Early Childhood Resources for the Iowa Teaching Standards

LB 1139.27 .I8 E27 2003



Complied by:

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Area Education Agency and Iowa Department of Education
Early Childhood Consultants and Specialists

Fall 2003

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Iowa Teaching Standards [ITS]: The ITS create a framework for local districts and educators to define high quality teaching. They are written into the Iowa Administrative Code Chapter 83. These standards and criteria apply to all district teachers as of July 1, 2002. A local school board and its certified bargaining representative may negotiate additional standards and criteria for career level teachers. The ITS are central to improving the quality of teaching and form the basis for evaluation of all teachers, for ongoing professional development, and for mentoring and induction. Iowa Teaching Standards and Model Criteria were adopted by the State Board of Education on May 10, 2002.

The 8 Teaching Standards define expectations for teacher performance.

Criteria	Model Descriptors	Print Resources	Multi Media Resources	Artifacts/ Data Points
Criteria The criteria further define the specific standard.	Model Descriptors The model descriptors are intended to increase consistency in defining the standard and the specific criteria. They are significant in promoting student learning.	Print Resources These resources are related to the standard and criteria. The resources are supportive to teacher behaviors, knowledge and skills specifically related to teachers of the early childhood age group (4-8 years of age).	Multi Media Resources These resources may be video, websites, CD-ROM, or web-based resources. The resources were current in 2003, due to changes in web sites there will be changes and additional sources.	Artifacts/ Data Points Data points provide information or evidence to document teacher skills. Multiple data points build a broader picture of the teacher's ability. Data points come from sources such as: the teacher, student, principal, system data or parents and guardians.
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Bibliography

Bibliographic information is listed by each standard in the bibliography section. Some resources identify sources that cross multiple standards. These are both print and web-based resources. The Early Childhood Network Resource guide for the Iowa Teaching Standards was developed in 2003. It is intended as a set of resources specifically relevant for the teachers of young children (age 4-8 years of age). The Early Childhood Network (ECN) is composed of early childhood specialists and consultants at the Area Education Agencies and The Iowa Department of Education. One of the strategies of the ECN is to assure that the interests of Early Childhood are represented in planning and supporting comprehensive school improvement and increased child learning, development and achievement.



Standard 1: Demonstrates ability to enhance academic performance and support for implementation of the school district's student achievement goals.

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
Provides evidence of student learning to students, families, and staff.	Documents student learning with meaningful measures using data that is understandable by students, families, and staff. Shares individual and classroom goals and results with students, families, and staff.	Focused Portfolios by Gronlund & Engel, Redleaf Press @ 2001 (English and Spanish forms) The Primary Program: Assessment & Evaluation Chapter [reporting progress to parent, student led conferences]		To be determined by individuals involved, such as: Disaggregated assessment information
	 Uses multiple artifacts to provide evidence of student learning to students, family, and staff. Uses student and classroom achievement trends for local standards and benchmarks to provide evidence of student learning to students, families, and staff. 	Together Is Better, Davies, A.; Cameron, C.; Politano, C. & Gregory, K. (1992). Together is better: Collaborative assessment, evaluation, and reporting. Winnipeg, Canada: Peguis Publishers.		Parent Contact logs Portfolios Lesson plans with learning targets Classroom rules Observations Newsletters
1b. Implements strategies supporting student, building, and district goals.	 Knows the short-and long-range goals for student learning for the building and the district. Implements classroom instructional strategies that clearly align with established goals. Effectively communicate goals and accomplishments to various constituents including student, parents, and colleagues. 	District CSIP Program Goals/Objectives/Description Head Start Child Outcomes Framework http://www.hsnrc.org/hsnrc/CDI/pdfs/Outcomes broch.pdf .	NCREL – Partners for Success, Learning from the Best Porter Professional Development Center ncrel.org Head Start Child Outcomes http://www.hsnrc.org/hsnrc/CDI/pdfs/ Outcomesbroch.pdf	Classroom assessments IEP/IFP progress reports SMART Goals Progress reports/report cards Audio/video tapes

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher				
Uses student performance data as a guide for decision making	 Uses performance data such as achiscores, individual products, writing and teacher-made tests to profile stulearning. Analyzes data to make decisions restudent progress. Uses individual student's performa make decisions about individual student performance data. 	Armstrong, Jane & Anthes, Katy. (2001). How Date Can Help. American School Board Journal. (Vol. 188, Issue 11), 38–41. (November 2001) Carr, Nora. (2001). Making Data Count. American School Board Journal. (Vol. 188, Issue 11), 34–37. (November 2001)	Video Series: A Place to Grown and Learn [NAEYC and Iowa] Charting Growth Tape Richardson, Joan. (1998). Data Provides Answers for Student Learning. Results. Online:http://www.nsdc.org/library/results/res10-98rich.html Is. Richardson, Joan & Bellamy, Thomas (2000) On the Job: Data Analysts Focus School Improvement Efforts. Journal of Staff Development-Winter Online:	See page 1.

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher				
Accepts and demonstrates responsibility for creating a classroom culture that supports the learning of every student.	Acts in accordance with the belief that all students can learn.	The Primary Program / Multicultural Check List Active Learning in the Classroom; Student led Conference	NIEER.ORG	See page 1.
	Includes students in making decisions, when appropriate.	Elias, M. J., et. al. (1997). Promoting Social and Emotional Learning Guidelines for Educators.	NAEYC Leading Edge Video, Community Garden Tape # 1 (3)	
	Encourages students to work cooperatively as well as independently.	Alexandria, VA: Association for Supervision and Curriculum Development.	Promoting Social and Emotional Learning: Guidelines for Educators. (online study guide	
	Develops and communicates a clear "big picture" to motivate students to make positive choices regarding their own learning.	Kessler, R. (2000). The Soul of Education: Helping Students find Connection, Compassion, and Character at School. Alexandria, VA: Association for Supervision and Curriculum Development.	at <u>www.ascd.org/</u> studyguides)	

DE Criteria	DE	Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher					
Creates an environment of mutual respect, rapport, and fairness.	1.	Facilitates ways to get students to cooperate with one another and take responsibility for their work.	NAEYC Code of Ethical Conduct	Code of Ethical Conduct and Statement of Commitment (1989; 1992; 1997) (HTML) View high-quality Acrobat format	See page 1.
	2.	Models acceptance of all students based on awareness of individual student differences.	The Primary Program/ Multicultural Check List Diversity in Learning p9-13	http://www.naeyc.org/resources/position_statements/pseth98.htm	
	3.	Demonstrates clear expectations of developing responsible, self-directed learners.	Elias, M. J., et. al. (19997). Promoting Social and Emotional Learning: Guidelines for Educators. Alexandria, VA: Association for Supervision and Curriculum Development. (online study guide at www.ascd.org/studyguides)		
			Kessler, R. (2000). The Soul of Education: Helping Students find Connection, Compassion, and Character at School. Alexandria, VA: Association for Supervision and Curriculum Development.		
			Tomlinson, C. A. (1999). The Differentiated Classroom: responding to the Needs of All Learners. Alexandria, VA: Association for Supervision and Curriculum Development.		
			Neugebauer, B. (ed.) (1992). Alike and Different: Exploring Our Humanities with Young Children (Revised Edition). Washington, D. C.: National Association for the Education of Young Children.		
			Green, A. (1995). Let Them Show Us the Way: Fostering Independent Learning in the Elementary Classroom. Winnipeg, MB: Peguis Publishers.		

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher				
1f. Participates in and contributes to a school culture that focuses on improved student learning.	 Engages in active inquiry with colleagues about school's fulfillment of instructional goals. Develops strategies with colleagues who share responsibility for a student(s) to increase the likelihood of success. Accepts personal responsibility for nurturing the school as a community of learners. Provides opportunities for families and community members to take an active role in the classroom, the school, and the school district. 	Frieberg, H. Jerome. (2002). Essential skills for new teachers. Educational Leadership, 59(6), 56–60. Kline P. & Saunders B. (1993). Ten Steps to A Learning Organization. Arlington, VA: Great Ocean Publishers. DuFour, R. & Eaker, R. (1998). Professional Learning Communities at Work: Best Practices for Enhancing Student Achievement. Bloomington, IN: National Educational Service. Botrie, M. & Wenger, P. (1992). Teachers & Parents Together. Markham, ON: Pembroke Publishers Limited.	Public Agenda- <u>Playing their Parts</u> 3/17/99 http://www.publicagenda.org/aboutpa/ab outpa3t.htm nea.com nsdc.org [Designing Powerful Professional Development]	See page 1.
1g. Communicates with students, families, colleagues, and communities effectively and accurately.	 Demonstrates professionalism and self-confidence in routine circumstances and eases stressful situations. Demonstrates and leads quality discussions. Uses appropriate spelling, grammar, mechanics, and style. Varies vocal cues, rate, and volume. 	The Primary Program: Building Effective School Teams Davies, A. et. al. (1992). Together is Better: Collaborative Assessment, Evaluation, & Reporting. Winnipeg, MB: Peguis Publishers. Botrie, M. & Wenger, P. (1992). Teachers & Parents Together. Markham, ON:Pembroke Publishers, Limited. Success 4 - Community Survey	Iowa Edu portal Language Library http://www.myeduportal.com/login.asp? bhcp=1 NAEYC Parent Resources http://www.naeyc.org/parent_resources/d efault.asp http://www.naeyc.org http://www.naeyc.org/resources/eyly/default.asp Early Years Are Learning Years: Make Them Count!	

Standard 2: Demonstrates competence in content knowledge appropriate to the teaching position.

The teacher The teacher The teacher The teaching Children and susses key concepts, underlying themes, relationships, and different perspectives related to the content area. In the content area	DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
underlying themes, relationships, and different perspectives related to the content area. 2. Locates and uses multiple resources to expand subject matter beyond manuals, texts, and curriculum guides. 3. Konses the content that supports district standards and benchmarks in the Perimary Engagena. p. 288 Development of Reading '7 p. 297 Development of Writing' Beginning Reading and Phonological Awareness for users that the teacher is assigned. 3. Konses the content that supports district standards and benchmarks in the perimary Engagena. p. 288 Development of Writing' Beginning Reading and Phonological Awareness for users that the teacher is assigned. 4. Perimary Engagena. p. 288 Development of Reading '7 p. 297 Development of Writing' Beginning Reading and Phonological Awareness for users that the teacher is assigned. 5. Konses the content that supports district standards and benchmarks in the grade level courses that the teacher is assigned. 6. Konses the content that supports district standards and benchmarks in the Erimary Engagena possibilities, ERIC Digest, Dev. 1995 6. Beginning Reading and Phonological Awareness for users that the teacher is assigned. 7. Beginning Reading and Phonological Awareness for the Engage Processor of Project Approach in the Early Version Research Applications in the Classrooms, ERIC Digest, Dev. 2001. 7. Sponlight on Young Children and Oral Language, D.G. Koralek, & L.J. Colley, Rish. 8. Sponlight on Young Children and Science, D.G. Koralek, & L.J. Colley, Rish. 8. Sponlight on Young Children and Math, D.G. Koralek, & L.J. Colley, Rish. 8. Sponlight on Young Children and Math, D.G. Koralek, & L.J. Colley, Rish. 9. Sponlight on Young Children and Math, D.G. Koralek, & L.J. Colley, Rish. 9. Sponlight on Young Children and Mathematics, J.V. Copley, NAEYC 1. Beginning Reading and Phonological Awareness for the Engage Project Approach in the Early Version Research Applications in the Classrooms Reading and Solutions, J.J. Lebes on the Classrooms Reading and Solutions,	The teacher:	•	•		
2. Locates and uses multiple resources to expand subject matter beyond manuals, texts, and curriculum guides. 3. Knows the content that supports district standards and benchmarks in the grade level courses that the teacher is assigned. 5. Knows the content that supports district standards and benchmarks in the grade level courses that the teacher is assigned. 6. Early Literacy Instruction: Research Applications in the Classrooms, ERIC Digest, Dec. 2001. 7. Young Investigators: The Project Approach in the Early Years, NAEVC The Power of Projects Meeting Contemporary Challenges in Early Childhood Classrooms-Strategies and Solutions, ERIC Digest, Dec. 2001. 8. For the Power of Projects Meeting Contemporary Challenges in Early Childhood Classrooms-Strategies and Solutions, ERIC Digest, Dec. 2001. 9. Young Investigators: The Project Approach in the Early Years, NAEVC Spotlight on Young Children and Oral Language, D.G. Koralek, Ed., NAEVC Spotlight on Young Children and Science, D.G. Koralek, Eds., NAEVC The Young Children and Math, D.G. Koralek, Eds., NAEVC The Young Children and Mathematics: Fromoting Good Beginnings-joint position statement of NAEVC and NCTH. http://www.mateyc.org The Colors of Learning: Integrating the Visual Arts into the Early Childhood Curriculum, R. Althouse, M.H. Johrson, & S.H. Johrson, &	underlying themes, relationships, and	instruction aligned with LEA standards and	Teaching Children to Read K-3rd	www.nifl.gov	To be determined by individuals involved.
Classrooms, ERIC Digest, Dec. 2001. Young Investigators: The Project Approach in the Early Years, NAEYC The Power of Projects: Meeting Contemporary Challenges in Early Childhood Classrooms-Strategies and Solutions, J.H. Helm & S. Beneke, Eds. NAEYC Spotlight on Young Children and Oral Language, D.G. Koralek, Ed., NAEYC Spotlight on Young Children and Science, D.G. Koralek & L.J. Colker, Eds. Spotlight on Young Children and Math, D.G. Koralek, Eds., NAEYC The Young Child and Mathematics, J.V. Copley, NAEYC Early Childhood Mathematics: Promoting Good Beginnings Joint position statement of NAEYC and NCTM http://www.accyc.org The Colors of Learning: Integrating the Visual Arts into the Early Childhood Curriculum, R. Althouse, M.H. Johnson, & S.T. Mithtell, NAEYC	content area.	subject matter beyond manuals, texts, and curriculum guides. 3. Knows the content that supports district standards and benchmarks in the grade level	The Primary Program- p. 288 "Development of Reading"; p. 292"Development of Writing" Beginning Reading and Phonological Awareness for Students with Learning Disabilities, ERIC Digest, Dec., 1995		Daily schedule Routines and activities
Spotlight on Young Children and Oral Language, D.G. Koralek, Ed., NAEYC Spotlight on Young Children and Science, D.G. Koralek & L.J. Colker, Eds. Spotlight on Young Children and Math, D.G. Koralek, Eds., NAEYC The Young Child and Mathematics. J.V. Copley, NAEYC Early Childhood Mathematics: Promoting Good Beginnings- joint position statement of NAEYC and NCTM http://www.naeycong The Colors of Learning: Integrating the Visual Arts into the Early Childhood Curriculum, R. Althouse, M.H. Johnson, & S.T. Mitchell, NAEYC			Classrooms, ERIC Digest, Dec. 2001. Young Investigators: The Project Approach in the Early Years, NAEYC The Power of Projects: Meeting Contemporary Challenges in Early Childhood Classrooms- Strategies	www.naeyc.org	
Eds., NAEYC The Young Child and Mathematics, J.V. Copley, NAEYC Early Childhood Mathematics: Promoting Good Beginnings- joint position statement of NAEYC and NCTM http://www.naeyc.org The Colors of Learning: Integrating the Visual Arts into the Early Childhood Curriculum, R. Althouse, M.H. Johnson, & S.T. Mitchell, NAEYC			Spotlight on Young Children and Oral Language, D.G. Koralek, Ed., NAEYC Spotlight on Young Children and Science, D.G. Koralek & L.J. Colker, Eds.		
The Colors of Learning: Integrating the Visual Arts into the Early Childhood Curriculum, R. Althouse, M.H. Johnson, & S.T. Mitchell, NAEYC			Eds., NAEYC The Young Child and Mathematics, J.V. Copley, NAEYC Early Childhood Mathematics: Promoting Good		
Active Experiences for Active Children: Social Studies, C. Seefeldt & A. Galper, NAEYC Tools for Teaching Developmentally Appropriate Practice-The Leading Edge in Early Childhood			NCTM http://www.naeyc.org The Colors of Learning: Integrating the Visual Arts into the Early Childhood Curriculum, R. Althouse, M.H. Johnson, & S.T. Mitchell, NAEYC Active Experiences for Active Children: Social Studies, C.	Tools for Teaching Developmentally Appropriate	

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
2b. Uses knowledge of student development to make learning experiences in the content area meaningful and accessible for every student.	 Provides significant, challenging, varied and appropriate learning goals designed to meet the learning needs of each student. Selects meaningful instructional objectives aligned with students' learning needs. 	Creative Curriculum, Diane Trister Dodge (Child Development and Learning Checklist) pp. 361-377 The Primary Program: Growing and Learning in the Heartland-"Widely Held Expectations" pp. 201-221 Work Sampling Omnibus Guidelines	Work sampling: www.rebusinc.com	To be determined by individuals involved. Lesson plans, routines and daily activity schedule that reflect knowledge of and sensitivity to children in
	 Knows when it is appropriate to use adaptation and accommodations to meet individual studen needs, including curriculum compacting, enrichment, and acceleration. 		www.redusine.com	her/his class Copies of IEP's Copies of screening, assessments tools used
	Uses appropriate assessment techniques to assess the learning experiences provided in the classroom.	Early Childhood Instruction in the Natural Environment, ERIC Digest (Dec. 1999) by Cynthia Warger Professional Development Guide for Early Care and	http://ericec.org	for students Logs of meeting with parents
	5. Integrates technology appropriate to student intellectual and physical development.6. Knows the content appropriate to the learner needs.	Education Practitioners Caring for Young Children, by the State of IA Dept. of Education," Oct. 2001 pp. 9-10; pp. 15-16 Developmentally Appropriate Practice in Early	http://www.iaeceprofdev.org	Student logs including goals, development and progress monitoring
		Childhood Programs (Rev. ed.), S. Bredekamp & C. Copple, Eds.	Early Childhood Education Program Expectations: Standards of Quality http://www.state.nj.us/njded/ece/expectations/20 02/expectations.htm	

DE Criteria	DE	Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:					
Relates ideas and information within and across content areas.	1.	Organizes curricular materials to facilitate understanding of central themes, concepts, and skills.	<u>The Primary Program</u> - Integrated studies pp. 553- 586		To be determined by individuals involved.
	2.	Uses multiple questioning techniques for student inquiry within and across disciplines.			Transition plans Lesson plans Observation notes from
	3.	Interrelates ideas and information within and across curricular areas to assist or facilitate student understanding.	Using Primary Sources in the Primary Grades, ERIC Digest, May, 1998; by Evelyn Holt Otten	http://ericeece.org/	peers or supervisors
	4.	Knows when appropriate technology can be used to assist student application of knowledge and skills across content areas.	Professional Development Guide for Early Care and Education Practitioners Caring for Young Children, by the State of IA Dept. of Education, Oct. 2001 pp. 15-16	http://www.iaeceprofdev.org	
	5.	Knows the content taught at grade levels below and above the current grade level taught.	Reaching Potentials: Vol. 1 Appropriate Curriculum and Assessment for Young Children, S. Bredekamp & T. Rosegrant, Eds., NAEYC		
			Reaching Potentials: Vol. 2 Transforming Early Childhood Curriculum and Assessment, S. Bredekamp & T. Rosegrant, Eds., NAEYC		
			Project Spectrum: Early Learning Activities, J. Chen, Ed.: H. Gardner, D.H. Feldman & M. Krechevsky, Series Eds., Teacher College Press	Integrated Resource Package- British Columbia, Canada http://www.bced.gov.bc.ca/irp/	
				NAEYC- The Early Childhood Program: A Place to Learn and Grow (video series) " An Idea Blossoms- Integrated Curriculum	
				Early Childhood Education Program Expectations: Standards of Quality http://www.state.nj.us/njded/ece/expectations/20 02/expectations.htm	

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
2d. Understands and uses instructional strategies that are appropriate to the content area.	Knows and uses research-based strategies to improve student learning in the content area.	Put Reading First, The Research Building Blocks for Teaching Children to Read K-3rd	www.nifl.gov	To be determined by individuals involved
	 Knows when and how a variety of instructional strategies can be used in the content area and uses those strategies as appropriate. Knows which strategies are appropriate to the developmental needs of students and uses those strategies as appropriate. Integrates the use of technology as an instructional strategy when it supports and enhances learning for the content area. 	Early Literacy Instruction: Research Applications in the Classrooms, ERIC Digest, Dec. 2001. Mathematics Standards for Pre-Kindergarten through Grade 2, ERIC Digest, Kathy Richardson (Oct., 2000) The Role of Technology in Early Childhood Learning, by Doug Clements and Julie Sarama (Feb., 2002) Teaching Children Mathematics Math Across the Curriculum, Early Childhood Today, Jan, 2001. Learning to Read and Write: Developmentally Appropriate Practices for Young Children, S. B. Neuman, C. Copple, and S. Bredekamp, NAEYC	www.ciera.org http://ericeece.org/	Lesson plans Teacher reflection notes Students progress notes Teacher implementation logs

Standard 3: Demonstrates competence in planning and preparing for instruction.

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
Uses student achievement data, local standards, and the district curriculum in planning for instruction.	Analyzes individual student and classroom achievement data to determine the sequence and adjustments to instruction.	Individual student and classroom achievement data. <u>Using DATA to Improve Student Achievement,</u> Deborah Wahlstrom, Successline, Inc., 1999.	www.integratingstandards.com	 To be negotiated within the district and individual professional development plan.
	Uses local standards to determine what students should know and be able to do.	Student-Involved Classroom Assessment, Richard Stiggins, Merrill Prentice Hall, 2001. ITBS Interpretive Guide for Teachers and Counselors		Evidence of planning.
	Uses a variety of classroom materials aligned with local content standards and benchmarks.	(to correspond with tests given). How to use Action Research in the Self-Renewing School. Emily Calhoun, ASCD, 1994.		Grade level minutes. ECR data analysis.
	Designs and uses instructional strategies and align with district curriculum expectations.	District curriculum & CSIP. National Standards		Inservice on student data.
3b. Sets and communicates high expectations for social, behavioral, and academic success of all students.	 Establishes classroom goals for social, behavioral and academic success. Develops classroom routines to support the social, behavioral and academic goals. 	The Primary Program, Soc. & Emo. Dev., pg 261-268 Teaching Children to Care, Ruth Charney, Northeast Foundation for Children, 1992 Promoting Social and Emotional Development, (Chapter 4), M. Elias, ASCD, 1997		
	Provides feedback to students and routinely assesses their progress toward social, behavioral, and academic goals.			

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher				
3c. Uses students' developmental needs, backgrounds, and interests in planning for instruction.		The Differentiated Classroom, Carol Tomlinson, ASCD, 1999. The Primary Program, Integrating Curriculum, pg	Video Series: A Place to Learn and Grow #5 An Idea Blossoms, NAEYC and Iowa Developmentally Appropriate First Grade, A	Posted guidelines.Room rules.
	Designs and uses lessons/units to provide for varied learning needs.	553-586 Developmentally Appropriate Practices, NAEYC	Community of Learners. NCREL Video Library, Oak Brook, IL 800-356-2735.	Learning team meetings.
	Incorporates multiple levels of thinking and conceptualization into planning for instruction.	Learning to Read and Write, Developmentally Approriate Practices for Young Children, Nueman, Copple, Bredekamp, NAEYC & IRA		Assessment data. Accommodation plans.
	 Incorporates multiple mechanisms for students to attain knowledge and skills in varied modalities. 	<u>Technology and Young Children.</u> Iowa Dept. of Ed. and the AEA Early Childhood Network fact sheet series.		District curriculum mapping.
		Developmentally Appropriate Practices in Primary Education. Of Primary Interest, Summer 2001 Vol. 8 No. 3.		

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
3d. Selects strategies to engage all students in learning.	 Plans for a variety of types of effective instructional strategies and facilitation techniques. Plans for classroom activities that actively engage students in learning. Incorporate inquiry methods to encourage critical and creative thinking. Plans for adjustments in instruction to meet student learning needs based on the assessment of student progress. Organizes content in a manner that facilitates each student's construction of his/her learning. Knows or actively seeks instructional strategies that produce increased student learning. 	The Primary Program, Considerations for Implementation, pg 105-116, Active Learning, pg 165-185 Engaging Children's Minds: The Project Approach, Lillian Katz & Sylvia Chard, Ablex Pub. Corp., 1993 The Project Approach, Book One and Book Two, Sylvia Chard (Available Redleaf Press) Young Investigators, Judy Helm & Lillian Katz, NAEYC, 2001 Teaching Beginning Reading and Writing, Emily F. Calhoun, ASCD, 1999 Every Child Reads, Notebooks 1&2, Iowa Dept. of Education Put Reading First, Partnership for Reading, 2001 Starting Out Right, National Reasearch Council, 1999	Lhsgems.org	
3e. Uses available resources, including technologies, in the development and sequencing of instruction.	 Uses challenging resources that are mentally, visually, aurally, and kinesthetically stimulating. Integrates resources in developing and sequencing instruction that are appropriate to the content, to curriculum alignment, and to students' prior learning. Assesses students' use of technological resources before integrating into student expectations. Integrates the use of technology as a curricular support when appropriate. 	The Primary Program, Technology in the Primary Curriculum, pg 187-200 Young Children and Technology, Haugland & Wright, Allyn & Bacon, 1997 Creative Curriculum, Diane Trister Dodge Technology and Young Children. Iowa Dept. of Ed. and the AEA Early Childhood Network fact sheet series.	ISTE.org Aea10.k12.ia.us/webfiles/curr/earlychildhood/ind ex Illuminations.nctm	

Standard 4: Uses strategies to deliver instruction that meet the multiple learning needs of students.

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
4a. Aligns classroom instruction with local standards and district curriculum.	Implements classroom instructional strategies that support the achievement of district	LEA – CSIP	Website for standards: www.edStandards/Standards.html	Grade level standards and benchmarks
standards and district curriculum.	standards and benchmarks.	LEA curriculum guides		
			www.ciera.org	Lesson plans with
	2. Works collaboratively to develop and maintain	For Preschool: HeadStart Child Outcomes	4	standard/benchmark listed
	standards, benchmarks and performance	Framework	www.ericece.org	
	assessments for student achievement.	High/Scope's Key Experiences		Disaggregated assessment
		Creative Curriculum Objectives		information
		NCTM standards		K-3 Literacy assessments
		MCREL standards and benchmarks		
		The Primary Program: Growing and Learning in the		
		<u>Heartland</u> ; sections on Guiding Principles and Widely		
		Held Expectations		
		NIERR – National Institute for Early Reading Research reading research		
		Of Primary Interest: Developmentally Appropriate Practices. Summer 2001.		
		Standards of Quality for Primary Programs, Winter 1994.		

DE Criteria	DE	Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:					
4b. Uses research-based instructional strategies that address the full range of	1.	Uses instructional strategies that are effective for students at varied cognitive levels.	Developmentally Appropriate Practices NAEYC publication	Primary Program Video Series: A Place to Learn and Grow	Lesson Plans
cognitive levels.	2.	Is able to adjust strategies during instruction to meet student learning needs.	Reading First and SWRT materials	CD's: Connecting with the Learner Family of Learners (NCREL)	Planning process diagram or template
			Put Reading First, US Dept. of Ed		Projects
	3.	Uses questioning techniques that foster classroom discussion to increase student	The Project Approach*(see bibliography)	Head Start: www.hsnrc.org	Portfolios
		knowledge and skills.	ine Hojet Approach (see obnography)	Belin-Blank Center, Iowa City (gifted educational	Tortionos
			Dimensions of Learning*	and talent development):	Every Child Reads
	4.	Monitors students' learning and adjusts	M IS 1- I to III	www.uiowa.edu/~belinctr/	training portfolio and
		instruction to optimize student achievement.	Multiple Intelligences*	Every Child Reads training videos and Reading First	lesson plans
			DE/AEA Early Childhood Network Fact Sheet: Multiple Intelligences	materials	Every Child Reads – 3 to 5 years – lesson plans and implementation log
			Of Primary Interest: Beating the Odds in Teaching All Children to Read. Spring 2001.		implementation log
			Continuum of Children's Development in Early Reading and Writing, Fall 1998. Preventing Reading Difficulties in Young Children, Summer 1998.		
			The Primary Program: Growing and Learning in the Heartland, chapters on Cultural Diversity, Transitions, Activity Learning, Assessment, and all curriculum sections		
			For preschool: High/Scope Educational Approach for Young Children, <u>Educating Young Children</u> Every Child Reads – B-K materials Creative Curriculum		-
			Reggio-Emilio: <u>Hundred and One Languages of</u> <u>Children</u>	www.eruceece.org/reggio	

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
 Demonstrates flexibility and responsiveness in adjusting instruction to meet student needs. 	Uses analysis of student learning before and after instruction to make instructional decisions.	CIERA: Teaching Every Child to Read (Frequently Asked Questions)	Www.readinga-z.com Video Journal Series	Audio/video tape of the classroom.
	Uses appropriate curriculum, instruction, and assessments to accommodate individual needs.	Differentiated Curriculum* Reading Recovery TM*	The Leading Edge Video series-NAEYC www.naeyc.org	Lesson Plans Portfolios
	Paces instruction to optimize effective learning by all students.	Title 1	Hand in Hand video series	Disaggregated assessment information
,	Adjusts instructional strategies as needed to meet student learning needs for remediation, differentiation, and extension for standards and	Guided Reading* Math Their Way	Reggio-Emilio video series	Running Records
	benchmarks attainment.	Young Children and Mathematic*s NAEYC		Classroom environment check list
	Provides clear directions and clarifies when students are confused.	Publication* Mental Math		Mentoring logs
	Uses spontaneous events as a teaching and learning opportunity.	Children's Mathematics, NCTM		
		Of Primary Interest: Vygotsky"s Zone of Proximal Development, Fall 1995. Scaffolding in the Zone of Proximal Development, Fall 1996. Manipulatives are not Enough: Necessary Conditions for Math/Science Concept Development, Winter 1995.		
		For Preschool: Educating Young Children (High/Scope) Creative Curriculum Headstart Child Outcomes Framework		

ividual, cooperative and whole class on to promote maximum student ation. tructional materials that are mentally g to the student.	Promoting Social and Emotional Learning: Guidelines for Educators. ASCD publication The Primary Program: Growing and Learning in the Heartland; sections on Multicultural learning and all curriculum sections Of Primary Interest: Physics for First Graders, Fall 1997.	ECR materials and resources PWIM posters The Primary Program Video Series: A Place to Learn and Grow (www.naeyc.org)	Lesson Plans Portfolios Projects Thematic unit plans
on to promote maximum student ation.	Educators. ASCD publication The Primary Program: Growing and Learning in the Heartland; sections on Multicultural learning and all curriculum sections Of Primary Interest: Physics for First Graders, Fall	PWIM posters The Primary Program Video Series: A Place to	Portfolios Projects Thematic unit plans
ation.	The Primary Program: Growing and Learning in the Heartland; sections on Multicultural learning and all curriculum sections Of Primary Interest: Physics for First Graders, Fall	The Primary Program Video Series: <u>A Place to</u>	Projects Thematic unit plans
	Heartland; sections on Multicultural learning and all curriculum sections Of Primary Interest: Physics for First Graders, Fall		Thematic unit plans
g to the student.	Of Primary Interest: Physics for First Graders, Fall	Learn and Grow (www.naeyc.org)	
			Book lists showing wide
A World of Difference, NAEYC* For preschool: DECA (Devereau Early Childhood Assessment	Effective First Grade Teaching Methods, Fall 1999.	www.project-approach.com/	variety of information about various cultures,
	Recess and the Importance of Play, Winter 2002		disabilities, social issues.
	The Project Approach*		Social skills curricula
		Success4 schoolwide plans and activities	
	DECA (Devereau Early Childhood Assessment		Photos or video of class activities
		The Project Approach* A World of Difference, NAEYC* For preschool:	The Project Approach* <u>A World of Difference</u> , NAEYC* For preschool: DECA (Devereau Early Childhood Assessment

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
4e. Connects students' prior knowledge, life experiences, and interests in the instructional process.	 Draws on the prior knowledge, life experience, interest and language of students during instruction. Identifies for learners the connections and potential applications of curriculum to real-life issues and problems. Assigns in-class and homework tasks that provide students with links or transition to life experiences and interests. 	Valuing Diversity: The Primary Years, an NAEYC publication* LAS (Language Assessment Scales) The Primary Program: Growing and Learning in the Heartland. Teaching to the ways children learn; Active Learning sections Cultural diversity checklist Planning templates (p. 568-574) Developmentally Appropriate Practices, NAEYC	Culture Kits available through many AEA's Hand in Hand Video Series Primary Program: A Place to Learn and Grow video series (naeyc) The Leading Edge video series, Tools for Teaching Developmentally Appropriate Practice, NAEYC	Lists of parent volunteers Field trips, planning and review Classroom posters Classroom booklists showing both fiction and non-fiction materials Projects Planning diagram or template showing process of selecting theme, activities, and assessment Videos of lessons and children's responses in class
4f. Uses available resources, including technologies, in the delivery of instruction.	 Provides classroom settings and activities that are mentally, visually, aurally and kinesthetically stimulating. Uses resources that are appropriate to the content, and to students' prior learning. Encourages students' use of technological resources. Integrates the use of technology as an instructional support when appropriate. 	DE/AEA Early Childhood Network fact sheets: Technology and Young Children The Primary Program: Growing and Learning in the Heartland sections on Technology and Integrated Curriculum	Books in native languages, non-fiction, MCGF books Videos available through AEA Media Services Wright Group Software - Matchword The Literacy Center materials from LeapFrog Schoolhouse. On-line translations services available through state of Iowa website: www.carmen	Lesson plans showing the use of computers, TV, VCR, overheads, tapes or CDs Photos or video of classroom showing use of technology Booklists Fieldtrips and community resources used in planning

Standard 5: Uses a variety of methods to monitor student learning.

DE Criteria	DE	Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:					
5a. Aligns classroom assessment with instruction	1.	Assesses what is taught.	The Art of Awareness: How Observation Can Transform Your Teaching	Assessment Tool Kit for Ages 3-5	Anecdotal Records
	2.	Uses multiple assessment strategies that are aligned to instructional goals.	Assessing Young children Assessment of Practices in Early Elementary	Creative Curriculum for Preschool 4th Edition	CD-Kids own work
	,		Classrooms (APEEC) Assessment System	Observing Young Children: Learning to Look, Looking to Learn	Conferences
	3.	Accepts the primary responsibility for ongoing classroom assessment of the local standards and	The Creative Curriculum for Early Childhood	Looking to Learn	Cassette Tapes
		benchmarks appropriate to his/her classroom.	Focused Portfolios-A Complete Assessment for the Young Child		Classroom books(kids own
	4.	Uses classroom assessments that reflect multiple ways by which students can demonstrate	High Scope Approach Improving Writing: Resources Strategies Assessment		pictures and writing)
		knowledge and skills.	<u>Leadership for Learning</u> : How to Help teachers Succeed		Portfolios
	5.	Uses grading systems that reflect students' knowledge and skills.	Linking Reading Assessment to Instruction: An Application Worktext for Elementary Classroom		Children's Work Displays
	6.	Continually monitors student progress toward	Teachers Literacy: Helping Children construct Meaning		Progress Monitoring
	0.	the attainment of instructional objectives.	The Portfolio and Its Use: A Road Map for		Checklist
			Assessment The Power of Observation		Parent Meetings
			The Primary Program Reaching Potentials: Transforming Early Childhood		IEP's
			Curriculum and Assessment Ready, Set, Read		District's APR
			Seeing with New Eyes 6+1 Traits of Writing		
			Six Simple Ways to Assess Young Student Centered Classroom Assessment		
			Succeeding with Standards: Linking Curriculum,		
			Assessment and Action Planning The Work Sampling System		

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
5b. Communicates assessment criteria and standards to all students and parents.	Establishes, with students and parents, realistic goals for individual improvement on student achievement.	Improving Writing: Resources Strategies Assessment Qualities of Effective Teachers Seeing with New Eyes		
	Tracks achievement data over time to clearly communicate student progress.			
	Assessment information is provided to students and parents that is clear and makes sense.			
	Understands and communicates what performance levels or proficiency levels mean to all students and parents.			
	Provides students clear assessment criteria to determine success (grades, etc.).			
5c. Understands and uses the results of multiple assessments to guide planning and instruction.	 Continually analyzes assessment information for alignment with student expectations and ongoing classroom observation to adjust instruction. Uses student achievement information from a variety of sources. 	Leadership for Learning: How to Help teachers Succeed Literacy: Helping Children construct Meaning Succeeding with Standards: Linking Curriculum, Assessment and Action Planning		
	3. Determines the type of student response (essay T/F, multiple choice, project, etc.) that best aligns with the goal for instruction.			
	Provides individual instruction and assistance to students in need.			

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:	v			
5d. Guides students in goal setting and assessing their own learning.	 Helps students to understand and monitor their own learning goals. Involves students in establishing goals for learning. Works with students to gather and monitor information on their progress. Assists students in analyzing their own learning progress through meaningful measures and conferencing. 	Improving Writing: Resources Strategies Assessment Leadership for Learning: How to Help teachers Succeed Qualities of Effective Teachers		
5e. Provides substantive, timely, and constructive feedback to students and parents.	 Maintains accurate records about each student's progress. Exchanges information about student learning with students and families. Celebrates increased student achievement with students and families. Provides adequate feedback so students know what they have learned and what still needs to be learned. 	Improving Writing: Resources Strategies Assessment Leadership for Learning: How to Help teachers Succeed Qualities of Effective Teachers		
5f. Works with other staff and building and district leadership in analysis of student progress.	Exchanges information about student learning with students, families and school personnel who share the responsibility for the student. Engages in collaborative study of student learning data and uses these data to design instruction on student learning needs.			

Standard 6: Demonstrates competence in classroom management.

DE	Criteria	DE	Model Descriptors	Print Resources	Multi-Media Resources	Art	ifacts/Data Points
The	e teacher:		•				
6a.	Creates a learning community that encourages positive social interaction, active engagement, and self-regulation for every student.	 2. 3. 4. 	Creates and communicates clear expectations for student interaction, engagement and self-regulation. Expects and teaches students to become responsible and self-directed consistent with development levels. Encourages collaboration and self-reliance. Interacts with students in a respectful and appropriate manner.	Devereux Early Childhood (DECA) Program K Pals, First Grade Pals Six Pillars Character Counts	Hand in Hand: When Children Don't Play Randy Sprick videos (Foundation for Behavior) Setting Up The Learning Environment Daily Routine (High Scope video series)		DECA Assessments/Action Plans classroom profiles Observation point sheet (K Pals) Classroom mission, vision, values and beliefs Videotape of questioning strategies with students Observation checklists (Hand in Hand)
6b.	Establishes, communicates, models, and maintains standards of responsible student behavior.	 2. 3. 4. 	Clearly communicates guidelines for responsible student behavior. Models positive social skills to students and provides opportunities for students to practice those skills. Maintains consistent and clear expectations and accountability while meeting individual needs of students. Instructs students about behavioral expectations and appropriate social skills.	The Primary Program – Responsible Living in the Primary Program, pp. 473-486. Creative Curriculum (Social-Emotional Development Components) Work Sampling (Personal/Social checklists)	Adult Child Interactions (High Scope video series)	:	Parent letter/communications Observation documents Classroom rules (student generated) Success4 Portfolio log Classroom procedures
6c.	Develops and implements classroom procedures and routines that support high expectations for student learning.	1. 2. 3.	Consistently implements management techniques that create an engaging learning environment. Develops and implements schedules, timelines, procedures and routines to support high expectations for learning. Creates a classroom with a climate of respect for all. Make behavioral modifications in specific situations to support individual learning needs	The Primary Program – Considerations for Implementation, pp. 105-116. Educating Young Children (High Scope Foundation)	Room Arrangement As A Teaching Strategy – Creative Curriculum video series	: : : : : : : : : : : : : : : : : : : :	IEP's Behavior charts Classroom management plans Classroom schedule/routine Informal observations Progress monitoring data Diversity checklist (Primary Program) Intervention plan

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
6d. Uses instructional time effectively to maximize student achievement.	Uses instructional time effectively and productively for maximum student engagement with tasks. Uses classroom procedures and routines that optimize learning time.	The What, Why, How of High Quality Early Childhood Education (NAEYC) Program structure, supportive interactions NAEYC code of ethics	www.naeyc.org	
6e. Creates a safe and purposeful learning environment.	 Creates a classroom setting that is safe and accessible learning environment for all students. Insists upon fairness and respect as elements in each interpersonal relationship. Provides learning opportunities for students to become responsible, self-reliant, and collaborative. Creates opportunities for students to make decisions appropriate to students' developmental level. Encourages each student to be self-reflective. 	What Young Children Need to Succeed, (Working Together to Build Assets from Birth to Age 11) – Jolene L. Roehlkepartain and Nancy Leffert, Ph.D. Preschool Planning Guide (NY State Education Office) ECCERS (Environmental Rating Scale/Harms & Clifford.		 Student reflections on learning Posting Fire & Storm Alarm Safety quiz results

Standard 7: Engages in professional growth.

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
7a. Demonstrates habits and skills of continuous inquiry and learning.	 Accepts responsibility for his/her mental, physical, and social well being. Routinely reflects on his/her practice. Actively pursues opportunities for learning embedded in daily experience. Reads current educational journals and other professional literature. Engages in formal learning opportunities to increase repertoire of knowledge and skills. 	 Living in Action Research World; SAR Matrix Every Child Reads Notebooks 1 and 2 (Iowa DE) The Primary Program The Reading Teacher (Available from www.ira.org) Young Children (Available at www.naeyc.org) NAEYC Membership 	www.ciera.org www.nacyc.org www.ira.org	 Portfolios Credential file Resume Lesson plans with reflection Transcripts from courses Article critiques or summaries
7b. Works collaboratively to improve professional practice and student learning.	 Collaborates with others to improve their teaching and their students' learning. Builds relationships that enable them to become valuable members of the school community. Plans lessons, rehearses strategies, demonstrates strategies and observes with mentor and/or peer coaching partner(s). Collaborates with colleagues to support joint efforts for improvement of instruction. Contributes experience, ideas, and care toward the continuing development of the school/district as a learning community. 	 Peer coaching article (Joyce & Showers) NAEYC publications DE AEA fact sheet on DE website Primary Program The New Structure of School Improvement, Joyce, Calhoun, and Hopkins How to Use Action Research in the Self-Renewing School, Calhoun Promoting Meaningful Learning, Yelland 	 Connecting w/learner CD from McREL Family of Learners Resource Guide NcREL NAEYC Standards for Early Childhood Professional Development (Available at www.naeyc.org) 	 Peer coaching logs Data analysis from implementation studies Study group logs Video tapes of lessons/peer coaching sessions Progress monitoring data

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
 Applies research, knowledge, and skills from professional development opportunities to improve practice. 	1. Monitors the implementation and effect of usinew learning within the classroom. 2. Integrates his/her working knowledge of psychology (human development and motivation), sociology (organizational membership), pedagogy (instructional strategies) and subject matter to construct a coherent educational philosophy. 3. Experiments with research ideas, knowledge	Fountas & Pinnell Guided Reading K-3 HS performance Standards ECR 3-5 materials accessed through training Developmentally Appropriate Practice, NAEYC Exploring Research-Based Practices in K-3 Reading Instruction (Frameworks) Exploring Research-Based Practices in K-3 Mathematics Instruction (Frameworks)	SWRT videos Frameworks videos	Harms Environmental Rating scale NAEYC accreditation certificate Logs from ECR 3-5 materials/learning Lesson plans
	and skills in the context of best practices.			
7d. Establishes and implements professional development plans based upon the teacher's needs aligned to the Iowa teaching standards and district/building student achievement goals.	Uses data bout student performance and his/practice to design individual career development plans. Elicits suggestions about their teaching.	 Creative Curriculum Omnibus Work Sampling System Ireton Child Development Inventory Brigance 	www.isea.org SWRT videos on action research	Professional development plans Peer coaching logs Attendance at school improvement committees
	3. Adapts their teaching to new ideas, findings, ideals and theories.4. Collaborates in the development of their own	Peabody SWRT materials/data collection forms A Framework for Understanding the Iowa Teaching Standards and Criteria (Available at www.isea.org)		Study group logs Evaluation conference notes
	professional development plans to meet district/building goals. 5. Routinely participates/contributes to collecti study with colleagues in order to implement district career plans.	ve		

Standard 8: Fulfills professional responsibilities established by the school district.

DE Criteria	DE Model Descriptors	Print Resources	Multi-Media Resources	Artifacts/Data Points
The teacher:				
8a. Adheres to board policies, district procedures, and contractual obligations.	Demonstrates professional commitment and respects the contractual requirements of his/her employment.			Master Contracts Evaluation- Coaching records , attendance, participation in initiatives
8b. Demonstrates professional and ethical conduct as defined by state law and individual district policy.	Presents himself/herself to the school and community in a manner that elicits respect. Complies with the state laws defining the profession.	The Values Workbook by Robert Rabbin and Jo Hillyard	NAEYC Ethics Position Statements: Improving Professional Development and Professionalism www.naeyc.org	Records of Community involvement, leadership, and parental communications and involvement
8c. Contributes to efforts to achieve district and building goals.	Participates in professional development opportunities to improve achievement of district and building goals. Initiates sharing of ideas with colleagues. Contributes to school-wide events and learning activities.	The Art of Leadership: Managing Early Childhood Organizations Edited by Bonnie and Roger Neugebauer The Early Childhood Mentoring Curriculum by Dan Bellm, Marcy Whitebook and Patty Hnatiuk The Visionary Director by Deb Curtis and Margie Carter		Attendance at Extra-Curricular events Learning Logs Minutes from committee meetings Participation in public forums Narrative report of how assessment results were used to assist students in reaching district goals
8d. Demonstrates an understanding of and respect for all learners and staff.	 Respects different values and belief other than one's own. Functions effectively in situations that require differing approaches and understanding of differing family and community contexts. Works to ensure that all students are treated fairly. 	Celebrate An Anti-Bias Guide to Enjoying Holidays by Julie Bisson Reflecting Children's Lives by Deb Curtis and Margie Carter The Primary Program: Multi-Culturalism *Reference other standards for additional related print resources	Association for Childhood Education International www.udel.edu/bateman/acei The National Black Child Development Institute www.nbcdi.org	Individual and Professional Readings log Plans for differentiation (e.g 504 plans, IEP plans) Classroom policies and procedures
8e. Collaborates with students, families, colleagues, and communities to enhance student learning.	 Reaches out to others to establish constructive relationships and rapport especially in challenging situations. Plans parent conferences so his/her teaching and learning objectives have the greatest likelihood of serving the student's best interests. Values and respects others' roles in student learning and welcomes their participation in the teaching process. Builds acceptable and professional relationships with students, colleagues, and families that are student-centered and conducive to learning. 	What Happened to the World? Helping Children cope in turbulent times by Jim Greenman Primary Program: Together is Better and Transitions TRIBES A New Way of Learning Together by Jeanne Gibbs Making Learning Visible: Children as individual and group learners Project Zero, Reggio Children *Reference other standards for additional related print resources		School-business partnerships Portfolios Goal logs News articles Observations Test scores Membership on district/building/curriculum committees

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