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A FEASIBILITY STUDY OF AN AMES - DES MOINES INTERNATIONAL

AIRPORT SHUTTLE SERVICE

by

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The preparation of this report was financed in part through Federal funds provided by the Urban Mass Transportation Administration.



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INTRODUCTION

Dispatchers and office personnel at Cy-Ride have noticed an increase in the number of inquiries from the public regarding service to the Des Moines International Airport. Various services have been offered, but none have been successful in attracting enough riders to make an Ames - Des Moines Airport service economically viable.

Approximately one year ago, an informal investigation of the alternatives available to the general public was completed. It was discovered that there is a serious lack of dependable, affordable, transportation service between Ames and Des Moines.

Currently, there are several alternatives available for persons who need to get to the Des Moines airport. Most people drive their personal vehicle and park at the airport. Many others have family members, friends, or business associates take them to

the airport. Greyhound has service from Ames to downtown Des Moines. Taxi service is available in Ames and Des Moines and there are also several limosine services available in both cities. One of the Ames limosine services has a van available for airport service. Three to four people can ride, depending on the amount of luggage they take. This service does not run a fixed schedule and they prefer 24 hour notice if possible. The fare for the service is \$40.00.

There is also an air shuttle service available at the Ames Airport. Cost for this service is \$40.00 for up to three people and the trip takes approximately 20 minutes. One private carrier provides one round trip per day to the Des Moines Airport. All of the available alternatives present problems for different segments of the traveling public. A brief summary of the problems associated with the various modes currently available is discussed on the following pages.

Currently, the most common mode used is the private auto. Problems associated with this mode include:

- Cost-ISU currently pays approximately \$8.86 in mileage for a one-way trip. This does not include parking charges at the airport. According to AAA Motor Club statistics, it costs approximately \$0.30 per mile to operate a mid sized vehicle. Using a \$0.30 per mile average cost, the 88 mile round trip to the airport costs a traveler \$26.40 plus parking.
- Many ISU students, especially freshmen and international students, do not own a vehicle and depend entirely on public and private transit.
- Many elderly citizens do not own a vehicle, are unable to drive for various reasons, or choose not to drive.
- 4. Some families own one vehicle and need it every day so they cannot leave it at the airport. This forces them to make two trips to the airport: one trip to deliver the person flying, and one trip to pick up the person upon their return.
- Security: some people do not like to leave a vehicle in the open lots at the airport for extended periods of time because of the incidences of vandalism and theft.

It is possible to get to the airport via Greyhound and taxicab. Greyhound has a bus that leaves Happy Chef at 4:20AM. Five Oaks Company runs a commuter bus from Ames to Des Moines at 6:20AM. The next Greyhound leaves Ames at 12:25PM, again at 5:00PM, and again at 10:05PM. The last bus leaves Happy Chef at

11:50PM for Des Moines. Buses depart downtown Des Moines for Ames at 11:50AM, 3:45PM, 4:25PM, and 12:50AM. The commuter bus leaves the Des Moines Airport at 4:30PM.

The fare for Greyhound is \$9.00. They have a student discount fare of \$6.75. Cab fare from the Greyhound Depot at 11th and Keo Way to the airport is approximately \$8.00. Fare for the commuter bus is \$11.00.

Although there are problems associated with this alternative, it is included in this study because it may be possible to integrate the available trips with a shuttle schedule. While transfering from bus to taxi is inconvenient, the fare is affordable, so it is an alternative that should be considered. Problems with this alternative are listed below.

- Travel time the trip by bus takes approximately an hour and the cab trip takes another 30-40 minutes.
- Cost total cost for the trip ranges from \$15.00 to \$20.00.
- Transfering of luggage and length of wait make this alternative unacceptable for elderly and handicapped persons.
- Persons unfamiliar with Ames and Des Moines probably would not think of this alternative.
- This service is not accessible to the mobility impaired.
- 6. Commuter service runs Monday through Friday only.

Taxi cab service is available in both Ames and Des Moines. While this service is timely and convenient, the cost ranges from \$45.00 to \$55.00 one-way, making it unaffordable for the vast majority of the traveling public. The same problem exists with the various limosine services that are available. Costs range from \$30.00 per hour to \$40.00 per hour with a two hour minimum on most services. Most limo services also require 1 to 3 days advance notice. Again, as in several of the other alternatives discussed earlier, taxi cabs and limosines are not a viable alternative for many handicapped persons because they are not equipped with wheel chair lifts.

In light of these problems, the decision was made to conduct a study to determine the demand for an airport shuttle service. This study consists of two parts. In Part I, total demand for a shuttle service is discussed and the different market segments are identified. Part II shows projected costs for a shuttle service at varying levels of service.

METHODOLOGY

Surveys were conducted to determine what combination of fare and frequency of service is acceptable to the general public. Specific problems with earlier attempts at starting an Ames to Des Moines route are noted and possible solutions are addressed in this study. Existing alternatives are considered and problems with the existing alternatives are discussed.

The data presented in this study were obtained from various sources and several different methods of data collection were used.

Dr. Steven Padgitt of the Iowa State University Department of Sociology assisted in formulating the questions for the surveys and tabulated the results.

Airline flight information was obtained through the cooperation of Mr. Craig Stephens, Airport Operations Officer for the City of Des Moines.

The survey data from the Iowa State University Deans, Directors, and Department Heads was collected by mail. One hundred and sixty four (164) surveys were mailed out. One hundred and thirty three (133) of the forms were completed and mailed back. This is a total return rate of 81.09%. A sample of the survey is included in this report as Appendix A. Many of the comments included in this document were obtained from these survey forms.

This study was designed to measure the market potential of persons traveling between Ames and the Des Moines International Airport. It does not include the commuter market or the transportation needs of the general public traveling to and from Des Moines for reasons other than airline travel. When the term "general public" is used in this report, it refers to all persons surveyed other than ISU Deans, Department Heads, and Directors who were included in the ISU survey. In light of these parameters, another survey was written for distribution by all of the Ames travel agents. All of the travel agents in Ames were asked to hand out the form to persons purchasing an airline ticket. Three hundred and eighty seven (387) survey forms were distributed to persons purchasing airline tickets. Two hundred and eighteen were completed and returned. This is a total return rate of 56.33% for the mail-in general public survey. Results from this survey are included and shown as Appendix B.

Interviews were conducted by telephone and in person. Persons chosen for these interviews were picked at random and only those persons who traveled to the Des Moines Airport were

included. Approximately 50 telephone interviews were conducted. Suggestions and comments received during these telephone interviews are included in the Comments section of this report (see Appendix G). Twenty one (21) surveys were completed during these telephone interviews and are included in the total number for the general public survey.

Observation and interviews were also conducted by the author at the Des Moines Airport over a two day period. Persons interviewed at the Des Moines Airport were chosen on the basis of their county of residence. When a person arrived at the airport in a car bearing Story County plates, they were asked if they

could take a few minutes to complete a survey form. Of the twenty three persons interviewed, eighteen (18) completed surveys. Thus, the total number of respondents for the general public survey is two hundred and fifty seven (257).

All additional comments received, whether by mail, telephone, or during interviews, are included in the Comments section of this report.

One segment of the market that is difficult to survey is the convention and seminar market. Further research should be conducted to determine the travel preferences of this market. Currently, there is very limited information available about the persons who attend conventions in Ames. Because of the efforts of the Ames Convention and Visitors Bureau and the Conference Services Office at ISU, this market will continue to expand.

Actual flight schedules were used to determine the number of trips required for a 45 minute wait time and a 90 minute wait

time. This information is included for reference only and is not intended for use as a schedule. Further study should be conducted to identify high use flights. The shuttle schedule should be matched to these flights to minimize wait time for these flights. The schedules used for 5, 10, and 15 round trips per day are included in this report as Appendix C.

ANALYSIS

The most often heard comment while conducting this study has been that it is a real problem picking up visitors to Ames at the One professor stated that "every time there is an airport. important session during a seminar, either a graduate student, myself, or another member of the department has to go to Des Moines to pick someone up. You then miss the session but there no other alternatives available, so you go". Most people who are have hosted a seminar or convention are also in favor of implementing a shuttle service because of the planning problems involved coordinating transportation to Ames for the in The convention/seminar market would be the easiest participants. market for a shuttle provider to capture because of the lack of affordable alternatives. The convention/seminar market comprises approximately 25% or 20,000 of the projected 81,100 trips annually. For a shuttle to succeed, the service provider will have to initiate an aggressive marketing program that stresses close cooperation between the Ames Convention and Visitors Bureau, the Conference Services Office at ISU, and the service provider. A large proportion of the convention and seminar market would use a shuttle service if it is marketed through these offices.

Question #1 in the ISU survey (Appendix A) clearly indicates that most people feel there is a need for a shuttle service between Ames and Des Moines. When asked if they felt a shuttle service would attract more conventions and seminars to Ames (Appendix A-Question #10), there is almost an even split. It is also apparent from the surveys that \$10.00 per trip is an acceptable fare. In the ISU survey, (Appendix A-Question #11) 93% of the respondents said they would pay \$10.00 to ride the shuttle. When the fare is increased to \$12.50, only 49% said they would be willing to pay that amount. The acceptance level drops to 19% at the \$15.00 fare level and 7% at the \$17.50 fare level.

The general public survey that was distributed by Ames travel agents is marked as Appendix B. Question #4 relates to acceptable fare levels, and the results closely parallel those found in the ISU survey. 86.5% said they would be willing to pay \$10.00 for a one-way trip to Des Moines. When asked about their willingness to pay \$12.50 to ride the shuttle, again 49% answered yes.

The next important factor to consider is frequency of operation or wait time for the passenger. Questions 2, 3, and 6 in Appendix A measure respondent's attitudes towards different wait times. In answering Question #2, with a wait time of 45

minutes, 58% of the respondents indicated that they would use the shuttle. When wait time is increased to 90 minutes, only 14% said that they would ride the shuttle regularly.

In the general public survey, (Question #3, Appendix B) 61.3% of the respondents indicated that they would use a shuttle with a wait time of 45 minutes while only 23.4% would use it if the wait time were 90 minutes.

Question #3 in the ISU survey was written to measure what the reaction of staff would be if ISU required use of the shuttle by reimbursing mileage costs based on the shuttle fare. Again, there is a wide discrepency between the 45 minute wait time and the 90 minute wait time. Many respondents wrote on the survey that while they would not require employees to use the shuttle, they would strongly encourage its use, and the positive responses on Question #2B indicate that they would encourage shuttle use among departmental employees. The survey indicates that most persons, when given alternatives, will use the more expensive alternative rather than wait long periods of time for a bus.

The next section of this study shows the market potential. Based on statistics from 1988, there were 81,100 trips between Ames and the Des Moines Airport. 48,000 of the trips were made by the general public. This comprises a 59% share of the total available market. This is also the hardest segment of the market to attract. Americans are very reluctant to give up the freedom of having a car at their disposal. Consequently, when making ridership projections, you must be very conservative in estimating the number of fares that will be drawn from this segment of the

market.

The second largest segment of the market is convention and seminar attendees. While smaller than the Ames residents market, this segment can be drawn to a shuttle easier, and the percentage of riders from this segment will be much higher. A well run shuttle could attract as much as 40% of this market if it is sufficiently promoted. ISU staff trips and miscellaneous travel each comprise approximately 7.5% of the market. International students make up the other 1.5%. A graphic representation of the total potential market is shown in Appendix E, Graph #1. An explanation of how the total market was determined is included in the section marked "Market Potential".

As mentioned, an important factor in the success of a shuttle is wait time for the passenger. To facilitate the comparison of different wait times, the airline schedule for outgoing flights is included in this study and marked as Appendix C.

Since the projected ridership data in this report is based on 5, 10, and 15 round trips, sample schedules are included for each level of service. At the 5 trips/day level, the maximum wait time is 4 hours based on the sample schedule. When service is increased to 10 trips/day, maximum wait time decreases to approximately 90 minutes. As stated earlier, given a 90 minute

wait at the \$10.00 fare level, approximately 16% of the persons polled indicated that they would nearly always ride the shuttle.

The third schedule shown is based on 15 trips/day. Maximum wait time on this schedule is approximately 45 minutes, with many of the flights met within a half hour period. All three schedules include an 11:00PM trip because many persons interviewed indicated that their biggest concern was being stranded at the airport if the 11:00PM flights were late.

The next section of the study deals with projected ridership. The bar graph (Appendix E, Graph #2) shows the projected number of passengers based on a 5, 10, and 15 trip/day level of service. At the 5 trip level, appoximately 3700 passengers would ride the first year. By the third year of operation, this would increase to 7500. The projections at the 10 and 15 trip level are based on the responses obtained in the surveys.

The second graph shows projected ridership at service levels ranging from 4 trips/day up to 16 trips per day. Linear regression was used to find an equation for projecting ridership at various service levels. The equation used had a correlation coefficient of 0.998.

It should be noted that while the projected ridership figures are based on actual survey responses, many other factors will enter into the decision to ride a shuttle. Exhibit B, Question #5 asked how much importance the respondent attributed to reliability. 99% indicated that this was a very important factor. If the service provider does not prove reliable, ridership at the end of the third year will be significantly lower than projected.

Quality of service, including wait time, flights met, equipment, drivers, management, and other factors will have a considerable impact on ridership. The riders projected are based on the assumption that a high quality service is in place.

Appendix D of this report is included to give an indication of when people travel. This data is based on actual arrival and departure times of ISU faculty and staff who traveled from October 1 through December 31, 1988. The tables show the total numbers at different time segments. A different table is shown for arrivals and departures. The first graph shows arrival times at the airport and the second graph shows departure times. Further study

should be conducted on arrival and departure times before a shuttle schedule is set. Study of arrivals and departures should continue after implementation of a shuttle so changing consumer preferences on flight times are taken into account.

The last section of this study is a listing of comments received on the survey forms and during interviews. Some of the comments received mention problems associated with past shuttle services like reliability, safety concerns, frequency of service, and fare levels. All the concerns mentioned are addressed in this study or have been included in a Bid Specification document that service providers would be required to fulfill in the event that a service would be subsidized by the Ames Transit Agency. A complete listing of comments received is included in Appendix G.

MARKET POTENTIAL

Total estimated market potential was derived from figures based on interviews with Ames travel agents, Ames Convention and Visitors Bureau, and figures supplied by ISU department heads.

The total number of airline tickets sold in the last 12 months by the Ames travel agents is estimated to be 27,000. Of this total, it is estimated that 3000 tickets were used by ISU faculty and staff.

The total number of convention and seminar attendees who use the Des Moines Airport is estimated at 10,000 per year. It is also estimated that 1,100 international students at ISU make at least one trip per year to the airport. Another 3,000 people per year visit Ames for miscellaneous reasons including campus visits, job interviews, athletic events, and family visits.

Total number of trips was computed as follows:

1.	24,000 Ames Residents	= 48,000
2.	3,000 ISU trips (Staff)	= 6,000
3.	10,000 Conventions & Seminar Attendees	= 20,000
4.	3,000 Miscellaneous	= 6,000
5.	1,100 International Students	= 1,100

Total trips made per year = 81,100 Lines 1, 2, 3, and 4 are multiplied by two because it is assumed that these passengers will be making round trips. Line 5 is not multiplied by two because the majority of International students come to Ames and stay longer than one year. A graph showing the percentage breakdown of market potential is included in Appendix E.

PROJECTED SHUTTLE COSTS

Costs figures used in this study were obtained by interviewing five area transportation firms and using the average price quoted for charters. The average cost per mile for charters in this area is \$1.71. This is based on the cost of operating a large charter coach.

Tables 1, 2, and 3 in Appendix F show costs for an airport shuttle based on 5, 10, and 15 trip levels of service. The tables all show trips per day, the total number of miles per day at a given service level, the total cost per day at each service level, and a total cost per year based on 362 days of operation (no service on Christmas, New Year's Day, or Thanksgiving). The fares needed for break-even was calculated by dividing total cost per year by \$10.00 on all three tables. Projected number of fares is derived from the projections presented in this study and

represents the expected number of passengers who would use the shuttle at the various service levels.

The figures for subsidy required were derived by subtracting the expected revenue from the total cost per year. The cost per mile used in Table 1 is \$1.71, Table 2 is \$1.50, and Table 3 is \$1.10. The lower cost per mile tables are included to show the effect of a small drop in cost per mile on the total cost per year.

The \$1.71 cost per mile is based on an average of five transit companies in the area. At the average existing cost of \$1.71 per mile level, total subsidy required over a three year period for a 5 trip per day level of service would be \$679,255.00. At a ten trip per day level, the three year total is \$1,206,111.00. At the 15 trip per day level, this figure increases to \$1,697,415.00.

Based on an assumption that a van type shuttle could operate at a cost of \$1.10 per mile, the five trip level costs \$375,030.00, the ten trip level costs \$597,660.00, and the fifteen trip level costs \$784,742.00 over the initial three year period.

The only way to determine what the actual cost of an airport shuttle would be is through a process of competitive bids. A service using vans would be more economical to operate than the large coaches. An existing company with drivers, dispatchers, mechanics, and vehicles would have an advantage over a new company because their fixed costs would not increase in proportion to the revenue generated by a new service. Small differentials in fuel and labor costs between companies would make a tremendous

difference in total costs for a year because of the high number of miles driven. Other variables also enter into the total cost figures and a competitive bid process would be the best way to determine actual shuttle costs.

Given a competitive bid situation, the expected cost per mile would be in the \$1.40 to \$1.50 range. The table on the following page shows that at a \$10.00 fare level, a 5 trip per day level of service, and a \$1.50 cost per mile, the first year subsidy would total \$202,370. Total subsidy for the initial three year period is \$574,131.00. At a \$10.00 fare level, a 10 trip per day level of service, and a \$1.50 cost per mile, the first year subsidy would total \$359,990. Total subsidy for the initial three year period is \$1,069,130.00.

Again, at a \$10.00 fare level, with a 15 trip per day level of service, and a \$1.50 cost per mile, the first year subsidy would total \$509,760. Total subsidy for the initial three year period at the 15 trips per day level of service is \$1,491,944.00. PROJECTED COSTS OF AIRPORT SHUTTLE

TRIPS/ DAY	TOTAL MILES	COST/DAY	COST/YEAR	and the second of the second sec	Projected No. Fares	Subsidy Required	Subsidy/ Passenger
FI 5 10 15	RST YE/ 440 880 1320	AR \$660.00 \$1320.00 \$1980.00	\$238920.00 \$477840.00 \$716760.00	47784	3655 11785 20700	202370 359990 509760	\$55.37 \$30.55 \$24.63
SE 5 10 15	COND Y 440 880 1320	EAR \$686.40 \$1372.80 \$2059.20	\$248476.80 \$496953.60 \$745430.40	49695	5910 17080 28595	189377 326154 459480	\$32.04 \$19.10 \$16.07
TH 5 10 15	HIRD YE 440 880 1320	AR \$712.80 \$1628.00 \$2442.00	\$258033.60 \$589336.00 \$884004.00	58934	7565 20635 36130	182384 382986 522704	\$24.11 \$18.56 \$14.47
* Based	d on 88 4% each	mile roun succeedin	d trip, \$1 g year, and	.50 per	mile cost 00 per tri	the first p fare le	year plus vel.

Given a company with sound management and experience in the transit industry, it is not unreasonable to expect a cost per mile in the \$1.50 range. It is also feasible to target the high demand flights and build a shuttle schedule around these flights. By targeting the high demand flights and providing service to Huxley and Ankeny for commuters to Des Moines, a high quality service that is aggressively marketed could exceed the projections for ridership contained in this report. By stopping in Huxley and Ankeny, some of the airport business would be lost but the steady revenue from the commuter business may well off-set the loss. This is an alternative that should be studied closely if a shuttle is instituted.

APPENDIX SECTION

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1. Do you feel that there is currently a need for a shuttle service to the Des Moines Airport?

1.	Yes	2.	No	(N=129)
	92%		9%	

If an Ames-Des Moines Airport Shuttle was available, would you 2. use it, assuming the following:

A. a direct shuttle to and from the airport with no other stops and a maximum wait of 90 minutes from the time your baggage arrived until the bus departed.

Probable Use		(N=133)
1Yes, nearly always.	14%	
2Yes, on occasion.	47%	
3Yes, in emergencies only.	23%	
4No.	17%	

B. a direct shuttle to and from the airport with no other stops and a maximum wait of 45 minutes from the time your baggage arrived until the bus departed.

Probable Use		(N=133)
1Yes, nearly always.	58%	
2Yes, on occasion.	39%	
3Yes, in emergencies only.	3%	
4No.	5%	

an Ames-Des Moines Airport Shuttle was available, would you 3. If require your employees to use use it, assuming the following:

direct shuttle to and from the airport with no other stops Α. a maximum wait of 90 minutes from the time your baggage and a arrived until the bus departed.

Probable Use		(N=129)
1Yes, nearly always.	7%	
2Yes, on occasion.	30%	
3Yes, in emergencies only.	9%	
4No.	55%	

a direct shuttle to and from the airport with no other stops Β. maximum wait of 45 minutes from the time your baggage and a arrived until the bus departed.

Probable Use		(N=129)
1Yes, nearly always.	30%	
2Yes, on occasion.	28%	
3Yes, in emergencies only.	2%	
4No.	40%	

4. If a shuttle service to the Des Moines airport were available, and the cost was less than or equal to paying mileage and parking, would you require your employees to use it, assuming a direct route and a 90 minute wait?

Probable Use		(N=125)
1Yes, nearly always.	9%	(
2Yes, on occasion.	29%	
3Yes, in emergencies only.	10%	
4No.	52%	

5. If a shuttle service to the Des Moines airport were available, and the cost was less than or equal to paying mileage and parking, would you require your employees to use it, assuming a direct route and a 45 minute wait?

Probable Use		(N=124)
1Yes, nearly always.	41%	(11 12+)
2Yes, on occasion.	21%	
3Yes, in emergencies only.	4%	
4No.	34%	

What is the MAXIMUM amount of time that you feel would be 6. acceptable for an employee or guest of the university to wait at the airport for a shuttle bus to return them to Ames?

(N=133)

1. 15-30 minutes	17%
2. 31-45 minutes	
3. 46-60 minutes	48%
	23%
4. 60-90 minutes	12%

5. Uther

0%

When your department has visiting professors, speakers, students, 7. etc., arrive at the Des Moines airport, how do they get to Ames?

(N=133)

 Rent a car Someone from department picks up Taxi cab Other 	14% 86% 0%
	0%

In the past year, approximately how many employees from your 8. department used the Des Moines Airport for business travel? Range = 1 to 1000Median = 17(N=126)Total Number = (Estimate = 3000 trips/year)

- 9. In the past year, how many visitors to Ames did your department host (include professors, speakers, graduate students, seminar attendees, etc.) who used the Des Moines Airport? Range = 1 to 3000 Median = 11.5 (N=120) Total Number = (Estimate for all ISU = 4550 trips/year)
- 10. Do you feel that a shuttle service would attract more seminars and conventions to Ames?

	(N=118)
1. Yes	53%
2. No	47%

11. If a shuttle service were offered, for a one-way fare would you be willing to pay as much as:

Amount	Yes		No	
7.50	- 1	99%	2	1%
10.00		93%	2	7%
12.50		49%	2	51%
15.00	- 1	19%	2	81%
17.50	- 1	7%	2	93%

 Please write any additional comments or suggestions in the space below. Thank you for your cooperation in this study.

Dear Traveler,

A study is being conducted to assess the feasibility of an Ames-Des Moines airport shuttle service. Would you please take a few minutes to answer the questions on this form?

In answering the questions, assume the shuttle service would be direct from the airport to Ames with no stops in downtown Des Moines. Question are asked about two different wait times at the airport in Des Moines--a 45 minute wait or a 90 minute wait.

Your cooperation in this study is needed and greatly appreciated. You may leave this form with your travel agent. If that is not convenient, ask your travel agent for a postage paid envelope and mail the form back to me at your convenience. If you have any additional comments or suggestions after completing this form, feel free to write them on this form or enclose them in an envelope along with this form. Any suggestions that will improve the service and/or customer convenience will be considered.

Forms must be returned by 9/30/89.

Thank you for your help.

7.5

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* Please circle the appropriate answer.

- Approximately how many times a year (N=255) do you travel to the airport?
- A. 1-2 B. 3-4 C. 5-6 D. 7-12 E. 13+
- 14.3% 33.0% 20.9% 23.0% 8.8%

Appendix B, Page :

(N=253)

 How do you currently travel to/from the Des Moines Airport?

A. Personal car/park at airport Never Less than More than Always Half Half 1 2 3 4 21.1% 21.1% 26.7% 31.1%

B. Shared ride/park at airport Never Less than More than Always Half Half 1 2 3 4 74.0% 23.4% 2.6% 0%

C. Driven by family/friend Never Less than More than Always Half Half 1 2 3 4 33.0% 27.5% 22.0% 17.5%

D. Ride bus or taxi Never Less than More than Always Half Half 1 2 3 4 88.5% 5.1% 2.6% 3.8%

- 3. If an Ames-Des Moines Airport Shuttle (N=254) were available, would you use it, assuming the following:
 - a. A direct shuttle and a mani-

11
of
23.4%
44.4%
20.0%
12.2%
t
of
61.3%
31.2%
6.5%
1.0%

Appendix B, Page 3

4. If a shuttle service were offered, for (N=257) a one-way fare would you be willing to pay as much as:

Amount	Yes		No	
7.50	1	100%	2	0%
10.00		86.5%	2	13.5%
12.50		49.4%	2	50.6%
15.00		16.7%	2	83.3%
17.50		8.7%	2	91.3%

- 5. If a shuttle service were available, (N=249) how important are the following factors: a. Reliability- shuttle not cancelled,
 - shuttle operates on time, etc.

1. Little	2. Some	3. Much
1.1%	0%	98.9%

b. Pick up/departure sites in Ames

1.	Little	2.	Some	3.	Much
	17.0%		24.5%		58.5%

c. That cost be less than operating expenses/parking for personal car

1.	Little	2.	Some	3.	Much
	14.0%		47.3%		38.7%

6. How often do you or members of your

(N=256)

(N=257)

family use Cy-Ride?	
1. Never 2. Less than once/month 29.8% 28.7%	
3. 1-4 times/month 4. At least weekly 20.2% 21.3%	
7. Employment:	(
 Self-employed Employeeprivate firm Employeepublic firm Student Not employed (retired etc.) Other 	19.1% 18.6% 41.5% 11.8% 4.7% 4.3%

Appendix C, Page 1

Airline Abbreviation Codes

****	<u>Code</u>	<u>Carrier</u>	Daily Flights
1.	HP	America West	16
2.	AA	American Airlines	14
3.	ML	Midway Airlines	8
4.	NW	Northwest Airlines	10
5.	TW	Trans World Airlines	12
6.	UA	United Airlines	18
		Total Air Carrier Flights	78
7.	z٧	Air Midwest	20
8.	YX	Skyway	8
9.	ZK	Great Lakes Aviation	12
10	. 9N	Trans States	5
11	. sc	Sun Country	ALAS VESSION OF
12	. XJ	Mesaba	2

IZ. AU MESADA -

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13. 8G GP Express

Carcego/Proviliance .

Total Commuter Flights

(5 TRIPS/DAY)

Appendix C, PAGE 2

Outgoing Flights Effective 9-30-89 (Monday-Friday)

	Departure Times		Flight Number	Gate	Destination
TRIP #1	8:50AM 8:55AM 9:15AM 9:25AM 9:27AM 9:56AM	CF CF CF CF CF CF	TW 694 NW 591 ML 192 UA 604 AA 1237 ZV 1470 AA 101 UA 787 HP 419 AA 638 ZV 1472 ZK 51 TW 654 UA 570 YX 1043 ZV 1471 9N 7155 ZK 61 AA 555 ML 318 UA 991	C4 C1 A1 A3 C6 C7 C7 C7 C7 C7 A1 A4	St. Louis/Raleigh/Norfolk Minneapolis/St. Louis Midway/LaGuardia Chicago/Tampa/St.Petersburg Dallas/Ft.Worth/San Antonio Kansas City Dallas/Phoenix Denver Phoenix/Los Angeles Chicago/Harrisburg Kansas City Ottumwa St.Louis/West Palm/Ft.Laud. Chicago Milwaukee Waterloo St. Louis Minneapolis Dallas/Ft.Worth/Shreveport Midway/Detroit Denver
T R I P 2	11:22AM 11:28AM 12:01PM 12:45PM 12:50PM 12:55PM	CF CF CF	NW 1435 ZV 1474 TW 360 AA 1276 UA 948 9N 7157 ZV 1484 NW 524 ZV 1476 AA 660 ML 172 HP 250	C1 CR C4 C7 A2 C4 C7 C1 CR C7 A1 C3	Minneapolis Kansas City St.Louis/Atlanta Chicago/Albany Chicago St. Louis Kansas City Minneapolis/LaCrosse Kansas City Chicago/Providence Midway/Philadelphia Cedar Rapids

#2

8

* See Appendix C, Page 1 for Codes.

(5 TRIPS/DAY)

RI

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#3

RI

P

#4

Appendix C, PAGE 3

Outgoing Flights Effective 9-30-89 (Monday-Friday) (Continued)

A CHARTON COLOR AND	and the second second			
3:13PM		UA 674	A2	Chicago
3:30PM		TW 328	C4	St. Louis/Syracuse
3:45PM		UA 865	A4	Denver
4:00PM		NW 601	C1	Minneapolis/St. Louis
4:10PM		HP 252	C3	Cedar Rapids
4:10PM	CF	ZV 1478	CR	Kansas City
4:50PM		HP 578	C3	Phoenix/Oakland
5:05PM	CF	ZK 64	CR	Ottumwa
5:10PM	CF	XJ 3225	C2	Minneapolis
5:50PM	CF	ZV 1486	CR	Kansas City
5:56PM		UA 564	A2	Chicago
6:07PM		AA 1072	C6	Chicago/Raleigh/Durham
6:10PM		ML 380	A1	Midway/LaGuardia
C. 20DM		TW 542	 C4	St. Louis/Chicago
6:30PM	CE	ZK 65	CR	Minneapolis
6:30PM	CF	HP 1225	C3	Phoenix/Oakland
6:55PM		UA 433	A4	Denver
6:55PM	CE	ZV 1480	CR	Kansas City
6:56PM	CF	AA 135	C7	Dallas/Ft.Worth/Lubbock
7:05PM		YX 1025	C2	Milwaukee
7:20PM		NW 467	CI	Minneapolis
8:35PM		HP 325	C3	Omaha/Las Vegas
9:20PM		TW 505	C4	Kansas City
9:36PM 9:46PM	CF	ZV 1481	CR	Waterloo
9:40PM	CI	HP 256	63	Cedar Rapids

10:30PM HP 256 C3 Cedar Rapids Note: Trip #5 Would Meet 11:00PM Incoming Flights Not Shown. * See Appendix C, Page 1 for Codes.

(10 TRIPS/DAY)

Appendix C, PAGE 4

Outgoing Flights Effective 9-30-89 (Monday-Friday)

	Departur Times	e	Flight Number	Gate	Destination	
T R I P #1	6:00AM 6:15AM 6:25AM 6:43AM 7:00AM 7:00AM 7:09AM 7:09AM 7:10AM	CF	TW 694 NW 591 ML 192 UA 604 AA 1237 ZV 1470 AA 101 UA 787	C4 C1 A1 A3 C6 CR C6 A4	St. Louis/Raleigh/Norfolk Minneapolis/St. Louis Midway/LaGuardia Chicago/Tampa/St.Petersburg Dallas/Ft.Worth/San Antonio Kansas City Dallas/Phoenix Denver	
T R I P #2	7:45AM 8:05AM 8:15AM 8:50AM 8:55AM 9:15AM 9:25AM 9:27AM	CF CF CF CF	HP 419 AA 638 ZV 1472 ZK 51 TW 654 UA 570 YX 1043 ZV 1471	C3 C7 CR CR CR C4 A2 C2 CR	Phoenix/Los Angeles Chicago/Harrisburg Kansas City Ottumwa St.Louis/West Palm/Ft.Laud. Chicago Milwaukee Waterloo	
T R I P #3	9:56AM 10:10AM 10:24AM 10:30AM 10:30AM 11:10AM 11:17AM 11:22AM 11:28AM	CF CF	9N 7155 ZK 61 AA 5555 ML 318 UA 991 NW 1435 ZV 1474 TW 360 AA 1276	C4 CR C7 A1 A4 C1 CR C4 C7	St. Louis Minneapolis Dallas/Ft.Worth/Shreveport Midway/Detroit Denver Minneapolis Kansas City St.Louis/Atlanta Chicago/Albany	
T R I P #4	12:01PM 12:45PM 12:50PM 12:55PM	CF CF	UA 948 9N 7157 ZV 1484 NW 524	A2 C4 CR C1	Chicago St. Louis Kansas City Minneapolis/LaCrosse	
T R I P #5	1:47PM 1:57PM 2:05PM 2:10PM	CF	ZV 1476 AA 660 ML 172 HP 250	CR C7 A1 C3	Kansas City Chicago/Providence Midway/Philadelphia Cedar Rapids	

* See Appendix C, Page 1 for Codes.

(10 TRIPS/DAY)

Appendix C, PAGE 5

Outgoing Flights Effective 9-30-89 (Monday-Friday) (Continued)

6	3:13PM 3:30PM 3:45PM 4:00PM 4:10PM 4:10PM 4:50PM	CF	TW 3 UA 8 NW 6 HP 2 ZV 14	74 A2 28 C4 65 A4 01 C1 52 C3 78 CF 78 C3	l St De Mi B Ce R Ka	nicago L. Louis/S enver inneapolis edar Rapid ansas City hoenix/Oak	/St. Louis s	
7	5:05PM 5:10PM 5:50PM 5:56PM 6:07PM 6:10PM 6:30PM 6:30PM	CF CF CF	XJ 32 ZV 14 UA 5 AA 10 ML 3	64 Cl 25 Cl 86 Cl 64 Al 72 Cl 80 A 42 Cl 65 C	2 M ² R Ka 2 Cl 6 Cl 1 M ² 4 S ²	ttumwa inneapolis ansas City hicago hicago/Ral idway/LaGu t. Louis/C inneapolis	eigh/Durham ardia hicago	
T R I P #8	6:55PM 6:55PM 6:56PM 7:05PM 7:20PM 8:35PM	CF	ZV 14 AA 1 YX 10	33 A 80 C 35 C	4 D R K 7 D 2 M	hoenix/Oak enver ansas City allas/Ft.W ilwaukee inneapolis	/ lorth/Lubbock	
T R I P #9	9:20PM 9:36PM 9:46PM 10:30PM	CF	TW ZV 1	505 C 481 C	A K	maha/Las ansas City laterloo cedar Rapio		
	Note: Tr	ip #10	Would	Meet 11:	OOPM I	Incoming F	lights Not Sh	own

(15 TRIPS/DAY)

2

Appendix C, PAGE 6

Outgoing Flights Effective 9-30-89 (Monday-Friday)

T	Departur Times	re	Flight Number	Gate	Destination
R I P #1	6:00AM 6:15AM 6:25AM 6:43AM		TW 694 NW 591 ML 192 UA 604	C4 C1 A1 A3	St. Louis/Raleigh/Norfolk Minneapolis/St. Louis Midway/LaGuardia Chicago/Tampa/St.Petersburg
#2	7:00AM 7:00AM 7:09AM 7:10AM 7:45AM	CF	AA 1237 ZV 1470 AA 101 UA 787 HP 419	C6 CR C6 A4 C3	Dallas/Ft.Worth/San Antonio Kansas City Dallas/Phoenix Denver Phoenix/Los Angeles
#3	8:05AM 8:15AM 8:50AM 8:55AM	CF CF	AA 638 ZV 1472 ZK 51 TW 654	C7 CR CR CR C4	Chicago/Harrisburg Kansas City Ottumwa St.Louis/West Palm/Ft.Laud.
#4	9:15AM 9:25AM 9:27AM 9:56AM	CF CF CF	UA 570 YX 1043 ZV 1471 9N 7155	A2 C2 CR C4	Chicago Milwaukee Waterloo St. Louis
#5	10:10AM 10:24AM 10:30AM 10:30AM	CF	ZK 61 AA 555 ML 318 UA 991	CR C7 A1 A4	Minneapolis Dallas/Ft.Worth/Shreveport Midway/Detroit Denver
#6	11:10AM 11:17AM 11:22AM 11:28AM 12:01PM	CF	NW 1435 ZV 1474 TW 360 AA 1276 UA 948	C1 CR C4 C7 A2	Minneapolis Kansas City St.Louis/Atlanta Chicago/Albany Chicago
#7	12:45PM 12:50PM 12:55PM	CF CF	9N 7157 ZV 1484 NW 524	C4 CR C1	St. Louis Kansas City Minneapolis/LaCrosse
#8	1:47PM 1:57PM 2:05PM 2:10PM	CF	ZV 1476 AA 660 ML 172 HP 250	CR C7 A1 C3	Kansas City Chicago/Providence Midway/Philadelphia Cedar Rapids

* See Appendix C, Page 1 for Codes.

	(15 TRIPS	S/DAY)				Appendix C, PAGE 7		
	Outgoing (Continu	Flights ued)	Eff	ective	9-30-89	(Monday-Friday)		
T R I P #9	3:13PM 3:30PM 3:45PM 4:00PM		UA TW UA NW	674 328 865 601	A2 C4 A4 C1	Chicago St. Louis/Syracuse Denver Minneapolis/St. Louis		
#10	4:10PM 4:10PM 4:50PM 5:05PM 5:10PM	CF CF CF CF	HPZK	252 1478 578 64 3225	C3 CR C3 CR C2	Cedar Rapids Kansas City Phoenix/Oakland Ottumwa Minneapolis		
#11	5:50PM 5:56PM 6:07PM 6:10PM 6:30PM 6:30PM	CF		1072 380 542	CR A2 C6 A1 C4 CR	Kansas City Chicago Chicago/Raleigh/Durham Midway/LaGuardia St. Louis/Chicago Minneapolis		
#12	6:55PM 6:55PM 6:56PM 7:05PM	CF	HP UA ZV AA	433 1480	C3 A4 CR C7	Phoenix/Oakland Denver Kansas City Dallas/Ft.Worth/Lubbock		
#13	7:20PM 8:35PM		YX NW	1025 467	C2 C1	Milwaukee Minneapolis		

#13	9:20PM		HP	325	C3	Omaha/Las Vegas
#14	9:36PM 9:46PM 10:30PM	CF	TW ZV HP	505 1481 256	C4 CR C3	Kansas City Waterloo Cedar Rapids

Note: Trip #15 Would Meet 11:00PM Incoming Flights Not Shown.

* See Appendix C, Page 1 for Codes.

ISU Trip Data

endix D, PAGI		Shown	Passengers L by Departure rough October	Times		
MONTH/YEAR	MID-7:00	7:00-9:00	9:00-11:00	11:00-3:00	3:00-6:00	6:00-MID
OCT-88	2 1 8 1 1 1 1 1 4 1 3 2 2 1 4 1 1 1 1 1 1 1 1	3 1 7 1 8 7 1 1 2	2 3 12 2 1 1 4 1 2 1 3 1 1 1 1 1	3 1 1 2 1 8 3 3 1 1 2 2 1 5 2 3 2 1 5 2 3 2 1 1 5 2 3 2 1 1 5 2 3 2 2 1 1 5 2 3 2 2 1 1 5 2 3 2 1 1 5 2 3 2 1 1 5 2 3 1 1 5 2 3 1 1 5 2 1 1 5 2 1 1 5 2 1 1 5 2 1 1 5 2 1 1 5 2 1 1 5 2 1 1 1 2 2 1 1 1 2 2 1 1 1 2 2 1 1 1 2 2 1 1 1 2 2 2 1 1 1 2 2 2 1 1 1 2 2 2 1 1 1 2 2 2 1 1 1 2 2 2 1 1 1 2 2 2 1 1 1 2 2 2 1 1 1 2 2 2 1 1 1 2 2 2 1 1 1 5 2 2 1 1 1 5 2 2 1 1 1 5 2 2 1 1 1 5 2 2 1 1 1 5 2 2 1 1 1 5 2 2 1 1 1 5 2 2 1 1 1 5 2 1 1 1 1	3 1 1 3 3 1 2 1 1 1 1 1 1 3 1 3	1 1 2
ARCHIER LANSING	KID-3500	1:40-2:00	3100-77100	4 1	3100-0100	
TOTALS	47	32	36	56	30	4
% of Total	23%	16%	18%	27%	15%	28
GRAND TOTAL	205	AVERAGE TRI	PS PER DAY	6.61	1	

- 57

15

ISU TRIP DATA

Total Number of Passengers ARRIVING Des Shown by ARRIVAL Times November 1 through November 31, 1988

MONTH/YEAR	MID-7:00	7:00-9:00	9:00-11:00	11:00-3:00	3:00-6:00	6:00-MID
NOV-88		1 1 3 2 1 2		4 1 1 5 1 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	4 5 1 14 1 1 1 1 1 2 2 1 2 1 3 2 1 3 2 1 3 2 1 1 2 1 1 1 1	3 1 1 2 1 1 2 1 1 1
	Mar - 1100	1100-0100		1		
TOTALS	10	10	14	44	50	15
<pre>% of Total </pre>	8%	8%	11%	34%	38%	11%
GRAND TOTAL	143	AVERAGE RIDE	RS PER DAY	4.61		

Appendix D, PAGE 4

GRAND	TOTAL	143	AVERAGE	RIDERS	PER	DAY	1
	the second of the second se		A CONTRACTOR OF A CONTRACTOR O				

ISU Trip Data

Appendix D, PAGE 5

Total Number of Passengers LEAVING Des Moines Shown by DEPARTURE Times December 1 through December 31, 1988

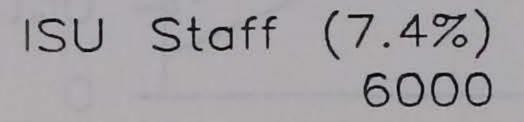
MONTH/YEAR	MID-7:00	7:00-9:00	9:00-11:00
DEC-88	2 1 1 3 2 1 2 5 1 1 1 2 2 2 2 1 1 1 3	1 1 5 2 1 3 1 1 4 5 2 1 1 1 2	1 1 1 1 1 1 1 2 2 1 1 1 2 1 1 1 1 1 1 1
TOTALS	32	32	30
% of Total	21%	21%	20%
GRAND TOTAL	149	AVERAGE RI	DERS PER DAY

11:00-3:00	3:00-6:00	6:00-MID
1 1 1 7 1 1 2 1 1 1 1 3 1	3 1 2 1 2 1 1 1 1 1 1 2 1 4	1 1 2
25	25	5
17%	17%	38
4.81	1	

4.61

Market Potential

Ames Residents (59.1%) 48000



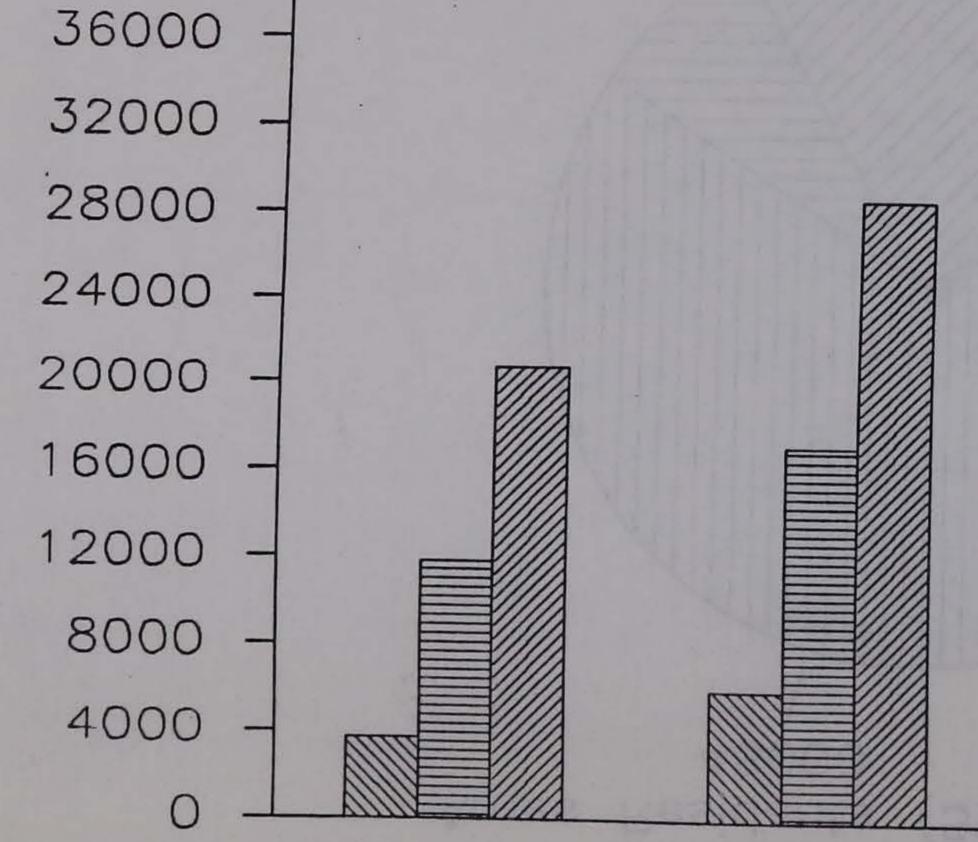
Conventions (24.7%) 20000

APPENDIX E, GRAPH 1

Misc. (7.4%) 6000

Int.Students (1.4%) 1100 100.

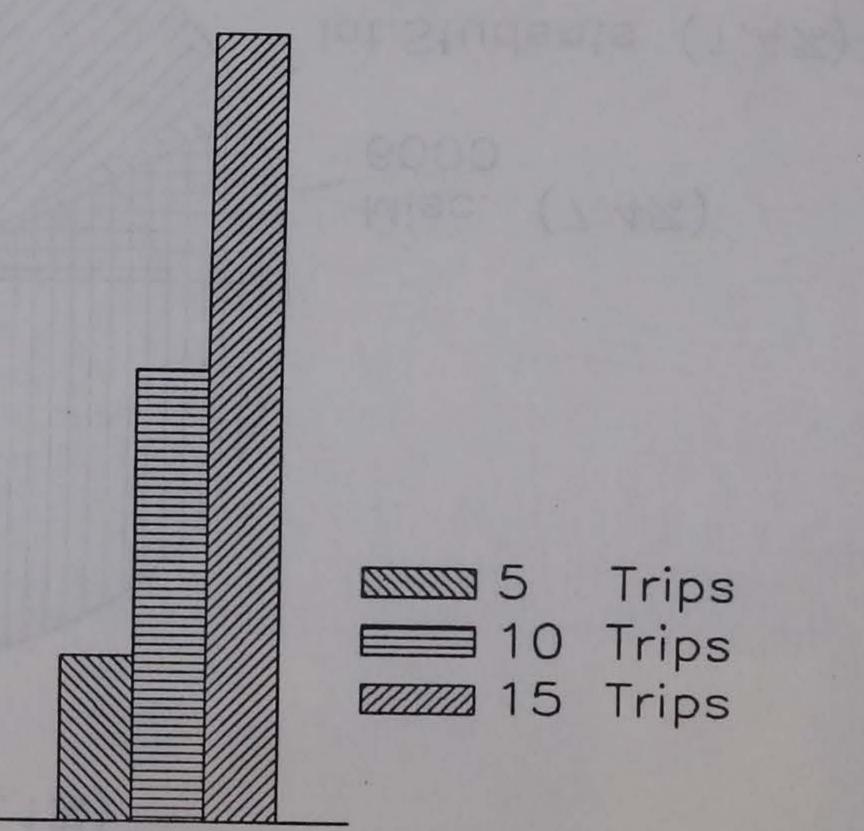
Projected Ridership



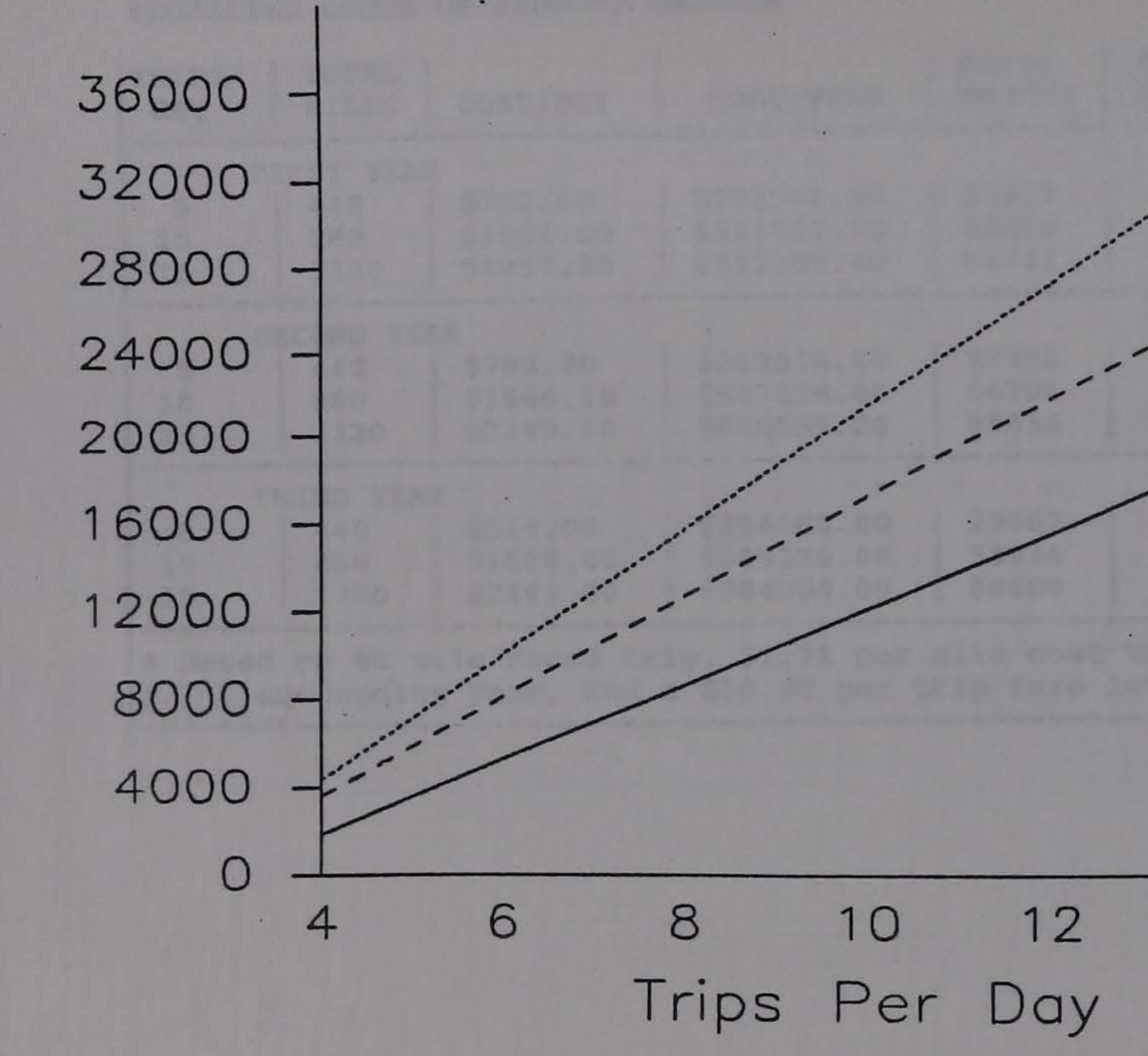
Year 1 Year 2 Year 3 Year of Operation

Ridership

APPENDIX E, GRAPH 2



Projected Ridership



Ridership

ership

APPENDIX E, GRAPH 3

----- Year 1 ----- Year 2 ------ Year 3

14 16

PROJECTED COSTS OF AIRPORT SHUTTLE

TRIPS/ DAY	TOTAL MILES	COST/DAY	COST/YEAR	Fares Needed	Projected No. Fares	Subsidy Required	Subsidy/ Passenger
F 5 10 15	IRST YEAD 440 880 1320	R \$752.40 \$1504.80 \$2257.20	\$272368.80 \$544737.60 \$817106.40	27237 54474 81711	3655 11785 20700	235819 426888 610106	\$64.52 \$36.22 \$29.47
5 10 15	ECOND YE 440 880 1320	AR \$783.20 \$1566.40 \$2349.60	\$283518.40 \$567036.80 \$850555.20	28352 56704 85056	5910 17080 28595	224418 396237 564605	\$37.97 \$23.20 \$19.74
 T 5 10 15	HIRD YEA 440 880 1320	R \$814.00 \$1628.00 \$2442.00	\$294668.00 \$589336.00 \$884004.00	29467 58934 88400	7565 20635 36130	219018 382986 522704	\$28.95 \$18.56 \$14.47

Appendix F, Table 1

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PROJECTED COSTS OF AIRPORT SHUTTLE

.

TRIPS/ DAY	TOTAL MILES	COST/DAY	COST/YEAR	Fares Needed	Projected No. Fares	Subsidy Required	Subsidy/ Passenge
F	IRST YEA	R					
5	440	\$660.00	\$238920.00	23892	3655	202370	\$55.37
10	880	\$1320.00	\$477840.00	47784	11785	359990	\$30.55
15	1320	\$1980.00	\$716760.00	71676	20700	509760	\$24.63
S	ECOND YE	AR					
5	440	\$686.40	\$248476.80	24848	5910	189377	\$32.04
10	880	\$1372.80	\$496953.60	49695	17080	326154	\$19.10
15	1320	\$2059.20	\$745430.40	74543	28595	459480	\$16.07
T	HIRD YEAH	2					
5	440	\$712.80	\$258033.60	25803	7565	182384	\$24.11
10	880	\$1628.00	\$589336.00	58934	20635	382986	\$18.56
15	1320	\$2442.00	\$884004.00	88400	36130	522704	\$14.47
* Based	on 88 mi	le round tr	ip, \$1.50 per a \$10.00 per t	mile cost	the first ve		

the second state of the Armon State of the second state of the sec

Appendix F	, Table 2
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PROJECTED COSTS OF AIRPORT SHUTTLE

FIRST YEAR 5 440 \$484.00 \$175208.00 1752 10 880 \$968.00 \$350416.00 3504 15 1320 \$1452.00 \$525624.00 5256	000555 010 72
15 1320 \$1452.00 \$525624.00 5256	
SECOND YEAR 5 440 \$501.60 \$181579.20 1815 10 880 \$1003.20 \$363158.40 3631 15 1320 \$1504.80 \$544737.60 5447	6 17080 192358 \$11.26
THIRD YEAR 5 440 \$523.60 \$189543.20 1895 10 880 \$1047.20 \$379086.40 3790 15 1320 \$1570.80 \$568629.60 5686	9 20635 172736 \$8.37

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Appendix F, Table 3

COMMENTS

1. I would not require faculty in my department to use the shuttle if it meant a considerable waiting time (which 45 minutes is), but I would heartily encourage such usage.

2. I would strongly encourage faculty use but would not require it.

3. I would not require shuttle use but would encourage them to use it as much as possible.

4. Believe shuttle service would be a nice service to provide but don't believe employees should be required to use it. Out of seven professional staff, three don't live in Ames. Need flexibility to get to and from airport.

5. There are peak times at the University when the shuttle would be used heavily, but not every day.

6. The hours of the shuttle service would need to be considered before I would consider requiring anyone to use it. Also the drop-off point in Ames. If I get in at 12:30AM, I'm not going to want to call my family out of bed to pick me up. I think it could be required that we use it from 7:00AM to 9:00PM, but after that we should be allowed to use our own vehicle.

7. I like the idea of a shuttle and I hope this survey allows you to establish the service at a reasonable price (less than \$10) and with not more than a 30 minute wait. Mandating use by my faculty is not a reasonable expectation.

8. Many staff combine trips to the Des Moines Airport with other business in Des Moines, making use of the shuttle unacceptable.

9. Many flights late in the day are delayed and you would need to accomodate these persons.

10. Some staff take family members on trips and you would need a family fare that was reasonable.

11. We definitely need such a service. The question is how we can cost-effectively operate such a service.

12. The previous service to the airport and back with stops in Des Moines is still better than no service.

13. Would be interesting to know amount of resources ISU pays for travel expenses to and from airport and parking at airport.

14. If cost less than per-diem and mileage, then probably would only reimburse employees at shuttle rate.

15. Rental car rates are also a factor.

16. In lieu of shuttle, information on who's traveling (if willing to ride-share) might be helpful.

17. A major concern for faculty travel is late night returns from Chicago (11:00PM-1:00AM) and knowing that a shuttle bus will still be available.

18. You must be prepared to risk an adjustment period when travelers will be convinced to leave their cars in Ames and use the service. Our employees may not use the service immediately.

19. Good luck-I am a strong supporter of the concept.

20. The current ISU rate is about \$8.82 one way if a person drives their car. A shuttle should be in the same range or people will ask to drive their car for less cost AND less wait.

21. I don't feel a shuttle service would attract more seminars or conventions to Ames but it would be used and appreciated by those who do come.

22. The service must be dependable, available for ALL flights, and points of embarkation and debarkation must be convenient.

23. Why not have a bus that meets the major in-coming flights, say from Chicago. It would be important to run the shuttle after the last Chicago flight. It (last flight) is frequently late. If the shuttle didn't wait, the passengers would be stranded. Maybe check with travel agencies to see what flights ISU people take and run shuttle for those.

24. I would consider bus fare only reimbursement for travel.

25. Length of stay and parking at \$4.00/day would be a factor.

26. I don't know if a shuttle would attract more seminars but it would certainly make planning one easier.

27. The University probably would not require staff to use anything. We might not reimburse staff more than the fare but it is not practical to require use of the shuttle.

28. Every year 800-900 new foreign students come to Ames. Most come through the Des Moines Airport. Many are met by friends from their own country. We organize a volunteer shuttle service for a few days before each semester. Approximately 100 students use this. Most students however, are not met by friends or use our shuttle service. We would publicize a new shuttle service in our welcome letters.

29. It must be competitive with personal car reimbursement and parking. It's a good idea-thanks for trying! I think it's better to get air service to Ames. Let's try that again, especially with the extended runways. 30. I assume the shuttle drops one off at their residence. If not, shuttle offers little advantage. I have found air service out of Des Moines to be so unreliable that a car at the airport is almost essential. Many early evening scheduled flights end up arriving at midnight or later. I would be concerned about being stranded in Des Moines (heaven forbid)!!!

31. This type of service is long overdue. The lack of such service contributes to "agnaphobia" on the part of our colleagues on both coasts. I suggest two pick-up points-the Memorial Union and North Grand Mall.

32. Conferences that run over several days are troublesome to run because of sporadic arrival and departure times of conference attendees. A regular service would be great! I hope you can run at least 4-5 trips per day.

33. Could you also consider a reservation system?

34. I think a shuttle would attract more conferences because it would provide additional incentive for funding agencies to finance proposals for conferences.

35. I'm glad your looking into this in an organized manner.

36. Our department is within the Library. The Library has many people coming from the airport - job interviews, speakers, etc..

37. I live 11 miles from Ames and would rather leave my car at the airport than on Campus.

38. The last time such a service was available we recieved numerous reasons for persons not wanting to use it (drivers exceeding the speed limit, driver smoking, late plane arrivals, etc.). I suggest someone review why it failed to attract riders; we don't want to repeat the experience.

39. I would encourage employees to use it.

40. I am a newly appointed department head so I do not have all the information you requested at my fingertips. I do know that other constraints besides cost sometimes dictate faculty use of the type of service you propose. For example, class schedules may make a shuttle service that does not pick up frequently an impossibility. I do think that it is a very good idea if it can operate frequently.

41. Some employees need transportation from the University to their residence - would there be pick-ups and drops at the University?

Appendix G, Page 4

42. Like the resurrection of Cy-Ride itself, the successful resurrection of the shuttle depends MAINLY on its being ABSOLUTELY reliable, and to a certain extent on cost. Mileage and parking is a good rule of thumb but most such trips in my department are not reimbursed, so mileage is actually a "fantasy" figure. I hope this does succeed. Thanks for looking into it.

43. There has been a need for a shuttle service for a long time.

44. I would encourage use but cannot force or require. Deans, Directors, or the Provost may be able to require use-they once did.

- 45. Problems with former shuttles:
 - A. Stopped at several places enroute.
 - B. Drivers regularly exceeded speed limits.
 - C. Schedule was inconvenient.
 - D. Not very dependable.
 - E. Shuttle never waited for late flights.

I finally gave up on the last item. I missed the shuttle several times at night because the plane was 15 minutes late. Need to provide "clean-up" service after the last delayed flight or after all carriers are in for the night for me to use it regularly.

46. I believe round-trip car mileage is around \$18.00 so in many cases it would be as cheap to drive, particularly if more than one person was involved.

47. This is a good idea. Hopefully someone from the Memorial Union staff fills this out too - they host many guests who fly in.

48. An important adjunct to good shuttle service is drop-off at the Ames residence or, at a minumum, notification of the residence of estimated time of arrival and a decent waiting area in Ames.

49. I would use it only if there were convenient and safe parking at the Ames end. Also require arrival in Des Moines no more than 45 minutes ahead of desired arrival.

50. I think thiis is an excellent idea but I don't think it will fly! It was tried once before. It doesn't save very much money and it can be very inconvenient. In my own case, my plane had problems, I missed the last shuttle, and I had to stay in Des Moines. Other times, just missing one shuttle and having to wait for the next one is not a very good use of time and one does not try to use it the next time.

51. The problem is I fly United and they are frequently an hour late with the 7:05PM flight out of Chicago. I won't do anything that leaves

52. I frequently take the 6:35AM flight to Chicago and leave Ames at

53. My concern is missing flights and getting stranded in Des Moines. The four times I've flown into airport this summer, all four were late. Of the four to five departures, three were late. Depends on how return service is structured. What about a reservation based service so you reserve by flight?

54. Most people drive their own vehicle which costs ISU \$16.80 plus parking at the airport which would typically be \$10.00 or less. The problem with shuttle bus is two fold: waiting for half hour or more, and once the passenger comes to Ames (say Depot or Memorial Union) another trip from that point to office or residence is very inconvenient.

55. Quality of service will determine success.

56. I hope very much that you institute such a service.

57. Transportation is the biggest problem with conventions and seminars in Ames.

58. I hope ISU helps to subsidize this service.

59. The availibility of a van leaving the airport every hour on the hour would be a terrific asset. There are many, many hours wasted in picking up visitors, friends, etc.. However I do not think it can be made to be a paying proposition unless its use is required. Neither do I think it can bring more conventions here in that there are many more variables to consider in that decision.

60. Visitors would have a lot better opinion of Ames if we had a class operation of this kind.

61. One factor of importance to most travelers is the length of stay on a trip. If they are to be gone a few days, airport parking becomes a big factor in cost.

62. I don't have much feeling for the likely success or acceptance of the shuttle idea. It seems that the concept could well be worth a try.

63. Transportation to and from the airport really isn't a problem.

64. I usually combine travel to and from the airport with other activities in Des Moines. Shuttle would be inconvenient for that.

65. Most of our faculty are very busy people and want to travel from place to place quickly. Almost all have their own car and a second family car that they use to go to the airport.

66. If a GOOD service were in place, I would consider bus fare as the only reimbursement for travel to and from airport.

67. I would strongly encourage use by faculty, staff, and students.

68 There are peak times at the University when the shuttle would be used heavily.

69. 45 minutes is the upper limit of my willingness to wait. I'd prefer service every half hour to be really interested.

70. While there is no great problem with limited departure sites in Ames, it isn't very convenient to be brought back to Ames-perhaps late at night-and just be left at some central location. One can hardly expect door to door service but when I return to Ames if I'm still not home and have to be picked up by someone, that certainly reduces the convenience and adds to a wait of 45 minutes. These factors may tip me in favor of driving my car. There are several advantages to the shuttle however: cheaper than driving and parking and security for your car (it is in your own garage).