 687 | 180 | 695 | 191 | 699 | 192 |
| REVENUE AND FINANCE | 278 | 322 | 281 | 327 | 279 | 313 | 273 | 299 |
| SECRETARY OF STATE | 11 | 26 | 11 | 25 | 11 | 25 | 10 | 30 |
| TRANSPORTATION | 2,704 | 814 | 2,732 | 818 | 2,638 | 806 | 2,607 | 819 |
| TREASURER | 9 | 15 | 11 | 13 | 9 | 14 | 9 | 11 |
| VETERAN'S AFFAIRS | 101 | 594 | 113 | 608 | 112 | 607 | 111 | 599 |
| WORKFORCE DEVELOPMENT | 384 | 545 | 366 | 515 | 365 | 527 | 345 | 519 |
| GRAND TOTAL | 9,423 | 9,083 | 9,468 | 9,178 | 9,524 | 9,116 | 9,740 | 9,218 |

* Department not in existence at the time.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.


## Executive Branch Full-Time Employees by Gender, by Department (cont.)

| DEPARTMENT | FY99 Male | FY99 <br> Female | FY00 Male | FY00 Female | FY01 <br> Male | FY01 Female | FY02 <br> Male | FY02 <br> Female |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 223 | 201 | 233 | 207 | 230 | 202 | 196 | 185 |
| AUDITOR | 49 | 76 | 47 | 81 | 52 | 65 | 44 | 57 |
| BLIND | 34 | 56 | 39 | 60 | 39 | 61 | 37 | 58 |
| CIVIL RIGHIS | 16 | 19 | 14 | 18 | 15 | 21 | 15 | 20 |
| COLLEGEAID | 12 | 23 | 10 | 25 | 12 | 23 | 13 | 23 |
| COMMERCE | 169 | 150 | 170 | 146 | 166 | 148 | 155 | 138 |
| CORRECTIONS | 1,977 | 838 | 2,133 | 936 | 2,130 | 944 | 2,006 | 857 |
| CULTURAL AFFARS | 40 | 48 | 40 | 45 | 36 | 47 | 33 | 37 |
| ECONOMIC DEVELOPMENT | 57 | 86 | 71 | 114 | 74 | 116 | 70 | 131 |
| EDUCATION | 210 | 390 | 195 | 396 | 193 | 420 | 189 | 423 |
| ELDER AFFAIRS | 3 | 24 | 3 | 23 | 6 | 25 | 9 | 20 |
| ETHICS/CAMPAIGN DISCLOSURE | 1 | 7 | 1 | 7 | 1 | 7 | 1 | 4 |
| GENERAL SERVICES | 133 | 79 | 130 | 82 | 134 | 72 | 114 | 60 |
| GOVERNOR'S OFFICE | 15 | 26 | 18 | 29 | 18 | 29 | 19 | 25 |
| HUMAN RIGHTS | 17 | 30 | 17 | 31 | 20 | 32 | 20 | 31 |
| HUMAN SERVICES | 1.455 | 3.865 | 1.475 | 3.953 | 1.473 | 4.004 | 1.412 | 3.724 |
| INFORMATION TECHNOLOGY | 75 | 62 | 81 | 63 | 78 | 58 | 66 | 47 |
| INSPECTIONS AND APPEALS | 175 | 274 | 178 | 290 | 181 | 300 | 173 | 283 |
| IOWA COMMUNICATIONS NTWRK | 48 | 40 | 49 | 44 | 56 | 43 | 55 | 42 |
| IOWA PUBLIC TELEVISION | 82 | 57 | 80 | 55 | 80 | 49 | 73 | 50 |
| JUSTICE | 83 | 121 | 87 | 121 | 91 | 127 | 85 | 125 |
| LAW ENFORCEMENT ACADEMY | 18 | 13 | 17 | 12 | 18 | 13 | 17 | 13 |
| MANAGEMENT | 15 | 12 | 18 | 13 | 17 | 13 | 15 | 12 |
| NATURAL RESOURCES | 620 | 183 | 635 | 201 | 662 | 202 | 653 | 200 |
| PAROLF | 4 | 6 | 5 | 7 | 5 | 7 | 4 | 7 |
| PERSONNEL | 51 | 93 | 61 | 98 | 58 | 101 | 56 | 92 |
| PUBLIC DEFENSE | 202 | 63 | 209 | 67 | 224 | 70 | 233 | 73 |
| PUBLIC EMPLOYMENT RELATIONS | 5 | 7 | 6 | 6 | 6 | 6 | 4 | 5 |
| PUBLIC HEALTH | 99 | 230 | 102 | 244 | 113 | 260 | 108 | 264 |
| PUBLIC SAFETY | 712 | 204 | 733 | 210 | 741 | 205 | 698 | 200 |
| REVENUEAND FINANCE | 268 | 299 | 270 | 296 | 265 | 295 | 231 | 260 |
| SECRETARY OF STATE | 10 | 28 | 11 | 29 | 12 | 29 | 7 | 23 |
| TRANSPORTATION | 2,707 | 855 | 2.676 | 893 | 2,655 | 878 | 2,346 | 793 |
| TREASURER | 8 | 12 | 7 | 14 | 6 | 15 | 7 | 17 |
| VETERAN'S AFFAIRS | 117 | 580 | 127 | 635 | 129 | 625 | 130 | 603 |
| WORKFORCE DEVELOPMENI | 342 | 508 | 330 | 517 | 322 | 529 | 272 | 485 |
| GRAND TOTAL | 10,052 | 9,565 | 10,278 | 9,968 | 10,318 | 10,041 | 9,566 | 9,387 |

* Department not in existence at the time.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.


## Executive Branch Full-Time Employees by Gender by EEO-4 Category, Fiscal Year 2002

|  | Category 1 <br> Official / <br> Administrator | Category 2 <br> Professional | Category 3 <br> Technician | Category 4 <br> Protective <br> Service |
| :--- | ---: | ---: | ---: | ---: |
| Males | $\mathbf{5 9 4}$ | $\mathbf{2 , 9 7 3}$ | $\mathbf{1 , 0 1 1}$ | $\mathbf{2 , 4 4 9}$ |
| \% Chg from FY '01 | $-17.3 \%$ | $-5.7 \%$ | $-8.8 \%$ | $-4.1 \%$ |
| Females | $\mathbf{4 4 3}$ | $\mathbf{3 , 3 9 1}$ | $\mathbf{1 , 2 4 3}$ | $\mathbf{4 3 2}$ |
| \% Chg from FY '01 | $-11.8 \%$ | $-5.2 \%$ | $-5.6 \%$ | $-6.5 \%$ |
| Totals | $\mathbf{1 , 0 3 7}$ | $\mathbf{6 , 3 6 4}$ | $\mathbf{2 , 2 5 4}$ | $\mathbf{2 , 8 8 1}$ |
| \% Chg from FY '01 | $-15.0 \%$ | $-5.4 \%$ | $-7.1 \%$ | $-4.5 \%$ |


|  | Category 5 <br> Paraprofessional | Category 6 <br> Administrative <br> Support | Category 7 <br> Skilled Craft | Category 8 <br> Service <br> Maintenance |
| :--- | ---: | ---: | ---: | ---: |
| Males | $\mathbf{4 6 7}$ | $\mathbf{1 7 7}$ | $\mathbf{1 , 5 8 9}$ | $\mathbf{3 0 1}$ |
| \% Chg from FY ${ }^{\prime} 01$ | $1.7 \%$ | $-14.9 \%$ | $-7.3 \%$ | $-24.2 \%$ |
| Females | $\mathbf{1 , 3 8 7}$ | $\mathbf{2 , 1 0 2}$ | $\mathbf{5 7}$ | $\mathbf{3 3 1}$ |
| \% Chg from FY '01 | $-2.7 \%$ | $-9.8 \%$ | $-6.6 \%$ | $-9.6 \%$ |
| Totals | $\mathbf{1 , 8 5 4}$ | $\mathbf{2 , 2 7 9}$ | $\mathbf{1 , 6 4 6}$ | $\mathbf{6 3 2}$ |
| \% Chg from FY ${ }^{\prime} 01$ | $-1.6 \%$ | $-10.2 \%$ | $-7.3 \%$ | $-17.2 \%$ |

EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full-time employees
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Employees by Gender by EEO-4 Category, Fiscal Year 2002

Males (Total=9,561)


Females (Total=9,386)


NOTE: Percentages are rounded and may not equal $100 \%$.
EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full -time employees.

[^1]
## Executive Branch Full-Time Minority Employees by Department

| Department | FY 95 Total Employees | FY 95 Total Minority Employees | FY 95 Minority Employee Percentage | $\left\|\begin{array}{c} \text { FY } 96 \\ \text { Total } \\ \text { Employees } \end{array}\right\|$ |  | FY 96 Minority Employee Percentage | FY 97 Total Employees |  | FY 97 <br> Minority <br> Employee <br> Percentage | $\begin{gathered} \text { FY } 98 \\ \text { Total } \\ \text { Employees } \end{gathered}$ | FY 98 <br> Total <br> Minority <br> Employees | FY 98 Minority Employee Percentage |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 421 | 11 | 2.61\% | 435 | 12 | 2.76\% | 428 | 12 | 2.80\% | 425 | 10 | 2.35\% |
| AUDITOR | 100 | 3 | 3.00\% | 119 | 2 | 1.68\% | 122 | 2 | 1.64\% | 120 | 1 | 0.83\% |
| BLIND | 91 | 5 | 5.49\% | 91 | 4 | 4.40\% | 92 | 5 | 5.43\% | 91 | 5 | 5.49\% |
| CIVIL RICHTS | 29 | 11 | 37.93\% | 27 | 10 | 37.04\% | 29 | 10 | 34.48\% | 28 | 10 | 35.71\% |
| COLLEGE AID | 37 | 1 | 2.70\% | 36 | 1 | 2.78\% | 37 | 1 | 2.70\% | 32 | 0 | 0.00\% |
| COMMERCE | 331 | 19 | 5.74\% | 327 | 18 | 5.50\% | 322 | 18 | 5.59\% | 315 | 17 | 5.40\% |
| CORRECTIONS | 1,937 | 103 | 5.32\% | 2,092 | 110 | 5.26\% | 2,323 | 132 | 5.68\% | 2,605 | 136 | 5.22\% |
| CULTURAL AFFAIRS | 71 | 4 | 5.63\% | 72 | 4 | 5.56\% | 74 | 3 | 4.05\% | 83 | 3 | 3.61\% |
| ECONOMIC DEVELOPMENT | 163 | 6 | 3.68\% | 158 | 6 | 3.80\% | 134 | 5 | 3.73\% | 137 | 8 | 5.84\% |
| Education | 600 | 33 | 5.50\% | 595 | 35 | 5.88\% | 588 | 36 | 6.12\% | 590 | 34 | 5.76\% |
| ELDER AFFAIRS | 27 | 3 | 11.11\% | 25 | 3 | 12.00\% | 28 | 3 | 10.71\% | 25 | 3 | 12.00\% |
| Ethicsicampaign disclosure | 8 | 0 | 0.00\% | 8 | 0 | 0.00\% | 8 | 0 | 0.00\% | 8 | 0 | 0.00\% |
| general services | 343 | 35 | 10.20\% | 336 | 35 | 10.42\% | 311 | 39 | 12.54\% | 202 | 30 | 14.85\% |
| GOVERNOR'S OFFICE | 41 | 3 | 7.32\% | 46 | 3 | 6.52\% | 42 | 2 | 4.76\% | 36 | 1 | 2.78\% |
| HUMAN RIGHTS | 48 | 7 | 14.58\% | 45 | 7 | 15.56\% | 44 | 5 | 11.36\% | 43 | 4 | 9.30\% |
| HUMAN SERVICES | 5.504 | 259 | 4.71\% | 5.327 | 261 | 4.90\% | 5.176 | 261 | 5.04\% | 5.172 | 244 | 4.72\% |
| INFORMATION TECHNOLOGY | * | 0 | 0.00\% |  | * | * | * | * |  | 137 | 9 | 6.57\% |
| INSPECTIONS AND APPEALS | 368 | 20 | 5.43\% | 390 | 26 | 6.67\% | 424 | 26 | 6.13\% | 437 | 26 | 5.95\% |
| IOWA COMMUNICATIONS NTWRK | 11 | 1 | 9.09\% | 38 | 2 | 5.26\% | 44 | 1 | 2.27\% | 70 | 2 | 2.86\% |
| IOWA PUBLIC TELEVISION | 113 | 4 | 3.54\% | 121 | 6 | 4.96\% | 124 | 7 | 5.65\% | 129 | 6 | 4.65\% |
| JUSTICE | 183 | 5 | 2.73\% | 183 | 5 | 2.73\% | 194 | 5 | 2.58\% | 197 | 5 | 2.54\% |
| LAW ENFORCEMENT ACADEMY | 23 | 0 | 0.00\% | 24 | 0 | 0.00\% | 27 | 1 | 3.70\% | 26 | 0 | 0.00\% |
| management | 27 | 0 | 0.00\% | 33 | 0 | 0.00\% | 32 | 1 | 3.13\% | 31 | 2 | 6.45\% |
| NATURAL RESOURCES | 748 | 39 | 5.21\% | 770 | 40 | 5.19\% | 791 | 43 | 5.44\% | 797 | 42 | 5.27\% |
| PAROLE | 10 | 1 | 10.00\% | 10 | 1 | 10.00\% | 9 | 0 | 0.00\% | 11 | 0 | 0.00\% |
| PERSONNEL | 133 | 15 | 11.28\% | 138 | 12 | 8.70\% | 133 | 12 | 9.02\% | 144 | 13 | 9.03\% |
| PUBLIC DEFENSE | 214 | 9 | 4.21\% | 221 | 8 | 3.62\% | 222 | 7 | 3.15\% | 223 | 9 | 4.04\% |
| PUBLIC EMPLOYMENT RELATIONS | 12 | 0 | 0.00\% | 12 | 0 | 0.00\% | 12 | 0 | 0.00\% | 12 | 0 | 0.00\% |
| PUBLIC HEALTH | 280 | 18 | 6.43\% | 280 | 17 | 6.07\% | 278 | 18 | 6.47\% | 309 | 17 | 5.50\% |
| PUBLIC SAFETY | 830 | 24 | 2.89\% | 867 | 24 | 2.77\% | 886 | 24 | 2.71\% | 891 | 25 | 2.81\% |
| REVENUE AND FINANCE | 600 | 35 | 5.83\% | 608 | 36 | 5.92\% | 592 | 34 | 5.74\% | 572 | 35 | 6.12\% |
| SECRETARY OF STATE | 37 | 3 | 8.11\% | 36 | 2 | 5.56\% | 36 | 2 | 5.56\% | 40 | 3 | 7.50\% |
| TRANSPORTATION | 3,518 | 182 | 5.17\% | 3,550 | 179 | 5.04\% | 3.444 | 165 | 4.79\% | 3.426 | 161 | 4.70\% |
| TREASURER | 24 | 0 | 0.00\% | 24 | 0 | 0.00\% | 23 | 1 | 4.35\% | 20 | 1 | 5.00\% |
| VETERAN'S AFFAIRS | 695 | 18 | 2.59\% | 721 | 19 | 2.64\% | 719 | 17 | 2.36\% | 710 | 17 | 2.39\% |
| WORKFORCE DEVELOPMENT | 929 | 106 | 11.41\% | 881 | 97 | 11.01\% | 892 | 101 | 11.32\% | 864 | 95 | 11.00\% |
| GRAND TOTALS | 18,506 | 983 | 5.31\% | 18,646 | 985 | 5.28\% | 18,640 | 999 | 5.36\% | 18,958 | 974 | 5.14\% |

* Department not in existence at the time.

NOTE: Minority Status based on self-report during orientation of new employees. If Minority Status Undeclared than record treated as a non-minority.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Minority Employees by Department (cont.)

| Department | $\begin{gathered} \text { FY } 99 \\ \text { Total } \\ \text { Employees } \end{gathered}$ | $\begin{gathered} \text { FY } 99 \\ \text { Total } \\ \text { Minority } \\ \text { Employees } \end{gathered}$ | FY 99 Minority Employee Percentage | FY 00 Total Employees |  | FY 00 Minority Employee Percentage | FY 01 Total Employees |  | FY 01 Minority Employee Percentage | FY 02 Total Employees |  | FY 02 Minority Employee Percentage |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 424 | 9 | 2.12\% | 440 | 8 | 1.82\% | 432 | 9 | 2.08\% | 381 | 5 | 1.31\% |
| AUDITOR | 125 | 2 | 1.60\% | 128 | 0 | 0.00\% | 117 | 0 | 0.00\% | 101 | 0 | 0.00\% |
| BLIND | 90 | 5 | 5.56\% | 99 | 5 | 5.05\% | 100 | 4 | 4.00\% | 95 | 4 | 4.21\% |
| CIVIL RICHIS | 35 | 12 | 34.29\% | 32 | 14 | 43.75\% | 36 | 16 | 44.44\% | 35 | 16 | 45.71\% |
| COLLEGE AID | 35 | 1 | 2.86\% | 35 | 1 | 2.86\% | 35 | 2 | 5.71\% | 36 | 2 | 5.56\% |
| COMMERCE | 319 | 16 | 5.02\% | 316 | 14 | 4.43\% | 314 | 15 | 4.78\% | 293 | 13 | 4.44\% |
| CORRECTIONS | 2.815 | 138 | 4.90\% | 3,069 | 151 | 4.92\% | 3,074 | 147 | 4.78\% | 2,863 | 138 | 4.82\% |
| CULTURAL AFFAIRS | 88 | 3 | 3.41\% | 85 | 3 | 3.53\% | 83 | 3 | 3.61\% | 70 | 3 | 4.29\% |
| ECONOMIC DEVELOPMENT | 143 | 8 | 5.59\% | 185 | 8 | 4.32\% | 190 | 11 | 5.79\% | 201 | 10 | 4.98\% |
| EdUCATION | 600 | 34 | 5.67\% | 591 | 40 | 6.77\% | 613 | 44 | 7.18\% | 612 | 41 | 6.70\% |
| ELDER AFFAIRS | 27 | 2 | 7.41\% | 26 | 2 | 7.69\% | 31 | 2 | 6.45\% | 29 | 1 | 3.45\% |
| EIHICS/CAMPAIGN DISCLOSURE | 8 | 0 | 0.00\% | 8 | 0 | 0.00\% | 8 | 0 | 0.00\% | 5 | 0 | 0.00\% |
| GENERALSERVICES | 212 | 30 | 14.15\% | 212 | 32 | 15.09\% | 206 | 33 | 16.02\% | 174 | 25 | 14.37\% |
| GOVERNOR'S OFFICE | 41 | 3 | 7.32\% | 47 | 6 | 12.77\% | 47 | 5 | 10.64\% | 44 | 4 | 9.09\% |
| HUMAN RIGHTS | 47 | 5 | 10.64\% | 48 | 5 | 10.42\% | 52 | 5 | 9.62\% | 51 | 4 | 7.84\% |
| HUMAN SERVICES | 5.320 | 238 | 4.47\% | 5.428 | 238 | 4.38\% | 5.477 | 236 | 4.31\% | 5.136 | 227 | 4.42\% |
| InFormation technology | 137 | 8 | 5.84\% | 144 | 12 | 8.33\% | 136 | 10 | 7.35\% | 113 | 5 | 4.42\% |
| INSPECTIONS AND APPEALS | 449 | 24 | 5.35\% | 468 | 28 | 5.98\% | 481 | 25 | 5.20\% | 456 | 24 | 5.26\% |
| IOWA COMMUNICATIONS NTWRK | 88 | 3 | 3.41\% | 93 | 5 | 5.38\% | 99 | 4 | 4.04\% | 97 | 6 | 6.19\% |
| IoWA PUBLIC TELEVISION | 139 | 4 | 2.88\% | 135 | 3 | 2.22\% | 129 | 3 | 2.33\% | 123 | 3 | 2.44\% |
| JUSTICE | 204 | 5 | 2.45\% | 208 | 4 | 1.92\% | 218 | 4 | 1.83\% | 210 | 3 | 1.43\% |
| Law enforcement academy | 31 | 0 | 0.00\% | 29 | 0 | 0.00\% | 31 | 0 | 0.00\% | 30 | 0 | 0.00\% |
| MANAGEMENT | 27 | 1 | 3.70\% | 31 | 1 | 3.23\% | 30 | 1 | 3.33\% | 27 | 1 | 3.70\% |
| NATURAL RESOURCES | 803 | 43 | 5.35\% | 836 | 42 | 5.02\% | 864 | 43 | 4.98\% | 853 | 47 | 5.51\% |
| PAROLE | 10 | 0 | 0.00\% | 12 | 2 | 16.67\% | 12 | 2 | 16.67\% | 11 | 2 | 18.18\% |
| PERSONNEL | 144 | 12 | 8.33\% | 159 | 11 | 6.92\% | 159 | 11 | 6.92\% | 148 | 10 | 6.76\% |
| PUBLIC DEFENSE | 265 | 11 | 4.15\% | 276 | 10 | 3.62\% | 294 | 12 | 4.08\% | 306 | 13 | 4.25\% |
| PUBLIC Employment relations | 12 | 0 | 0.00\% | 12 | 0 | 0.00\% | 12 | 0 | 0.00\% | 9 | 0 | 0.00\% |
| PUBLIC HEALTH | 329 | 16 | 4.86\% | 346 | 16 | 4.62\% | 373 | 20 | 5.36\% | 372 | 26 | 6.99\% |
| PUBLIC SAFETY | 916 | 26 | 2.84\% | 943 | 30 | 3.18\% | 946 | 28 | 2.96\% | 898 | 28 | 3.12\% |
| REVENUE AND FINANCE | 567 | 36 | 6.35\% | 566 | 34 | 6.01\% | 560 | 36 | 6.43\% | 491 | 28 | 5.70\% |
| SECRETARY OF STATE | 38 | 3 | 7.89\% | 40 | 3 | 7.50\% | 41 | 4 | 9.76\% | 30 | 2 | 6.67\% |
| TRANSPORTATION | 3,562 | 157 | 4.41\% | 3,569 | 157 | 4.40\% | 3,533 | 153 | 4.33\% | 3.139 | 145 | 4.62\% |
| TREASURER | 20 | 0 | 0.00\% | 21 | 0 | 0.00\% | 21 | 0 | 0.00\% | 24 | 0 | 0.00\% |
| VETERAN'S AFFAIRS | 697 | 19 | 2.73\% | 762 | 27 | 3.54\% | 754 | 26 | 3.45\% | 733 | 24 | 3.27\% |
| WORKFORCE DEVELOPMENT | 850 | 96 | 11.29\% | 847 | 102 | 12.04\% | 851 | 108 | 12.69\% | 757 | 97 | 12.81\% |
| GRAND TOTALS | 19,617 | 970 | 4.94\% | 20,246 | 1,014 | 5.01\% | 20,359 | 1,022 | 5.02\% | 18,953 | 957 | 5.05\% |

NOTE: Minority Status based on self-report during orientation of new employees. If Minority Status Undeclared, record treated as a non-minority.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Minority Employees by EEO-4 Category, Fiscal Year 2002

|  | Category 1 Official / Administrator | Category 2 <br> Professional | Category 3 Technician | Category 4 Protective Service |
| :---: | :---: | :---: | :---: | :---: |
| Non-Minority | 982 | 5,895 | 2,147 | 2,740 |
| \% Chg from FY ${ }^{\text {0 }} 1$ | -15.2\% | -5.5\% | -7.1\% | -4.6\% |
| Minority | 38 | 360 | 90 | 129 |
| \% Chg from FY ${ }^{\text {0 }} 1$ | -5.0\% | -6.7\% | -9.1\% | -2.3\% |
| Declined to Respond | 17 | 109 | 17 | 12 |
| Totals | 1,037 | 6,364 | 2,254 | 2,881 |
| \% Chg from FY '01 | -15.0\% | -5.4\% | -7.1\% | -4.5\% |


|  | Category 5 Paraprofessional | Category 6 Administrative Support | Category 7 Skilled Craft | Category 8 Service Maintenance |
| :---: | :---: | :---: | :---: | :---: |
| Non-Minority | 1,765 | 2,100 | 1,572 | 575 |
| \% Cha from FY ${ }^{\text {0 }}$ \% | -1.8\% | -10.1\% | -7.6\% | -17.6\% |
| Minority | 66 | 155 | 68 | 51 |
| \% Cha from FY ' 01 | 0.0\% | -9.4\% | 0.0\% | -15.0\% |
| Declined to Respond | 23 | 24 | 6 | 6 |
| Totals | 1,854 | 2,279 | 1,646 | 632 |
| \% Chg from FY ${ }^{\text {0 }} 01$ | -1.6\% | -10.2\% | -7.3\% | -17.2\% |

EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full -time employees.

NOTE: Minority Status based on self-report during orientation of new employees.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Minority Employees by EEO-4 Category, Fiscal Year 2002

## Non-Minority (Total=17,776)



## Minority (Total=957)



Individuals who declined to respond were left out of these calculations.
EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: Percentages are rounded and may not equal $100 \%$.
NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full -time employees.
NOTE: Minority Status based on self-report during orientation of new employees.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: lowa Department of Personnel - AS/400 Query: EHolland.

## Employees with Disabilities in the Executive Branch Workforce Compared to Iowa's Labor Force



## Executive Branch Full-Time Employees with Disabilities



NOTE: Disability status based on self-report during orientation of new employees. Reporting not required.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Leave

$\square$ -

In this section, the reader will find types of leave summarized for the Executive Branch, not including Fair Authority, Community-Based Corrections or Regents employees. The following are points of summary for this section:

Executive Branch employees earned 435,811 days of vacation in Fiscal Year 2002, valued at $\$ 65,866,576$. Of this, employees took 411,964 days of vacation at a value of $\$ 62,328,951$.
Executive Branch employees took 167,429 days of regular sick leave in Fiscal Year 2001, valued at $\$ 24,597,892$.

## Executive Branch Full-Time Employee Vacation Leave, Expenditures \& Usage, Fiscal Year 2002

| DEPARTMENT | Vacation Earned Value | Vacation Earned Davs | Vacation Taken Expense | Vacation Taken Davs |
| :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | \$1,295,685,49 | 8,595.6 | \$1.190,031.64 | 7,995.0 |
| AUDITOR. | \$4.01.853.26 | 2.027 .7 | \$376.435.31 | 1.810.0 |
| BLIND | \$312,301.19 | 1,990.6 | \$296,525.50 | 1,919.7 |
| CIVIL RICHIS | \$124.293.32 | 716.1 | \$107.725.80 | 64.0.8 |
| COLLEGEAID | \$113,459,64 | 739.7 | \$100,223,81 | 655.5 |
| COMMERCE | \$1.472.058.05 | 6.715 .9 | \$1.4.07.139.35 | 6.4.00.8 |
| CORRECTIONS | \$8,372,934.90 | 55,448.5 | \$8.140,273.41 | 53,374.3 |
| CULTURAL AFFAIRS | \$253.277.31 | 1.542 .3 | \$230.743.15 | 1.415 .8 |
| ECONOMIC DEVELOPMENT | \$657,658.59 | 3,457.5 | \$591,770.01 | 3,049.1 |
| EDUCATION | \$2.173.108.23 | 12.599.1 | \$1.992.501.03 | 11.732 .6 |
| ELDER AFFAIRS | \$95,009.78 | 550.6 | \$90,124.21 | 515.2 |
| ETHICS/CAMPAIGN DISCLOSURE | \$23.251.0.5 | 141.5 | \$17.920.11 | 113.8 |
| GENERAL_SERVICES | \$529,749.95 | 3,706.3 | \$471,513.90 | 3,302.8 |
| GOVERNOR'S OFEICE | \$14.0.028.98 | 74.7 | \$119.291.72 | 637.4 |
| HUMAN RIGHTS | \$172,537.23 | 1,016.1 | \$162,088.35 | 960.7 |
| HUMAN SERVICES | \$16.609.617.42 | 111.972 .6 | \$15.654.552.99 | 106.613.0 |
| INFORMATION TECHNOLOGY | \$649,512.09 | 2,739.8 | \$546,072.52 | 2,330.2 |
| UNSPECTIONS AND APPEALS | \$1.898.471.25 | 9.759 .9 | \$1.834.266.39 | 9.3874 |
| IOWA COMMUNICATONS NETWORK | \$343,539.57 | 1,758.9 | \$318,405.45 | 1.573.9 |
| IOWA PUBLIC TELEVISION | \$475.513.85 | 2.691 .5 | \$417.579.67 | 2.363.2 |
| JUSTICE | \$1,097,698.63 | 4,369.8 | \$968,148.89 | 3,887.3 |
| LAW ENFORCEMENT ACADEMY | \$107.952.4.9 | 621.8 | \$100.289.94 | 576.6 |
| MANAGFMENT | \$181,266.15 | 667.5 | \$170,081 94 | 6375 |
| NATIRAL RESOLIRCES | \$3.271.307.30 | 18.127.4 | \$3.066.679.54 | 17.113 .9 |
| PAROLEBOARD | \$47,349.91 | 257.0 | \$38,878.73 | 218.5 |
| PERSONNEL | \$575.370.39 | 3.000 .7 | \$565.980.72 | 2.973 .3 |
| PUBLIC DEFENSE | \$831,558.60 | 5,739.6 | \$775,866.41 | 5,324.8 |
| PIBIC FMPI OYFF REI ATIONS | \$48 467 30 | 2217 | \$47651.31 | 2187 |
| PIIBIICHEAITH | \$1,342.349.11 | 7.188 .7 | \$1.248.855.10 | 6.629 .5 |
| PUBLIC SAFETY | \$3.33.5.267.66 | 18.480.6 | \$3.177.670.42 | 17.53.5.8 |
| REVENUE AND FINANCE | \$2,131,354.94 | 12,025.9 | \$2,027,119,05 | 11,619.6 |
| SECRETARY OF STATE | \$118.24.3.21 | 703.1 | \$81.925.70 | 488.2 |
| TRANSPORTATION | \$11,559,123.55 | 102,451.3 | \$11,205,298.82 | 96,8010 |
| TREASIRER | \$78 84774 | 3862 | \$72311.57 | 3375 |
| VETERAN AFFAIRS | \$2,076,821.94 | 14,935.9 | \$1,955,232,39 | 13,915.6 |
| WORKFORCE DEVELOPMENT | \$2.94.9.735.89 | 17.769.3 | \$2.761.776.4.5 | 16.895.1 |
| GRAND TOTALS | \$65.866.576.05 | 435.811.4 | \$62,328.951.30 | 411.964 .1 |

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel \& lowa Department of Transportation-HRIS : TMohning.

## Executive Branch Full-Time Sick Leave, Expenditures \& Usage, Fiscal Year 2002

| DEPARTMENT | Sick Leave Earned Value | Sick Leave <br> Earned Days | Regular Sick Leave Taken Expense | Regular Sick Leave Taken Days | Converted Sick <br> Leave Expense | Converted Sick Leave Days |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICIllURE | \$1,057,364,04 | 7,263-7 | \$419,11753 | 3,015-3 | \$327,858 75 | 2,011-6 |
| AUDITOR | \$361.010.94 | 1.962.2 | \$126.310.01 | 735.8 | \$119.510.52 | 535.2 |
| BLIND | \$265024.21 | $1,783.3$ | \$155,141 33 | 1,1102 | \$64,133 16 | 376.5 |
| CIVIL RIGHIS | \$88.238.75 | 536.3 | \$68.844.82 | 408.6 | \$14.117.12 | 71.0 |
| COLEGF AID. | \$96,551-46 | 6575 | \$30,860 07 | 2320 | \$39,444 00 | 240 |
| COMMERCE | \$1.168.370.28 | 5.625.7 | \$441.801.09 | 2.283 .6 | \$420.814.83 | 1.838.2 |
| CORRECTIONS | \$7,676,846,38 | 52,5760 | \$4,271,122 76 | 29,7406 | \$1,025,439-18 | 6,131-1 |
| CULTURAL AFFAIRS | \$217.659.84 | 1.383.8 | \$84.943.35 | 561.4 | \$46.600.56 | 264.0 |
| FCONOMIC DFVFI OPMENT | \$654,320.07 | 3,519.5 | \$287,674.23 | 1,595.7 | \$132,394.92 | 592.5 |
| EDUCATION | \$1.689.824.99 | 10.147.4 | \$834.380.78 | 5.232 .9 | \$314.131.32 | 1.744.0 |
| FIDFRAFFAIRS | \$93,894,63 | 5500 | \$30,227.22 | 201.0 | \$22,328.76 | 114.4 |
| ETHICS/CAMPAIGN DISCLOSURE | \$19.562.18 | 120.0 | \$5.837.89 | 38.0 | \$9.020.88 | 48.1 |
| GENERALSERVICES | \$463,638.01 | 3,357,4 | \$212,665,89 | 1,6707 | \$118,488.72 | 699.0 |
| GOVERNOR'S OFFICE | \$143.677.77 | 772.3 | \$41.,938.66 | 24.9 .4 | \$58.193.04 | 259.5 |
| HIMMAN RIGHTS | \$149,56174 | 9040 | \$63,11162 | 391.3 | \$35,569.96 | 2020 |
| HUMANSERVICES | \$12.089,694.58 | 87.280.2 | \$6.367.914.52 | 46.590.8 | \$2.586.179.22 | 16.377.2 |
| INEORMATION TFCHNOLOGY | \$533,440-16 | 2,279.3 | \$139,258.94 | 643.2 | \$150,097.32 | 654.0 |
| INSPECTIONS AND APPEALS | \$1.620.70.6.63 | 8.584 .1 | \$662.143.41 | 3.697 .3 | \$484.785.24 | 2.271 .4 |
| IOWA COMMUNICATONS NFTWORK | \$349,444,80 | 1,784.6 | \$117,297,27 | 6950 | \$96,095,64 | 409.5 |
| IOWA PUBLIC TELEVISION | \$398.218.94 | 2.333 .9 | \$110.720.04 | 712.9 | \$117.115.20 | 615.0 |
| Ulustice | \$937,79958 | 3,8726 | \$317,438 08 | 1,506.4 | \$360,12156 | 1,320-6 |
| LAW ENFORCEMENT ACADEMY | \$89.858.94 | 537.5 | \$32.801.76 | 216.6 | \$31.775.04 | 180.0 |
| MANAGEMENT | \$137,134.74 | 5328 | \$32,397 25 | 1250 | \$56,689 08 | 2040 |
| NATURAL RESOURCES | \$2.546.569.21 | 14.754.6 | \$780.148.48 | 4.677 .5 | \$668.269.48 | 3.544.0 |
| PAROIF ROARD | \$35,556-33 | 2032 | \$50,856-30 | 2400 | \$4,691 64 | 225 |
| PERSONNEL | \$512.952.15 | 2.787 .2 | \$230.064.95 | 1.330.8 | \$84.656.16 | 414.0 |
| PURLIC DEFENSE | \$732,737 38 | 5,1923 | \$411,535 22 | 2,9786 | \$99,662 22 | 6460 |
| PUBLIC EMPLOYEE RELATIONS | \$40.142.15 | 196.8 | \$19.609.17 | 102.2 | \$11.365.44 | 45.0 |
| PURUCHFAL TH | \$1,220,316.20 | 6,666.6 | \$524,36187 | 3,108.6 | \$314,82180 | 1,465.5 |
| PUBLIC SAFETY | \$2.308.288.15 | 13.658.2 | \$816.352.47 | 4.969.8 | \$334.330.08 | $1.632 . \mathrm{g}$ |
| RFVFNIL AND FINANCE | \$1,575,564.91 | 9,433.3 | \$620,752,80 | 4,1170 | \$474,551.58 | 2,498.1 |
| SECRETARY OF STATE | \$107.4.07.70 | 633.8 | \$34.978.82 | 24.0.8 | \$38.483.76 | 204.0 |
| TRANSPORTATION | \$9,212,670.20 | 84,7490 | \$4,073,955,87 | 28,4526 | \$696,640-17 | 11,939.3 |
| TREASURER | \$71.800.03 | 4.02 .4 | \$19.447.68 | 126.3 | \$16.787.22 | 62.4 |
| VFTFRAN_AFFAIRS. | \$1,946,984,46 | 14,347.5 | \$1,006,000.34 | 7,709.3 | \$159,839.56 | 1,105.0 |
| WORKFORCE DEVELOPMENT | \$2.298.686.80 | 14.517.6 | \$1.155.879.12 | 7.721 .0 | \$503.966.35 | 2.851 .8 |
| GRAND TOTALS | \$52,911,518.33 | 365,906.6 | \$24,597,891.61 | 167,429.1 | \$10,038,969.48 | 63,589.2 |

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel \& Iowa Department of Transportation - HRIS: TMohning.

## Executive Branch Full-Time Other Types Leave, Expenditures \& Usage, Fiscal Year 2002

| DEPARTMENT | Injury Leave <br> Taken <br> Expense | Injury Leave <br> Taken Davs | Funeral Leave <br> Taken <br> Expense* | Funeral Leave Taken Davs* | Jury Leave <br> Taken Expense* | Jury Leave <br> Taken Davs* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | \$3,504.13 | 27.4 | \$27.117.71 | 184.8 | \$3.018.22 | 19.6 |
| AUDITOR | \$0.00 | 0.0 | \$0.00 | 0.0 | \$846.50 | 4.9 |
| BLIND | \$79.69 | 0.8 | \$5,995.31 | 41.5 | \$0.00 | 0.0 |
| CIVIL RICHIS | \$0.00 | 0.0 | \$2.188.98 | 13.7 | \$0.00 | 0.0 |
| COLILEGE_AID | \$0.00 | 0.0 | \$1.587.56 | 11.4 | \$387.25 | 2.5 |
| COMMERCE | \$0.00 | 0.0 | \$19.562.62 | 98.0 | \$1.037.24 | 4.3 |
| CORRECTIONS | \$37.054.09 | 244.2 | \$196,082.80 | 1,343.6 | \$12,331.00 | 80.9 |
| CULTURALAFFAIRS | \$0.00 | 0.0 | \$3.851.68 | 23.2 | \$0.00 | 0.0 |
| ECONOMIC DEVELOPMENT | \$6,034.37 | 30.7 | \$10,069,63 | 58.6 | \$741.65 | 4.4 |
| EDUCATION | \$1.105.83 | 8.6 | \$43.733.25 | 269.5 | \$6.549.76 | 43.5 |
| ELDER AFFAIRS | \$0.00 | 0.0 | \$2,211.27 | 15.1 | \$0.00 | 0.0 |
| ETHICS/CAMPAIGN DISCLOSURE | \$0.00 | 0.0 | \$0.00 | 0.0 | \$616.50 | 3.8 |
| GENERAL_SERVICES | \$1.187.72 | 8.1 | \$8,622.46 | 72.2 | \$1.157.08 | 9.5 |
| GOVERNOR'S OFFICE | \$0.00 | 0.0 | \$1.767.87 | 10.5 | \$194.64 | 1.5 |
| HUMANRIGHTS | \$0.00 | 0.0 | \$3,481.34 | 19.1 | \$0.00 | 0.0 |
| HUMAN SERVICES | \$51,618.34 | 413.6 | \$169.230.90 | 1.196.6 | \$15.765.51 | 103.9 |
| INFORMATION TECHNOLOGY | \$0.00 | 0.0 | \$8,519.82 | 40.4 | \$1,965.33 | 72 |
| INSPECTIONS AND APPEALS | \$2.261.19 | 10.0 | \$36.790.45 | 193.6 | \$3.652.25 | 15.2 |
| IOWA COMMUNICATONS NETWORK | \$81.66 | 0.7 | \$10,858,88 | 55.8 | \$0,00 | 0.0 |
| LOWA PUBLIC TELEVISION | \$1.759.02 | 13.1 | \$5.083.80 | 28.3 | \$89.70 | 0.4 |
| JUSTICE | \$911.93 | 3.1 | \$13.570.67 | 61.4 | \$312.16 | 1.0 |
| LAW ENFORCEMENT ACADEMY | \$0.00 | 0.0 | \$760.56 | 5.0 | \$0.00 | 0.0 |
| MANAGEMENT | \$0.00 | 0.0 | \$2,288.00 | 10.0 | \$0.00 | 0.0 |
| NATURAL RESOURCES | \$4.609.74 | 32.2 | \$601.76 | 4.0 | \$0.00 | 0.0 |
| PAROLE_BOARD | \$0.00 | 0.0 | \$2.964.40 | 16.2 | \$0.00 | 0.0 |
| PERSONNEL | \$0.00 | 0.0 | \$6.528.90 | 34.3 | \$1.007.20 | 5.0 |
| PUBLIC DEFENSE | \$449.92 | 3.7 | \$2,329.52 | 13.5 | \$173.73 | 0.9 |
| PUBLIC EMPLOYEE RELATIONS | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| PUBLIC HEALTH | \$374.52 | 3.2 | \$14.724.91 | 88.0 | \$1,031.16 | 6.7 |
| PUBLIC SAFETY | \$25.488.87 | 14.6 .3 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| REVENUE AND FINANCE | \$0.00 | 0.0 | \$35,488.37 | 222.1 | \$4.076.65 | 26.5 |
| SECRETARY OF STATE | \$0.00 | 0.0 | \$2.753.91 | 22.3 | \$0.00 | 0.0 |
| TRANSPORTATION | \$116,611.45 | 871.7 | ** | ** | ** | ** |
| TREASURER | \$0.00 | 0.0 | \$2.257.00 | 8.2 | \$0.00 | 0.0 |
| VETERAN AFFAIRS | \$1,070.52 | 8.6 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| WORKFORCE DEVELOPMENT | \$3.708.05 | 25.5 | \$59.714.19 | 387.7 | \$4.164.46 | 27.5 |
| GRAND TOTALS | \$257,911.05 | 1,851.5 | \$700,738.50 | 4,548.6 | \$59,117.99 | 369.2 |

* Data not available for agencies not on the HRIS time-reporting system.
** Data not available
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: lowa Department of Personnel \& lowa Department of Transportation - HRIS: TMohning.


## Benefits



CALENDER YEAR 2002 GROUP INSURANCE BENEFITS FACTS

| Insurance Type | Funding Type | Who Pays What? | Projected Year 2002 Costs | Who's Eligible? | Current Vendor |
| :---: | :---: | :---: | :---: | :---: | :---: |
| HEALTH Traditional (Plan 3 Plus) | Minimum Premium | State pays $100 \%$ for single contracts and $80 \%$ of PPO family contract. | Total Projected Wellmark Cost $=$ \$137,874,106 | AFSCME, Judicial <br> AFSCME, PPME <br> employees who work 20 hours or more per week are eligible. | Wellmark |
| Preferred Provider Organization (PPO-IA Select) | Minimum Premium | State pays $100 \%$ for single contracts and $80 \%$ of the PPO family contract. | Included Above. | AFSCME, Judicial AFSCME, PPME, and Non-Contract employees who work 20 hours or more per week are eligible. | Wellmark |
| Traditional (Deductible 3 Plus) | Minimum Premium | State pays $100 \%$ for single contracts and $72 \%$ of Deductible 3 Plus family contract. | Included Above. | UE/IUP and Non- <br> Contract employees who work 20 hours or more per week are eligible. | Wellmark |
| Preferred Provider Organization (PPO-IUP Select) | Minimum Premium | State pays $100 \%$ for single contracts and $72 \%$ of Deductible 3 Plus family contract. | Included Above. | UE/IUP employees who work 20 hours or more per week are eligible. | Wellmark |
| Managed Care Organization (Category includes both HMOs and 1 Organized <br> Delivery System) | Fully Insured | State pays $100 \%$ for single contracts and $80 \%$ of the AFSCME PPO family contract except for IUP employees who receive $72 \%$ of Deductible 3 Plus. | Total Projected Cost Equals \$44,667,374 | All employees who work 20 hours or more per week are eligible. | Wellmark, <br> United Healthcare, <br> John Deere, SecureCare, <br> Coventry (2 Plans) |
| DENTAL | Minimum Premium | State pays $100 \%$ for single contracts and that same amount for a family contract. | Total Projected Cost Equals \$10,538,593 | Employees must work 20 hours or more per week to be eligible | Delta Dental |
| LIFE <br> Term Basic Life | $\begin{gathered} \text { Fully } \\ \text { Insured } \\ \hline \end{gathered}$ | State pays $100 \%$ | Total Projected Cost Equals \$1,050.035 | Employees must work 30 |  |
| Supplemental (Optional) | Fully Insured | Employee pays $100 \%$ | Total Projected Employee Cost Equals \$1,212,081 | hours or more per week to be eligible | John Hancock |
| LONG TERM DISABILITY | Fully Insured | State pays $100 \%$ | Total Projected Cost Equals $\$ 3.642 .926$ | Employees must work 30 hours or more per week to be eligible. | Hartford |

NOTE: Does not include SPOC.
Source: Iowa Department of Personnel - Benefits Bureau Data: EHolland.

## State Funded Insurance Premiums, Calendar Year 2002



| Type Of Insurance | State Contribution | Percent of Total | Employee Contribution | Percent of Total | Total Premium |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Health <br> Wellmark BCBS MCOs | $\begin{array}{r} \$ 117,974,190 \\ -\quad \$ 42,048,408 \end{array}$ | $\begin{array}{r} 84.2 \% \\ -\quad-94.1 \% \end{array}$ | $\begin{array}{r} \$ 19,899,916 \\ -\$ 2,618,966 \end{array}$ | $\begin{array}{r} 14.2 \% \\ -\quad-5.9 \% \end{array}$ | $\begin{gathered} \$ 137,874,106^{* *} \\ -\$ 44,667,374 \end{gathered}$ |
| Subtotal | \$160,022,598 | 87.7\% | \$22,518,882 | 12.3\% | \$182,541,480 |
| Dental | \$6,005,143 | 57.0\% | \$4,533,450 | 43.0\% | \$10,538,593 |
| Life <br> Basic Optional | \$1,050,035 | $\begin{array}{r}100.0 \% \\ -\quad-0.0 \% \\ \hline\end{array}$ | \$1.212.081 | $\begin{array}{r}0.0 \% \\ -100.0 \% \\ \hline\end{array}$ | $\begin{aligned} & \$ 1,050,035 \\ & \$ 1,212,081 \end{aligned}$ |
| Subtotal | \$1,050,035 | 46.4\% | \$1,212,081 | 53.6\% | \$2,262,116 |
| Long Term Disability | \$3,642,926 | 100.0\% | \$0 | 0.0\% | \$3,642,926 |
| Total | \$170,720,702 | 85.8\% | \$28,264,413 | 14.2\% | \$198,985,115 |

* Projections using the January 2000 active employee enrollment. Regents' professional and faculty employees are not included in the calculations.
** Does not include SPOC.
Source: Iowa Department of Personnel - Benefits Bureau Data: EHolland.


## Health Plan Provider Premium Comparisons


*United Health Care of the Midlands.

## AFSCME Health Insurance Premium Shares Wellmark Blue Cross/Blue Shield Program 3 Plus



NOTE: Program 3-Plus chosen because as of 01/01/02 over 43\% of health contract holders were in this plan and it is the most expensive plan offered. Program 3 Plus was established 8-1-97, prior to that it was called Program 3.

NOTE: Percentages indicate Total Premium change from prior year.
Source: Iowa Department of Personnel - Benefits Bureau Data: EHolland

## Health Plan Enrollments as of 01/01/02

## (ACTIVE EMPLOYEES ONLY)

| Wellmark | Single | Family | Double <br> Spouse | Percentage <br> Combined <br> Enrolled |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Plan 3 Plus | 7,558 | 3,928 | 984 | 12,470 | $43.8 \%$ |
| Deductible 3 Plus | 1,437 | 1,085 | 125 | 2,647 | $9.3 \%$ |
| lowa Select | 1,835 | 2,433 | 207 | 4,475 | $15.7 \%$ |
| IUP Select | 376 | 330 | 14 | 720 | $2.5 \%$ |
| Subtotal | $\mathbf{1 1 , 2 0 6}$ | $\mathbf{7 , 7 7 6}$ | $\mathbf{1 , 3 3 0}$ | $\mathbf{2 0 , 3 1 2}$ | $\mathbf{7 1 . 4 \%}$ |

## Manaded Care Plans

| John Deere | 579 | 279 | 25 | 883 | $3.1 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Coventry Open Access | 795 | 789 | 55 | 1,639 | $5.8 \%$ |
| Coventry Primary Care | 339 | 345 | 23 | 707 | $2.5 \%$ |
| United Health Care | 181 | 248 | 14 | 443 | $1.6 \%$ |
| Secure Care | 168 | 1,508 | 21 | 1,697 | $6.0 \%$ |
| Blue Advantage | 317 | 2,310 | 139 | 2,766 | $9.7 \%$ |
| Subtotal | $\mathbf{2 , 3 7 9}$ | $\mathbf{5 , 4 7 9}$ | $\mathbf{2 7 7}$ | $\mathbf{8 , 1 3 5}$ | $\mathbf{2 8 . 6 \%}$ |
|  |  |  |  |  |  |
| Total Health | $\mathbf{1 3 , 5 8 5}$ | $\mathbf{1 3 , 2 5 5}$ | $\mathbf{1 , 6 0 7}$ | $\mathbf{2 8 , 4 4 7}$ | $\mathbf{1 0 0 . 0} \%$ |
|  |  |  |  |  |  |
| Total Dental | $\mathbf{1 4 , 0 6 9}$ | $\mathbf{1 4 , 0 6 3}$ | $\mathbf{2 , 6 2 2}$ | $\mathbf{3 0 , 7 5 4}$ |  |

NOTE: Contract Holders are all employees in a particular plan that hold a contract. Therefore, contracts that cover a double spouse situation are counted only once. Contract holders include Legislative, Judicial, or Executive Branch employees (Includes Fair Authority, Community-Based Corrections, and Regents employees).

NOTE: Does not include SPOC.

Source: Iowa Department of Personnel - Benefits Bureau Data: EHolland.

## Health Plan Enrollments as of 01/01/02

## (ACTIVE EMPLOYEES ONLY)



* Wellmark Plan 3 Plus, \& Deductible 3 Plus
** Wellmark lowa Select \& IUP Select
*** Managed Care Organizations \& Organized Delivery Systems (ODS)

NOTE: Contract Holders are all employees in a particular plan that hold a contract. Therefore, contracts that cover a double spouse situation are counted only once. Contract holders include Legislative, Judicial, or Executive Branch employees (Includes Fair Authority, Community-Based Corrections, and Regents employees).

NOTE: Does not include SPOC.

Source: Iowa Department of Personnel - Benefits Bureau Data: EHolland.

## Dental Insurance Contributions

| Year | Single |  | Family |  |
| ---: | ---: | ---: | ---: | ---: |
|  | Emplover | Emplovee | Emplover | Emplovee |
| $8-1-94$ | $\$ 11.48$ | $\$ 0.00$ | $\$ 11.48$ | $\$ 19.24$ |
| $8-1-95$ | $\$ 12.23$ | $\$ 0.00$ | $\$ 12.23$ | $\$ 20.48$ |
| $8-1-96$ | $\$ 13.10$ | $\$ 0.00$ | $\$ 13.10$ | $\$ 21.90$ |
| $8-1-97$ | $\$ 14.54$ | $\$ 0.00$ | $\$ 14.54$ | $\$ 24.30$ |
| $8-1-98$ | $\$ 14.54$ | $\$ 0.00$ | $\$ 14.54$ | $\$ 24.30$ |
| $1-1-99$ | $\$ 15.56$ | $\$ 0.00$ | $\$ 15.56$ | $\$ 25.96$ |
| $1-1-00$ | $\$ 15.56$ | $\$ 0.00$ | $\$ 15.56$ | $\$ 25.96$ |
| $1-1-01$ | $\$ 15.94$ | $\$ 0.00$ | $\$ 15.94$ | $\$ 26.78$ |
| $1-1-02$ | $\$ 16.66$ | $\$ 0.00$ | $\$ 16.66$ | $\$ 28.02$ |

NOTE: Rates are for all bargaining units and non-contract employees with the exception of AFSCME Judicial employees.
Source: Iowa Department of Personnel - Benefits Bureau Data: EHolland.

## Workers' Compensation Claims

| Fiscal Year | Total Claim Dollars Paid* | Percent <br> Change | Injuries Receiving One or More Payments** | Percent Change | Average Cost/Claim in Dollars | Percent <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 95 | \$9,126,680 | -6.3\% | 5,075 | 3.0\% | \$1,798 | - |
| FY 96 | \$9,410,912 | 3.1\% | 4,329 | -14.7\% | \$2,174 | 20.9\% |
| FY 97 | \$9,052,469 | -3.8\% | 4,251 | -1.8\% | \$2,129 | -2.0\% |
| FY 98 | \$9,742,304 | 7.6\% | 3,863 | -9.1\% | \$2,522 | 18.4\% |
| FY 99 | \$9,617,270 | -1.3\% | 4,076 | 5.5\% | \$2,359 | -6.4\% |
| FY 00 | \$11,264,304 | 17.1\% | 4,177 | 2.5\% | \$2,697 | 14.3\% |
| FY 01 | \$10,762,300 | -4.5\% | 4,120 | -1.4\% | \$2,612 | -3.1\% |
| FY 02 | \$14,938,337 | 38.8\% | 4,513 | 9.5\% | \$3,310 | 26.7\% |

* Amount reported on annual financial statement to the Department of Revenue \& Finance per GASB-10.

Does not include charges incurred from 3rd party claims payor or other administrative costs.
** New or carryover injuries

## Workers' Compensation Claims Paid Compared to Average Cost per Claim



NOTE: The number of claims paid equals the number of injury claims (First Reports filed) receiving one or more payments in a twelve-month period, and includes injuries that occurred in prior fiscal years.

Source: Iowa Department of Personnel - Benefits Bureau Data: GJackson.

## Lost Work Days Due to Injury

| Fiscal Year | Number <br> of New <br> Claims | Work Days <br> Lost Due to <br> New Claims | Average <br> Average <br> Days/Claim | Phaim <br> Percent <br> Change |
| :--- | ---: | ---: | ---: | ---: |
| FY 95 | 939 | 21,077 | 22.4 | $1.6 \%$ |
| FY 96 | 910 | 21,290 | 23.4 | $4.2 \%$ |
| FY 97 | 787 | 16,731 | 21.3 | $-9.1 \%$ |
| FY 98 | 666 | 16,578 | 24.9 | $17.1 \%$ |
| FY 99 | 720 | 16,227 | 22.5 | $-9.5 \%$ |
| FY 00 | 711 | 19,195 | 27.0 | $19.8 \%$ |
| FY 01 | 689 | 20,669 | 30.0 | $11.1 \%$ |
| FY 02 | 628 | 20,952 | 33.4 | $11.2 \%$ |

NOTE: New claim data only. Does not include carryover claims from preceding years.

## Workers' Compensation Comparisons by Government Branch



[^2]Source: Iowa Department of Personnel - Benefits Bureau Data: GJackson.

## Unemployment Expenditures

|  | FY 95 | FY 96 | FY 97 | FY 98 |
| :--- | :---: | :---: | :---: | :---: |
| NEW CLAIMS | 765 | 863 | 730 | 674 |
| PROTESTS | 253 | 254 | 221 | 218 |
| $\%$ In Favor of Employer | $91.6 \%$ | $88.9 \%$ | $89.5 \%$ | $89.4 \%$ |
|  |  |  |  |  |
| BENEFIT CHARGES PAID | $\$ 756,737.08$ | $\$ 642,762.20$ | $\$ 612,402.66$ | $\$ 594,698.94$ |
| SERVICE FEE | $*$ | $*$ | $*$ | $*$ |
| TOTAL COSTS | $\$ 756,737.08$ | $\$ 642,762.20$ | $\$ 612,402.66$ | $\$ 594,698.94$ |
|  |  |  |  |  |
| Credit Balances <br> (Returned to General Fund) | $\$ 9,814.32$ | $\$ 7,455.19$ | $\$ 14,076.81$ | $\$ 9,029.34$ |
| NET COSTS <br> (Total Costs - Credits Returned) | $\$ 746,922.76$ | $\$ 635,307.01$ | $\$ 598,325.85$ | $\$ 585,669.60$ |


|  | FY 99 | FY 00 | FY 01 | FY 02 |
| :--- | :---: | :---: | :---: | :---: |
| NEW CLAIMS | 637 | 578 | 580 | 858 |
| PROTESTS | 255 | 247 | 246 | 219 |
| $\%$ In Favor of Employer | $88.0 \%$ | $88.2 \%$ | $87.4 \%$ | $87.3 \%$ |
| BENEFIT CHARGES PAID | $\$ 497,767.85$ | $\$ 567,900.98$ | $\$ 549,155.30$ | $\$ 966,785.00$ |
| SERVICE FEE | $\$ 23,922.77$ | $\$ 22,846.50$ | $\$ 23,982.75$ | $\$ 23,492.75$ |
| TOTAL COSTS | $\$ 521,690.62$ | $\$ 590,747.48$ | $\$ 573,138.05$ | $\$ 990,277.75$ |
| Credit Balances <br> (Returned to General Fund) | $\$ 11,393.98$ | $\$ 20,664.69$ | $\$ 7,638.30$ | $\$ 9,195.00$ |
| NET COSTS <br> (Total Costs - Credits Returned) | $\$ 510,296.64$ | $\$ 570,082.79$ | $\$ 565,499.75$ | $\$ 981,082.75$ |

* Service fees not tracked by Third Party Adminis trator prior to Fiscal Year 1999.

NOTE: Unemployment covers the Executive, Legislative, \& Judicial Branches.
NOTE: Because of the nature of unemployment insurance costs, figures for recent years may fluctuate slightly.
-Does not include Community-Based Corrections, House, Senate or Regents employees.
Source: Iowa Department of Personnel - Third Party Administrator Query: EHolland.

## Unemployment Claims by Department Fiscal Year 2002

| DEPARTMENT | Non-Protestable | Protestable |  |  | Total Claims |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Favorable | Unfavorable | Pendina |  |
| AGRICULTURE | 12 | 3 | 0 | 1 | 16 |
| AUDITOR | * | * | * | * | * |
| BLIND | 0 | 1 | 0 | 0 | 1 |
| CIVIL RIGHTS | 0 | 0 | 0 | 1 | 1 |
| COLLEGEAID | 0 | 1 | 0 | 0 | 1 |
| COMMERCE | 8 | 0 | 0 | 1 | 9 |
| CORRECTIONS | 67 | 24 | 2 | 13 | 106 |
| CULTURAL AFFAIRS | 6 | 0 | 1 | 0 | 7 |
| ECONOMIC DEVELOPMENT | 6 | 1 | 0 | 0 | 7 |
| EDUCATION | 1 | 1 | 0 | 0 | 2 |
| ELDER AFFAIRS | 1 | 0 | 0 | 0 | 1 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 |
| GENERAL SERVICES | 13 | 5 | 0 | 0 | 18 |
| GOVERNOR'S OFFICE | * | * | * | * |  |
| HUMAN RIGHTS | 1 | 0 | 0 | 0 | 1 |
| HUMAN SERVICES | 128 | 36 | 6 | 13 | 183 |
| INFORMATION TECHNOLOGY | 15 | 3 | 0 | 0 | 18 |
| USPECTIONS AND APPEALS | 4 | 3 | 0 | 0 | 7 |
| IOWA COMMUNICATIONS NTWRK | 0 | 0 | 0 | 0 | 0 |
| OWA PUBLIC TELEVISION | 2 | 1 | 0 | 0 | 3 |
| JUSTICE | 0 | 1 | 0 | 0 | 1 |
| LAW ENFORCEMENT ACADEMY | 0 | 0 | 0 | 0 | 0 |
| MANAGEMENT | * | * | * | * | * |
| NATURAL RESOURCES | 75 | 8 | 1 | 1 | 85 |
| PAROLE | 0 | 0 | 0 | 0 | 0 |
| PERSONNEL | 4 | 0 | 0 | 0 | 4 |
| PUBLIC DEFENSE | 3 | 1 | 0 | 0 | 4 |
| PUBLIC EMPLOYMENT RELATIONS | 1 | 0 | 0 | 0 | 1 |
| PUBLIC HEALTH | 2 | 1 | 0 | 0 | 3 |
| PUBLIC SAFETY | 4 | 1 | 0 | 0 | 5 |
| REVENUE AND FINANCE | 44 | 5 | 2 | 0 | 51 |
| SECRETARY OF STATE | 5 | 1 | 0 | 0 | 6 |
| TRANSPORTATION | 65 | 32 | 4 | 3 | 104 |
| TREASURER | 1 | 0 | 0 | 0 | 1 |
| VETERAN'S AFFAIRS | 15 | 15 | 5 | 2 | 37 |
| WORKFORCE DEVELOPMENT | * | * | * | * |  |
| GRAND TOTALS | 483 | 144 | 21 | 35 | 683 |

* Indicates departments that are not covered by the Unemployment Insurance Administrative Service Contract.

Non-Protestable - Employer unable to protest unemployment claim of a terminated employee (Separation Issue). Protestable - Employer able to protest unemployment claim of a terminated employee. Decisions based on protest can be in the employer's favor (favorable) or not (unfavorable) or still pending.

NOTE: Unemployment covers the Executive, Legislative, \& Judicial Branches. However, the Judicial Branch, Legislative Branch and Fair Authority are not presented in this table.
-Does not include Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - Third Party Administrator Query: EHolland.

## Employee Assistance Program Data by Fiscal Year

|  | FY 95 | FY 96 | FY 97 | FY 98 |
| :---: | :---: | :---: | :---: | :---: |
| Number of employees* | 21,107 | 18,537 | 18,957 | 19,202 |
| Number of clients served | 621 | 651 | 759 | 831 |
| Percent utilization | 2.9\% | 3.5\% | 4.0\% | 4.3\% |
| Number of counseling hours | 1,687 | 1,909 | 1,847 | 2,005 |
| Average number of counseling hours/client | 2.72 | 2.93 | 2.43 | 2.41 |
| IEAP COSTS |  |  |  |  |
| Counseling | \$109,673 | \$112,962 | \$121,810 | \$114,628 |
| Training | \$6.760 | \$7.166 | \$24.166 | \$7,411 |
| TOTAL | \$116,433 | \$120,128 | \$145,976 | \$122,039 |
| Average total counseling costs/client | \$176.61 | \$173.52 | \$160.49 | \$137.94 |
| Average cost/employee | \$5.52 | \$6.48 | \$7.70 | \$6.36 |


|  | FY 99 | FY 00 | FY 01 | FY 02 |
| :---: | :---: | :---: | :---: | :---: |
| Number of emplovees* | 19.649 | 20.246 | 20.359 | 18.953 |
| Number of clients served | 851 | 1138 | 926 | 747 |
| Percent utilization | 4.3\% | 5.6\% | 4.5\% | 3.9\% |
| Number of counseling hours | 1,859 | 2,126 | 2,126 | 1,701 |
| Average number of counseling hours/client | 2.18 | 1.87 | 2.30 | 2.28 |
| IEAP COSTS |  |  |  |  |
| Counseling | \$118,885 | \$150,961 | \$152,097 | \$121,724 |
| Training | \$31,966 | \$18,859 | \$5,460 | \$3,523 |
| TOTAL | \$150,851 | \$169,820 | \$157,557 | \$125.247 |
| Average total counseling costs/client | \$139.70 | \$132.66 | \$164.25 | \$162.95 |
| Average cost/employee | \$7.68 | \$8.39 | \$7.74 | \$6.61 |


| *Includes: | Non-Regents Executive Branch |
| :--- | :--- |
|  | Regents Board Office |
|  | School for the Deaf |
|  | Braille \& Sight Saving School |
|  | 1990, added Judicial Branch employees |
|  | 1991, added Legislative Branch employees (excluding Legislators) |

NOTE: Total lowa Employee Assistance Program (IEAP) costs do not include brochure, promotional item, travel, or administrative expenses.

Source: Iowa Department of Personnel - IEAP Annual Report

## Employee Assistance Program Use by Fiscal Year



Source: Iowa Department of Personnel - Iowa Employee Assistance Program Annual Report: BAllen.

## Deferred Compensation Enrollments, Fiscal Year 2002

| State Government | \# Eligible | \# Deferring | Participation |
| :--- | :--- | :--- | :--- |
| EXECUTIVE BRANCH |  |  |  |


| AFSCME |  |  |  |
| :---: | :---: | :---: | :---: |
| Clerical (001) | 1,956 | 766 | 39.2\% |
| Technical (002) | 3,627 | 1,386 | 38.2\% |
| Blue Collar (003) | 2,265 | 983 | 43.4\% |
| Fiscal \& Staff (004/104) | 2,243 | 1,357 | 60.5\% |
| Security (006) | 1,994 | 767 | 38.5\% |
| Patient Care (011) | 485 | 252 | 52.0\% |
| Subtotal | 12,570 | 5,511 | 43.8\% |
| UE/IUP |  |  |  |
| Social Services (005) | 1,384 | 323 | 23.3\% |
| Science (009) | 423 | 179 | 42.3\% |
| Social Services-IMW (015) | 647 | 179 | 27.7\% |
| Subtotal | 2,454 | 681 | 27.8\% |
| SPOC |  |  |  |
| Public Safety (007) | 640 | 431 | 67.3\% |
| NONCONTRACT | 3,545 | 2,053 | 57.9\% |
| TOTAL | 19,209 | 8,676 | 45.2\% |


| JUDICIAL BRANCH | 739 | 366 | $49.5 \%$ |
| :--- | ---: | ---: | ---: |
| AFSCME | 1,044 | 622 | $59.6 \%$ |
| NONCONTRACT | 111 | 46 | $41.4 \%$ |
| PPME | 1,894 | 1,034 | $54.6 \%$ |


| LEGISLATIVE BRANCH |  |  |  |
| :---: | :---: | :---: | :---: |
| TOTAL | 344 | 121 | 35.2\% |
| COMMUNITY BASED CORRECTIONS |  |  |  |
| TOTAL | 1039 | 682 | 65.6\% |
|  |  |  |  |
| GRAND TOTAL | 22,486 | 10,513 | 46.8\% |

[^3]
## Deferred Compensation Program

 Total Amount Deferred

NOTE: Percentages in each bar represent increase from previous fiscal year.

Source: Iowa Department of Personnel - AS/400 Query: TMohning.

## Employee Mobility

- Coblol

Many factors affect employee mobility: growth or decline in the number of state jobs, the availability of funding, dynamics of state programs, types of occupations, geographical location of jobs, characteristics of state employees themselves, external labor market conditions, and the availability of other employment. This section shows that:

Over $45 \%$ of the Executive Branch full-time workforce is employed in 25 job classes. There are over 800 job classes
Of the 653 nonpromotional hires in Fiscal Year 2002, 64.9\% were in 25 job classes.
The Executive Branch new hire rate (the percentage of nonpromotional hires to total workforce) has decreased from 3.7\% in FY ' 95 to $3.4 \%$ in FY '02.
Of the 2,037 (Includes 529 early out selectees*) employees who left Executive Branch employment in Fiscal Year 2002, 48.7\% were in 25 job classes.
The Executive Branch separation rate (the percentage of individuals who left Executive Branch employment to average total workforce) increased from 6.1\% in Fiscal Year 1995 to 10.4\% in Fiscal Year 2002.

A five-year average of separations shows that over $54 \%$ of employees who voluntarily left Executive Branch employment were employed with the State less than 3 years.

[^4]
## Top 25 Most Populous Job Classes, Fiscal Year 2002

| Rank | Class <br> Code | Class Title | Count | Percentage of Full-Time FY '02 Workforce |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 86406 | Correctional Officer | 1,506 | 7.95\% |
| 2 | 03201 | Resident Treatment Worker | 1,263 | 6.66\% |
| 3 | 08111 | Equipment Operator | 847 | 4.47\% |
| 4 | 03089 | Income Maintenance Worker 2 | 596 | 3.14\% |
| 5 | 03011 | Social Worker 2 | 545 | 2.88\% |
| 6 | 00025 | Secretarv 1 | 352 | 1.86\% |
| 7 | 00013 | Typist-Advanced | 327 | 1.73\% |
| 8 | 16000 | Trooper | 324 | 1.71\% |
| 9 | 00807 | Workforce Advisor | 307 | 1.62\% |
| 10 | 00026 | Secretary 2 | 266 | 1.4.0\% |
| 11 | 03016 | Social Worker 3 | 234 | 1.23\% |
| 12 | 02020 | Reaistered Nurse | 218 | 1.15\% |
| 13 | 00018 | Clerk - Specialist | 206 | 1.09\% |
| 14 | 03040 | Youth Services Worker | 170 | 0.90\% |
| 15 | 86419 | Correctional Counselor | 166 | 0.88\% |
| 16 | 00121 | Information Technology Specialist 4 | 165 | 0.87\% |
| 17 | 00708 | Administrative Assistant 1 | 160 | 0.84\% |
| 18 | 00122 | Information Technology Specialist 5 | 148 | 0.78\% |
| 19 | 02002 | Licensed Practical Nurse | 146 | 0.77\% |
| 20 | 08375 | Automotive Mechanic | 133 | 0.70\% |
| 21 | 00709 | Administrative Assistant 2 | 132 | 0.70\% |
| 22 | 04513 | Environmental Specialist | 130 | 0.69\% |
| 23 | 00306 | Accounting Clerk 2 | 126 | 0.66\% |
| 25 | 00711 | Executive Officer 2 | 118 | 0.62\% |
| 25 | 04023 | Program Planner 3 | 118 | 0.62\% |
| TOTAL |  |  | 8,703 | 45.92\% |

[^5]Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Top 25 Classes by New Full-Time Hires, Fiscal Year 2002

| Rank | Class <br> Code | Class Title | Count | Percentage of Full-Time FY '02 Hires |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 03201 | Resident Treatment Worker | 144 | 9.2\% |
| 2 | 86406 | Correctional Officer | 42 | 2.7\% |
| 3 | 03011 | Social Worker 2 | 31 | 2.0\% |
| 4 | 02020 | Registered Nurse | 29 | 1.8\% |
| 5 | 03345 | Child Support Recovery Officer | 15 | 1.0\% |
| 6 | 03040 | Youth Services Worker | 14 | 0.9\% |
| 7 | 01071 | Education Program Consultant | 13 | 0.8\% |
| 8 | 03174 | Disability Examiner | 12 | 0.8\% |
| 12 | 04513 | Environmental Specialist | 9 | 0.6\% |
| 12 | 00013 | Typist-Advanced | 9 | 0.6\% |
| 12 | 00807 | Workforce Advisor | 9 | 0.6\% |
| 12 | 02060 | Community Health Consultant | 9 | 0.6\% |
| 14 | 07005 | Custodial Worker | 8 | 0.5\% |
| 14 | 04022 | Program Planner 2 | 8 | 0.5\% |
| 20 | 00708 | Administrative Assistant 1 | 7 | 0.4\% |
| 20 | 04538 | Healith Facilities Survevor | 7 | 0.4\% |
| 20 | 00018 | Clerk - Specialist | 7 | 0.4\% |
| 20 | 02569 | Rehabilitation Counselor | 7 | 0.4\% |
| 20 | 05301 | Natural Resoures Technician 1 | 7 | 0.4\% |
| 20 | 07200 | Food Service Worker | 7 | 0.4\% |
| 25 | 03220 | Psychiatric Security Specialist | 6 | 0.4\% |
| 25 | 00710 | Executive Officer 1 | 6 | 0.4\% |
| 25 | 00017 | Clerk - Advanced | 6 | 0.4\% |
| 25 | 00026 | Secretary 2 | 6 | 0.4\% |
| 25 | 02002 | Licensed Practical Nurse | 6 | 0.4\% |
| Totals |  |  | 424 | 64.9\% |

NOTE: There were 653 total nonpromotional hires in Fiscal Year 2002.
NOTE: Hires represent all nonpromotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Total New Full-Time Hires by Fiscal Year by Department

| DEPARTMENT | FY 95 |  |  | FY 96 |  |  | FY 97 |  |  | FY 98 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Hires | Workforce | Rate | Hires | Workforce | Rate | Hires | Workforce | Rate | Hires | Workforce | Rate |
| AGRICULTURE | 11 | 421 | 2.6\% | 12 | 435 | 2.8\% | 18 | 428 | 4.2\% | 15 | 425 | 3.5\% |
| AUDITOR | 11 | 100 | 11.0\% | 18 | 119 | 15.1\% | 22 | 122 | 18.0\% | 27 | 120 | 22.5\% |
| BLIND | 1 | 91 | 1.1\% | 2 | 91 | 2.2\% | 8 | 92 | 8.7\% | 6 | 91 | 6.6\% |
| CIVIL RIGHTS | 2 | 29 | 6.9\% | 0 | 27 | 0.0\% | 0 | 29 | 0.0\% | 0 | 28 | 0.0\% |
| COLLEGE AID | 2 | 37 | 5.4\% | 0 | 36 | 0.0\% | 2 | 37 | 5.4\% | 2 | 32 | 6.3\% |
| COMMERCE | 9 | 331 | 2.7\% | 6 | 327 | 1.8\% | 19 | 322 | 5.9\% | 16 | 315 | 5.1\% |
| CORRECTIONS | 116 | 1,937 | 6.0\% | 165 | 2,092 | 7.9\% | 386 | 2.323 | 16.6\% | 468 | 2.605 | 18.0\% |
| CULTURAL AFFAIRS | 4 | 71 | 5.6\% | 5 | 72 | 6.9\% | 5 | 74 | 6.8\% | 10 | 83 | 12.0\% |
| ECONOMIC DEVELOPMENT | 8 | 163 | 4.9\% | 6 | 158 | 3.8\% | 13 | 134 | 9.7\% | 14 | 137 | 10.2\% |
| EDUCATION | 27 | 600 | 4.5\% | 23 | 595 | 3,9\% | 47 | 588 | 8.0\% | 49 | 590 | 8.3\% |
| ELDER AFFAIRS | 0 | 27 | 0.0\% | 0 | 25 | 0.0\% | 1 | 28 | 3.6\% | 1 | 25 | 4.0\% |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 8 | 0.0\% | 0 | 8 | 0.0\% | 0 | 8 | 0.0\% | 3 | 8 | 37.5\% |
| GENERAL SERVICES | 6 | 343 | 1.7\% | 9 | 336 | 2.7\% | 22 | 311 | 7.1\% | 33 | 202 | 16.3\% |
| GOVERNORIS OFFICE | 2 | 41 | 4.9\% | 4 | 46 | 8.7\% | 4 | 42 | 9.5\% | 2 | 36 | 5.6\% |
| HUMAN RIGHTS | 0 | 48 | 0.0\% | 1 | 45 | 2.2\% | 2 | 44 | 4.5\% | 4 | 43 | 9.3\% |
| HUMAN SERVICES | 175 | 5,504 | 3.2\% | 184 | 5,327 | 3.5\% | 254 | 5.176 | 4.9\% | 391 | 5.172 | 7.6\% |
| INFORMATION TECHNOLOGY | * | * |  | * | * |  |  | * |  | 6 | 137 | 4.4\% |
| INSPECTIONS AND. APPEALS | 20 | 368 | 5.4\% | 23 | 390 | 5.9\% | 46 | 424 | 10.8\% | 37 | 437 | 8.5\% |
| IOWA COMMUNICATIONS NTWRK | 1 | 11 | 9.1\% | 21 | 38 | 55.3\% | 13 | 44 | 29.5\% | 18 | 70 | 25.7\% |
| IOWA PUBLIC TELEVISION | 5 | 113 | 4.4\% | 8 | 121 | 6.6\% | 10 | 124 | 8.1\% | 16 | 129 | 12.4\% |
| JUSTICE | 14 | 183 | 7.7\% | 11 | 183 | 6.0\% | 19 | 194 | 9.8\% | 15 | 197 | 7.6\% |
| LAW ENFORCEMENT ACADEMY | 0 | 23 | 0.0\% | 1 | 24 | 4.2\% | 3 | 27 | 11.1\% | 2 | 26 | 7.7\% |
| MANAGEMENT | 0 | 27 | 0.0\% | 2 | 33 | 6.1\% | 0 | 32 | 0.0\% | 0 | 31 | 0.0\% |
| NATURAL RESOURCES | 17 | 748 | 2.3\% | 18 | 770 | 2.3\% | 42 | 791 | 5.3\% | 34 | 797 | 4.3\% |
| PAROLE | 0 | 10 | 0.0\% | 0 | 10 | 0.0\% | 0 | 9 | 0.0\% | 0 | 11 | 0.0\% |
| PERSONNEL | 4 | 133 | 3.0\% | 9 | 138 | 6.5\% | 8 | 133 | 6.0\% | 14 | 144 | 9.7\% |
| PUBLIC DEFENSE | 13 | 214 | 6.1\% | 11 | 221 | 5.0\% | 13 | 222 | 5.9\% | 28 | 223 | 12.6\% |
| PUBLIC EMPLOYMENT RELATIONS | 2 | 12 | 16.7\% | 0 | 12 | 0.0\% | 0 | 12 | 0.0\% | 1 | 12 | 8.3\% |
| PUBLIC HEALTH | 10 | 280 | 3.6\% | 8 | 280 | 2.9\% | 12 | 278 | 4.3\% | 24 | 309 | 78\% |
| PUBLIC SAFETY | 48 | 830 | 5.8\% | 56 | 867 | 6.5\% | 59 | 886 | 6.7\% | 53 | 891 | 5.9\% |
| REVENUE AND FINANCE | 9 | 600 | 1.5\% | 19 | 608 | 3.1\% | 23 | 592 | 3.9\% | 11 | 572 | 1.9\% |
| SECRETARY OF STATE | 2 | 37 | 5.4\% | 0 | 36 | 0.0\% | 1 | 36 | 2.8\% | 5 | 40 | 12.5\% |
| TRANSPORTATION | 74 | 3,518 | 2.1\% | 125 | 3,550 | 3.5\% | 162 | 3,444 | 4.7\% | 181 | 3.426 | 5.3\% |
| TREASURER | 1 | 24 | 4.2\% | 2 | 24 | 8.3\% | 5 | 23 | 21.7\% | 2 | 20 | 10.0\% |
| VETERAN'S AFFAIRS | 59 | 695 | 8.5\% | 53 | 721 | 7.4\% | 93 | 719 | 12.9\% | 88 | 710 | 12.4\% |
| WORKFORCE DEVELOPMENT | 31 | 929 | 3.3\% | 8 | 881 | 0.9\% | 31 | 892 | 3.5\% | 45 | 864 | 5.2\% |
| GRAND TOTALS | 684 | 18,506 | 3.7\% | 810 | 18,646 | 4.3\% | 1,343 | 18,640 | 7.2\% | 1,621 | 18,958 | 8.6\% |

* Department not in existence at the time.

NOTE: New hires represent all nonpromotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Total New Full-Time Hires by Fiscal Year by Department (cont.)

| DEPARTMENT | FY 99 |  |  | FY 00 |  |  | FY 01 |  |  | FY 02 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Hires | Workforce | Rate | Hires | Workforce | Rate | Hires | Workforce | Rate | Hires | Workforce | Rate |
| AGRICULTURE | 24 | 424 | 5.7\% | 32 | 440 | 7.3\% | 20 | 432 | 4.6\% | 9 | 381 | 2.4\% |
| AUDITOR | 31 | 125 | 24.8\% | 32 | 128 | 25.0\% | 20 | 117 | 17.1\% | 3 | 101 | 3.0\% |
| BLIND | 3 | 90 | 3.3\% | 14 | 99 | 14.1\% | 9 | 100 | 9.0\% | 5 | 95 | 5.3\% |
| CIVIL RIGHIS | 1 | 35 | 2.9\% | 2 | 32 | 6.3\% | 5 | 36 | 13.9\% | 0 | 35 | 0.0\% |
| COLLEGE AID | 4 | 35 | 11.4\% | 3 | 35 | 8.6\% | 5 | 35 | 14.3\% | 2 | 36 | 5.6\% |
| COMMERCE | 32 | 319 | 10.0\% | 29 | 316 | 9.2\% | 20 | 314 | 6.4\% | 10 | 293 | 3.4\% |
| CORRECTIONS | 427 | 2,815 | 15.2\% | 478 | 3,069 | 15.6\% | 234 | 3,074 | 7.6\% | 71 | 2,863 | 2.5\% |
| CULTURAL AFFAIRS | 10 | 88 | 11.4\% | 5 | 85 | 5.9\% | 4 | 83 | 4.8\% | 0 | 70 | 0.0\% |
| ECONOMIC DEVELOPMENT | 21 | 143 | 14.7\% | 59 | 185 | 31.9\% | 23 | 190 | 12.1\% | 25 | 201 | 12.4\% |
| EDUCATION | 55 | 600 | 9.2\% | 41 | 591 | 6.9\% | 58 | 613 | 9.5\% | 38 | 612 | 6.2\% |
| ELDER AFFAIRS | 3 | 27 | 11.1\% | 4 | 26 | 15.4\% | 6 | 31 | 19.4\% | 4 | 29 | 13.8\% |
| ETHICS/CAMPAIGN DISCLOSURE | 1 | 8 | 12.5\% | 0 | 8 | 0.0\% | 0 | 8 | 0.0\% | 0 | 5 | 0.0\% |
| GENERAL SERVICES | 25 | 212 | 11.8\% | 24 | 212 | 11.3\% | 13 | 206 | 6.3\% | 4 | 174 | 2.3\% |
| GOVERNORIS OFFICE | 23 | 41 | 56.1\% | 8 | 47 | 17.0\% | 4 | 47 | 8.5\% | 7 | 44 | 15.9\% |
| HUMAN RIGHTS | 8 | 47 | 17.0\% | 9 | 48 | 18.8\% | 1 | 52 | 1.9\% | 3 | 51 | 5.9\% |
| HUMANSERVICES | 567 | 5.320 | 10.7\% | 538 | 5.428 | 9,8\% | 54.5 | 5.477 | 10.0\% | 241 | 5.136 | 4.7\% |
| INFORMATION TECHNOLOGY | 6 | 137 | 4.4\% | 10 | 144 | 6.9\% | 19 | 136 | 14.0\% | 4 | 113 | 3.5\% |
| INSPECTIONS AND APPEALS | 28 | 449 | 6.2\% | 47 | 468 | 10.0\% | 31 | 481 | 6.4\% | 17 | 456 | 3.7\% |
| IOWA COMMUNICATIONS NTWRK | 24 | 88 | 27.3\% | 11 | 93 | 11.8\% | 16 | 99 | 16.2\% | 5 | 97 | 5.2\% |
| IOWA PUBLIC TELEVISION | 21 | 139 | 15.1\% | 11 | 135 | 8.1\% | 13 | 129 | 10.1\% | 5 | 123 | 4.1\% |
| JUSTICE | 23 | 204 | 11.3\% | 28 | 208 | 13.5\% | 13 | 218 | 6.0\% | 10 | 210 | 4.8\% |
| LAW ENFORCEMENT ACADEMY | 4 | 31 | 12.9\% | 0 | 29 | 0.0\% | 3 | 31 | 9.7\% | 1 | 30 | 3.3\% |
| MANAGEMENT | 0 | 27 | 0.0\% | 5 | 31 | 16.1\% | 1 | 30 | 3.3\% | 1 | 27 | 3.7\% |
| NATURAL RESOURCES | 44 | 803 | 5.5\% | 57 | 836 | 6.8\% | 40 | 864 | 4.6\% | 36 | 853 | 4.2\% |
| PAROLE | 1 | 10 | 10.0\% | 1 | 12 | 8.3\% | 1 | 12 | 8.3\% |  | 11 | 9.1\% |
| PERSONNEL | 11 | 144 | 7.6\% | 25 | 159 | 15.7\% | 12 | 159 | 7.5\% | 6 | 148 | 4.1\% |
| PUBLIC DEFENSE | 52 | 265 | 19.6\% | 29 | 276 | 10.5\% | 28 | 294 | 9.5\% | 26 | 306 | 8.5\% |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 12 | 0.0\% | 1 | 12 | 8.3\% | 0 | 12 | 0.0\% | 0 | 9 | 0.0\% |
| PUBLIC HEALTH | 37 | 329 | 11.2\% | 38 | 346 | 11.0\% | 49 | 373 | 13.1\% | 32 | 372 | 8.6\% |
| PUBLIC SAFETY | 79 | 916 | 8.6\% | 63 | 943 | 6.7\% | 71 | 946 | 7.5\% | 5 | 898 | 0.6\% |
| REVENUE AND FINANCE | 31 | 567 | 5.5\% | 28 | 566 | 4.9\% | 12 | 560 | 2.1\% | 3 | 491 | 0.6\% |
| SECRETARY OF STATE | 6 | 38 | 15.8\% | 4 | 40 | 10.0\% | 3 | 41 | 7.3\% | 0 | 30 | 0.0\% |
| TRANSPORTATION | 337 | 3,562 | 9.5\% | 199 | 3,569 | 5.6\% | 156 | 3.533 | 4.4\% | 8 | 3.139 | 0.3\% |
| TREASURER | 12 | 20 | 60.0\% | 6 | 21 | 28.6\% | 8 | 21 | 38.1\% | 5 | 24 | 20.8\% |
| VETERAN'S AFFAIRS | 87 | 697 | 12.5\% | 102 | 762 | 13.4\% | 82 | 754 | 10.9\% | 54 | 733 | 7.4\% |
| WORKFORCE DEVELOPMENT | 39 | 850 | 4.6\% | 46 | 847 | 5.4\% | 45 | 851 | 5.3\% | 12 | 757 | 1.6\% |
| GRAND TOTALS | 2,077 | 19,617 | 10.6\% | 1,984 | 20,246 | 9.8\% | 1,570 | 20,359 | 7.7\% | 653 | 18,953 | 3.4\% |

NOTE: New hires represent all nonpromotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: lowa Department of Personnel - AS/400 Query: EHolland.

## Total New Full-Time Hires by Fiscal Year



NOTE: New hires represent all nonpromotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## New Full-Time Hire Percentages by Department, Fiscal Year 2002



NOTE: Percentages are rounded and may not sum to exactly $100 \%$.

NOTE: New hires represent all nonpromotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Employee New Hire Rate and Separation Rate

NOTE: Hires represent all nonpromotional hires into state government. Not included are all promotional and transfer hires.


NOTE: Executive Branch separation rate includes only individuals who have left Executive Branch employment (Includes Early Out separations).

## Separation Type


-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
NOTE: Does not include the 529 employees who chose the optional early out option in FY '02.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Top 25 Executive Branch Separations by Class, Fiscal Year 2002

| Rank | Class <br> Code | Class Title | Separations Within Class | Percentage of FY '02 Separations |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 03201 | Resident Treatment Worker | 156 | 7.7\% |
| 2 | 86406 | Correctional Officer | 127 | 6.2\% |
| 3 | 03011 | Social Worker 2 | 71 | 3.5\% |
| 4 | 08111 | Equipment Operator | 61 | 3.0\% |
| 5 | 00025 | Secretary 1 | 58 | 2.8\% |
| 6 | 00013 | Tvpist-Advanced | 52 | 2.6\% |
| 7 | 03089 | Income Maintenance Worker 2 | 50 | 2.5\% |
| 8 | 02020 | Registered Nurse | 41 | 2.0\% |
| 9 | 04319 | Construction Technician Assistant | 32 | 1.6\% |
| 10 | 00807 | Workforce Advisor | 31 | 1.5\% |
| 11 | 00018 | Clerk - Specialist | 27 | 1.3\% |
| 12 | 00026 | Secretary 2 | 26 | 1.3\% |
| 13 | 03016 | Social Worker 3 | 25 | 1.2\% |
| 14 | 00786 | Public Service Executive 4 | 21 | 1.0\% |
| 15 | 03040 | Youth Services Worker | 20 | 1.0\% |
| 16 | 16000 | Trooper | 19 | 0.9\% |
| 19 | 00017 | Clerk - Advanced | 18 | 0.9\% |
| 19 | 00787 | Public Service Executive 5 | 18 | 0.9\% |
| 19 | 02002 | Licensed Practical Nurse | 18 | 0.9\% |
| 21 | 00708 | Administrative Assistant | 17 | 0.8\% |
| 21 | 04320 | Construction Technician | 17 | 0.8\% |
| 22 | 08117 | Highway Maintenance Supervisor | 16 | 0.8\% |
| 24 | 04321 | Construction Technician Senior | 15 | 0.7\% |
| 24 | 90711 | Executive Officer 2 | 15 | 0.7\% |
| 25 | 00120 | Information Technology Specialist 3 | 14 | 0.7\% |
| 25 | 00122 | Information Technology Specialist 5 | 14 | 0.7\% |
| 25 | 90026 | Secretary 2 | 14 | 0.7\% |
| TOTALS |  |  | 993 | 48.7\% |

NOTE: There were a total of 2,037 individuals who separated from Executive Branch employment in Fiscal Year 2002 (Includes Early Out separations).
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Separations by Department

| DEPARTMENT | FY 95 |  |  | FY 96 |  |  | FY 97 |  |  | FY 98 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits |
| AGRICULTURE | 13 | 4 | 11 | 13 | 3 | 12 | 16 | 3 | 7 | 8 | 2 | 9 |
| AUDITOR | 0 | 0 | 13 | 1 | 0 | 12 | 1 | 0 | 12 | 1 | 0 | 23 |
| BLIND | 4 | 0 | 1 | 2 | 2 | 4 | 3 | 0 | 3 | 1 | 2 | 3 |
| CIVIL RICHITS | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| COLLEGEAID | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 1 | 1 | 1 | 1 | 2 |
| COMMERCE | 2 | 2 | 8 | 8 | 1 | 13 | 7 | 1 | 19 | 7 | 0 | 15 |
| CORRECTIONS | 32 | 27 | 59 | 28 | 44 | 70 | 39 | 51 | 87 | 35 | 52 | 111 |
| CULTURAL AFFAIRS | 0 | 1 | 4 | 1 | 1 | 4 | 1 | 0 | 3 | 0 | 1 | 3 |
| ECONOMIC DEVELOPMENT | 1 | 0 | 9 | 1 | 2 | 5 | 1 | 0 | 9 | 3 | 0 | 8 |
| EDUCATION | 16 | 6 | 19 | 12 | 2 | 13 | 21 | 8 | 22 | 24 | 4 | 28 |
| ELDER AFFAIRS | 1 | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 3 | 0 | 1 |
| ETHICS/CAMPAICN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| GENERAL SERVICES | 8 | 5 | 7 | 9 | 8 | 6 | 16 | 9 | 22 | 11 | 7 | 8 |
| GOVERNOR'S OFFICE | 1 | 0 | 9 | 1 | 0 | 5 | 0 | 5 | 2 | 0 | 5 | 2 |
| HUMAN RIGHTS | 0 | 0 | 4 | 0 | 1 | 2 | 0 | 0 | 1 | 3 | 0 | 3 |
| HUMAN SERVICES | 103 | 82 | 152 | 90 | 89 | 209 | 130 | 87 | 175 | 109 | 67 | 205 |
| INFORMATION TECHNOLOGY | * | * | * | * | * | * | * | * | * | 6 | 0 | 4 |
| INSPECTIONS AND APPEALS | 8 | 5 | 10 | 13 | 3 | 13 | 9 | 1 | 10 | 7 | 6 | 17 |
| IOWA COMMUNICATIONS NTWRK | 0 | 0 | 0 | 0 | 2 | 6 | 1 | 0 | 8 | 0 | 2 | 4 |
| IOWA PUBLIC TELEVISION | 1 | 1 | 2 | 1 | 1 | 2 | 2 | 1 | 2 | 4 | 2 | 3 |
| JUSTICE | 0 | 1 | 6 | 0 | 1 | 10 | 0 | 0 | 6 | 1 | 1 | 10 |
| LAW ENFORCEMENT ACADEMY | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| MANAGEMENT | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 2 |
| NATURAL RESOURCES | 12 | 2 | 13 | 6 | 6 | 15 | 7 | 1 | 17 | 17 | 2 | 20 |
| PAROLE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PERSONNEL | 4 | 0 | 7 | 2 | 0 | 2 | 3 | 2 | 7 | 1 |  | 8 |
| PUBLIC DEFENSE | 4 | 2 | 9 | 6 | 3 | 11 | 4 | 3 | 10 | 5 | 4 | 18 |
| PERER | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 4 | 0 | 8 | 4 | 3 | 7 | 6 | 2 | 5 | 6 | 2 | 9 |
| PUBLIC SAFETY | 22 | 7 | 18 | 7 | 4 | 16 | 20 | 2 | 13 | 17 |  | 27 |
| REVENUE_AND FINANCE | 18 | 6 | 8 | 10 | 8 | 2 | 16 | 4 | 15 | 14 | 4 | 15 |
| SECRETARY OF STATE | 0 | 3 | 2 | 0 | 1 | 1 | 1 | 0 | 0 | 3 | 0 | 4 |
| TRANSPORTATION | 110 | 37 | 48 | 69 | 31 | 45 | 141 | 47 | 50 | 105 | 44 | 46 |
| TREASURER | 0 | 0 | 2 | 0 | 0 | 2 | 1 | 2 | 2 | 0 | 2 | 3 |
| VETERAN'S AFFAIRS | 12 | 34 | 31 | 8 | 28 | 37 | 11 | 41 | 43 | 5 | 40 | 48 |
| WORKFORCE DEVELOPMENT | 23 | 14 | 20 | 20 | 8 | 18 | 27 | 15 | 19 | 30 | 7 | 32 |
| GRAND TOTALS | 400 | 240 | 482 | 314 | 253 | 544 | 487 | 286 | 571 | 427 | 259 | 692 |
| AVERAGE AGE | 61.94 | 42.00 | 38.38 | 62.31 | 41.78 | 37.49 | 61.84 | 42.75 | 38.07 | 62.01 | 42.39 | 37.66 |
| AVERAGE LENGTH OF SERVICE | 22.64 | 8.46 | 6.74 | 21.63 | 8.66 | 6.58 | 24.83 | 9.17 | 6.67 | 23.59 | 7.61 | 5.52 |

Retires - Retirements
Terms - Involuntary Separations
Quits - Voluntary Separations

* Executive Branch separations includes only individuals who have left Executive Branch employment, but does not include the 529 employees who chose the early out option in FY '02.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.


## Executive Branch Separations by Department (cont.)

| DEPARTMENT | FY 99 |  |  | FY 00 |  |  | FY 01 |  |  | FY 02 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits |
| AGRICULTURE | 18 | 1 | 5 | 13 | 2 | 12 | 7 | 3 | 13 | 8 | 14 | 11 |
| AUDITOR | 0 | 1 | 20 | 1 | 0 | 24 | 1 | 0 | 21 | 1 | 6 | 10 |
| BLIND | 0 | 0 | 4 | 3 | 1 | 5 | 5 | 0 | 3 | 4 | 4 | 1 |
| CIVIL RIGHIS | 0 | 0 | 1 | 0 | 0 | 1 | 1 | 0 | 0 |  | 0 | 0 |
| COLLLEGEAID | 0 | 0 | 2 | 2 | 0 | 0 | 1 | 0 | 3 | - 1 | 0 | 1 |
| COMMERCE | 5 | 1 | 23 | 8 | 4 | 19 | 9 | 1 | 17 | 3 | 11 | 10 |
| CORRECTIONS | 33 | 55 | 118 | 31 | 62 | 134 | 26 | 64 | 140 | 24 | 64 | 138 |
| CULTURAL AFFAIRS | 0 | 1 | 1 | 1 | 1 | 6 | 0 | 2 | 6 | 0 | 6 | 4 |
| ECONOMIC DEVELOPMENT | 2 | 0 | 16 | 1 | 1 | 22 | 5 | 2 | 14 | 1 | 1 | 17 |
| EDUCATION | 20 | 5 | 22 | 22 | 3 | 27 | 24 | 6 | 20 | 13 | 2 | 22 |
| ELDER AFFAIRS | 0 | 2 | 1 | 1 | 0 | 4 | 3 | 1 | 1 | 1 | 1 | 3 |
| ETHICS/CAMPAIGN DISCLOSURE | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |  | 1 | 0 | 0 |
| GENERAL SERVICES | 5 | 1 | 9 | 6 | 6 | 6 | 8 | 2 | 14 | 3 | 13 | 12 |
| GOVERNOR'S OFFICE | 4 | 0 | 15 | 1 | 0 | 2 | 1 | 0 | 3 | 0 | 0 | 10 |
| HUMAN RIGHTS | 1 | 1 | 3 | 0 | 2 | 4 | 1 | 1 | 1 | 0 | 1 | 2 |
| HUMAN SERVICES | 93 | 91 | 217 | 82 | 115 | 198 | 114 | 112 | 236 | 85 | 163 | 253 |
| INFORMATION TECHNOLOGY | 4 | 1 | 3 | 3 | 0 | 2 | 2 | 2 | 4 | 2 | 10 | 2 |
| INSPECTIONS AND APPEALS | 10 | 3 | 14 | 17 | 3 | 14 | 10 | 4 | 12 | 3 | 4 | 23 |
| IOWA COMMUNICATIONS NTWRK | 1 | 3 | 9 | 2 | 0 | 6 | 1 | 1 | 9 | 0 | 0 | 5 |
| IOWA PUBLIC TELEVISION | 1 | 0 | 7 | 1 | 2 | 12 | 4 | 2 | 9 | 1 | 1 | 5 |
| JUSTICE | 1 | 3 | 7 | 2 | 1 | 13 | 2 | 0 | 6 | 0 | 0 | 14 |
| LAW ENFORCEMENT ACADEMY | 0 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 1 |  | 0 | 0 |
| MANAGEMENT | 0 | 0 | 4 | 0 | 0 | 1 | 0 | 2 | 1 | 0 | 0 | 1 |
| NATURAL RESOURCES | 22 | 2 | 17 | 11 | 3 | 16 | 13 | 2 | 17 | 7 | 2 | 23 |
| PAROLE | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 1 | 1 | 0 |
| PERSONNEL | 5 | 1 | 8 | 4 | 2 | 10 | 1 | 0 | 10 | 1 | 1 | 6 |
| PUBLIC DEFENSE | 5 | 0 | 11 | 7 | 2 | 11 | 2 | 1 | 12 | 6 | 4 | 9 |
| PUBLIC EMPLOYMENT RELATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 |
| PUBLIC HEALTH | 5 | 3 | 11 | 10 | 6 | 12 | 6 | 4 | 15 | 10 | 5 | 15 |
| PUBLIC SAFETY | 29 | 3 | 20 | 11 | 4 | 15 | 21 | 7 | 29 | 17 | 8 | 18 |
| REVENUE AND FINANCE | 9 | 6 | 16 | 12 | 5 | 7 | 11 | 3 | 6 | 7 | 16 | 5 |
| SECRETARY OF STATE | 1 | 0 | 8 | 1 | 0 | 1 | 0 | 0 | 2 | 0 | 4 | 3 |
| TRANSPORTATION | 92 | 37 | 67 | 77 | 38 | 75 | 85 | 25 | 93 | 44 | 60 | 106 |
| TREASURER | 0 | 2 | 7 | 0 | 1 | 2 | 0 | 2 | 6 | 0 |  |  |
| VETERAN'S AFFAIRS | 14 | 33 | 50 | 15 | 31 | 39 | 12 | 19 | 53 | 11 | 20 | 39 |
| WORKFORCE DEVELOPMENT | 22 | 4 | 28 | 38 | 7 | 19 | 26 | 8 | 19 | 15 | 17 | 24 |
| GRAND TOTALS | 404 | 260 | 747 | 383 | 303 | 721 | 402 | 276 | 797 | 272 | 443 | 793 |
| AVERAGE AGE | 61.55 | 39.63 | 37.73 | 61.52 | 40.51 | 37.14 | 61.17 | 40.99 | 37.08 | 61.32 | 42.27 | 37.38 |
| AVERAGE LENGTH OF SERVICE | 23.37 | 6.67 | 5.59 | 23.97 | 6.96 | 4.77 | 24.74 | 6.44 | 4.36 | 22.73 | 8.21 | 5.20 |

Retires - Retirements
Terms - Involuntary Separations
Quits - Voluntary Separations

* Executive Branch separations includes only individuals who have left Executive Branch employment, but does not include the 529 employees who chose the early out option in FY '02.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.


## Executive Branch Hire \& Separation Rates by Department

| DEPARTMENT | FT Employees FY '01 | FT Employees FY '02 | Hires | Transfer In | Retires | Terms | Quits | Early Out | Transfer Out | Hire <br> Rate | Separation Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 432 | 381 | 9 | 0 | 8 | 14 | 11 | 21 | 2 | 2.21\% | 13.78\% |
| AUDITOR | 117 | 101 | 3 | 0 | 1 | 6 | 10 | 1 | 0 | 2.75\% | 16.51\% |
| BLIND | 100 | 95 | 5 | 1 | 4 | 4 | 1 | 3 | 0 | 6.15\% | 12.31\% |
| CIVIL RIGHTS | 36 | 35 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0.00\% | 2.82\% |
| COLLEGE AID | 35 | 36 | 2 | 0 | 1 | 0 | 1 | 0 | 0 | 5.63\% | 5.63\% |
| COMMERCE | 314 | 293 | 10 | 0 | 3 | 11 | 10 | 6 | 1 | 3.29\% | 10.21\% |
| CORRECTIONS | 3,074 | 2,863 | 71 | 2 | 24 | 64 | 138 | 35 | 18 | 2.46\% | 9.40\% |
| CULTURAL AFFAIRS | 83 | 70 | 0 | 1 | 0 | 6 | 4 | 1 | 2 | 1.31\% | 16.99\% |
| ECONOMIC DEVELOPMENT | 190 | 201 | 25 | 7 | 1 | 1 | 17 | 1 | 3 | 16.37\% | 11.76\% |
| EDUCATION | 613 | 612 | 38 | 12 | 13 | 2 | 22 | 13 | 4 | 8.16\% | 8.82\% |
| ELDER AFFAIRS | 31 | 29 | 4 | 3 | 1 | 1 | 3 | 0 | 2 | 23.33\% | 23.33\% |
| ETHICS/CAMPAIGN DISCLOSURE | 8 | 5 | 0 | 0 | 1 | 0 | 0 | 1 | 1 | 0.00\% | 46.15\% |
| GENERAL SERVICES | 206 | 174 | 4 | 2 | 3 | 13 | 12 | 5 | 2 | 3.16\% | 18.42\% |
| GOVERNOR'S OFFICE | 47 | 44 | 7 | 6 | 0 | 0 | 10 | 0 | 4 | 28.57\% | 30.77\% |
| HUMAN RIGHTS | 52 | 51 | 3 | 0 | 0 | 1 | 2 | 1 | 1 | 5.83\% | 9.71\% |
| HUMAN SERVICES | 5.477 | 5.136 | 241 | 7 | 85 | 163 | 253 | 103 | 21 | 4.67\% | 11.78\% |
| INFORMATION TECHNOLOGY | 136 | 113 | 4 | 3 | 2 | 10 | 2 | 10 | 2 | 5.62\% | 20.88\% |
| INSPECTIONS AND APPEALS | 481 | 456 | 17 | 3 | 3 | 4 | 23 | 8 | 5 | 4.27\% | 9.18\% |
| IOWA COMMUNICATIONS NTWRK | 99 | 97 | 5 | 2 | 0 | 0 | 5 | 3 | 2 | 7.14\% | 10.20\% |
| IOWA PUBLIC TELEVISION | 129 | 123 | 5 | 0 | 1 | 1 | 5 | 3 | 1 | 3.97\% | 8.73\% |
| JUSTICE | 218 | 210 | 10 | 1 | 0 | 0 | 14 | 2 | 1 | 5.14\% | 7.94\% |
| LAW ENFORCEMENT ACADEMY | 31 | 30 | 1 | 1 | 1 | 0 | 0 | 1 | 0 | 6.56\% | 6.56\% |
| MANAGEMENT | 30 | 27 | 1 | 0 | 0 | 0 | 1 | 3 | 1 | 3.51\% | 17.54\% |
| NATURAL RESOURCES | 864 | 853 | 36 | 3 | 7 | 2 | 23 | 20 | 1 | 4.54\% | 6.17\% |
| PAROLE | 12 | 11 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 17.39\% | 17.39\% |
| PERSONNEL | 159 | 148 | 6 | 2 | 1 | 1 | 6 | 3 | 5 | 5.21\% | 10.42\% |
| PUBLIC DEFENSE | 294 | 306 | 26 | 5 | 6 | 4 | 9 | 5 | 3 | 10.33\% | 9.00\% |
| PUBLIC EMPLOYMENT RELATIONS | 12 | 9 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0.00\% | 28.57\% |
| PUBLIC HEALTH | 373 | 372 | 32 | 9 | 10 | 5 | 15 | 7 | 1 | 11.01\% | 10.20\% |
| PUBLIC SAFETY | 946 | 898 | 5 | 3 | 17 | 8 | 18 | 10 | 3 | 0.87\% | 6.07\% |
| REVENUE AND FINANCE | 560 | 491 | 3 | 1 | 7 | 16 | 5 | 28 | 6 | 0.76\% | 11.80\% |
| SECRETARY OF STATE | 41 | 30 | 0 | 0 | 0 | 4 | 3 | 2 | 2 | 0.00\% | 30.99\% |
| TRANSPORTATION | 3,533 | 3,139 | 8 | * | 44 | 60 | 106 | 176 | * | NA | NA |
| TREASURER | 21 | 24 | 5 | 0 | 0 | 1 | 1 | 0 | 0 | 22.22\% | 8.89\% |
| VETERAN'S AFFAIRS | 754 | 733 | 54 | 3 | 11 | 20 | 39 | 6 | 1 | 7.67\% | 10.36\% |
| WORKFORCE DEVELOPMENT | 851 | 757 | 12 | 7 | 15 | 17 | 24 | 51 | 9 | 2.36\% | 14.43\% |
| GRAND TOTALS | 20,359 | 18,953 | 653 | 85 | 272 | 443 | 793 | 529 | 104 | 3.32\% | 10.36\% |

Retires - Retirements
Terms - Involuntary Separations
Quits - Voluntary Separations
NOTE: Transfer In and Transfer Out indicate movement from one executive branch department to another only. Intra-agency transfers are not included.
NOTE: Rates determined by dividing by the average of FY ' 00 FT employee headcount and FY ' 01 FT employee headcount.
These two figures represent the beginning and the end FT employee headcounts for FY ' 01.
NOTE: The Grand Total Hire and Separation rates do not include transfers as these actions are neither hires within or separations from the enterprise.
NOTE: Large rates for small department are misleading because they are a function of the small number of employees in that department. (ex: Treasurer's Office \& Elder Affairs).

* Data not available.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.


## Voluntary Executive Branch Separations by Length of Service

(5 YEAR AVERAGE)


## Voluntary Executive Branch Separations by Age Group

(5 YEAR AVERAGE)


NOTE: Voluntary Executive Branch separations includes only individuals who have voluntarily left Executive Branch employment. Retirements and employees choosing the early out option are not included in voluntary separations. Also, percentages are rounded and may not sum to exactly $100 \%$.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Separation Payouts by Department, Fiscal Year 2002

| DEPARTMENT | Vacation Payout | Sick Leave Payout |
| :---: | :---: | :---: |
| AGRICULTURE | \$159,115.33 | \$14,294.52 |
| AUDITOR | \$21,267.51 | \$2,000.00 |
| BLIND | \$47,664.24 | \$6,718.06 |
| CIVIL RIGHTS | \$1.736.47 | \$353.79 |
| COLLEGE AID | \$1,385.76 | \$2,000.00 |
| COMMERCE | \$123.105.03 | \$3,907.36 |
| CORRECTIONS | \$447.494.00 | \$42.331.34 |
| CULTURAL AFFAIRS | \$37.440.58 | \$1.689.55 |
| ECONOMIC DEVELOPMENT | \$60,719.51 | \$2,000.00 |
| EDUCATION | \$179,622.90 | \$26,787.72 |
| ELDER AFFAIRS | \$9,951.38 | \$2,092.96 |
| ETHICS/CAMPAIGN DISCLOSURE | \$6.694.17 | \$2.000.00 |
| GENERAL SERVICES | \$98,235.57 | \$6,918.75 |
| GOVERNOR'S OFFICE | \$31.358.57 | \$0.00 |
| HUMAN RIGHTS | \$4.834.57 | \$0.00 |
| HUMAN SERVICES | \$1.222,485.77 | \$14,0,040.95 |
| INFORMATION TECHNOLOGY | \$120,073.45 | \$4.000.00 |
| INSPECTIONS AND APPEALS | \$85,996.65 | \$8,058.91 |
| IOWA COMMUNICATONS NETWORK | \$31,643.22 | \$0.00 |
| IOWA PUBLIC TELEVISION | \$67.751.17 | \$2.000.00 |
| JUSTICE | \$55,686.03 | \$0.00 |
| LAW ENFORCEMENT ACADEMY | \$5.063.44 | \$0.00 |
| MANAGEMENT | \$18.135.87 | \$0.00 |
| NATURAL RESOURCES | \$229.708.76 | \$8.051.82 |
| PAROLE BOARD | \$5.725.13 | \$2.177.14 |
| PERSONNEL | \$68,904.96 | \$2,000.00 |
| PUBLIC DEFENSE | \$57,365.34 | \$8,325.83 |
| PUBLIC EMPLOYEE RELATIONS | \$19.099.15 | \$14.39 |
| PUBLIC HEALTH | \$113,801.35 | \$13,024.79 |
| PUBLIC SAFETY | \$307.442.32 | \$6.790.94 |
| REVENUE AND FINANCE | \$227.345.26 | \$14.541.65 |
| SECRETARY OF STATE | \$51.107.76 | \$0.00 |
| TRANSPORTATION | \$509,602.01 | \$83.966.22 |
| TREASURER | \$526.40 | \$0.00 |
| VETERAN AFFAIRS | \$132,675.73 | \$20,541.90 |
| WORKFORCE DEVELOPMENT | \$4.00.231.67 | \$28.042.83 |
| GRAND TOTALS | \$4,960,997.03 | \$454,671.42 |

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel \& lowa Department of Transportation-HRIS: TMohning.

## Age and Years of Service

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

In this section, the reader will find average age and length of service data for Executive Branch employees, not including Fair Authority, Community-Based Corrections or Regents. The following are points of summary for this section as of Fiscal Year-end 2002:

The average age of the 18,953 full-time employees working in the Executive Branch was 45.45 years old and the average time worked for the State was 13.27 years.
Males were, on average, 45.42 years old and had worked for the State for 13.73 years.
Females were, on average, 45.48 years old and had worked for the State for 12.80 years.
Racial/ethnic minorities were, on average, 44.35 years old and had worked for the State for 11.37 years.

Nonminorities were, on average, 45.51 years old and had worked for the State for 13.37 years.
Over $55 \%$ of the total workforce was over 45 years of age.
Over $71 \%$ of supervisors were over 45 years of age.
Of the 36 agencies reported on, 26 , or $72.2 \%$ had an average age over 45 and only two departments' average age was below 40 .

## Average Length of Service by Gender



## Average Length of Service by Minority Status



NOTE: Minority status based on self-report during orientation process for new employees. Reporting not required.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Average Length of Service \& Age by Department, Fiscal Year 2002

| Department | Workforce | Ave LOS | Ave Age |
| :---: | :---: | :---: | :---: |
| AGRICULTURE | 381 | 13.80 | 48.45 |
| AUDITOR | 101 | 10.24 | 36.81 |
| BLIND | 95 | 12.57 | 47.73 |
| CIVIL RIGHTS | 35 | 12.00 | 49.55 |
| COLLEGE AID | 36 | 10.86 | 46.94 |
| COMMERCE | 293 | 13.71 | 46.15 |
| CORRECTIONS | 2.863 | 10.37 | 43.52 |
| CULTURAL AFFAlRS | 70 | 12.81 | 48.68 |
| ECONOMIC DEVELOPMENT | 201 | 8.09 | 44.61 |
| EDUCATION | 612 | 12.59 | 47.51 |
| ELDER AFFAIRS | 29 | 7.60 | 47.39 |
| ETHICS/CAMPAIGN DISCLOSURE | 5 | 11.29 | 48.00 |
| GENERAL SERVICES | 174 | 12.59 | 48.14 |
| GOVERNOR'S OFFICE | 44 | 5.58 | 41.03 |
| HUMAN RIGHTS | 51 | 12.51 | 47.57 |
| HUMAN SERVICES | 5,136 | 13.91 | 45.40 |
| INFORMATION TECHNOLOGY | 113 | 15.93 | 46.23 |
| INSPECTIONS AND APPEALS | 456 | 11.05 | 47.46 |
| IOWA COMMUNICATIONS NTWK | 97 | 7.05 | 43.92 |
| IOWA PUBLIC TELEVISION | 123 | 13.01 | 45.50 |
| JUSTICE | 210 | 11.21 | 44.78 |
| LAW ENFORCEMENT ACADEMY | 30 | 12.22 | 52.36 |
| MANAGEMENT | 27 | 15.83 | 45.86 |
| NATURAL RESOURCES | 853 | 15.11 | 44.82 |
| PAROLE | 11 | 15.48 | 49.60 |
| PERSONNEL | 148 | 11.96 | 45.07 |
| PUBLIC DEFENSE | 306 | 9.91 | 45.91 |
| PUBLIC EMPLOYMENT RELATIONS | 9 | 13.49 | 50.43 |
| PUBLIC HEALTH | 372 | 10.06 | 46.64 |
| PUBLIC SAFETY | 898 | 13.27 | 40.29 |
| REVENUE AND FINANCE | 491 | 17.19 | 49.48 |
| SECRETARY OF STATE | 30 | 12.16 | 46.17 |
| TRANSPORTATION | 3,139 | 15.74 | 46.18 |
| TREASURER | 24 | 8.16 | 36.92 |
| VETERAN'S AFFAIRS | 733 | 11.09 | 44.70 |
| WORKFORCE DEVELOPMENT | 757 | 15.78 | 49.66 |
| GRAND TOTALS | 18,953 | 13.27 | 45.45 |

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Age Groups by Department, Fiscal Year 2002

| DEPARTMENT | $<25$ | 25-34 | 35-44 | 45-54 | 55-64 | 65+ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGRICULTURE | 1 | 35 | 104 | 151 | 78 | 12 |
| AUDITOR | 20 | 29 | 23 | 19 | 8 | 2 |
| BLIND | 0 | 15 | 15 | 46 | 16 | 3 |
| CIVIL RIGHIS | 1 | 2 | 8 | 15 | 8 | 1 |
| COLLEGE AID | 1 | 6 | 6 | 13 | 10 | 0 |
| COMMERCE | 4 | 39 | 87 | 106 | 53 | 4 |
| CORRECTIONS | 51 | 606 | 893 | 954 | 345 | 14 |
| CULTURAL AFFARS | 0 | 5 | 16 | 28 | 21 | 0 |
| ECONOMIC DEVELOPMENT | 7 | 33 | 59 | 70 | 30 | 2 |
| EDUCATION | 7 | 74 | 125 | 265 | 135 | 6 |
| ELDER AFFAIRS | 1 | 2 | 8 | 12 | 6 | 0 |
| EIHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 1 | 3 | 1 | 0 |
| GENERAL SERVICES | 3 | 7 | 49 | 78 | 34 | 3 |
| GOVERNOR'S OFFICE | 4 | 9 | 14 | 14 | 3 | 0 |
| HUMAN RIGHTS | 0 | 5 | 17 | 17 | 10 | 2 |
| HUMAN SERVICES | 130 | 736 | 1,442 | 1,949 | 837 | 42 |
| INFORMATION TECHNOLOGY | 2 | 13 | 31 | 50 | 17 | 0 |
| INSPECTIONS AND APPEALS | 1 | 57 | 105 | 184 | 103 | 6 |
| IOWA COMMUNICATIONS NTWK | 1 | 27 | 24 | 24 | 20 | 1 |
| LOWA PUBLIC TELEVISION | 0 | 19 | 35 | 56 | 13 | 0 |
| JUSTICE | 1 | 37 | 58 | 89 | 24 | 1 |
| LAW ENFORCEMENT ACADEMY | 0 | 1 | 5 | 11 | 10 | 3 |
| MANAGEMENT | 1 | 2 | 9 | 13 | 2 | 0 |
| NATURAL RESOURCES | 10 | 180 | 214 | 296 | 148 | 5 |
| PAROLE | 0 | 1 | 2 | 4 | 4 | 0 |
| PERSONNEL | 2 | 23 | 42 | 61 | 19 | 1 |
| PUBLIC DEFENSE | 3 | 43 | 80 | 124 | 53 | 3 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 0 | 2 | 6 | 1 | 0 |
| PUBLIC HEALTH | 8 | 57 | 77 | 150 | 73 | 7 |
| PUBLIC SAFETY | 26 | 298 | 270 | 231 | 71 | 2 |
| REVENUE AND FINANCE | 0 | 22 | 113 | 235 | 113 | 8 |
| SECRETARY OF STATE | 0 | 3 | 10 | 10 | 7 | 0 |
| TRANSPORTATION | 33 | 363 | 942 | 1,266 | 522 | 13 |
| TREASURER | 6 | 6 | 4 | 5 | 3 | 0 |
| VETERAN'S AFFAIRS | 41 | 102 | 201 | 264 | 116 | 9 |
| WORKFORCE DEVELOPMENT | 3 | 46 | 148 | 348 | 198 | 14 |
| GRAND TOTALS | 368 | 2,903 | 5,239 | 7,167 | 3,112 | 164 |
| PERCENTAGES | 1.9\% | 15.3\% | 27.6\% | 37.8\% | 16.4\% | 0.9\% |

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Full-Time Employee Age Groups, Fiscal Year 1998 through Fiscal Year 2002


-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Supervisors by Age Groups

|  | FY 95 |  | FY 96 |  | FY 97 |  | FY 98 |  | FY 99 |  | FY 00 |  | FY 01 |  | FY 02 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Count | \% | Count | \% | Count | \% | Count | \% | Count | \% | Count | \% | Count | \% | Count | \% |
| $<25$ | 1 | 0.0\% | 2 | 0.1\% | 0 | 0.0\% | 2 | 0.1\% | 1 | 0.1\% | 1 | 0.0\% | 2 | 0.1\% | 0 | 0.0\% |
| 25-29 | 16 | 0.8\% | 13 | 0.6\% | 10 | 0.5\% | 13 | 0.7\% | 19 | 1.0\% | 25 | 1.2\% | 27 | 1.3\% | 15 | 0.8\% |
| 30-34 | 98 | 4.9\% | 85 | 4.3\% | 78 | 4.1\% | 77 | 4.0\% | 83 | 4.2\% | 71 | 3.4\% | 72 | 3.4\% | 52 | 2.9\% |
| 35-39 | 233 | 11.6\% | 213 | 10.8\% | 193 | 10.2\% | 193 | 10.1\% | 198 | 10.0\% | 197 | 9.5\% | 188 | 8.8\% | 158 | 8.7\% |
| 40-44 | 376 | 18.8\% | 353 | 17.9\% | 331 | 17.5\% | 327 | 17.0\% | 336 | 17.0\% | 358 | 17.3\% | 358 | 16.8\% | 297 | 16.4\% |
| 45-49 | 495 | 24.8\% | 500 | 25.3\% | 4.59 | 24.4\% | 4.61 | 24.0\% | 4.66 | 23.6\% | 473 | 22.8\% | 474 | 22.3\% | 396 | 21.8\% |
| 50-54 | 360 | 18.0\% | 362 | 18.3\% | 396 | 21.0\% | 423 | 22.0\% | 462 | 23.4\% | 526 | 25.3\% | 576 | 27.1\% | 533 | 29.4\% |
| 55-59 | 265 | 13.3\% | 264 | 13.4\% | 250 | 13.3\% | 275 | 14.3\% | 292 | 14.8\% | 292 | 14.1\% | 289 | 13.6\% | 278 | 15.3\% |
| 60-64 | 132 | 6.6\% | 160 | 8.1\% | 148 | 7.9\% | 126 | 6.6\% | 95 | 4.8\% | 110 | 5.3\% | 120 | 5.6\% | 77 | 4.2\% |
| 65+ | 24 | 1.2\% | 24 | 1.2\% | 20 | 1.1\% | 24 | 1.2\% | 22 | 1.1\% | 22 | 1.1\% | 19 | 0.9\% | 10 | 0.6\% |
| Totals | 2,000 | 100\% | 1,976 | 100\% | 1,885 | 100\% | 1,921 | 100\% | 1,974 | 100\% | 2,075 | 100\% | 2,125 | 100\% | 1,816 | 100\% |

Supervisors by Age Groups, Fiscal Year 2002


NOTE: Supervisors determined by identifying those classified as "Supervisory" under Bargaining Status. Also, percentages are rounded and may not sum to exactly $100 \%$.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Average Age by Gender



## Average Age by Minority Status



NOTE: Minority status based on self-report during orientation of new employees. Reporting not required.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Collective Bargaining

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

In this section, the reader will find information on employees by bargaining coverage in the Executive Branch, not including Fair Authority, Community-Based Corrections, or Regents. The following are points of summary for this section for Fiscal Year 2002 year end:
Approximately $65 \%$ of the 18,953 full-time permanent Executive Branch employees were covered by American Federation of State, County, and Municipal Employees (AFSCME).
Employees covered by the AFSCME bargaining agreement earned an average annual salary of $\$ 36,373$.
Employees covered by the State Police Officers Council (SPOC) bargaining agreement earned an average annual salary of $\$ 45,299$.
Employees covered by the United Electrical/lowa United Professionals (UE/IUP) bargaining agreement earned an average annual salary of $\$ 39,931$.
The 3,516 Executive branch employees not covered by a bargaining agreement earned an average annual salary of $\$ 58,087$.
Of the 2037 separations (includes 529 from Executive Branch employment in Fiscal Year 2002, $65 \%$ were in AFSCME-covered positions. Specifically:
$60 \%$ of the total retirements
$79 \%$ of the total involuntary separations
$62 \%$ of the total voluntary separations
Employees covered by the AFSCME bargaining agreement were, on average, 45.58 years old and had been employed in the Executive Branch for 12.78 years.
Employees covered by the SPOC bargaining agreement were, on average, 37.83 years old and had been employed in the Executive Branch for 12.74 years.
Employees covered by the UE/IUP bargaining agreement were, on average, 44.24 years old and had been employed in the Executive Branch for 12.73 years.

## Bargaining Unit Coverage



## Percentage of Employees by Collective Bargaining Coverage, Fiscal Year 2002



AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care bargaining units.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.
Exempt - Exempt from collective bargaining and, therefore, not covered by a collective bargaining agreement.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Collective Bargaining Coverage by EEO-4 Category, Fiscal Year 2002

| Bargaining <br> Coverage | Category 1 <br> Official / <br> Administrator | Category 2 <br> Professional | Category 3 <br> Technician | Category 4 <br> Protective Service |
| :--- | ---: | ---: | ---: | ---: |
| AFSCME | 225 | 2,865 | 1,344 | 2,001 |
| IUP | 0 | 1,707 | 731 | 0 |
| SPOC | 0 | 0 | 0 | 646 |
| EXEMPT | 157 | 506 | 73 | 0 |
| SUPERVISORY | 654 | 623 | 96 | 234 |
| UNREPRESENTED | 1 | 663 | 10 | 0 |
| TOTALS | 1,037 | 6,364 | 2,254 | 2,881 |


| Bargaining Coverage | Category 5 Paraprofessional | Category 6 Admin Support | Category 7 Skilled Craft | Category 8 Service Maintenance |
| :---: | :---: | :---: | :---: | :---: |
| AFSCME | 1,680 | 2,095 | 1,542 | 599 |
| IUP | 2 | 0 | 0 | 0 |
| SPOC | 0 | 0 | 0 | 0 |
| EXEMPT | 94 | 180 | 0 | 10 |
| SUPERVISORY | 78 | 4 | 104 | 23 |
| UNREPRESENTED | 0 | 0 | 0 | 0 |
| TOTALS | 1,854 | 2,279 | 1,646 | 632 |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care bargaining units. Executive branch, full-time employees only.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.
Exempt - Exempt from collective bargaining.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories. By definition, elected officials are not included in EEO-4 Category groupings.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Collective Bargaining Coverage by Gender



|  | FY 99 |  | FY 100 |  | FY 01 |  | FY 02 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Female | Male | Female | Male | Female | Male | Female | Male |
| AFSCME | 6,213 | 6,593 | 6,444 | 6,745 | 6,458 | 6,744 | 6,048 | 6,303 |
| ШР | 1,612 | 783 | 1.687 | 797 | 1.720 | 814 | 1.643 | 797 |
| SPOC | 43 | 616 | 45 | 619 | 39 | 603 | 42 | 604 |
| EXEMPT | 721 | 371 | 751 | 383 | 736 | 403 | 675 | 351 |
| SUPERVISORY | 735 | 1.239 | 785 | 1.290 | 824 | 1.301 | 726 | 1.090 |
| UNREPRESENTED | 241 | 450 | 256 | 444 | 264 | 453 | 253 | 421 |
| SUBTOTALS | 9,565 | 10,052 | 9,968 | 10,278 | 10,041 | 10,318 | 9,387 | 9,566 |
| GRAND TOTALS | 19.6 |  | 20.2 |  | 20.3 |  | 18.95 |  |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.
Exempt - Exempt from collective bargaining.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Collective Bargaining Coverage by Minority Status



|  | FY 99 |  |  | FY 00 |  |  | FY 01 |  |  | FY 02 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Non-Minority | Minority | $\begin{array}{\|c\|} \hline \text { Declined } \\ \text { to } \\ \text { Respond } \\ \hline \end{array}$ | Non-Minority | Minority | $\begin{array}{\|c\|} \hline \begin{array}{c} \text { Declined } \\ \text { to } \\ \text { Respond } \end{array} \\ \hline \end{array}$ | Non-Minority | Minority | $\begin{array}{\|l} \text { Declined } \\ \text { to } \\ \text { Respond } \end{array}$ | Non-Minority | Minority | $\begin{array}{\|c\|} \hline \text { Declined } \\ \text { to } \\ \text { Respond } \\ \hline \end{array}$ |
| AFSCME | 11,998 | 669 | 139 | 12,343 | 688 | 158 | 12,363 | 690 | 149 | 11,550 | 654 | 147 |
| UP | 2.255 | 128 | 12 | 2.341 | 128 | 15 | 2.391 | 129 | 14 | 2.306 | 119 | 15 |
| SPOC | 640 | 18 | 1 | 644 | 19 | 1 | 622 | 19 | 1 | 623 | 22 | 1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| EXEMPT | 1,031 | 42 | 19 | 1,071 | 44 | 19 | 1,074 | 49 | 16 | 969 | 41 | 16 |
| SUPERVISORY | 1.914 | 48 | 12 | 1.999 | 63 | 13 | 2.045 | 66 | 14 | 1.744 | 58 | 14 |
| UNREPRESENTED | 600 | 65 | 26 | 601 | 72 | 27 | 620 | 69 | 28 | 590 | 63 | 21 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| SUBTOTALS | 18,438 | 970 | 209 | 18.999 | 1.014 | 233 | 19.115 | 1.022 | 222 | 17.782 | 957 | 214 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| GRAND TOTALS |  | 9,617 |  |  | 20,246 |  |  | 0,359 |  |  | 8,953 |  |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.
Exempt - Exempt from collective bargaining.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
NOTE: Minority Status based on self-report during orientation of new employees. Reporting not required.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: lowa Department of Personnel - AS/400 Query: EHolland.

## Average Annual Base Salary by Collective Bargaining Coverage

|  | FY 95 |  | FY 96 |  | FY 97 |  | FY 98 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Staff | Salarv | Staff | Salarv | Staff | Salarv | Staff | Salarv |
| AFSCME | 12116 | \$27707 | 12116 | \$28651 | 12114 | \$29 645 | 12338 | \$30.622 |
| UP | 1899 | \$30,105 | 2,275 | \$32,270 | 2,326 | \$32,927 | 2,336 | \$34,211 |
| SPOC | 580 | \$34.531 | 603 | \$35.160 | 658 | \$36,876 | 655 | \$38,168 |
|  |  |  |  |  |  |  |  |  |
| EXEMPT | 996 | \$38,003 | 1.059 | \$39,369 | 1,052 | \$41,036 | 1,061 | \$42,660 |
| SUPERVISORY | 2,000 | \$46,064 | 1.976 | \$48,088 | 1,885 | \$49,979 | 1,921 | \$51,865 |
| UNREPRESENTED | 915 | \$43.265 | 617 | \$46.315 | 605 | \$47274 | 647 | \$48.849 |
|  |  |  |  |  |  |  |  |  |
| GRAND TOTALS | 18.506 | \$31.475 | 18.646 | \$32.582 | 18.640 | \$33.596 | 18.958 | \$34.773 |


|  | FY 99 |  | FY 00 |  | FY 01 |  | FY 02 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Staff | Salarv | Staff | Salarv | Staff | Salarv | Staff | Salarv |
| AFSCME | 12,806 | \$31,532 | 13,189 | \$32,485 | 13,202 | \$34,528 | 12,351 | \$36,373 |
| UUP | 2.395 | \$35.533 | 2.484 | \$36.575 | 2.534 | \$38.264 | 2.440 | \$39.931 |
| SPOC | 659 | \$39.280 | 664 | \$40.378 | 642 | \$42.762 | 646 | \$45.299 |
|  |  |  |  |  |  |  |  |  |
| EXEMPT | 1.092 | \$44,095 | 1.134 | \$45.178 | 1.139 | \$47,411 | 1.026 | \$50,638 |
| SUPERVISORY | 1,974 | \$53,382 | 2.075 | \$55,092 | 2.125 | \$57,341 | 1.816 | \$61,707 |
| UNREPRESENTED | 691 | \$50,459 | 700 | \$52,689 | 717 | \$55,446 | 674 | \$59,675 |
|  |  |  |  |  |  |  |  |  |
| GRAND TOTALS | 19.617 | \$35.846 | 20.246 | \$36.972 | 20.359 | \$39.091 | 18.953 | \$41.164 |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care bargaining units.
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-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: lowa Department of Personnel - AS/400 Query: EHolland.

## Separations by Collective Bargaining Coverage

| Bargaining Coverage | FY 95 |  |  | FY 96 |  |  | FY 97 |  |  | FY 98 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits |
| AFSCME | 276 | 192 | 291 | 234 | 204 | 355 | 314 | 227 | 364 | 276 | 220 | 446 |
| IUP | 33 | 22 | 60 | 16 | 21 | 75 | 39 | 28 | 84 | 31 | 18 | 110 |
| SPOC | 18 | 2 | 6 | 3 | 2 | 7 | 10 | 2 | 9 | 18 | 1 | 10 |
| EXEMPT | 11 | 9 | 60 | 10 | 4 | 50 | 15 | 7 | 62 | 18 | 9 | 78 |
| SUPERVISORY | 48 | 12 | 34 | 41 | 16 | 31 | 86 | 19 | 28 | 69 | 8 | 28 |
| UNREPRESENTED | 14 | 3 | 31 | 10 | 6 | 26 | 23 | 3 | 24 | 15 | 3 | 20 |
| TOTALS | 400 | 240 | 482 | 314 | 253 | 544 | 487 | 286 | 571 | 427 | 259 | 692 |


| Bargaining Coverage | FY 99 |  |  | FY 00 |  |  | FY 01 |  |  | FY 02 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits |
| AESCME | 244 | 221 | 472 | 262 | 252 | 469 | 241 | 232 | 523 | 163 | 350 | 488 |
| IUP | 29 | 20 | 96 | 22 | 24 | 77 | 43 | 20 | 103 | 44 | 45 | 135 |
| SPOC | 18 | 0 | 4 | 8 | 0 | 6 | 17 | 4 | 5 | 11 | 5 | 9 |
| EXEMPT | 19 | 9 | 94 | 19 | 9 | 98 | 27 | 6 | 88 | 9 | 17 | 77 |
| SUPERVISORY | 82 | 9 | 60 | 49 | 12 | 40 | 60 | 11 | 39 | 38 | 17 | 48 |
| UNREPRESENTED | 12 | 1 | 21 | 23 | 6 | 31 | 14 | 3 | 39 | 7 | 9 | 36 |
| TOTALS | 404 | 260 | 747 | 383 | 303 | 721 | 402 | 276 | 797 | 272 | 443 | 793 |

Retires - Retirements
Terms - Involuntary Separations
Quits - Voluntary Separations

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Source: Iowa Department of Personnel-AS/400 Query: EHolland.

## Average Age \& Length of Service (LOS) by Collective Bargaining

 Coverage, Fiscal Year 2002| State Government | Number of Staff | Avg. LOS | Avg Age |
| :---: | :---: | :---: | :---: |
| AFSCME |  |  |  |
| Clerical | 1.893 | 12.56 | 47.49 |
| Technical | 3.567 | 13.61 | 44.65 |
| Blue Collar | 2.215 | 12.84 | 46.94 |
| Fiscal \& Staff | 1,888 | 14.34 | 46.67 |
| Fiscal \& Staff (Field Status) | 332 | 14.58 | 49.23 |
| Security | 1.987 | 10.05 | 42.21 |
| Patient Care | 469 | 10.95 | 45.77 |
| Totals | 12,351 | 12.78 | 45.58 |
| UE/IUP |  |  |  |
| Social Services | 1.372 | 11.43 | 42.99 |
| Science | 419 | 12.98 | 44.75 |
| Social Services-IMW | 649 | 15.31 | 46.54 |
| Totals | 2,440 | 12.73 | 44.24 |
| SPOC |  |  |  |
| Public Safety | 646 | 12.74 | 37.83 |
| NONCONTRACT |  |  |  |
| Exempt | 1,026 | 12.27 | 44.59 |
| Supervisory | 1.816 | 18.80 | 48.93 |
| Unrepresented | 674 | 11.33 | 46.76 |
| Totals | 3,516 | 15.46 | 47.25 |
| GRAND TOTAL | 18,953 | 13.27 | 45.45 |

[^6]-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Personnel - AS/400 Query: EHolland.

## Executive Branch Departments

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## Agriculture -

Agriculture \& Land Stewardship (009)
Soil Conservation (013)
Agricultural Development (014)
Auditor (126)
Blind (131)
Civil Rights (167)
College Aid (284)

## Commerce -

## Corrections -

Administration (211)
Alcoholic Beverages (212)
Banking (213)
Credit Union (214)
Insurance (216)
Professional Licensing (217)
Utilities (219)
Consumer Advocate (114)
Central Office (238)

Training Academy (239)
Fort Madison (242)
Anamosa (243)
Oakdale (244)
Newton (245)
Mount Pleasant (246)
Rockwell City (247)
Clarinda (248)
Mitchellville (249)
Prison Industries (250)
Farm (251)
Fort Dodge (252)
Cultural Affairs (259)
Economic Development -

## Education -

Elder Affairs (297)
Ethics \& Campaign Disclosure (167)

General Services -

Governor's Office -

Central Office (337)
Vehicle Dispatcher (338)
Centralized Printing (339)
Governor's Office (350)
Office of Drug Control Policy (642)

Human Rights (379)

Economic Development (269)
Finance Authority (270)
Education (282)
Vocational Rehabilitation (283)

| Human Services - | Central Office (401) |
| :--- | :--- |
|  | Community Services (402) |
|  | lowa Juvenile Home (404) -Toledo |
|  | State Training School (405) -Eldora |
|  | Mental Health Services (406) - Oakdale |
|  | Mental Health Institution (407) -Cherokee |
|  | Mental Health Institution (408) -Clarinda |
|  | Mental Health Institution (409) -Independence |
|  | Mental Health Institution (410) -Mt. Pleasant |
|  | Resource Center (411) -Glenwood |
|  | Resource Center (412) -Woodward |
|  | Central Office (413) |

NOTE: Numbers listed adjacent to agency listings correspond to codes used in the budgeting and human resource system to identify distinct departmental and sub-departmental units.


[^0]:    * EEO-4 Category - The Equal Employment Opportunity Commission occupational category to which a given job class

[^1]:    -Does not include Fair Authority, Community-Based Corrections, or Regents employees.
    Source: Iowa Department of Personnel - AS/400 Query: EHolland.

[^2]:    ** Premium revenue equals State general fund appropriation and dollars billed to agencies.

[^3]:    Eligibility - Any employee of the State of lowa working 20+ hours per week or an employee who has a fixed annual salary. This program does not include Regents employees.

    Source: Iowa Department of Personnel - AS/400 Query: TMohning.

[^4]:    *the early out figure of 529 used in this chapter will be different than the published number that has been used for the total number of employees who left State Government due to the Early Out Program. The reason for this is twofold, first, "Just the Facts" only looks at Executive Branch excluding the Fair Authority, Community-Based Corrections (CBC) and the Regents, and second at the time data was pulled for this edition some early out recipients were still in temporary status and had not left State government.

[^5]:    -Does not include Fair Authority, Community-Based Corrections, or Regents employees.

[^6]:    AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care bargaining units.
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