# IOWA COMMUNITY COLLEGES CERTIFIED BUDGET REPORT 

## FISCAL YEAR 2021



Community Colleges \& Workforce Preparation Prosperity Through Education www.educateiowa.gov/ccpublications

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## Overview

## Introduction

The Department of Education, Division of Community Colleges \& Workforce Preparation annually prepares the Certified Budget Report. This report provides information to assist the State Board of Education members in their role as outlined in Iowa Code, Chapter 260C.17, as follows:
> "The board of directors of each merged area shall prepare an annual budget designating the proposed expenditures for operation of the community college. The board shall further designate the amounts, which are to be raised by local taxation and the amounts which are to be raised by other sources of revenue for the operation. The budget of each merged area shall be submitted to the state board no later than May 1 preceding the next fiscal year for approval. The state board shall review the proposed budget and shall, prior to June 1, either grant its approval or return the budget without approval with the comments of the state board attached to it. Any unapproved budget shall be resubmitted to the state board for final approval."

To meet Iowa Code, this report on each community college's projected budget must be reviewed and approved by the State Board on or prior to June 1 of each year. At the time the information for this report is requested from Iowa's 15 community colleges, state general aid appropriations, tuition revenues, and employee salaries are not finalized for the next fiscal year. Only budget estimates can be provided. Community college staff demonstrated their best attempts at preparing the following budget estimates for next year.

## Overview and Explanation of Budget Process

Each community college budget included in this report is the budget approved by the community college's local board. This budget is used for determining tax levies. To prepare this budget, college staff must estimate revenues and expenditures for fiscal year (FY) 2021.

According to Chapter 24 of the Iowa Code, the local approved community college budget must be filed with the college's controlling county auditor. The controlling county auditor is usually the auditor in the most populated county in the merged area (e.g., Polk county for Des Moines Area Community College), and is published in newspapers with a notice of a public hearing. The notice of the public hearing needs to be published at least 10 days prior to the hearing. The budgets must be sent to the controlling county auditor no later than March 15 of each year on the forms prescribed by the Department of Management.

The funds used for published and certified budgets are the Unrestricted General Fund (Fund 1), the Restricted General Fund (Fund 2), the Plant Fund (Fund 7), and the Bond and Interest Fund (Fund 7). For comparative purposes, the FY 2019 re-estimated budget and the FY 2018 actual revenue and expenditures for Fund 1, Fund 2, and Fund 7 are included.

## Unrestricted General Fund (Fund 1)

The Unrestricted General Fund (Fund 1) is available for any legally authorized purpose and is, therefore, used to account for all revenues and expenditures for activities not provided for in other funds. Organizational units to be financed through this fund are those which are generally directly related with the operation and support of the educational program of the college with the only restrictions being those imposed by the budget.

Community colleges have six primary sources of revenue available for General Fund activities accounted for under Fund 1. These include:

1. State General Aid
2. Tuition and Fees
3. Local Support (Property Tax Levies)
4. Certain Federal Aid
5. Sales and Service
6. Other Income (such as interest).

## Restricted General Fund (Fund 2)

The Restricted General Fund (Fund 2) is used to account for resources that are available for the operation and support of the educational program, but which are restricted as to their use. Some examples are: Tort Liability, Unemployment Compensation, Direct Federal Grants (e.g., Carl D. Perkins, Adult Education and Family Literacy Act), Chapter 260E (Industrial New Jobs Training), Chapter 260F Jobs Training, and Chapter 260G Accelerated Career Education Program.

## Plant Fund (Fund 7) and Bond and Interest Fund (Fund 7)

The Plant Funds (Fund 7) are used to account for resources that are available for the purchase and operation of physical facilities. Plant funds are generated from the local $\$ 0.2025$ levies. The Bond and Interest Fund (Fund 7) is used to account for resources that are available for the payment of interest on bonds and retirement of bonds issued.

## Published Budgets

The "published budgets" (or "certified budgets") contain the "best" estimate of revenues and expenditures, many of which are unknown at the time of the budget development. Specifically, state general aid, tuition and fees, and salary/benefits remain undetermined.

If at the end of the fiscal year, revenues exceed expenditures, a fund balance surplus will occur for that year. Conversely, when expenditures are greater than revenues, a fund balance deficit will occur for that year. Over the years, it has been common practice for colleges to gradually accumulate the fund balance up to some targeted amount that is a cushion to unforeseen future drops in revenues or increases in one-time expenditures.

The individual community college budget depicts trends in revenues and expenditures for the General Funds (Fund 1 and Fund 2), Plant Fund (Fund 7), and Bond and Interest Fund (Fund 7) for each community college. The budgeted financial information of FY 2021, re-estimated FY 2020, and the actual revenue and expenditures for FY 2019 are provided for a more accurate view of each institution's budget and a history of the revenues and expenditures. The statewide total budget summarizes the individual community college data into statewide totals.

The following section provides the FY 2021 budget for each community college as submitted in the public hearings and to the county auditors for the certification process and is as provided to the Department of Education by Iowa's 15 community colleges. It is important to remember that this document includes more data than Fund 1 (Unrestricted General Fund), which is normally reported in other published documents. It also includes Fund 2 (Restricted General Fund) and Fund 7 (Plant Fund and Bond and Interest Fund).

The comments included on the following pages come directly from the community colleges. They are unedited and intended to clarify certain aspects of the college's adopted budget.

|  | FY 2021 Adopted Budget |  |  |  | FY 2020 | FY 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Resources | General Funds | Plant Funds | Bond \& Interest Funds | Total of All Funds | $\begin{gathered} \text { Re- } \\ \text { estimated } \\ \text { Budget } \end{gathered}$ | Audited Actual |
| Taxes Levied on Property | 105,320,294 | 36,118,860 | 31,917,097 | 173,356,251 | 164,787,983 | 165,212,611 |
| Utility Replacement Tax | 3,241,632 | 1,081,419 | 986,138 | 5,309,189 | 4,223,310 | 3,018,660 |
| Student Fees | 21,174,515 | o | o | 21,174,515 | 21,548,017 | 20,431,337 |
| Tuition | 295,208,403 | o | o | 295,208,403 | 283,988,503 | 290,138,044 |
| State Aid | 213,390,397 | 400,000 | o | 213,790,397 | 208,748,149 | 203,121,122 |
| Other State Aid | 48,869,225 | 4,239,541 | 359,629 | 53,468,395 | 52,751,531 | 48,518,680 |
| Federal Aid | 47,520,188 | 3,550,000 | o | 51,070,188 | 47,247,770 | 50,035,191 |
| Sales-Service | 25,844,730 | 2,102,221 | - | 27,946,951 | 26,040,902 | 16,725,151 |
| Other | 136,254,109 | 108,319,011 | 701,775 | 245,274,895 | 244,841,308 | 227,039,219 |
| Proceeds from Certificates | 39,035,215 | 14,400,000 | 34,230,000 | 87,665,215 | 74,980,000 | 17,383,446 |
| Total Resources | 935,858,708 | 170,211,052 | 68,194,639 | 1,174,264,399 | 1,129,157,473 | 1,041,623,461 |

## Expenditures

| Liberal Arts and Sciences | 146,322,814 | 27,850 | o | 146,350,664 | 142,618,298 | 136,932,291 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vocational and Technical | 179,116,985 | 98,520 | o | 179,215,505 | 176,834,223 | 180,112,255 |
| Adult Education | 70,047,751 | 15,580 | o | 70,063,331 | 68,695,469 | 65,836,935 |
| Cooperative Programs/ Services | 95,110,323 | 2,000,000 | o | 97,110,323 | 96,940,789 | 79,971,280 |
| Administration | 70,863,322 | 26,562 | 4,611,523 | 75,501,407 | 70,726,071 | 58,600,249 |
| Student Services | 75,637,165 | O | - | 75,637,165 | 73,606,384 | 67,743,495 |
| Learning Resources | 12,047,564 | o | O | 12,047,564 | 11,819,910 | 10,076,095 |
| Physical Plant | 104,553,987 | 164,620,723 | 26,967,440 | 299,743,650 | 270,876,944 | 173,459,371 |
| General Institution | 183,936,033 | 4,433,400 | 39,935,491 | 228,304,924 | 205,115,991 | 231,524,484 |
| Total Expenditures | 937,635,944 | 171,222,635 | 71,514,454 | 1,183,974,533 | 1,117,234,079 | 1,004,256,455 |


| Net Resources minus <br> Expenditures | $-1,777,236$ | $-1,011,583$ | $-6,921,315$ | $-9,710,134$ | $11,923,394$ | $36,645,000$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Beginning Fund Balance | $130,707,571$ | $299,550,487$ | $-2,562,958$ | $428,940,827$ | $417,017,433$ | $380,372,433$ |
| Ending Fund Balance | $128,930,335$ | $298,538,904$ | $-8,238,546$ | $419,230,693$ | $428,940,827$ | $417,017,433$ |


| Resources | Funds | Funds | Funds | Funds | Budget | Actual |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Taxes Levied on Property | $5,543,757$ | $2,457,716$ | $3,739,340$ | $11,740,813$ | $12,490,153$ | $12,932,676$ |
| Utility Replacement Tax | 128,674 | 57,044 | 81,149 | 266,867 | 280,266 | 297,833 |
| Student Fees | $1,495,000$ | 0 | 0 | $1,495,000$ | $1,524,277$ | $1,463,369$ |
| uition | $13,613,287$ | 0 | 0 | $13,613,287$ | $13,454,681$ | $13,046,489$ |
| State Aid | $10,288,776$ | 0 |  | $10,288,776$ | $10,288,776$ | $10,000,076$ |
| Other State Aid | $3,138,076$ | 61,213 | 88,051 | $3,287,340$ | $2,937,378$ | $2,208,634$ |
| Federal Aid | $3,008,000$ | 0 | 0 | $3,008,000$ | $2,090,307$ | $1,482,940$ |
| Sales-Service | 68,932 | 0 | 0 | 68,932 | 23,315 | 200,565 |
| Other | $18,664,255$ | 600,000 | 0 | $19,264,255$ | $24,189,561$ | $22,735,484$ |
| Proceeds from Certificates | $4,000,000$ | $6,400,000$ | $14,000,000$ | $24,400,000$ | $16,000,000$ | 0 |
| Total Resources | $59,948,757$ | $9,575,973$ | $17,908,540$ | $87,433,270$ | $83,278,714$ | $64,368,066$ |

Expenditures

| Liberal Arts and Sciences | $6,309,418$ | 0 | 0 | $6,309,418$ | $6,129,148$ | $6,127,443$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Vocational and Technical | $9,283,153$ | 0 | 0 | $9,283,153$ | $9,726,720$ | $7,067,858$ |
| Adult Education | $4,311,422$ | 0 | 0 | $4,311,422$ | $4,305,381$ | $3,704,399$ |
| Cooperative Programs/Services | $16,697,996$ | 0 | 0 | $16,697,996$ | $16,523,767$ | $15,383,922$ |
| Administration | $1,484,569$ | 0 | 0 | $1,484,569$ | $1,442,153$ | $1,296,782$ |
| Student Services | $3,440,280$ | 0 | 0 | $3,440,280$ | $3,244,843$ | $2,509,019$ |
| Learning Resources | 942,284 | 0 | 0 | 942,284 | 721,076 | 827,789 |
| Physical Plant | $5,769,138$ | $9,260,773$ | $14,088,051$ | $29,117,962$ | $21,434,204$ | $5,962,626$ |
| General Institution | $11,972,840$ | 315,200 | $3,820,489$ | $16,108,529$ | $18,789,786$ | $14,907,933$ |
| Total Expenditures | $60,211,100$ | $9,575,973$ | $17,908,540$ | $87,695,613$ | $82,317,078$ | $57,787,771$ |


| Net Resources minus <br> Expenditures | $-262,343$ | 0 | 0 | $-262,343$ | 961,636 | $6,580,295$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Beginning Fund Balance | $11,367,251$ | $40,920,583$ |  | $52,703,933$ | $51,742,297$ | $45,162,002$ |
| Ending Fund Balance | $11,104,908$ | $40,920,583$ | 416,099 | $52,441,590$ | $52,703,933$ | $51,742,297$ |


|  | FY 2021 Adopted Budget |  |  |  | FY 2020 | FY 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Resources | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All Funds | Reestimated Budget | Audited Actual |
| Taxes Levied on Property | 4,409,045 | 1,512,172 | o | 5,921,217 | 5,843,227 | 5,796,759 |
| Utility Replacement Tax | 141,164 | 48,434 | o | 189,598 | - | - |
| Student Fees | 1,178,547 | o | o | 1,178,547 | 1,232,371 | 1,377,726 |
| Tuition | 11,042,514 | o | o | 11,042,514 | 10,775,497 | 11,168,734 |
| State Aid | 10,655,149 | 400,000 |  | 11,055,149 | 10,412,827 | 10,576,595 |
| Other State Aid | 1,100,000 | o | o | 1,100,000 | 1,793,780 | 1,192,484 |
| Federal Aid | 1,248,500 | o | o | 1,248,500 | 1,488,500 | 1,698,090 |
| Sales-Service | 130,000 | O | o | 130,000 | 120,000 | 217,917 |
| Other | 3,422,629 | 161,132 | o | 3,583,761 | 5,004,050 | 4,833,066 |
| Proceeds from Certificates | 185,000 | O | o | 185,000 | 700,000 | o |
| Total Resources | 33,512,548 | 2,121,738 | o | 35,634,286 | 37,370,252 | 36,861,371 |

Expenditures

| Liberal Arts and Sciences | 5,769,820 | 0 | o | 5,769,820 | 5,215,912 | 5,292,551 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vocational and Technical | 5,182,763 | 0 | o | 5,182,763 | 5,263,098 | 4,404,265 |
| Adult Education | 4,452,740 | o | o | 4,452,740 | 4,613,238 | 4,214,300 |
| Cooperative Programs/Services | 3,785,700 | 0 | o | 3,785,700 | 3,842,276 | 3,295,230 |
| Administration | 1,515,945 | o | o | 1,515,945 | 1,611,705 | 1,401,114 |
| Student Services | 6,081,442 | 0 | o | 6,081,442 | 5,471,848 | 6,186,850 |
| Learning Resources | 638,200 | 0 | o | 638,200 | 783,101 | 609,048 |
| Physical Plant | 5,234,505 | 2,000,000 | o | 7,234,505 | 7,495,332 | 5,533,368 |
| General Institution | 4,134,699 | 0 | o | 4,134,699 | 4,471,283 | 3,934,842 |
| Total Expenditures | 36,795,814 | 2,000,000 | o | 38,795,814 | 38,767,793 | 34,871,568 |


| Net Resources minus <br> Expenditures | $-3,283,266$ | 121,738 | 0 | $-3,161,528$ | $-1,397,541$ | $1,989,803$ |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Fund Balance | $15,327,913$ | $1,176,561$ |  | $16,504,474$ | $17,902,015$ | $15,912,212$ |
| Ending Fund Balance | $12,044,647$ | $1,298,299$ | 0 | $13,342,946$ | $16,504,474$ | $17,902,015$ |

Estimated Total Tax Rate per \$1,000 value 0.79293

## table 4. IOWA LAKES COMMUNITY COLLEGE

|  | FY 2021 Adopted Budget |  |  |  | FY 2020 FY 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All Funds | Reestimated Budget | Audited <br> Actual |
| Taxes Levied on Property | 4,648,043 | 1,390,109 | 1,516,130 | 7,554,282 | 7,123,341 | 7,260,757 |
| Utility Replacement Tax | 141,190 | 42,229 | 43,783 | 227,202 | 219,912 | 231,173 |
| Student Fees | 522,018 | o | o | 522,018 | 501,000 | 522,018 |
| Tuition | 8,175,000 | o | o | 8,175,000 | 8,087,500 | 8,124,416 |
| State Aid | 9,650,000 | o |  | 9,650,000 | 9,638,853 | 9,391,092 |
| Other State Aid | 2,220,700 | 425,000 | 25,000 | 2,670,700 | 2,660,700 | 2,550,313 |
| Federal Aid | 1,953,000 | o | o | 1,953,000 | 1,891,000 | 2,090,457 |
| Sales-Service | 78,420 | o | o | 78,420 | 47,000 | 63,276 |
| Other | 6,405,000 | o | o | 6,405,000 | 4,466,750 | 11,631,188 |
| Proceeds from Certificates | o | o | o | O | o | - |
| Total Resources | 33,793,371 | 1,857,338 | 1,584,913 | 37,235,622 | 34,636,056 | 41,864,690 |

Expenditures

| Liberal Arts and Sciences | $5,536,000$ | 0 | 0 | $5,536,000$ | $5,480,000$ | $5,498,266$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Vocational and Technical | $5,600,000$ | 0 | 0 | $5,600,000$ | $5,514,500$ | $5,234,313$ |
| Adult Education | $1,670,000$ | 0 | 0 | $1,670,000$ | $1,824,500$ | $1,711,992$ |
| Cooperative Programs/Services | $1,945,000$ | 0 | 0 | $1,945,000$ | $1,983,000$ | $2,022,913$ |
| Administration | $1,082,000$ | 0 | 0 | $1,082,000$ | $1,064,500$ | $1,039,380$ |
| Student Services | $2,375,000$ | 0 | 0 | $2,375,000$ | $2,459,000$ | $2,384,874$ |
| Learning Resources | 542,186 | 0 | 0 | 542,186 | 567,000 | 544,489 |
| Physical Plant | $2,752,531$ | $1,800,000$ | $1,707,163$ | $6,259,694$ | $5,367,500$ | $8,761,758$ |
| General Institution | $12,132,955$ | 400,000 | 0 | $12,532,955$ | $12,440,035$ | $17,901,304$ |
| Total Expenditures | $33,635,672$ | $2,200,000$ | $1,707,163$ | $37,542,835$ | $36,700,035$ | $45,099,289$ |


| Net Resources minus <br> Expenditures | 157,699 | $-342,662$ | $-122,250$ | $-307,213$ | $-2,063,979$ | $-3,234,599$ |  |
| :--- | ---: | :--- | ---: | ---: | ---: | ---: | ---: |
| Beginning Fund Balance | $2,657,590$ | 327,699 | 158,360 | $3,143,649$ | $5,207,628$ | $8,442,227$ |  |
| Ending Fund Balance | $2,815,289$ | $-14,963$ | 36,110 | $2,836,436$ | $3,143,649$ | $5,207,628$ |  |
| Estimated Total Tax Rate per $\$ 1$, ooo value |  |  |  |  |  |  | 1.08959 |


|  | FY 2021 Adopted Budget |  |  |  | FY 2020 FY 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All Funds | Reestimated Budget | Audited Actual |
| Taxes Levied on Property | 3,135,036 | 1,002,848 | 1,315,342 | 5,453,226 | 4,789,134 | 3,458,577 |
| Utility Replacement Tax | 62,964 | 20,152 | 23,758 | 106,874 | 95,461 | 76,139 |
| Student Fees | 420,000 | o | - | 420,000 | 424,000 | 436,545 |
| Tuition | 6,300,000 | o | o | 6,300,000 | 6,134,200 | 5,786,985 |
| State Aid | 4,850,000 | o |  | 4,850,000 | 4,747,992 | 4,619,544 |
| Other State Aid | 756,119 | 13,532 | o | 769,651 | 703,674 | 2,280,391 |
| Federal Aid | 1,030,000 | o | o | 1,030,000 | 926,283 | 926,277 |
| Sales-Service | 5,000 | O | o | 5,000 | 5,000 | 5,003 |
| Other | 1,825,000 | 6,986,468 | o | 8,811,468 | 11,953,727 | 1,687,201 |
| Proceeds from Certificates | 1,500,000 | - | o | 1,500,000 | 1,500,000 | 796,693 |
| Total Resources | 19,884,119 | 8,023,000 | 1,339,100 | 29,246,219 | 31,279,471 | 20,073,355 |

Expenditures

| Liberal Arts and Sciences | $1,745,000$ | 0 | 0 | $1,745,000$ | $1,731,185$ | $2,020,931$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Vocational and Technical | $4,875,000$ | 0 | 0 | $4,875,000$ | $4,628,988$ | $4,212,996$ |
| Adult Education | 775,000 | 0 | 0 | 775,000 | 794,496 | 771,674 |
| Cooperative Programs/Services | 900,000 | 0 | 0 | 900,000 | 860,008 | 891,678 |
| Administration | $1,530,000$ | 0 | $1,338,500$ | $2,868,500$ | $2,806,798$ | $1,416,978$ |
| Student Services | $1,275,000$ | 0 | 0 | $1,275,000$ | $1,189,933$ | $1,155,275$ |
| Learning Resources | 125,000 | 0 | 0 | 125,000 | 121,902 | 118,351 |
| Physical Plant | $3,343,000$ | $8,020,000$ | 0 | $11,363,000$ | $14,087,792$ | $4,775,034$ |
| General Institution | $5,050,000$ | 0 | 600 | $5,050,600$ | $4,987,808$ | $4,797,608$ |
| Total Expenditures | $19,618,000$ | $8,020,000$ | $1,339,100$ | $28,977,100$ | $31,208,910$ | $20,160,525$ |


| Net Resources minus <br> Expenditures | 266,119 | 3,000 | 0 | 269,119 | 70,561 | $-87,170$ |
| :--- | ---: | :---: | :---: | ---: | ---: | ---: | ---: |
| Beginning Fund Balance | $1,482,287$ | $3,869,531$ |  | $5,351,818$ | $5,281,257$ | $5,368,427$ |
| Ending Fund Balance | $1,748,406$ | $3,872,531$ | 0 | $5,620,937$ | $5,351,818$ | $5,281,257$ |


|  | FY 2021 Adopted Budget |  |  |  | FY 2020 | FY 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Resources | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All Funds | Reestimated Budget | Audited <br> Actual |
| Taxes Levied on Property | 5,031,951 | 1,755,211 | 3,014,998 | 9,802,160 | 8,773,211 | 10,577,091 |
| Utility Replacement Tax | 168,096 | 58,668 | 95,117 | 321,881 | 305,926 | 364,226 |
| Student Fees | 1,900,000 | о | o | 1,900,000 | 2,000,000 | 1,883,979 |
| Tuition | 19,313,000 | o | o | 19,313,000 | 18,800,000 | 19,738,703 |
| State Aid | 12,118,434 | o | o | 12,118,434 | 11,826,187 | 11,469,504 |
| Other State Aid | 2,791,590 | 502,000 | 60,000 | 3,353,590 | 3,432,723 | 3,305,966 |
| Federal Aid | 3,517,970 | o | o | 3,517,970 | 2,844,746 | 1,595,253 |
| Sales-Service | 1,300,000 | 200,000 | o | 1,500,000 | 1,650,000 | 1,051,024 |
| Other | 2,450,000 | 15,500,000 | o | 17,950,000 | 18,950,000 | 2,116,914 |
| Proceeds from Certificates | 2,500,000 | O | O | 2,500,000 | 1,800,000 | 2,440,781 |
| Total Resources | 51,091,041 | 18,015,879 | 3,170,115 | 72,277,035 | 70,382,793 | 54,543,441 |

## Expenditures

| Liberal Arts and Sciences | $7,071,123$ | 0 | 0 | $7,071,123$ | $6,946,123$ | $6,989,824$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Vocational and Technical | $9,228,156$ | 0 | 0 | $9,228,156$ | $9,103,156$ | $9,156,271$ |
| Adult Education | $3,403,594$ | 0 | 0 | $3,403,594$ | $3,425,334$ | $3,502,508$ |
| Cooperative Programs/Services | $3,939,928$ | $2,000,000$ | 0 | $5,939,928$ | $4,774,928$ | $1,876,336$ |
| Administration | $3,518,631$ | 0 | $3,273,023$ | $6,791,654$ | $5,911,581$ | $3,902,566$ |
| Student Services | $6,006,075$ | 0 | 0 | $6,006,075$ | $5,961,075$ | $5,831,717$ |
| Learning Resources | 101,327 | 0 | 0 | 101,327 | 94,327 | 94,618 |
| Physical Plant | $5,765,880$ | $15,994,820$ | 0 | $21,760,700$ | $23,040,700$ | $10,907,874$ |
| General Institution | $11,836,652$ | 0 | 0 | $11,836,652$ | $10,928,415$ | $12,740,619$ |
| Total Expenditures | $50,871,366$ | $17,994,820$ | $3,273,023$ | $72,139,209$ | $70,185,639$ | $55,002,333$ |


| Net Resources minus <br> Expenditures | 219,675 | 21,059 | $-102,908$ | 137,826 | 197,154 | $-458,892$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Beginning Fund Balance | $11,674,442$ | 72,959 | 102,908 | $11,850,309$ | $11,653,155$ | $12,112,047$ |
| Ending Fund Balance | $11,894,117$ | 94,018 | 0 | $11,988,135$ | $11,850,309$ | $11,653,155$ |

Estimated Total Tax Rate per \$1,000 value 1.1132

|  | FY 2021 Adopted Budget |  |  |  | FY 2020 | FY 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Resources | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All Funds | Reestimated Budget | Audited Actual |
| Taxes Levied on Property | 3,455,631 | 1,033,535 | 3,793,869 | 8,283,035 | 4,268,483 | 4,950,071 |
| Utility Replacement Tax | 180,025 | 53,842 | 186,481 | 420,348 | 223,222 | 229,550 |
| Student Fees | 1,710,000 | o | o | 1,710,000 | 1,692,284 | 1,704,004 |
| Tuition | 9,929,790 | o | o | 9,929,790 | 9,488,965 | 9,583,463 |
| State Aid | 9,478,510 | o | o | 9,478,510 | 9,242,211 | 9,000,647 |
| Other State Aid | 1,439,815 | 29,201 | 87,781 | 1,556,797 | 1,481,910 | 2,447,069 |
| Federal Aid | 2,330,539 | o | o | 2,330,539 | 1,431,88o | 1,085,663 |
| Sales-Service | 200,000 | o | o | 200,000 | 222,600 | 186,563 |
| Other | 4,060,672 | 11,211,750 | 701,775 | 15,974,197 | 8,083,438 | 5,193,170 |
| Proceeds from Certificates | - | - | o | o | o | O |
| Total Resources | 32,784,982 | 12,328,328 | 4,769,906 | 49,883,216 | 36,134,993 | 34,380,200 |


| Expenditures |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Liberal Arts and Sciences | 8,562,747 | o | o | 8,562,747 | 8,398,085 | 7,918,582 |
| Vocational and Technical | 4,683,427 | o | o | 4,683,427 | 3,706,012 | 3,820,987 |
| Adult Education | 2,857,276 | o | o | 2,857,276 | 2,811,396 | 2,529,268 |
| Cooperative Programs/Services | 2,491,551 | o | o | 2,491,551 | 4,122,696 | 424,196 |
| Administration | 4,281,357 | o | o | 4,281,357 | 4,002,192 | 4,326,879 |
| Student Services | 2,539,503 | o | o | 2,539,503 | 2,593,255 | 2,505,235 |
| Learning Resources | 318,084 | O | o | 318,084 | 309,760 | 300,234 |
| Physical Plant | 3,755,901 | 11,927,586 | 4,769,906 | 20,453,393 | 6,836,860 | 8,167,306 |
| General Institution | 3,586,054 | O | o | 3,586,054 | 3,461,816 | 3,154,703 |
| Total Expenditures | 33,075,900 | 11,927,586 | 4,769,906 | 49,773,392 | 36,242,072 | 33,147,390 |


| Net Resources minus <br> Expenditures | $-290,918$ | 400,742 | 0 | 109,824 | $-107,079$ | $1,232,810$ |
| :--- | :---: | :---: | :---: | ---: | ---: | ---: | ---: |
| Beginning Fund Balance | $5,775,592$ | $4,770,631$ |  | $10,546,223$ | $10,653,302$ | $9,420,492$ |
| Ending Fund Balance | $5,484,674$ | $5,171,373$ | 0 | $10,656,047$ | $10,546,223$ | $10,653,302$ |


|  | FY 2021 Adopted Budget |  |  |  | FY 2020 FY 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General <br> Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All <br> Funds |  | Audited <br> Actual |
| Taxes Levied on Property | 6,976,371 | 2,002,374 | 2,637,357 | 11,616,102 | 11,025,522 | 9,630,174 |
| Utility Replacement Tax | 181,034 | 51,958 | 64,146 | 297,138 | 298,305 | 271,701 |
| Student Fees | - | - | o | 0 | O | 1,474 |
| Tuition | 19,164,771 | o | o | 19,164,771 | 19,077,643 | 19,187,097 |
| State Aid | 14,603,284 | o | o | 14,603,284 | 14,064,146 | 13,668,239 |
| Other State Aid | 2,661,663 | 49,189 | 63,797 | 2,774,649 | 2,064,233 | 2,592,223 |
| Federal Aid | 3,200,000 | o | O | 3,200,000 | 3,200,000 | 3,132,848 |
| Sales-Service | o | o | o | o | o | 0 |
| Other | 7,949,594 | o | o | 7,949,594 | 8,750,000 | 9,206,205 |
| Proceeds from Certificates | 3,000,000 | o | o | 3,000,000 | 1,500,000 | 5,030,000 |
| Total Resources | 57,736,717 | 2,103,521 | 2,765,300 | 62,605,538 | 59,979,849 | 62,719,961 |

## Expenditures

| Liberal Arts and Sciences | $7,808,121$ | o | o | $7,808,121$ | $7,633,180$ | $7,997,690$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Vocational and Technical | $12,316,016$ | 0 | 0 | $12,316,016$ | $11,786,582$ | $11,494,410$ |
| Adult Education | $6,207,117$ | 0 | 0 | $6,207,117$ | $5,975,639$ | $5,751,816$ |
| Cooperative Programs/Services | $6,938,959$ | 0 | 0 | $6,938,959$ | $6,612,571$ | $6,534,456$ |
| Administration | $3,116,689$ | 0 | 0 | $3,116,689$ | $2,966,071$ | $2,976,204$ |
| Student Services | $4,683,546$ | 0 | 0 | $4,683,546$ | $4,558,010$ | $4,498,946$ |
| Learning Resources | 830,512 | 0 | 0 | 830,512 | 811,713 | 798,688 |
| Physical Plant | $7,025,017$ | $2,603,521$ | $1,337,200$ | $10,965,738$ | $10,414,718$ | $11,151,951$ |
| General Institution | $8,299,054$ | 0 | 0 | $8,299,054$ | $9,110,706$ | $11,529,608$ |
| Total Expenditures | $57,225,031$ | $2,603,521$ | $1,337,200$ | $61,165,752$ | $59,869,190$ | $62,733,769$ |


| Net Resources minus <br> Expenditures | 511,686 | $-500,000$ | $1,428,100$ | $1,439,786$ | 110,659 | $-13,808$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Beginning Fund Balance | $15,517,257$ | $5,246,696$ | 763,473 | $21,527,426$ | $21,416,767$ | $21,430,575$ |
| Ending Fund Balance | $16,028,943$ | $4,746,696$ | $2,191,573$ | $22,967,212$ | $21,527,426$ | $21,416,767$ |

1.15802

|  | FY 2021 Adopted Budget |  |  |  | FY 2020 | FY 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Resources | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All Funds | Re- estimated Budget | Audited <br> Actual |
| Taxes Levied on Property | 6,391,617 | 3,057,793 | 3,140,243 | 12,589,653 | 14,757,117 | 14,833,237 |
| Utility Replacement Tax | 221,368 | 105,839 | 103,577 | 430,784 | 524,524 | 540,386 |
| Student Fees | 2,280,022 | o | o | 2,280,022 | 2,204,259 | 1,491,225 |
| Tuition | 23,995,214 | o | o | 23,995,214 | 21,995,123 | 21,976,051 |
| State Aid | 18,512,052 | o |  | 18,512,052 | 17,712,508 | 17,312,504 |
| Other State Aid | 7,145,326 | 895,000 | o | 8,040,326 | 7,589,359 | 4,423,182 |
| Federal Aid | 7,713,839 | 2,550,000 | o | 10,263,839 | 9,906,670 | 2,492,315 |
| Sales-Service | 4,393,721 | 255,025 | o | 4,648,746 | 3,189,854 | 2,080,367 |
| Other | 11,760,103 | 7,105,000 | o | 18,865,103 | 15,644,508 | 15,658,614 |
| Proceeds from Certificates | 4,850,215 | 0 | O | 4,850,215 | 4,480,000 | O |
| Total Resources | 87,263,477 | 13,968,657 | 3,243,820 | 104,475,954 | 98,003,922 | 80,807,881 |

## Expenditures

| Liberal Arts and Sciences | 13,352,481 | 27,850 | o | 13,380,331 | 12,287,234 | 10,953,942 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vocational and Technical | 19,380,411 | 98,520 | o | 19,478,931 | 18,191,367 | 12,602,643 |
| Adult Education | 7,310,215 | 15,580 | o | 7,325,795 | 6,537,258 | 5,318,762 |
| Cooperative Programs/Services | 9,447,653 | o | o | 9,447,653 | 9,233,490 | 7,233,284 |
| Administration | 12,186,037 | 26,562 | o | 12,212,599 | 11,401,198 | 8,020,034 |
| Student Services | 5,439,796 | o | o | 5,439,796 | 5,027,383 | 4,848,467 |
| Learning Resources | 995,214 | o | o | 995,214 | 928,125 |  |
| Physical Plant | 9,226,325 | 13,995,000 | o | 26,822,825 | 22,827,468 | 12,609,904 |
| General Institution | 13,611,461 | 0 | о | 13,611,461 | 11,772,160 | 8,504,720 |
| Total Expenditures | 90,949,593 | 14,163,512 | o | 108,714,605 | 98,205,683 | 70,091,756 |
|  |  |  |  |  |  |  |
| Net Resources minus Expenditures | -3,686,116 | -194,855 | -357,680 | $-4,238,651$ | -201,761 | 9,994,119 |
| Beginning Fund Balance | 22,014,270 | 32,519,910 | 257,680 | 54,791,860 | 54,993,621 | 44,999,502 |
| Ending Fund Balance | 18,328,154 | 32,325,055 | -100,000 | 50,553,209 | 54,791,860 | 54,993,621 |

Estimated Total Tax Rate per \$1,000 value
0.82406


Expenditures

| Liberal Arts and Sciences | $27,841,927$ | 0 | 0 | $27,841,927$ | $27,300,000$ | $25,139,398$ |
| :--- | ---: | :--- | :--- | :--- | ---: | ---: | ---: |
| Vocational and Technical | $24,519,226$ | 0 | 0 | $24,519,226$ | $24,100,000$ | $40,028,520$ |
| Adult Education | $10,053,375$ | 0 | 0 | $10,053,375$ | $9,900,000$ | $9,534,086$ |
| Cooperative Programs/Services | $10,561,350$ | 0 | 0 | $10,561,350$ | $10,500,000$ | $7,181,802$ |
| Administration | $23,286,051$ | 0 | 0 | $23,286,051$ | $21,345,594$ | $16,093,358$ |
| Student Services | $6,822,700$ | 0 | 0 | $6,822,700$ | $6,700,000$ | $6,710,529$ |
| Learning Resources | $2,075,563$ | 0 | 0 | $2,075,563$ | $2,050,000$ | $2,061,460$ |
| Physical Plant | $9,373,825$ | 0 | 0 | $9,373,825$ | $40,550,000$ | $9,946,872$ |
| General Institution | $36,964,374$ | $3,718,200$ | $35,155,325$ | $75,837,899$ | $36,373,901$ | $95,856,957$ |
| Total Expenditures | $151,498,391$ | $3,718,200$ | $35,155,325$ | $190,371,916$ | $178,819,495$ | $212,552,982$ |


| Net Resources minus <br> Expenditures | $3,528,269$ | $1,713,721$ | $-7,767,500$ | $-2,525,510$ | $4,468,900$ | $6,318,794$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Fund Balance | $-7,965,185$ | $120,744,580$ | $-3,845,379$ | $108,934,016$ | $104,465,116$ | $98,146,322$ |
| Ending Fund Balance | $-4,436,916$ | $122,458,301$ | $-11,612,879$ | $106,408,506$ | $108,934,016$ | $104,465,116$ |


|  | FY 2021 Adopted Budget |  |  |  | FY 2020 | FY 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Resources | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All Funds | Reestimated Budget | Audited Actual |
| Taxes Levied on Property | 20,887,003 | 9,772,008 | 0 | 30,659,011 | 30,099,739 | 30,152,548 |
| Utility Replacement Tax | 457,180 | 213,965 | о | 671,145 | - | o |
| Student Fees | 1,620,090 | o | o | 1,620,090 | 2,060,340 | 1,867,293 |
| Tuition | 63,260,567 | o | 0 | 63,260,567 | 60,386,697 | 58,827,348 |
| State Aid | 35,906,926 | o |  | 35,906,926 | 35,062,314 | 33,916,984 |
| Other State Aid | 8,837,880 | 660,000 | o | 9,497,880 | 9,437,654 | 8,648,588 |
| Federal Aid | 6,307,690 | 0 | o | 6,307,690 | 6,196,582 | 4,475,910 |
| Sales-Service | 228,000 | 343,196 | о | 571,196 | 539,196 | 762,600 |
| Other | 37,508,320 | 33,400,341 | o | 70,908,661 | 86,974,819 | 53,489,579 |
| Proceeds from Certificates | o | O | o | o | O | o |
| Total Resources | 175,013,656 | 44,389,510 | 0 | 219,403,166 | 230,757,341 | 192,140,850 |

Expenditures

| Liberal Arts and Sciences | $3,037,483$ | o | o | $31,037,483$ | $30,994,143$ | $29,668,364$ |
| :--- | ---: | ---: | :--- | ---: | ---: | ---: | ---: |
| Vocational and Technical | $42,826,851$ | 0 | 0 | $42,826,851$ | $41,886,183$ | $42,002,540$ |
| Adult Education | $16,303,200$ | 0 | 0 | $16,303,200$ | $15,468,662$ | $15,553,571$ |
| Cooperative Programs/Services | $15,421,938$ | 0 | 0 | $15,421,938$ | $16,426,938$ | $23,043,249$ |
| Administration | $4,873,393$ | 0 | 0 | $4,873,393$ | $4,933,393$ | $4,035,187$ |
| Student Services | $13,174,138$ | 0 | 0 | $13,174,138$ | $13,109,570$ | $12,197,500$ |
| Learning Resources | $3,583,844$ | 0 | 0 | $3,583,844$ | $3,583,844$ | $3,207,455$ |
| Physical Plant | $20,024,269$ | $47,340,417$ | 0 | $67,364,686$ | $70,992,030$ | $36,440,585$ |
| General Institution | $27,829,724$ | 0 | 0 | $27,829,724$ | $22,859,726$ | $20,432,695$ |
| Total Expenditures | $175,074,840$ | $47,340,417$ | 0 | $222,415,257$ | $220,254,489$ | $186,581,146$ |


| Net Resources minus <br> Expenditures | $-61,184$ | $-2,950,907$ | 0 | $-3,012,091$ | $10,502,852$ | $5,559,704$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Beginning Fund Balance | $18,002,007$ | $7,261,988$ |  | $25,263,995$ | $14,761,143$ | $9,201,439$ |
| Ending Fund Balance | $17,940,823$ | $4,311,081$ | 0 | $22,251,904$ | $25,263,995$ | $14,761,143$ |

[^1]| Resources | General Funds | Plant <br> Funds | Interest Funds |  | of All <br> Funds | estimated Budget | Audited <br> Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taxes Levied on Property | 6,402,646 | 1,904,961 |  | o | 8,307,607 | 7,878,306 | 8,523,582 |
| Utility Replacement Tax | 332,641 | 98,983 |  | o | 431,624 | 450,742 | 0 |
| Student Fees | 3,700,000 | o |  | o | 3,700,000 | 3,650,000 | 3,552,572 |
| Tuition | 14,500,000 | o |  | o | 14,500,000 | 14,150,000 | 13,906,216 |
| State Aid | 11,600,000 | o |  |  | 11,600,000 | 11,242,657 | 11,242,657 |
| Other State Aid | 2,550,000 | 50,000 |  | o | 2,600,000 | 3,055,088 | 2,357,851 |
| Federal Aid | 3,750,000 | 1,000,000 |  | o | 4,750,000 | 3,750,000 | 3,332,621 |
| Sales-Service | 200,000 | 750,000 |  | o | 950,000 | 200,000 | 936,100 |
| Other | 4,750,000 | 10,000,000 |  | o | 14,750,000 | 9,252,444 | 8,334,716 |
| Proceeds from Certificates | 12,000,000 | O |  | o | 12,000,000 | 12,000,000 | 3,928,584 |
| Total Resources | 59,785,287 | 13,803,944 |  | o | 73,589,231 | 65,629,237 | 56,114,899 |

Expenditures

| Liberal Arts and Sciences | $3,859,990$ | o | o | $3,859,990$ | $3,773,021$ | $3,494,463$ |
| :--- | ---: | :--- | :--- | ---: | ---: | ---: |
| Vocational and Technical | $11,597,799$ | 0 | 0 | $11,597,799$ | $12,412,938$ | $12,592,516$ |
| Adult Education | $2,351,791$ | 0 | 0 | $2,351,791$ | $2,638,545$ | $3,617,439$ |
| Cooperative Programs/Services | $12,516,122$ | 0 | 0 | $12,516,122$ | $12,502,621$ | $5,070,810$ |
| Administration | $2,342,346$ | 0 | 0 | $2,342,346$ | $2,281,059$ | $2,194,269$ |
| Student Services | $6,159,566$ | 0 | 0 | $6,159,566$ | $6,089,976$ | $2,634,377$ |
| Learning Resources | 257,804 | 0 | 0 | 257,804 | 251,058 | 243,233 |
| Physical Plant | $9,756,035$ | $13,803,944$ | 0 | $23,559,979$ | $16,290,039$ | $16,173,700$ |
| General Institution | $10,467,032$ | 0 | 0 | $10,467,032$ | $10,184,639$ | $8,509,845$ |
| Total Expenditures | $59,308,485$ | $13,803,944$ | 0 | $73,112,429$ | $66,423,896$ | $54,530,652$ |


| Net Resources minus <br> Expenditures | 476,802 | 0 | 0 | 476,802 | $-794,659$ | $1,584,247$ |  |
| :--- | :---: | :---: | :---: | :---: | ---: | ---: | ---: |
| Beginning Fund Balance | $6,481,119$ | $5,202,398$ |  | $11,683,517$ | $12,478,176$ | $10,893,929$ |  |
| Ending Fund Balance | $6,957,921$ | $5,202,398$ |  | o | $12,160,319$ | $11,683,517$ | $12,478,176$ |

Estimated Total Tax Rate per \$1,000 value
0.88311

FIGURE 13. IOWA WESTERN COMMUNITY COLLEGE

|  | FY 2021 Adopted Budget |  |  |  | FY 2020 FY 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All Funds |  | Audited <br> Actual |
| Taxes Levied on Property | 6,483,336 | 2,067,618 | 4,879,614 | 13,430,568 | 13,182,271 | 13,021,321 |
| Utility Replacement Tax | 256,310 | 81,752 | 185,506 | 523,568 | 549,250 | 514,506 |
| Student Fees | 1,155,600 | o | o | 1,155,600 | 1,236,255 | 1,187,096 |
| Tuition | 22,931,954 | o | o | 22,931,954 | 21,427,492 | 21,940,248 |
| State Aid | 12,904,948 | o |  | 12,904,948 | 12,084,536 | 12,204,008 |
| Other State Aid | 3,424,871 | o | o | 3,424,871 | 4,000,501 | 2,837,497 |
| Federal Aid | 977,331 | o | o | 977,331 | 1,054,897 | 833,246 |
| Sales-Service | 814,264 | o | o | 814,264 | 941,863 | 733,707 |
| Other | 3,440,066 | 15,085,320 | o | 18,525,386 | 11,079,741 | 16,538,603 |
| Proceeds from Certificates | - | 5,000,000 | - | 5,000,000 | 10,000,000 | - |
| Total Resources | 52,388,680 | 22,234,690 | 5,065,120 | 79,688,490 | 75,556,806 | 69,810,232 |


| Expenditures |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Liberal Arts and Sciences | 8,922,089 | o | o | 8,922,089 | 8,717,147 | 8,537,937 |
| Vocational and Technical | 6,992,687 | o | o | 6,992,687 | 8,490,502 | 6,087,487 |
| Adult Education | 3,003,133 | o | o | 3,003,133 | 3,245,549 | 2,764,140 |
| Cooperative Programs/Services | 2,326,832 | o | o | 2,326,832 | 1,511,895 | 2,216,471 |
| Administration | 5,883,304 | o | o | 5,883,304 | 5,367,195 | 5,633,185 |
| Student Services | 5,714,119 | o | o | 5,714,119 | 5,580,287 | 5,449,167 |
| Learning Resources | 228,996 | o | o | 228,996 | 215,107 | 219,136 |
| Physical Plant | 9,493,274 | 22,234,690 | 5,065,120 | 36,793,084 | 7,184,188 | 20,747,591 |
| General Institution | 9,734,015 | o | - | 9,734,015 | 35,052,269 | 9,295,617 |
| Total Expenditures | 52,298,449 | 22,234,690 | 5,065,120 | 79,598,259 | 75,364,139 | 60,950,731 |


| Net Resources minus <br> Expenditures | 90,231 | 0 | 0 | 90,231 | 192,667 | $8,859,501$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Beginning Fund Balance | $10,604,440$ | $70,287,478$ |  | $81,376,188$ | $81,183,521$ | $72,324,020$ |
| Ending Fund Balance | $10,694,671$ | $70,287,478$ | 484,270 | $81,466,419$ | $81,376,188$ | $81,183,521$ |

Estimated Total Tax Rate per \$1,000 value 1.27910

|  | FY 2021 Adopted Budget |  |  |  | FY 2020 FY 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Funds | Plant Funds | Bond \& Interest Funds | Total of all <br> Funds | Reestimated Budget | Audited Actual |
| Taxes Levied on Property | 2,397,152 | 698,107 | o | 3,095,259 | 2,983,314 | 2,946,404 |
| Utility Replacement Tax | 73,698 | 21,468 | o | 95,166 | 95,486 | 52,870 |
| Student Fees | 715,000 | o | - | 715,000 | 715,000 | 557,062 |
| Tuition | 5,800,000 | o | o | 5,800,000 | 5,600,000 | 5,769,167 |
| State Aid | 4,840,000 | o |  | 4,840,000 | 4,800,000 | 4,708,909 |
| Other State Aid | 1,440,000 | 400,000 | o | 1,840,000 | 1,820,000 | 1,611,041 |
| Federal Aid | 1,800,000 | O | o | 1,800,000 | 1,800,000 | 1,109,944 |
| Sales-Service | 16,000 | o | o | 16,000 | 16,000 | 1,331 |
| Other | 10,002,000 | 4,750,000 | - | 14,752,000 | 14,752,000 | 3,103,895 |
| Proceeds from Certificates | O | 0 | o | o | O | - |
| Total Resources | 27,083,850 | 5,869,575 | o | 32,953,425 | 32,581,800 | 19,860,623 |

## Expenditures

| Liberal Arts and Sciences | $4,112,500$ | 0 | 0 | $4,112,500$ | $3,950,000$ | $3,597,260$ |
| :--- | ---: | :--- | :--- | ---: | ---: | ---: |
| Vocational and Technical | $4,597,500$ | 0 | 0 | $4,597,500$ | $4,650,000$ | $3,303,706$ |
| Adult Education | $1,585,000$ | 0 | 0 | $1,585,000$ | $1,550,000$ | $1,118,255$ |
| Cooperative Programs/Services | $4,400,000$ | 0 | 0 | $4,400,000$ | $4,450,000$ | 171,675 |
| Administration | $1,615,000$ | 0 | 0 | $1,615,000$ | $1,560,000$ | $1,165,867$ |
| Student Services | $2,332,000$ | 0 | 0 | $2,332,000$ | $2,257,000$ | $2,031,816$ |
| Learning Resources | 345,550 | 0 | 0 | 345,550 | 350,000 | 165,301 |
| Physical Plant | $3,359,275$ | $5,869,575$ | 0 | $9,228,850$ | $9,394,400$ | $3,390,410$ |
| General Institution | $4,737,025$ | 0 | 0 | $4,737,025$ | $4,820,400$ | $3,851,408$ |
| Total Expenditures | $27,083,850$ | $5,869,575$ | 0 | $32,953,425$ | $32,981,800$ | $18,795,698$ |


| Net Resources minus <br> Expenditures | o | 0 | 0 | 0 | $-400,000$ | $1,064,925$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Fund Balance | $5,317,362$ | $1,239,567$ |  | $6,556,929$ | $6,956,929$ | $5,892,004$ |
| Ending Fund Balance | $5,317,362$ | $1,239,567$ | 0 | $6,556,929$ | $6,556,929$ | $6,956,929$ |

Estimated Total Tax Rate per \$1,000 value
0.89802

|  | FY 2021 Adopted Budget |  |  |  | FY 2020 | FY 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of All Funds | Reestimated Budget | Audited <br> Actual |
| Taxes Levied on Property | 5,032,786 | 1,278,238 | o | 6,311,024 | 5,978,502 | 5,437,429 |
| Utility Replacement Tax | 206,164 | 52,343 | o | 258,507 | 214,370 | 209,500 |
| Student Fees | 2,250,000 | o | o | 2,250,000 | 2,033,588 | 2,268,981 |
| Tuition | 14,700,000 | o | O | 14,700,000 | 13,839,458 | 14,497,176 |
| State Aid | 15,764,708 | o |  | 15,764,708 | 15,175,939 | 14,776,328 |
| Other State Aid | 2,051,000 | 400,000 | o | 2,451,000 | 2,447,926 | 2,370,467 |
| Federal Aid | 2,365,000 | - | o | 2,365,000 | 2,339,248 | 2,694,199 |
| Sales-Service | 895,000 | 554,000 | o | 1,449,000 | 1,401,114 | 1,047,479 |
| Other | 8,700,000 | 3,432,000 | o | 12,132,000 | 10,426,501 | 11,561,648 |
| Proceeds from Certificates | 0 | 3,000,000 | o | 3,000,000 | 3,500,000 | 0 |
| Total Resources | 51,964,658 | 8,716,581 | o | 60,681,239 | 57,356,646 | 54,863,207 |

## Expenditures

| Liberal Arts and Sciences | $5,923,000$ | o | o | $5,923,000$ | $5,657,341$ | $5,738,491$ |
| :--- | ---: | :--- | :--- | ---: | ---: | ---: |
| Vocational and Technical | $13,363,000$ | 0 | 0 | $13,363,000$ | $12,767,120$ | $13,281,000$ |
| Adult Education | $3,551,000$ | 0 | 0 | $3,551,000$ | $3,498,051$ | $3,591,750$ |
| Cooperative Programs/Services | $2,990,000$ | 0 | 0 | $2,990,000$ | $2,849,305$ | $2,999,955$ |
| Administration | $2,592,000$ | 0 | 0 | $2,592,000$ | $2,477,256$ | $3,438,821$ |
| Student Services | $5,053,000$ | 0 | 0 | $5,053,000$ | $4,824,250$ | $4,693,629$ |
| Learning Resources | 618,000 | 0 | 0 | 618,000 | 588,673 | 467,796 |
| Physical Plant | $6,263,000$ | $8,000,000$ | 0 | $14,263,000$ | $12,772,240$ | $13,277,311$ |
| General Institution | $11,402,000$ | 0 | 0 | $11,402,000$ | $10,478,888$ | $9,897,861$ |
| Total Expenditures | $51,755,000$ | $8,000,000$ | 0 | $59,755,000$ | $55,913,124$ | $57,386,614$ |


| Net Resources minus <br> Expenditures | 209,658 | 716,581 | 0 | 926,239 | $1,443,522$ | $-2,523,407$ |  |
| :--- | :---: | :---: | :---: | :---: | ---: | ---: | ---: |
| Beginning Fund Balance | $8,149,744$ | $4,134,930$ |  | 0 | $12,284,674$ | $10,841,152$ | $13,364,559$ |
| Ending Fund Balance | $8,359,402$ | $4,851,511$ | 0 | $13,210,913$ | $12,284,674$ | $10,841,152$ |  |


|  | FY 2021 Adopted Budget |  |  |  | FY 2020 | FY 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Resources | General Funds | Plant <br> Funds | Bond \& Interest Funds | Total of all <br> Funds | Reestimated Budget | Audited Actual |
| Taxes Levied on Property | 3,447,987 | 882,178 | 880,309 | 5,210,474 | 4,644,413 | 4,605,029 |
| Utility Replacement Tax | 182,949 | 46,813 | 44,691 | 274,453 | 218,782 | 230,776 |
| Student Fees | 342,000 | o | o | 342,000 | 365,885 | 346,345 |
| Tuition | 9,570,000 | o | o | 9,570,000 | 9,428,219 | 9,461,751 |
| State Aid | 8,961,000 | O |  | 8,961,000 | 9,192,593 | 8,542,170 |
| Other State Aid | 1,812,185 | 754,406 | 35,000 | 2,601,591 | 1,826,605 | 2,336,536 |
| Federal Aid | 2,318,319 | o | o | 2,318,319 | 2,327,657 | 2,473,626 |
| Sales-Service | 864,465 | O | o | 864,465 | 837,867 | 279,216 |
| Other | 4,082,000 | 87,000 | o | 4,169,000 | 4,079,177 | 6,067,460 |
| Proceeds from Certificates | 7,000,000 | - | O | 7,000,000 | - | - |
| Total Resources | 38,580,905 | 1,770,397 | 960,000 | 41,311,302 | 32,921,198 | 34,342,909 |

Expenditures

| Liberal Arts and Sciences | $8,471,115$ | 0 | 0 | $8,471,115$ | $8,405,779$ | $7,957,149$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Vocational and Technical | $4,670,996$ | 0 | 0 | $4,670,996$ | $4,607,057$ | $4,822,743$ |
| Adult Education | $2,212,888$ | 0 | 0 | $2,212,888$ | $2,107,420$ | $2,152,975$ |
| Cooperative Programs/Services | 747,294 | 0 | 0 | 747,294 | 747,294 | $1,625,303$ |
| Administration | $1,556,000$ | 0 | 0 | $1,556,000$ | $1,555,376$ | $1,659,625$ |
| Student Services | $4,541,000$ | 0 | 0 | $4,541,000$ | $4,539,954$ | $4,106,094$ |
| Learning Resources | 445,000 | 0 | 0 | 445,000 | 444,224 | 418,497 |
| Physical Plant | $3,412,012$ | $1,770,397$ | 0 | $5,182,409$ | $2,189,473$ | $5,613,081$ |
| General Institution | $12,178,148$ | 0 | 959,077 | $13,137,225$ | $9,384,159$ | $6,208,764$ |
| Total Expenditures | $38,234,453$ | $1,770,397$ | 959,077 | $40,963,927$ | $33,980,736$ | $34,564,231$ |


| Net Resources minus <br> Expenditures | 346,452 | 0 | 923 | 347,375 | $-1,059,538$ | $-221,322$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Beginning Fund Balance | $4,301,482$ | $1,774,976$ |  | $6,421,816$ | $7,481,354$ | $7,702,676$ |
| Ending Fund Balance | $4,647,934$ | $1,774,976$ | 346,281 | $6,769,191$ | $6,421,816$ | $7,481,354$ |

Estimated Total Tax Rate per \$1,00o value 1.18723

Communty Colleges \& Workforce Preparation

Prosperity Through Education

www.educateiowa.gov/ccpublications

The Division of Community Colleges and Workforce Preparation within the lowa Department of Education administers a variety of diverse programs that enhance lowa's educational system and help to prepare a skilled and knowledgeable workforce. Divided between two bureaus - the Bureau of Community Colleges and the Bureau of Career and Technical Education - the Division is committed to providing and supporting opportunities for lifelong learning. In addition to working with lowa's 15 public community colleges on state accreditation, program approval, equity review, and data reporting, guidance is also provided in the areas of career and technical education, workforce training and economic development, adult education and literacy, military education, the state mandated OWI education program, the GAP Tuition and PACE programs, Senior Year Plus, the National Crosswalk Service Center, and the Statewide Intermediary Network program.


[^0]:    It is the policy of the Iowa Department of Education not to discriminate on the basis of race, creed, color, sexual orientation, gender identity, national origin, sex, disability, religion, age, political party affiliation, or actual or potential parental, family or marital status in its programs, activities, or employment practices as required by the Iowa Code sections 216.9 and 256.10(2), Titles VI and VII of the Civil Rights Act of 1964 (42 U.S.C. § 2000d and 2000e), the Equal Pay Act of 1973 (29 U.S.C. § 206, et seq.), Title IX (Educational Amendments, 20 U.S.C.§§ 1681 - 1688), Section 504 (Rehabilitation Act of 1973, 29 U.S.C. § 794), and the Americans with Disabilities Act (42 U.S.C. § 12101, et seq.). If you have questions or complaints related to compliance with this policy by the Iowa Department of Education, please contact the legal counsel for the Iowa Department of Education, Grimes State Office Building, 400 E. 14th Street, Des Moines, IA 503190146, telephone number: 515-281-5295, or the Director of the Office for Civil Rights, U.S. Department of Education, Citigroup Center, 500 W. Madison Street, Suite 1475, Chicago, IL 60661-4544, telephone number: 312-730-1560, FAX number: 312-730-1576, TDD number: 877-521-2172, email: OCR.Chicago@ed.gov.

[^1]:    Estimated Total Tax Rate per \$1,000 value
    0.63533

