Name of Agency: Department of Administrative Services

Agency Mission: To provide high quality, affordable infrastructure products and services to the department's customers – Iowa state government and other government entities – in a manner that allows them to provide better service to the citizens of Iowa and support the state of Iowa in achieving economic growth.

Core Function	Outcome Measure(s)	Outcome Target	Link to Strategic Plan Goal(s)
CF: <u>Agency</u> Resource Management (67)			
Desired Outcome(s): Effective administration and oversight of DAS	Number of reportable and nonreportable audit comments on the most recent report. 005_67_002	Reduction in number of audit comments from FY2005 () by 25%.	Strategic Plan Goals: 1. To improve services to customer 2. To streamline government services 3. To save money 4. To enhance resource flexibility
	Percentage of reports required by statute submitted timely. 005_67_003	100% of the reports required by statute are submitted timely.	
Services, Products, Activities	Performance Measures	Performance Target(s)	Strategies/Recommended Actions
1. Central Administration 005_67101 Budget Org: 1100, 2110, 2210, 2220, 2230, 2235, 2240, 2250, 2260, C89A, 0C91	Percentage of survey respondents rating their satisfaction with the Department's customer service as good or excellent. 005_67101_001	70% of respondents are satisfied with the department's customer service (rated good or excellent)	Institute Customer Relationship Management (CRM) program to improve how the department interacts with its customers.

9/5/2006 Page 1 of 9

Core Function	Outcome Measure(s)	Outcome Target	Link to Strategic Plan Goal(s)
CF: Enterprise Resource Management (67)			
Desired Outcome(s): To provide	Percentage of survey respondents	70% of respondents are satisfied	Strategic Plan Goals:
high quality accounting, human	rating their satisfaction with the	with the department's customer	1. To improve services to
resource, physical maintenance and	Department's customer service as	service (rated good or excellent)	customer
technology services to state	good or excellent.		2. To streamline government
agencies.	005_67_001		services
			3. To save money
			4. To enhance resource
			flexibility
Services, Products, Activities	Performance Measures	Performance Target(s)	Strategies/Recommended Actions
2. Information Security	Average information security	Average information security	Establish and communicate policies,
005_67102	maturity level score from executive	maturity level score from executive	standards and best practices.
Budget Org: 6140, 6141	branch agencies.	branch agencies is at least 3 on a 1-	Coordinate risk and vulnerability
	005_67102_001	5 scale.	assessments to assure adherence to
			policies, standards and best practices.
3. Training	Percent of participant evaluations for	75% of participant evaluations for	Design courses to meet participant
005_67103	job-related courses that indicate the	job-related courses indicate that	job needs.
Budget Org: 3725, A672	skills, abilities and knowledge gained	the skills, abilities and knowledge	
	in the course will be helpful	gained in the course will be helpful	
	performing the job.	in performing the job.	
	005_67103_001		
4. Employment Services 005_67104	Percent of hiring authority survey	90% of hiring authority survey	Provide timely eligibility lists.
	ratings that indicate Satisfied or	ratings indicate Satisfied or Highly	Provide accurate eligibility lists.
Budget Org: D672, A672	Highly Satisfied with the hiring	Satisfied with the hiring process.	Provide an adequate number of
	process.		applicants on eligibility lists.
	005_67104_001		

9/5/2006 Page 2 of 9

5. Benefits Administration and Oversight 005_67105 Budget Org: C672, SURC, 7000, GIFT, 1290, 0700, 7171, 7110, 0805, A672	Percent of counties covered under at least one of the state's health plans. 005_67105_001	100% of counties are covered under at least one of the state's health plans.	Continue to monitor vendor networks.
6. Personnel Services/Labor Relations 005_67106 Budget Org: B672, A672	Percent of classification and position reviews delivered within established timeframes. 005_67106_001	90% of classification and position reviews are delivered within established timeframes.	Review and revise tracking system, as needed.
7. Mail 005_67107 Budget Org: A670, 5600, I674	Percent of first class letter mail processed at discounted postage rates as measured by the Hasler mail management system. 005_67107_001	95% of first class letter mail is processed at discounted postage rates as measured by the Hasler mail management system.	Educate customers on preparing mail properly, i.e. address formatting. Ensure that mail meets daily deadline for collection of first class mail.
8. Procurement 005_67108 Budget Org: 5630, 5611, 5621, 1674	Percent of savings generated by the competitive bidding process measured by comparing the bid selected to highest bid. 005_67108_001	At least 1% of savings is generated by the competitive bidding process measured by comparing the bid selected to highest bid.	Openly publicize bidding opportunities to capable vendors to encourage competition.
9. Printing 005_67109 Budget Org: 6123	Percent of printing work done internally that is completed and delivered by the date requested. 005_67109_001	95% of printing done internally is completed and delivered timely.	Review completion statistics and adjust processes as necessary.
10. ITE Infrastructure 005_67111 Budget Org: 6100, 6120, 6121, 6122, 6124, 6125, 6126, 6130	Percent of time mainframe computer is available for customer use. 005_67111_001	The mainframe computer is available for customer use 99% of the time.	Establish procedures to minimize necessary downtime. Improve the physical environment of the hardware, such as HVAC systems and emergency power generation, for enhanced system availability.

9/5/2006 Page 3 of 9

	Percent of time core server (web hosting) services are available for customer use. 005_67111_002	Core server (web hosting) services are available for customer use 99% of the time.	Establish procedures to minimize necessary downtime. Improve the physical environment of the hardware, such as HVAC systems and emergency power generation, for enhanced system availability.
11. Enterprise Applications 005 67112	Percent of time I/3 Finance services are available for customer usage	I/3 Finance services are available for customer usage during business	Continue monitoring system performance and implement any
005_6/112	during business hours of 6:00 am to	hours of 6:00 am to 6:00 pm	efficiencies identified.
Budget Org: ERP2, 6900	6:00 pm Monday through Friday. 005_67112_001	Monday through Friday 97% of the time.	
	Percent of time I/3 Finance Data Warehouse services are available for customer usage during business hours of 8:00 a.m. to 5:00 p.m. Monday through Friday. 005_67112_002	I/3 Finance Data Warehouse services are available for customer usage during business hours of 8:00 a.m. to 5:00 p.m. Monday through Friday 97% of the time.	Develop and implement enhancements identified by I/3 system functional staff.
12. Application Development	Percent of time application	Application development project	Document and monitor turnaround
005_67113	development project work is delivered within documented time	work is delivered within documented time limits 90% of the	requirements to ensure compliance in meeting customer expectations.
Budget Org: 6100, 6111, 6112, D100, D106, E106, F101, F102,	limits. 005_67113_001	time.	and the second conference of the second confer
F103, F104, F105, F107, F108, F109 13. State Accounting 005_67114	Percent of required federal and state	95% of federal and state required	Continue current accounting
Budget Org: 4100, 4110	(annual and monthly) accounting reports completed timely. 005_67114_001	accounting reports are completed by the due date.	practices.
	Percent of deductions processed by required due dates. 005_67114_002	98% of deductions are processed by required due dates.	Continue current accounting practices.

9/5/2006 Page 4 of 9

Percent of paychecks rewritten per pay period. 005_67114_003	0.15% or fewer paychecks are rewritten per pay period.	Continue current accounting practices.
Percent of claims not requiring pre- audit processed within 3 working days of receipt. 005_67114_004	99% of claims not requiring pre- audit are processed within 3 working days of receipt.	Continue current accounting practices.
Percent of offset matches that are either released or applied to the liability within 45 days. 005_67114_006	99% of offset matches are processed within 45 days.	Continue current accounting practices.
Percent of unemployment compensation claims reimbursed to IWD within 30 days. 005_67114_008	99% unemployment compensation claims are reimbursed to IWD within 30 days.	Continue current accounting practices.
Percent of non-general fund money paid to IWD for unemployment claims due from state agencies but paid by DAS that is subsequently recovered by DAS from the agencies. 005_67114_009	95% of non-general funded money for Unemployment Claims is recovered by DAS from other agencies.	Continue current accounting practices.

9/5/2006 Page 5 of 9

Name of Agency: Department of Administrative Services

Agency Mission: To provide high quality, affordable infrastructure products and services to Iowa state government customers in a manner that empowers them to provide better service to the citizens of Iowa and support the State of Iowa in achieving economic growth.

Core Function	Outcome Measure(s)	Outcome Target	Link to Strategic Plan Goal(s)
CF: Physical Assets Management			
(52)			
Desired Outcome(s):			
To provide high quality physical	Percentage of survey respondents	70% of respondents are satisfied	Strategic Plan Goals:
asset management to state agencies.	rating their satisfaction with the	with the department's customer service (rated good or excellent)	1. To improve services to
	Department's customer service as	service (rated good or excellent)	customer
	good or excellent. 005_52_001		2. To streamline government services
			3. To save money
			4. To enhance resource
			flexibility

9/5/2006 Page 6 of 9

Services, Products, Activities	Performance Measures	Performance Target(s)	Strategies/Recommended Actions
14. Facilities and Space	Percent of work completed by	70% or more of work completed	Benchmark employee performance
Maintenance and Management	Capitol Complex Maintenance	by Capitol Complex Maintenance	with industry standards. Inspect and
005_52101	(CCM) in conformance with industry	(CCM) is in conformance with	evaluate work and adjust procedures
	standards.	industry standards.	accordingly.
Budget Org: 5300, 5310, 5700, 5330,	005_52101_001		
5900, 5910, 5920, 5930, 5940, 5950,			
5960, 5970, A674, G674, I674, J674,			
K674, UTIL, RM04, RM05, RM06, RM07, 335-00OK, 335-21R4, 335-			
21R5, 335-33AN, 335-33FM, 335-			
33MP, 335-VH98			
33111, 333- 1170	Percent of major maintenance	95% of major maintenance project	Provide project management and
	project funds expended by Design &	funds are expended at the end of	oversight on all projects. Review
	Construction (D&C) within 3 years.	three years.	monthly financial statements.
	005_52101_002	,	Improve processes to expend funds in
			a timely manner.
	Percent of D&C projects completed	90% of D&C projects are	Provide project management and
	within SLA budgets. (Appropriation	completed within SLA budgets.	oversight on all projects. Review
	C85)	•	monthly financial statements.
	005_52101_004		Improve processes to complete
			projects within budget
	Percent reduction in energy	1% reduction	Identify and initiate energy
	consumption on the Capitol Complex		management improvement projects
	from FY2005. (Appropriation C86)		pursuant to Executive Order 41
	005_52101_005		plans.
15. Fleet 005_52102	Percent of state garage vehicle	92% of vehicle repairs in the state	Utilize Reynolds & Reynolds Repair
	repairs completed correctly.	garage are completed correctly.	Order System to track repair history.
Budget Org: 5710, 5770, 5780,	005_52102_001		Inspect and evaluate work and adjust
5790, 1674			procedures accordingly.

9/5/2006 Page 7 of 9

Cost per mile of State Motor Pool as a percent of private vehicle cost	The cost per mile of the State Motor Pool is 38% less than the	Monitor monthly costs. Renegotiate vendor contracts as warranted to
benchmark. 005_52102_002	private vehicle cost benchmark.	reduce costs.

9/5/2006 Page 8 of 9

Core Function		
CF: Pass Through Accounts (88)		
Services, Products, Activities		
16. Payroll Trustee Accounts	This SPA exists to avoid a double	
005_88100	counting of resources FOR	
Budget Org: 006-824A, 006-825A,	PAYROLL TRUSTEE ACCOUNTS	
006-826A, 006-7370, 006-0048	that are appropriated to or received	
	in one budget org and then	
	transferred to an operating or other	
	account in another budget org. Data	
	included in this SPA accounts for the	
	pre-transfer dollars. Actual	
	operational expenditures (post-	
	transfer dollars) are accounted for in	
	a separate SPA that lists the actual	
	programs/services that benefit from	
	the resources IN OTHER	
	AGENCIES.	

9/5/2006 Page 9 of 9