# Just the Facts 

## For 2004

IOWA EXECUTIVE BRANCH WORKFORCE ALMANAC


State of lowa
November 2004

## Table of Contents


Executive Summary ..... 1
Employees ..... 5
Executive Branch Full-Time Employees ..... 6
Executive Branch Full-Time Employees by Fiscal Year ..... 7
Executive Branch Full-Time Employee Percentages by Department, Fiscal Year 2004 ..... 8
Executive Branch Full-Time Employees by Work County ..... 9
Executive Branch Full-Time Employees by Work County, Fiscal Year 2004 ..... 11
Executive Branch Full-Time Employees by EEO-4 Category, Fiscal Year 2004 ..... 12
Executive Branch Full-Time Employee Percentages by EEO-4 Category, Fiscal Year 2004 ..... 13
Executive Branch Part-Time Employees by Department ..... 14
Executive Branch Temporary Employees by Department ..... 15
Salaries ..... 16
Executive Branch Bonus Pay Expenditures by Department, Fiscal Year 2004 ..... 17
Executive Branch Full-Time Average Base Salary by Department ..... 18
Executive Branch Full-Time Average Base Salary ..... 19
Overtime/Compensatory Time by Department, Fiscal Year 2004 ..... 20
Salary Increases of Executive Branch Employees ..... 21
Equal Employment Opportunity ..... 22
Executive Branch Workforce in Comparison to Iowa's Labor Force ..... 23
Executive Branch Full-Time Employees by Gender by Department ..... 24
Executive Branch Full-Time Employees by Gender by EEO-4 Category, Fiscal Year 2004

$\qquad$ ..... 27
Executive Branch Full-Time Minority Employees by Department ..... 28
Executive Branch Full-Time Minority Employees by EEO-4 Category, Fiscal Year 2004

$\qquad$ ..... 31
Employees with Disabilities in Executive Branch Workforce Compared to lowa's Labor Force ..... 32
Executive Branch Full-Time Employees with Disabilities ..... 32
Leave ..... 33
Executive Branch Full-Time Employee Vacation Leave, Expenditures \& Usage, Fiscal Year 2004 ..... 34
Executive Branch Full-Time Employee Sick Leave, Expenditures \& Usage, Fiscal Year 2004 ..... 35
Executive Branch Full-Time Employee Other Types Leave, Expenditures \& Usage, Fiscal Year 2004 ..... 36
Benefits ..... 37
State Funded Insurance Premiums, Calendar Year 2004 ..... 38
Health Plan Provider Premium Comparisons ..... 39
AFSCME Health Insurance Premium Shares Wellmark Blue Cross/Blue Shield Program 3 Plus ..... 39
Health Plan Enrollments as of 01/01/04 ..... 40
Health Plan Enrollments as of 01/01/04 ..... 41
Dental Insurance Contributions ..... 42
Workers' Compensation Claims ..... 43
Workers' Compensation Claims Paid Compared to Average Cost per Claim ..... 43
Lost Work Days Due to Injury ..... 44
Workers' Compensation Comparisons by Government Branch ..... 44
Unemployment Expenditures ..... 45
Unemployment Claims by Department Fiscal Year 2004 ..... 46
Employee Assistance Program Data by Fiscal Year ..... 47
Employee Assistance Program Use by Fiscal Year ..... 48
Deferred Compensation Enrollments, Fiscal Year 2004 ..... 49
Deferred Compensation Program, Total Amount Deferred ..... 50
Employee Mobility ..... 51
Top 25 Most Populous Job Classes, Fiscal Year 2004 ..... 52
Top 25 Classes by New Full-Time Hires, Fiscal Year 2004 ..... 53
Total New Full-Time Hires by Fiscal Year by Department ..... 54
Total New Full-Time Hires by Fiscal Year ..... 56
New Full-Time Hire Percentages by Department, Fiscal Year 2004 ..... 57
Executive Branch Full-Time Employee New Hire Rate and Separation Rate ..... 58
Separation Type ..... 58
Top 25 Executive Branch Separations by Class, Fiscal Year 2004 ..... 59
Executive Branch Separations by Department ..... 60
Executive Branch Hire \& Separation Rates by Department ..... 62
Voluntary Executive Branch Separations by Length of Service ..... 63
Voluntary Executive Branch Separations by Age Group ..... 63
Separation Payouts by Department, Fiscal Year 2004 ..... 64
Age and Years of Service ..... 65
Average Length of Service by Gender ..... 66
Average Length of Service by Minority Status ..... 66
Average Length of Service \& Age by Department, Fiscal Year 2004 ..... 67
Age Groups by Department, Fiscal Year 2004 ..... 68
Executive Branch Full-Time Employee Age Groups, Fiscal Year 2000 through 2004 ..... 69
Supervisors by Age Groups, Fiscal Year 1997 through 2004 ..... 70
Supervisors by Age Groups, Fiscal Year 2004 ..... 70
Average Age by Gender ..... 71
Average Age by Minority Status ..... 71
Collective Bargaining ..... 72
Bargaining Unit Coverage ..... 73
Percentage of Employees by Collective Bargaining Coverage, Fiscal Year 2004 ..... 73
Collective Bargaining Coverage by EEO-4 Category, Fiscal Year 2004 ..... 74
Collective Bargaining Coverage by Gender ..... 75
Collective Bargaining Coverage by Minority Status ..... 76
Average Annual Base Salary by Collective Bargaining Coverage ..... 77
Separations by Collective Bargaining Coverage ..... 78
Average Age \& Length of Service by Collective Bargaining Coverage, Fiscal Year 2004 ..... 79
Executive Branch Departments ..... 80

Questions?: Contact Pete Peterson, lowa Department of Administrative Services, Human Resource Enterprise (HRE) at (515) 281-4429

## Executive Summary

■4

There are 19,198 full-time employees who work for the State of Iowa Executive Branch (excluding Fair Authority, Community-Based Corrections, and the Regents employees). These employees are undoubtedly the most valuable resource for providing timely and quality services to lowans. To strategically manage this resource, State departments and policymakers must have thorough and accurate information.

The information in "Just the Facts for 2004" is a snapshot of the workforce, collected, compiled, and presented in a format that will aid agencies and decision makers in strategic planning. In many cases, data cover a number of years and are presented to give the reader a sense of trends.

While the Department of Administrative Services (DAS), Human Resource Enterprise (HRE) wants to present data in its purist form so readers can draw their own conclusions, we also have a responsibility to clarify anything that may be confusing or misleading. It is important to highlight workforce trends and explain their significance to the work of lowa state government. The following chapter summaries are intended to do that.

## Chapter 1: Employees

The Executive Branch is the largest employer in the state when all agencies and the Regents institutions are combined. It is the second largest employer in lowa when the Regents is not included.

Over half of the full-time workforce is in the departments of Human Services (27\%), Transportation (16\%), and Corrections (15\%). Over one-third of the Executive Branch workforce is in Polk County and over one-third of the full-time workforce is classified as Professional.

The number of full-time employees* had increased a total of $3.0 \%$ since FY 1997 as of the end of fiscal year 2004. Over the past 2 years the number of employees has increased just under 1.3\%.

* This does not include the Fair Authority, Corrections, and Regents employees.


## Chapter 2: Salaries

The annual base salary has increased a total of 35.4 \% since FY 1997, an average of about $5.1 \%$ a year. The average annual base salary of state employees in FY 2004 was \$45,482 or $\$ 21.87$ per hour.

It is useful to compare salaries paid to Executive Branch employees with salaries paid by other employers. Because the work of government is primarily knowledge-based, many jobs require at least a college education, while others require post-graduate degrees. According to the U.S. Census Bureau, average earnings in 2002 for individuals who hold a Bachelor's
degree had annual earnings of $\$ 51,194$, while individuals with an advanced degree earned $\$ 72,824$ a year.
Since the first "Just the Facts" in FY 2000, Recruitment, Retention and Performance bonuses have all been drastically reduced. Performance bonuses, for example, have been reduced by over 17\% from FY 2000 across all Executive Branch Departments.

Executive Branch employees earned 63,081 days of overtime in Fiscal Year 2004, valued at $\$ 13,785,013$. Of the 63,081 days of overtime worked, $85.4 \%$ of these days were worked in three departments, Human Services, Transportation, and Corrections. Since the first "Just the Facts" in FY 2000, overtime has been reduced by over $45 \%$ from FY 2000 across all Executive Branch Departments. In FY 2000, the average amount of overtime worked for employees in Human Services, Transportation, and Corrections, when aggregated, was 8.66 days per state employee. In FY 2004, the number of days per employee has dropped to 4.79 days.

## Chapter 3: Equal Employment

The State of lowa is committed to equal opportunity in employment and ensuring that its employment practices are nondiscriminatory. The State workforce continues to represent Females, and Minorities in most EEO categories at rates greater than the relevant labor market. The State's workforce overall, has not completely kept pace with the increasing diversity in lowa, based on the 2000 labor force reported in the U.S. Census. Females represent $49.6 \%$ of the State's workforce compared to $47.4 \%$ in the statewide labor force. Minorities make up $5.1 \%$ of the State's workforce while their representation in the statewide labor force is now 6.0\%. The representation of Persons with Disabilities in the State's workforce is $7.0 \%$ and is less than the $11.8 \%$ in the statewide labor force rate. Over a third of both female and racial/ethnic minority employees are found in professional job classes.

In the future, the State will need to explore a more diverse range of sources for applicants and methods of retention in order to remain competitive in the recruitment marketplace. Eighty-five percent of the net growth of the nation's labor force during the 1990s came from people of color, immigrants, and women. The U.S. Census Bureau projects that racial/ethnic minorities will make up 8.9\% of lowa's population by 2025.

Persons with disabilities also represent a relatively untapped source of labor. Thirty-seven percent of persons with a disability ages $16-64$ in the U.S. are unemployed. In lowa, this would mean approximately 100,000 lowans.

The aging of the baby boomers may also result in a new labor pool to be tapped. While there will be a greater number of workers retiring, and retiring earlier, this is likely to increase the number of people interested in part-time employment and second careers.

## Chapter 4: Leave

Employees earned 427,561 days of vacation with a value of $\$ 71,494,815$ and took 407,843 days of vacation valued at $\$ 68,243,458$. This is approximately $21.24 *$ of vacation days taken per full-time employee.

Employees used 163,827 days of regular sick leave, valued at $\$ 26,643,335$, during FY 2004. This is about 8.5* days per full-time employee. This was less than half of the total 353,390 days of total sick leave earned, valued at $\$ 56,843,442$.

* These figures are slightly inflated due to the fact that a small portion of these vacation and sick leave hours are attributed to permanent part-time employees not included in the average.


## Chapter 5: Benefits

Health care costs and utilization continue to rise nationwide, and employees continue to ask for more flexibility in the benefits they receive. Just over 36\% of health contract holders in the Executive Branch were in Wellmark's Program 3 Plus health plan. The employee premium share of family coverage for this plan has risen approximately 80\% since FY 1995. The employer premium share of family coverage for this plan has more than tripled during the same period.

## Chapter 6: Employee Mobility

Many factors affect employee mobility: growth or decline in the number of state jobs, the availability of funding, the dynamics of state programs, types of occupations, geographical location of jobs, the characteristics of state employees themselves, external labor market conditions, and the availability of other employment.

The Executive Branch new hire rate has decreased from $7.2 \%$ in FY 1997 to $5.5 \%$ in FY 2004. The Executive Branch turnover rate has decreased from 7.2\% in FY 1997 to 4.8\% in FY 2004. By comparison, according to data attained from the U.S. Department of Labor, turnover rates for the U.S., from September 2002 to August 2003 stand at 19.2\%. In contrast to this number, state and local government turnover for the same period of time is 6.9\%.

A five-year average shows that over 53\% of employees who voluntarily left the Executive Branch were with the State for less than three years. This, along with the fact that by FY 2011, it has been estimated that over $33 \%$ of the current workforce will have reached retirement eligibility, makes it imperative that workforce planning be a part of the strategic planning process.

## Chapter 7: Age \& Years of Service

The State's workforce continues to age. During the past five years the number of employees in the 55-59 age group increased $26 \%$, while the number of employees in the $25-29$ age group has decreased by $21 \%$. At the end of FY 2004, the average age of the 19,198 fulltime permanent employees working in the Executive Branch was 46.35 years old and the average time worked for the State was 13.93 years. These figures are generally comparable when broken down by gender and racial/ethnic minority status. Again, findings support the need for departments to strategically plan for the future, almost 59\% of the workforce generally, and almost $75 \%$ of supervisors, are over 45 years of age.

## Chapter 8: Collective Bargaining

The majority (65.7\%) of the 19,198 full-time permanent Executive Branch employees are in positions covered by the American Federation of State, County, and Municipal Employees (AFSCME), Iowa Council 61. Employees covered by the AFSCME collective bargaining agreement earn an average annual salary of $\$ 40,734$ (up a total of $37.4 \%$ from FY 1997). Employees covered by the State Police Officers Council (SPOC) collective bargaining agreement earn an average annual salary of $\$ 49,698$ (up a total of $34.7 \%$ from FY 1997). Employees covered by the United Electrical Local 893/Iowa United Professional (UE/IUP)
collective bargaining agreement earn an average annual salary of \$42,263 (up a total of 28.4\% from FY 1997).

Employees covered by the AFSCME collective bargaining agreement are, on average, 46.46 years old and have been employed in the Executive Branch for 13.43 years. Employees covered by the SPOC collective bargaining agreement are, on average, 38.81 years old and have been employed in the Executive Branch for 13.72 years. Employees covered by the UE/IUP collective bargaining agreement are, on average, 44.70 years old and have been employed in the Executive Branch for 13.12 years.

## Conclusion

The Department of Administrative Services, HRE has published "Just the Facts 2004," an almanac on the Executive Branch workforce, for two primary reasons. First, to assist state decision makers in preparing for the future. Thorough strategic planning is requisite to state government's future ability to provide quality products and services. Second, the Almanac is intended to function as an historical source of workforce data that can be used for comparative purposes as the workforce continues to change.

The information in this Almanac represents a static snapshot of our greatest resource - our employees. However, the workforce is not a static asset. Continuous workforce planning and management of our human capital are essential to future success.

## Employees

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

In this section, the reader will find employment statistics for the Executive Branch workforce, excluding the Fair Authority, Community-Based Corrections (CBC) and the Regents. Tables and graphs show the number of full-time, part-time, and temporary employees along with other overall pictures of the Executive Branch. The following are points of summary for this section:

■ At the end of Fiscal Year 2004, there were 19,198 full-time employees, 317 part-time employees, and 1,031 temporary employees working in the Executive Branch.

- With a net increase of 221 full-time employees from last year's headcount of 18,977, the number of full-time employees represents only a $3.0 \%$ increase from Fiscal Year 1997.

Fifty-eight percent of all Executive Branch employees work for one of three departments: Human Services (27\%), Transportation (16\%), and Corrections (15\%).

- Thirty-four percent of all full-time Executive Branch employees are assigned to EEO-4 Category 2 (Professionals)*.

■ Just over one-third of all Executive Branch employees worked in Polk County at the end of Fiscal Year 2004.

[^0]
## Executive Branch Full-Time Employees

| DEPARTMENT | FY 97 | FY 98 | FY 99 | FY 00 | FY 01 | FY 02 | FY 03 | FY 04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | * | * | * | * | * | * | * | 366 |
| AGRICULTURE | 428 | 425 | 424 | 440 | 432 | 381 | 385 | 381 |
| AUDITOR | 122 | 120 | 125 | 128 | 117 | 101 | 103 | 100 |
| BLIND | 92 | 91 | 90 | 99 | 100 | 95 | 100 | 102 |
| CIVIL RIGHTS | 29 | 28 | 35 | 32 | 36 | 35 | 28 | 27 |
| COLLEGE AID | 37 | 32 | 35 | 35 | 35 | 36 | 37 | 36 |
| COMMERCE | 322 | 315 | 319 | 316 | 314 | 293 | 287 | 308 |
| CORRECTIONS | 2,323 | 2,605 | 2,815 | 3,069 | 3,074 | 2,863 | 2,977 | 2,939 |
| CULTURAL AFFAIRS | 74 | 83 | 88 | 85 | 83 | 70 | 63 | 65 |
| ECONOMIC DEVELOPMENT | 134 | 137 | 143 | 185 | 190 | 201 | 207 | 216 |
| EDUCATION | 588 | 590 | 600 | 591 | 613 | 612 | 599 | 609 |
| ELDER AFFAIRS | 28 | 25 | 27 | 26 | 31 | 29 | 29 | 24 |
| ETHICS/CAMPAIGN DISCLOSURE | 8 | 8 | 8 | 8 | 8 | 5 | 6 | 6 |
| GENERAL SERVICES | 31. | 202 | 212 | 212 | 206 | 174 | 162 | ** |
| GOVERNOR'S OFFICE | 42 | 36 | 41 | 47 | 47 | 44 | 39 | 40 |
| HUMAN RIGHTS | 44 | 43 | 47 | 48 | 52 | 51 | 51 | 54 |
| HUMAN SERVICES | 5,176 | 5,172 | 5,320 | 5,428 | 5,477 | 5,136 | 5,038 | 5,146 |
| INFORMATION TECHNOLOGY | * | 137 | 137 | 144 | 136 | 113 | 116 | ** |
| INSPECTIONS AND APPEALS | 424 | 437 | 449 | 468 | 481 | 456 | 459 | 474 |
| IOWA COMMUNICATIONS NTWRK | 44 | 70 | 88 | 93 | 99 | 97 | 95 | 96 |
| IOWA PUBLIC TELEVISION | 124 | 129 | 139 | 135 | 129 | 123 | 112 | 116 |
| JUSTICE | 194 | 197 | 204 | 208 | 218 | 210 | 202 | 207 |
| LAW ENFORCEMENT ACADEMY | 27 | 26 | 31 | 29 | 31 | 30 | 27 | 27 |
| MANAGEMENT | 32 | 31 | 27 | 31 | 30 | 27 | 27 | 28 |
| NATURAL RESOURCES | 791 | 797 | 803 | 836 | 864 | 853 | 880 | 898 |
| PAROLE | 9 | 11 | 10 | 12 | 12 | 11 | 10 | 11 |
| PERSONNEL | 133 | 144 | 144 | 159 | 159 | 148 | 151 | ** |
| IPERS | *** | *** | *** | *** | *** | *** | *** | 86 |
| PUBLIC DEFENSE | 222 | 223 | 265 | 276 | 294 | 306 | 327 | 366 |
| PUBLIC EMPLOYMENT RELATIONS | 12 | 12 | 12 | 12 | 12 | 9 | 10 | 10 |
| PUBLIC HEALTH | 278 | 309 | 329 | 346 | 373 | 372 | 397 | 388 |
| PUBLIC SAFETY | 886 | 891 | 916 | 943 | 946 | 898 | 861 | 838 |
| REVENUE *** | 592 | 572 | 567 | 566 | 560 | 491 | 473 | 359 |
| LOTTERY | *** | *** | *** | *** | *** | *** | *** | 108 |
| SECRETARY OF STATE | 36 | 40 | 38 | 40 | 41 | 30 | 34 | 35 |
| TRANSPORTATION | 3,444 | 3,426 | 3,562 | 3,569 | 3,533 | 3,139 | 3,163 | 3,156 |
| TREASURER | 23 | 20 | 20 | 21 | 21 | 24 | 21 | 24 |
| VETERAN'S AFFAIRS | 719 | 710 | 697 | 762 | 754 | 733 | 736 | 769 |
| WORKFORCE DEVELOPMENT | 892 | 864 | 850 | 847 | 851 | 757 | 765 | 783 |
| GRAND TOTALS | 18,640 | 18,958 | 19,617 | 20,246 | 20,359 | 18,953 | 18,977 | 19,198 |

* Department not in existence at the time.
** Former individual departments, which now make up the Department of Administrative Services.
*** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

[^1]
## Executive Branch Full-Time Employees by Fiscal Year


-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employee Percentages by Department, Fiscal Year 2004

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

## Executive Branch Full-Time Employees by Work County

| COUNTY | FY97 | FY98 | FY99 | FY00 | FY01. | FY02 | FY03 | FY04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 14 | 14 | 10 | 13 | 15 | 9 | 7 | 98 |
| ADAIR | 11 | 13 | 12 | 28 | 28 | 33 | 29 | 30 |
| ADAMS | 7 | 9 | 10 | 11 | 10 | 9 | 9 | 9 |
| ALLLAMAKEE | 30 | 29 | 32 | 34 | 37 | 32 | 27 | 35 |
| APPANOOSE | 49 | 47 | 45 | 46 | 45 | 39 | 39 | 41 |
| AUDUBON | 8 | 9 | 8 | 8 | 7 | 3 | 3 | 3 |
| BENTON | 39 | 37 | 37 | 37 | 32 | 37 | 39 | 41 |
| BLACK HAWK | 391 | 392 | 396 | 393 | 434 | 407 | 381 | 377 |
| BOONE | 664 | 664 | 691 | 701 | 702 | 687 | 699 | 692 |
| BREMER | 25 | 25 | 28 | 27 | 27 | 29 | 28 | 27 |
| BUCHANAN | 376 | 366 | 389 | 397 | 393 | 366 | 334 | 321 |
| BUENA VISTA | 54 | 54 | 54 | 55 | 55 | 51 | 52 | 48 |
| BUTLER | 28 | 28 | 27 | 28 | 28 | 24 | 27 | 28 |
| CALHOUN | 117 | 120 | 126 | 133 | 132 | 118 | 116 | 116 |
| CARROLL | 90 | 92 | 93 | 91 | 90 | 84 | 99 | 69 |
| CASS | 117 | 116 | 112 | 108 | 106 | 100 | 99 | 98 |
| CEDAR | 30 | 28 | 28 | 26 | 30 | 21 | 22 | 21 |
| CERRO GORDO | 214 | 210 | 207 | 218 | 226 | 209 | 214 | 223 |
| CHEROKEE | 287 | 280 | 278 | 285 | 286 | 273 | 275 | 305 |
| CHICKASAW | 42 | 38 | 38 | 42 | 43 | 34 | 35 | 35 |
| CLARKE | 64 | 92 | 124 | 126 | 107 | 95 | 95 | 52 |
| CLAY | 77 | 73 | 71 | 70 | 70 | 78 | 86 | 94 |
| CLAYTON | 37 | 38 | 35 | 37 | 31 | 30 | 25 | 25 |
| CLINTON | 90 | 84 | 79 | 82 | 86 | 81 | 78 | 83 |
| CRAWFORD | 67 | 65 | 63 | 62 | 59 | 45 | 43 | 46 |
| DALLAS | 47 | 47 | 48 | 47 | 48 | 50 | 51 | 51 |
| DAVIS | 20 | 17 | 17 | 17 | 18 | 18 | 15 | 15 |
| DECATUR | 28 | 28 | 29 | 27 | 29 | 26 | 29 | 30 |
| DELAWARE | 79 | 80 | 81 | 81 | 84 | 74 | 78 | 76 |
| DES MOINES CTY | 107 | 109 | 109 | 102 | 107 | 97 | 101 | 99 |
| DICKINSON | 34 | 32 | 34 | 33 | 40 | 43 | 44 | 45 |
| DUBUQUE | 165 | 162 | 164 | 162 | 165 | 166 | 168 | 171 |
| EMMET | 21 | 23 | 22 | 22 | 23 | 20 | 20 | 17 |
| FAYETTE | 60 | 58 | 56 | 55 | 55 | 57 | 58 | 66 |
| FLOYD | 32 | 31 | 35 | 34 | 35 | 29 | 36 | 38 |
| FRANKLIN | 24 | 26 | 23 | 24 | 24 | 22 | 17 | 18 |
| FREMONT | 18 | 23 | 22 | 23 | 24 | 18 | 18 | 18 |
| GREENE | 33 | 32 | 31 | 30 | 28 | 27 | 23 | 22 |
| GRUNDY | 8 | 8 | 9 | 11 | 12 | 11 | 10 | 12 |
| GUTHRIE | 40 | 40 | 42 | 29 | 30 | 23 | 18 | 18 |
| HAMILTON | 46 | 45 | 45 | 39 | 43 | 32 | 30 | 32 |
| HANCOCK | 29 | 29 | 25 | 27 | 25 | 22 | 23 | 23 |
| HARDIN | 218 | 220 | 223 | 243 | 241 | 233 | 216 | 215 |
| HARRISON | 37 | 37 | 37 | 38 | 34 | 30 | 32 | 32 |
| HENRY | 418 | 437 | 484 | 518 | 518 | 487 | 478 | 482 |
| HOWARD | 10 | 11 | 11 | 11 | 10 | 2 | 1 | 1 |
| HUMBOLDT | 14 | 14 | 14 | 13 | 12 | 7 | 5 | 5 |
| IDA | 10 | 11 | 11 | 12 | 10 | 8 | 9 | 8 |
| IOWA | 31 | 31 | 33 | 30 | 29 | 27 | 24 | 24 |
| JACKSON | 48 | 48 | 48 | 48 | 50 | 49 | 45 | 45 |

NOTE: County \#O indicates employees work assignment outside lowa.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

Executive Branch Full-Time Employees by Work County (cont.)

| COUNTY NAME | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| JASPER | 376 | 414 | 422 | 435 | 427 | 391 | 408 | 389 |
| JEFFERSON | 72 | 76 | 72 | 77 | 78 | 76 | 82 | 81 |
| JOHNSON | 495 | 508 | 523 | 523 | 524 | 490 | 497 | 494 |
| JONES | 406 | 419 | 446 | 445 | 437 | 410 | 418 | 415 |
| KEOKUK | 21 | 20 | 17 | 18 | 19 | 20 | 19 | 18 |
| KOSSUTH | 28 | 28 | 29 | 29 | 30 | 29 | 29 | 30 |
| LEE | 552 | 559 | 554 | 570 | 587 | 557 | 640 | 639 |
| LINN | 491 | 499 | 489 | 493 | 494 | 423 | 426 | 398 |
| LOUISA | 18 | 19 | 15 | 18 | 20 | 16 | 10 | 11 |
| LUCAS | 59 | 59 | 56 | 58 | 64 | 52 | 53 | 55 |
| LYON | 18 | 15 | 17 | 18 | 18 | 16 | 14 | 15 |
| MADISON | 14 | 14 | 13 | 14 | 13 | 8 | 8 | 8 |
| MAHASKA | 42 | 43 | 39 | 36 | 39 | 35 | 37 | 37 |
| MARION | 40 | 39 | 41 | 40 | 38 | 39 | 40 | 40 |
| MARSHALL | 808 | 800 | 786 | 850 | 837 | 812 | 823 | 857 |
| MILLLS | 815 | 839 | 859 | 875 | 857 | 850 | 855 | 865 |
| MITCHELL | 11 | 10 | 10 | 8 | 8 | 8 | 9 | 9 |
| MONONA | 29 | 28 | 28 | 27 | 28 | 26 | 20 | 20 |
| MONROE | 18 | 20 | 20 | 20 | 20 | 14 | 15 | 11 |
| MONTGOMERY | 43 | 40 | 41 | 40 | 41 | 36 | 25 | 25 |
| MUSCATINE | 63 | 63 | 72 | 75 | 72 | 70 | 79 | 84 |
| O'BRIEN | 30 | 28 | 30 | 28 | 27 | 25 | 26 | 26 |
| OSCEOLA | 10 | 11 | 12 | 12 | 9 | 3 | 3 | 3 |
| PAGE | 406 | 422 | 439 | 442 | 444 | 408 | 405 | 402 |
| PALO ALTO | 16 | 16 | 17 | 17 | 19 | 13 | 13 | 13 |
| PLYMOUTH | 30 | 31 | 32 | 31 | 33 | 31 | 36 | 37 |
| POCAHONTAS | 15 | 16 | 16 | 16 | 16 | 14 | 11 | 11 |
| POLK | 6,178 | 6,217 | 6,445 | 6,724 | 6,833 | 6,338 | 6,285 | 6,393 |
| POTTAWATTAMIE | 291 | 285 | 291 | 282 | 295 | 284 | 293 | 309 |
| POWESHIEK | 42 | 39 | 37 | 34 | 31 | 29 | 28 | 29 |
| RINGGOLD | 17 | 16 | 18 | 17 | 17 | 16 | 12 | 14 |
| SAC | 26 | 24 | 24 | 24 | 23 | 23 | 20 | 20 |
| SCOTT | 322 | 306 | 312 | 312 | 326 | 313 | 311 | 319 |
| SHEL BY | 20 | 19 | 20 | 21 | 22 | 13 | 8 | 8 |
| SIOUX | 24 | 22 | 23 | 25 | 25 | 25 | 24 | 25 |
| STORY | 1,197 | 1,223 | 1,308 | 1,300 | 1,256 | 1,126 | 1,126 | 1,130 |
| TAMA | 136 | 142 | 158 | 163 | 155 | 148 | 135 | 136 |
| TAYLOR | 15 | 15 | 15 | 16 | 15 | 15 | 10 | 10 |
| UNION | 67 | 66 | 71 | 67 | 65 | 59 | 66 | 64 |
| VAN BUREN | 16 | 19 | 20 | 18 | 16 | 11 | 10 | 9 |
| WAPELLO | 146 | 139 | 143 | 147 | 157 | 143 | 145 | 144 |
| WARREN | 42 | 42 | 44 | 42 | 43 | 37 | 36 | 34 |
| WASHINGTON | 53 | 52 | 56 | 55 | 56 | 53 | 55 | 57 |
| WAYNE | 12 | 12 | 8 | 9 | 9 | 7 | 4 | 5 |
| WEBSTER | 141 | 299 | 393 | 525 | 525 | 496 | 504 | 512 |
| WINNEBAGO | 18 | 20 | 21 | 18 | 18 | 12 | 14 | 13 |
| WINNESHIEK | 59 | 58 | 61 | 63 | 61 | 59 | 58 | 60 |
| WOODBURY | 355 | 355 | 375 | 401 | 403 | 370 | 389 | 402 |
| WORTH | 15 | 13 | 15 | 14 | 15 | 13 | 12 | 13 |
| WRIGHT | 17 | 17 | 18 | 20 | 21 | 19 | 21 | 19 |
| TOTALS | 18,640 | 18,958 | 19,617 | 20,246 | 20,359 | 18,953 | 18,977 | 19,198 |

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

Executive Branch Full-Time Employees by Work County, Fiscal Year 2004

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Full-Time Employees by EEO-4 Category, Fiscal Year 2004

| DEPARTMENT | EEO-4 <br> Category 1 Official / Administrator | EEO-4 <br> Category 2 <br> Professional | EEO-4 <br> Category 3 <br> Technician | EEO-4 <br> Category 4 <br> Protective <br> Service |  | EEO-4 <br> Category 6 <br> Admin <br> Support | EEO-4 <br> Category 7 <br> Skilled Craft | EEO-4 <br> Category 8 Service Maintenance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | 44 | 170 | 22 | 0 | 6 | 32 | 26 | 66 |
| AGRICULTURE | 31 | 89 | 133 | 0 | 9 | 119 | 0 | 0 |
| AUDITOR | 9 | 85 | 1 | 0 | 0 | 4 | 0 | 0 |
| BLIND | 6 | 50 | 5 | 0 | 12 | 19 | 10 | 0 |
| CIVIL RIGHTS | 5 | 17 | 0 | 0 | 1 | 4 | 0 | 0 |
| COLLEGE AID | 7 | 8 | 2 | 0 | 12 | 7 | 0 | 0 |
| COMMERCE | 57 | 171 | 11 | 0 | 18 | 36 | 1 | 14 |
| CORRECTIONS | 87 | 482 | 37 | 1,769 | 34 | 179 | 194 | 157 |
| CULTURAL AFFAIRS | 7 | 37 | 5 | 0 | 5 | 8 | 0 | 3 |
| ECONOMIC DEVELOPMENT | 43 | 117 | 6 | 0 | 23 | 21 | 0 | 6 |
| EDUCATION | 32 | 339 | 92 | 0 | 15 | 123 | 5 | 3 |
| ELDER AFFAIRS | 8 | 8 | 3 | 0 | 2 | 3 | 0 | 0 |
| ETHICS/CAMPAIGN DISCLOSURE | 1 | 3 | 0 | 0 | 0 | 2 | 0 | 0 |
| GENERAL SERVICES | * | * | * | * | * | * | * | * |
| GOVERNOR'S OFFICE | 15 | 4 | 2 | 0 | 12 | 2 | 0 | 3 |
| HUMAN RIGHTS | 10 | 34 | 2 | 0 | 3 | 5 | 0 | 0 |
| HUMAN SERVICES | 139 | 1,770 | 870 | 216 | 1,217 | 623 | 119 | 192 |
| INFORMATION TECHNOLOGY | * | * | * | * | * | * | * | * |
| INSPECTIONS AND APPEALS | 31 | 343 | 4 | 0 | 15 | 81 | 0 | 0 |
| IOWA COMMUNICATIONS NTWK | 26 | 49 | 11 | 0 | 5 | 5 | 0 | 0 |
| IOWA PUBLIC TELEVISION | 16 | 49 | 35 | 0 | 6 | 10 | 0 | 0 |
| JUSTICE | 15 | 155 | 0 | 0 | 9 | 27 | 0 | 0 |
| LAW ENFORCEMENT ACADEMY | 2 | 15 | 0 | 1 | 0 | 7 | 2 | 0 |
| MANAGEMENT | 8 | 17 | 0 | 0 | 1 | 2 | 0 | 0 |
| NATURAL RESOURCES | 81 | 448 | 11 | 112 | 28 | 45 | 3 | 170 |
| PAROLE | 4 | 4 | 0 | 0 | 1 | 2 | 0 | 0 |
| PERSONNEL | * | * | * | * | * | * | * | * |
| IPERS** | 13 | 52 | 10 | 0 | 4 | 7 | 0 | 0 |
| PUBLIC DEFENSE | 34 | 80 | 16 | 120 | 16 | 13 | 51 | 36 |
| PUBLIC EMPLOYMENT RELATIONS | 3 | 4 | 0 | 0 | 0 | 3 | 0 | 0 |
| PUBLIC HEALTH | 65 | 217 | 8 | 0 | 38 | 60 | 0 | 0 |
| PUBLIC SAFETY | 22 | 93 | 27 | 559 | 17 | 120 | 0 | 0 |
| REVENUE** | 41 | 223 | 4 | 0 | 3 | 88 | 0 | 0 |
| LOTTERY** | 11 | 68 | 9 | 0 | 0 | 18 | 0 | 2 |
| SECRETARY OF STATE | 9 | 6 | 1 | 0 | 6 | 12 | 0 | 0 |
| TRANSPORTATION | 141 | 613 | 647 | 120 | 28 | 341 | 1,226 | 40 |
| TREASURER | 6 | 11 | 1 | 0 | 2 | 3 | 0 | 0 |
| VETERAN'S AFFAIRS | 20 | 178 | 93 | 5 | 274 | 67 | 25 | 107 |
| WORKFORCE DEVELOPMENT | 47 | 556 | 75 | 0 | 15 | 87 | 0 | 3 |
| GRAND TOTALS | 1,096 | 6,565 | 2,143 | 2,902 | 1,837 | 2,185 | 1,662 | 802 |

* Former individual departments, which now make up the Department of Administrative Services.
${ }^{* *}$ Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).

NOTE: EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Full-Time Employee Percentages

 by EEO-4 Category, Fiscal Year 2004

NOTE: Percentages are rounded.
NOTE: EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Part-Time Employees by Department

| DEPARTMENT | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | * | * | * | * | * | * | * | 2 |
| AGRICULTURE | 1 | 0 | 0 | 6 | 0 | 0 | 1. | 2 |
| AUDITOR | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 |
| BLIND | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 1 |
| CIVIL RIGHTS | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| COLLEGEAID | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| COMMERCE | 9 | 8 | 9 | 9 | 6 | 6 | 6 | 6 |
| CORRECTIONS | 6 | 6 | 8 | 8 | 11 | 11 | 12 | 15 |
| CULTURAL AFFAIRS | 0 | 2 | 1 | 3 | 3 | 3 | 3 | 4 |
| ECONOMIC DEVELOPMENT | 2 | 2 | 2 | 1 | 1 | 1 | 1. | 1 |
| EDUCATION | 5 | 0 | 0 | 0 | 4 | 4 | 13 | 35 |
| ELDER AFFAIRS | 0 | 0 | 0 | 0 | 0 | 1 | 1. | 1 |
| ETHICSICAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| GENERAL SERVICES | 5 | 4 | 4 | 4 | 3 | 2 | 1 | ** |
| GOVERNOR'S OFFICE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUMAN RIGHTS | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| HUMAN SERVICES | 61 | 58 | 55 | 56 | 55 | 40 | 43 | 48 |
| INFORMATION TECHNOLOGY | * | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| INSPECTIONS AND APPEALS | 21 | 22 | 21 | 21 | 20 | 20 | 31 | 31 |
| IOWA COMMUNICATIONS NTWK | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| IOWA PUBLIC TELEVISION | 0 | 0 | 0 | 0 | 2 | 1 | 0 | 2 |
| JUSTICE | 1 | 2 | 2 | 0 | 5 | 4 | 4 | 4 |
| LAW ENFORCEMENT ACADEMY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MANAGEMENT | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NATURAL RESOURCES | 24 | 22 | 21 | 22 | 4 | 3 | 4 | 5 |
| PAROLE | 6 | 6 | 5 | 5 | 4 | 4 | 4 | 3 |
| PERSONNEL | 2 | 1 | 1 | 1 | 1 | 2 | 2 | ** |
| IPERS | *** | *** | *** | *** | *** | *** | *** | 2 |
| PUBLIC DEFENSE | 1 | 1 | 2 | 2 | 3 | 1 | 0 | 0 |
| PUBLIC EMPLOYMENT RELATIONS | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| PUBLIC SAFETY | 2 | 2 | 2 | 2 | 3 | 3 | 1. | 1 |
| REVENUE*** | 1 | 4 | 2 | 2 | 4 | 3 | 3 | 1 |
| LOTTERY | *** | *** | *** | *** | *** | *** | *** | 2 |
| SECRETARY OF STATE | 0 | 0 | 2 | 2 | 1 | 0 | 0 | 0 |
| TRANSPORTATION | 54 | 47 | 46 | 41 | 39 | 26 | 21 | 22 |
| TREASURER | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| VETERAN'S AFFAIRS | 55 | 56 | 62 | 109 | 109 | 1.12 | 111 | 115 |
| WORKFORCE DEVELOPMENT | 15 | 13 | 10 | 8 | 7 | 7 | 8 | 8 |
| GRAND TOTALS | 277 | 261 | 260 | 306 | 288 | 258 | 273 | 317 |

* Department not in existence at the time.
** Former individual departments, which now make up the Department of Administrative Services.
*** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

Executive Branch Temporary Employees by Department

| DEPARTMENT | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | * | * | * | * | * | * | * | 4 |
| AGRICULTURE | 28 | 30 | 25 | 34 | 16 | 16 | 46 | 74 |
| AUDITOR | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 |
| BLIND | 0 | 0 | 1 | 3 | 3 | 4 | 5 | 9 |
| CIVIL RIGHTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLEGE AID | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| COMMERCE | 4 | 0 | 4 | 6 | 2 | 3 | 3 | 2 |
| CORRECTIONS | 4 | 6 | 28 | 30 | 36 | 25 | 46 | 53 |
| CULTURAL AFFAIRS | 4 | 6 | 9 | 8 | 13 | 5 | 10 | 18 |
| ECONOMIC DEVELOPMENT | 18 | 13 | 14 | 14 | 13 | 7 | 9 | 10 |
| EDUCATION | 7 | 7 | 9 | 6 | 7 | 5 | 7 | 12 |
| ELDER AFFAIRS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL SERVICES | 1 | 1 | 2 | 0 | 0 | 1 | 0 | ** |
| GOVERNOR'S OFFICE | 0 | 2 | 0 | 4 | 2 | 3 | 1 | 0 |
| HUMAN RIGHTS | 2 | 0 | 1 | 0 | 3 | 3 | 1 | 0 |
| HUMAN SERVICES | 49 | 65 | 109 | 88 | 76 | 61 | 82 | 102 |
| INFORMATION TECHNOLOGY | * | 0 | 2 | 3 | 0 | 2 | 1 | ** |
| INSPECTIONS AND APPEALS | 27 | 22 | 29 | 29 | 27 | 33 | 43 | 27 |
| IOWA COMMUNICATIONS NTWK | 0 | 0 | 2 | 1 | 0 | 3 | 0 | 0 |
| IOWA PUBLIC TELEVISION | 0 | 4 | 48 | 36 | 32 | 28 | 26 | 35 |
| JUSTICE | 4 | 6 | 10 | 6 | 6 | 3 | 4 | 4 |
| LAW ENFORCEMENT ACADEMY | 2 | 3 | 3 | 5 | 4 | 4 | 4 | 4 |
| MANAGEMENT | 1 | 1 | 2 | 4 | 2 | 1 | 0 | 0 |
| NATURAL RESOURCES | 431 | 441 | 489 | 444 | 511 | 336 | 364 | 313 |
| PAROLE | 0 | 0 | 2 | 4 | 2 | 4 | 3 | 3 |
| PERSONNEL | 1 | 1 | 7 | 8 | 0 | 3 | 4 | ** |
| PPERS | *** | *** | *** | *** | *** | *** | *** | 0 |
| PUBLIC DEFENSE | 14 | 52 | 53 | 33 | 44 | 45 | 19 | 29 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 3 | 6 | 13 | 33 | 46 | 41 | 46 | 33 |
| PUBLIC SAFETY | 34 | 34 | 44 | 54 | 46 | 3 | 5 | 28 |
| REVENUE*** | 184 | 170 | 140 | 119 | 94 | 70 | 73 | 51 |
| LOTTERY | *** | *** | *** | ${ }^{* * *}$ | *** | *** | *** | 5 |
| SECRETARY OF STATE | 7 | 2 | 2 | 4 | 6 | 1 | 2 | 1 |
| TRANSPORTATION | 555 | 568 | 581 | 537 | 188 | 134 | 149 | 89 |
| TREASURER | 4 | 3 | 5 | 2 | 2 | 3 | 2 | 2 |
| VETERAN'S AFFAIRS | 31 | 29 | 33 | 54 | 52 | 65 | 83 | 83 |
| WORKFORCE DEVELOPMENT | 20 | 26 | 23 | 24 | 61 | 96 | 74 | 44 |
| GRAND TOTALS | 1,435 | 1,498 | 1,690 | 1,593 | 1,297 | 1,008 | 1,112 | 1,031 |

* Department not in existence at the time.
** Former individual departments, which now make up the Department of Administrative Services.
*** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.


## Salaries

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

In this section the reader will find Fiscal Year 2004 salary and payroll information for the Executive Branch workforce, not including the Fair Authority, Community-Based Corrections and Regents. The following are points of summary for this section. The State's workforce covers a wide range of jobs. This should be taken into account when reviewing average salaries that include everything from correctional officers and secretaries to physicians and engineers.

In Fiscal Year 2004, Executive Branch full-time employees, on average, earned $\$ 45,482$ annually in base salary.

The average salary of Executive Branch full-time employees has increased 35.4\% since Fiscal Year 1997 and 4.6\% since last fiscal year.

Since the first "Just the Facts" in FY 2000, Recruitment, Retention and Performance bonuses have all been drastically reduced. Performance bonuses, for example, have been reduced by a little more than $47 \%$ from FY 2000 across all Executive Branch Departments.

Executive Branch employees earned 63,081 days of overtime in Fiscal Year 2004, valued at \$13,785,013.

Of the 63,081 days of overtime worked, $85.4 \%$ of these days were worked in three departments, Human Services, Transportation, and Corrections.

Since the first "Just the Facts" in FY 2000, overtime has been reduced by over 52\% across all Executive Branch Departments. In FY 2000, the average amount of overtime worked for employees in Human Services, Transportation, and Corrections, when aggregated, was 8.66 days per state employee. In FY 2004, the number of days per employee has dropped to 4.79 days.

## Executive Branch Bonus Pay Expenditures by Department, Fiscal Year 2004

| DEPARTMENT | Reassignment |  | Recruitment |  | Retention |  | Performance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Count | Cost | Count | Cost | Count | Cost | Count | Cost |
| ADMINISTRATIVE SERVICES | 1 | \$3,308.80 | 0 | \$0.00 | 1 | \$3,016.40 | 10 | \$10,145.64 |
| AGRICULTURE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| AUDITOR | 0 | \$0.00 | 0 | \$0.00 | 1 | \$3,000.00 | 0 | \$0.00 |
| BLIND | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 1 | \$7,000.00 |
| CIVIL RIGHTS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| COLLEGE AID | 0 | \$0.00 | 1 | \$1,000.00 | 1 | \$3,500.00 | 1 | \$12,000.00 |
| COMMERCE | 0 | \$0.00 | 0 | \$0.00 | 3 | \$6,800.00 | 0 | \$0.00 |
| CORRECTIONS | 0 | \$0.00 | 2 | \$15,735.96 | 1 | \$29,949.56 | 8 | \$39,757.60 |
| CULTURAL AFFAIRS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| ECONOMIC DEVELOPMENT | 0 | \$0.00 | 1 | \$48,653.74 | 1 | \$6,346.14 | 3 | \$17,577.50 |
| EDUCATION | 0 | \$0.00 | 0 | \$0.00 | 3 | \$43,993.60 | 1 | \$10,000.00 |
| ELDER AFFAIRS | 0 | \$0.00 | 0 | \$0.00 | 2 | \$7,500.00 | 0 | \$0.00 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| GENERAL SERVICES | * | * | * | * | * | * | * | * |
| GOVERNOR'S OFFICE | 0 | \$0.00 | 0 | \$0.00 | 1 | \$39,000.00 | 0 | \$0.00 |
| HUMAN RIGHTS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| HUMAN SERVICES | 0 | \$0.00 | 3 | \$10,869.60 | 2 | \$10,287.20 | 0 | \$0.00 |
| INFORMATION TECHNOLOGY | * | * | * | * | * | * | * | * |
| INSPECTIONS AND APPEALS | 0 | \$0.00 | 2 | \$7,690.40 | 0 | \$0.00 | 3 | \$2,400.00 |
| IOWA COMMUNICATIONS NTWK | 0 | \$0.00 | 0 | \$0.00 | 3 | \$22,098.04 | 0 | \$0.00 |
| IOWA PUBLIC TELEVISION | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| JUSTICE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| LAW ENFORCEMENT ACADEMY | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 1 | \$1,800.00 |
| MANAGEMENT | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 1 | \$3,000.00 |
| NATURAL RESOURCES | 2 | \$4,335.20 | 1 | \$1,200.00 | 1 | \$2,600.00 | 2 | \$6,083.00 |
| PAROLE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| PERSONNEL | * | * | * | * | * | * | * | * |
| PPERS** | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 1 | \$1,000.00 |
| PUBLIC DEFENSE | 0 | \$0.00 | 0 | \$0.00 | 2 | \$18,595.00 | 94 | \$149,395.72 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| PUBLIC HEALTH | 0 | \$0.00 | 1 | \$6,200.00 | 0 | \$0.00 | 0 | \$0.00 |
| PUBLIC SAFETY | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 1 | \$8,000.00 |
| REVENUE** | 0 | \$0.00 | 1 | \$441.60 | 2 | \$1,243.20 | 0 | \$0.00 |
| LOTTERY** | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| SECRETARY OF STATE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| TRANSPORTATION | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| TREASURER | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| VETERANS AFFAIRS | 0 | \$0.00 | 0 | \$0.00 | 7 | \$91,522.48 | 3 | \$1,229.60 |
| WORKFORCE DEVELOPMENT | 0 | \$0.00 | 0 | \$0.00 | 2 | \$8,374.96 | 4 | \$15,876.80 |
| GRAND TOTALS | 3 | \$7,644.00 | 12 | \$91,791.30 | 33 | \$297,826.58 | 134 | \$285,265.86 |

* Former individual departments, which now make up the Department of Administrative Services.
** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).

NOTE: Employees receiving bonuses counted only one time in each category but may have received more than one payment.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: TMohning.

## Executive Branch Full-Time Average Base Salary by Department

| Department | FY 97 | FY 98 | FY 99 | FY 00 | FY 01 | FY 02 | FY 03 | FY 04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | * | * | * | * | * | * | * | \$53,023 |
| AGRICULTURE | \$31,333 | \$32,823 | \$34,102 | \$34,815 | \$36,720 | \$38,572 | \$40,716 | \$42,939 |
| AUDITOR | \$38,548 | \$39,210 | \$40,254 | \$40,999 | \$45,819 | \$49,830 | \$51,673 | \$54,007 |
| BLIND | \$32,779 | \$34,178 | \$35,919 | \$36,474 | \$37,363 | \$39,527 | \$41,684 | \$43,837 |
| CIVIL RIGHTS | \$37,106 | \$38,495 | \$38,615 | \$40,515 | \$42,129 | \$44,148 | \$47,370 | \$49,470 |
| COLLEGE AID | \$32,854 | \$34,387 | \$34,458 | \$35,527 | \$36,947 | \$39,899 | \$42,351 | \$44,545 |
| COMMERCE | \$43,968 | \$47,387 | \$48,189 | \$49,800 | \$52,011 | \$56,153 | \$59,580 | \$59,858 |
| CORRECTIONS | \$32,203 | \$33,007 | \$34,149 | \$35,001 | \$36,950 | \$38,942 | \$40,924 | \$43,303 |
| CULTURAL AFFAIRS | \$36,259 | \$35,913 | \$37,008 | \$37,866 | \$39,833 | \$42,400 | \$45,486 | \$46,868 |
| ECONOMIC DEVELOPMENT | \$43,489 | \$44,208 | \$45,504 | \$45,211 | \$47,442 | \$48,704 | \$50,814 | \$54,050 |
| EdUCATION | \$36,178 | \$37,342 | \$38,906 | \$40,417 | \$41,992 | \$44,317 | \$47,738 | \$50,424 |
| ELDER AFFAIRS | \$37,650 | \$39,502 | \$39,691 | \$41,301 | \$43,579 | \$47,779 | \$48,882 | \$51,894 |
| Ethics/CAMPAIGN DISCLOSURE | \$38,637 | \$39,515 | \$40,550 | \$42,522 | \$44,803 | \$43,697 | \$46,011 | \$48,105 |
| GENERAL SERVICES | \$33,806 | \$29,915 | \$31,353 | \$32,663 | \$34,941 | \$36,665 | \$36,705 | ** |
| GOVERNOR'S OFFICE | \$44,234 | \$46,955 | \$46,474 | \$47,247 | \$50,237 | \$50,623 | \$52,486 | \$53,482 |
| HUMAN RIGHTS | \$37,717 | \$38,726 | \$39,724 | \$41,599 | \$44,003 | \$45,990 | \$48,389 | \$49,457 |
| HUMAN SERVICES | \$30,939 | \$31,922 | \$32,914 | \$33,937 | \$35,688 | \$36,953 | \$38,826 | \$40,309 |
| INFORMATION TECHNOLOGY | * | \$42,644 | \$44,848 | \$47,566 | \$58,099 | \$62,378 | \$66,257 | ** |
| INSPECTIONS AND APPEALS | \$41,142 | \$43,232 | \$44,807 | \$46,045 | \$48,262 | \$50,389 | \$53,133 | \$55,713 |
| IA COMMUNICATIONS NETWORK | \$41,385 | \$42,718 | \$44,153 | \$45,325 | \$49,800 | \$51,772 | \$55,501 | \$59,516 |
| IOWA PUBLIC TELEVISION | \$37,503 | \$38,506 | \$38,964 | \$41,288 | \$43,559 | \$44,838 | \$49,079 | \$51,143 |
| JUSTICE | \$53,170 | \$56,159 | \$57,580 | \$59,221 | \$61,897 | \$64,017 | \$66,106 | \$67,995 |
| LAW ENFORCEMENT ADACEMY | \$36,852 | \$38,577 | \$38,956 | \$40,904 | \$42,734 | \$45,156 | \$46,914 | \$48,992 |
| MANAGEMENT | \$55,511 | \$56,538 | \$58,687 | \$60,898 | \$67,000 | \$68,478 | \$72,316 | \$74,864 |
| NATURAL RESOURCES | \$37,609 | \$38,917 | \$40,148 | \$41,552 | \$43,448 | \$45,544 | \$48,060 | \$49,471 |
| PAROLE | \$41,059 | \$45,192 | \$46,869 | \$46,946 | \$49,683 | \$49,090 | \$52,995 | \$52,680 |
| PERSONNEL | \$38,889 | \$40,701 | \$42,246 | \$43,167 | \$46,574 | \$48,836 | \$52,267 | ** |
| IPERS | * | * | * | * | * | * | * | \$54,162 |
| PUBLIC DEFENSE | \$30,495 | \$31,381 | \$32,124 | \$33,697 | \$35,694 | \$38,179 | \$40,791 | \$42,553 |
| PUBL EMPLOYMENT RELATIONS | \$49,710 | \$51,901 | \$54,001 | \$55,718 | \$57,390 | \$58,613 | \$63,006 | \$65,136 |
| PUBLIC HEALTH | \$39,247 | \$40,357 | \$41,980 | \$43,634 | \$45,971 | \$48,240 | \$50,239 | \$52,713 |
| PUBLIC SAFETY | \$38,001 | \$39,196 | \$40,349 | \$41,558 | \$43,383 | \$46,054 | \$49,062 | \$51,146 |
| Revenue* | \$34,817 | \$36,306 | \$37,580 | \$39,008 | \$41,950 | \$44,403 | \$48,111 | \$49,193 |
| Lottery* | * | * | * | * | * | * | * | \$48,642 |
| SECRETARY OF STATE | \$37,133 | \$38,131 | \$39,139 | \$40,032 | \$43,359 | \$44,257 | \$45,409 | \$49,546 |
| TRANSPORTATION | \$31,524 | \$32,666 | \$33,449 | \$34,855 | \$37,022 | \$40,099 | \$42,591 | \$45,021 |
| TREASURER | \$38,686 | \$42,789 | \$43,432 | \$43,732 | \$47,435 | \$47,043 | \$49,349 | \$49,340 |
| VETERAN'S AFFAIRS | \$30,656 | \$31,718 | \$33,004 | \$33,039 | \$34,844 | \$36,472 | \$38,329 | \$39,821 |
| WORKFORCE DEVELOPMENT | \$34,568 | \$35,901 | \$37,337 | \$38,063 | \$40,336 | \$41,398 | \$44,091 | \$46,482 |
| AVERAGE ANNUAL SALARY | \$33,596 | \$34,773 | \$35,846 | \$36,972 | \$39,091 | \$41,164 | \$43,476 | \$45,482 |

* Department not in existence at the time or part of another department previously.
** Former individual departments, which now make up the Department of Administrative Services.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.


## Executive Branch Full-Time Average Base Salary



NOTE: Percentages in each bar represent increase from previous fiscal year.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

Overtime/Compensatory Time by Department, Fiscal Year 2004

| DEPARTMENT | Overtime Expense | Overtime Days | Comp Earned Value | Comp Earned Days | Comp Taken Expense | Comp Taken Days |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | \$229,508.03 | 1,006.3 | \$202,939.29 | 1,053.9 | \$124,479.60 | 643.2 |
| AGRICULTURE | \$16,181.63 | 76.4 | \$18,843.70 | 120.7 | \$15,457.49 | 100.5 |
| AUDITOR | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| BLIND | \$10,801.38 | 62.7 | \$5,968.08 | 50.1 | \$4,067.46 | 33.4 |
| CIVIL RIGHTS | \$86.72 | 0.5 | \$937.28 | 4.3 | \$0.00 | 0.0 |
| COLLEGE AID | \$190.46 | 0.9 | \$453.35 | 2.3 | \$459.29 | 2.3 |
| COMMERCE | \$18,199.69 | 97.4 | \$39,727.62 | 200.0 | \$35,018.02 | 172.6 |
| CORRECTIONS | \$2,437,032.00 | 10,422.7 | \$2,907,816.49 | 18,960.4 | \$645,146.98 | 4,060.3 |
| CULTURAL AFFAIRS | \$25,895.43 | 131.2 | \$41,066.95 | 239.0 | \$26,632.18 | 151.3 |
| ECONOMIC DEVELOPMENT | \$101,164.25 | 503.1 | \$34,582,12 | 179.1 | \$25,945.09 | 125.4 |
| EDUCATION | \$6,474.34 | 29.4 | \$6,440.45 | 33.1 | \$6,380.30 | 32.5 |
| ELDER AFFAIRS | \$434.79 | 2.2 | \$1,338.61 | 8.0 | \$1,091.56 | 7.0 |
| ETHICS/CAMPAIGN DISCLOSURE | \$129.48 | 0.5 | \$434.75 | 2.5 | \$250.63 | 1.4 |
| GENERAL SERVICES | * | * | * | * | * | * |
| GOVERNOR'S OFFICE | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| HUMAN RIGHTS | \$9,021.03 | 54.5 | \$5,110.88 | 34.2 | \$4,968.95 | 33.0 |
| HUMAN SERVICES | \$4,590,570.34 | 22,357.6 | \$3,362,103.83 | 24,985.9 | \$1,354,082.36 | 9,682.5 |
| INFORMATION TECHNOLOGY | * | * | * | * | * | * |
| INSPECTIONS AND APPEALS | \$7,003.78 | 28.1 | \$25,737.56 | 130.2 | \$19,800.61 | 102.0 |
| IOWA COMMUNICATONS NETWORK | \$7,839.66 | 29.8 | \$28,078.46 | 126.6 | \$27,440.70 | 119.4 |
| IOWA PUBLIC TELEVISION | \$100,028.10 | 407.3 | \$61,823.32 | 376.1 | \$44,053.79 | 260.4 |
| JUSTICE | \$60.84 | 0.3 | \$21,576.41 | 144.8 | \$21,180.62 | 142.7 |
| LAW ENFORCEMENT ACADEMY | \$3,331.61 | 19.3 | \$7,070.70 | 50.7 | \$5,545.27 | 38.8 |
| MANAGEMENT | \$0.00 | 0.0 | \$843.84 | 6.0 | \$843.84 | 6.1 |
| NATURAL RESOURCES | \$44,430.72 | 221.8 | \$922,958.05 | 5,235.7 | \$740,287.02 | 4,190.4 |
| PAROLE BOARD | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| PERSONNEL | * | * | * | * | * | * |
| IPERS** | \$36,792.96 | 136.2 | \$2,649.33 | 15.4 | \$2,219.47 | 13.1 |
| PUBLIC DEFENSE | \$205,959.86 | 983.7 | \$274,713.50 | 1,946.8 | \$147,987.04 | 1,044.4 |
| PUBLIC EMPLOYMENT RELATIONS | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| PUBLIC HEALTH | \$102,793.15 | 407.7 | \$102,890.87 | 530.5 | \$83,472.67 | 438.3 |
| PUBLIC SAFETY | \$162,925.77 | 694.5 | \$1,851,700.45 | 9,821.8 | \$841,221,12 | 4,597.6 |
| REVENUE** | \$11,473.27 | 54.9 | \$47,125.36 | 225.7 | \$39,990.03 | 211.0 |
| LOTTERY** | \$37,762.42 | 174.9 | \$29,251.04 | 182.9 | \$15,616.74 | 92.2 |
| SECRETARY OF STATE | \$1,128.48 | 5.0 | \$2,534.26 | 12.3 | \$2,529.38 | 11.9 |
| TRANSPORTATION | \$4,715,931.01 | 21,113.1 | \$2,990,671.13 | 29,929.8 | \$1,497,141.25 | 14,155.4 |
| TREASURER | \$12,995.37 | 84.4 | \$5,843.92 | 43.1 | \$4,562.36 | 32.7 |
| VETERAN AFFAIRS | \$728,468.22 | 3,332.3 | \$788,706.64 | 5,598.4 | \$239,399.02 | 1,461.1 |
| WORKFORCE DEVELOPMENT | \$160,398.60 | 642.3 | \$65,047.69 | 393.9 | \$56,148.06 | 343.9 |
| GRAND TOTALS | \$13,785,013.39 | 63,081.0 | \$13,856,985.93 | 100,644.2 | \$6,033,418.90 | 42,306.8 |

* Former individual departments, which now make up the Department of Administrative Services.
** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery)
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE \& lowa Department of Transportation - HRIS: TMohning.

## Salary Increases of Executive Branch Employees

|  | Contract Covered |  |  |  |  | Non-Contract |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year | Steps | Across-theBoard |  | Steps |  | Across-theBoard | Merit Steps |  |
| 1982 | 7 TO 6 | 8.0\% | (a) | None |  | 8.0\% | None |  |
| 1983 | 6 | 8.0\% |  | None |  | 8.0\% | None |  |
| 1984 | 6 | 0.0\% |  | None |  | 0.0\% | None |  |
| 1985 | 6 | 4.0\% |  | + Step |  | 4.0\% | + Merit Step |  |
| 1986 | 6 | 1.0\% |  | + Step |  | 1.0\% | + Merit Step |  |
| 1987 | 6 | 1.0\% |  | + Step |  | 1.0\% | + Merit Step |  |
| 1988 | 6 | 2.0\% |  | + Step |  | 2.0\% | + Merit Step |  |
| 1989 | 6 | 4.0\% |  | + Step |  | 4.0\% | + Merit Step |  |
| 1990 | 6 | 3.5\% |  | + Step |  | 3.5\% | + Merit Step |  |
| 1991 | 6 | 5.0\% |  | + Step |  | 5.0\% | + Merit Step |  |
| 1992 | 6 | 5.0\% | (c) | + Step |  | 0.0\% | None |  |
| 1993 | 6 | 4.0\% |  | + Step | (b) | 7.5\% | + Merit Step |  |
| 1994 | 6 | PLUS $\mathbf{\$ 6 5 0}$ |  | + Step |  | PLUS \$650 | + Merit Step |  |
| 1995 | 6 | 4.0\% | (d) | + Step |  | 4.0\% | + Merit Step | (d) |
| 1996 | 6 | 3.0\% |  | + Step |  | 3.0\% | + Merit Step |  |
| 1997 | 6 | 2.5\% |  | + Step | (e) | 2.5\% | + Merit Step | (e) |
| 1998 | 6 | 3.0\% |  | + Step |  | 3.0\% | + Merit Step |  |
| 1999 | 6 | 3.0\% |  | + Step |  | 3.0\% | + Merit Step |  |
| 2000 | 6 TO 7 | 0.0\% | (f) | + Step |  | 3.0\% | + Merit Step |  |
| 2001 | 7 TO 8 | 2.6\% | (g) | + Step |  | 3.0\% | + Merit Step |  |
| 2002 | 8 | 3.0\% |  | + Step |  | 3.0\% | + Merit Step | (h) |
| 2003 | Min/Max (i) | 3.0\% | (j) | + 4.0\% |  | 3.0\% | + Merit Step |  |
| 2004 | Min/Max | 2.0\% |  | + 4.5\% |  | 2.0\% | + Merit Step |  |

(a) Includes both Across-the-Board and Step increases.
(b) Contractual employees received a $\$ 400$ bonus in December 1992.
(c) 3.0\% effective July 1, 1991 and 2.0\% effective January 1, 1992.
(d) $2.0 \%$ effective July 1, 1994 and $2.0 \%$ effective January 1, 1994.
(e) A one-time $\$ 300$ payment for full-time employees at the top step was provided in December 1996. Part-time employees at the top step received a one-time $\$ 150$ payment.
(f) Increased the number of steps but retained the minimums and maximums. The increased step was equivalent to a $3.0 \%$ ATB.
(g) The maximum was increased on average by $3.2 \%$ due to the $8^{\text {th }}$ step.
(h) Non-Contract Pay plan merged to 000 and ranges matched to AFSCME 014 Pay Plan.
(i) All AFSCME plans merged into 014 and maximums were increased by $4.0 \%$.
(j) FY03 increase was effective November 1, 2002.

NOTE: The first session of the $74^{\text {th }}$ General Assembly passed salary adjustment legislation (SF 548) for Fiscal Year 1992 fully funding the arbitrated agreements for contract employees and providing a $2.0 \%$ Across-the-Board increase for non-contract employees. The Governor item vetoed the increase and was taken to court by the unions. The Iowa Supreme Court found in favor of the unions. The second session of the $74^{\text {th }}$ General Assembly passed salary adjustment legislation (SF 2393) which fully funded the arbitrated agreements for contract employees and Provided Back Pay For Fiscal Year 1992. Non-Contract Employees Received No Back Pay, But Were Given 7.5\% Increases For Fiscal Year 1992.

## Equal Employment Opportunity

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

The State of Iowa is committed to equal employment opportunity and ensuring that the State's employment practices are nondiscriminatory. As shown by the figures below, the State's workforce percentages for females are greater than lowa's available labor force based on 2000 U.S. Census information. However, as a result of the new census data, the statewide labor force for Minorities now exceeds the State's workforce. Based on the increase in the number of racial/ethnic minorities in the state over the last decade, the State is instituting initiatives to fully utilize the labor force diversity. This section shows that:

Executive Branch full-time female employees now make up 49.6\% of the workforce compared to 49.1\% in Fiscal Year 1995.

Executive Branch full-time racial/ethnic minority employees now make up $5.1 \%$ of the workforce compared to 5.3\% in Fiscal Year 1995.

Executive Branch full-time employees with disabilities now make up 7.0\% of the workforce compared to 5.1\% in Fiscal Year 1996.

- Thirty-one percent of all full-time Executive Branch male employees are assigned to EEO4 Category 2 (Professionals)*.
- Thirty-seven percent of all full-time Executive Branch female employees are assigned to EEO-4 Category 2 (Professionals)*.
- Thirty-four percent of all full-time Executive Branch non-minority employees are assigned to EEO-4 Category 2 (Professionals)*.

Forty percent of all full-time Executive Branch minority employees are assigned to EEO-4 Category 2 (Professionals)*.

[^2]
## Executive Branch Workforce in Comparison to lowa's Labor Force

 RACIAL/ETHNIC MINORITIES

FEMALES


Note: Labor force numbers reflect the 2000 U.S. Census data, specific to lowa.

Source: Iowa Department of Administrative Services, HRE - Affirmative Action Year End Report.

## Executive Branch Full-Time Employees by Gender by Department

| DEPARTMENT | FY97 <br> Male | FY97 <br> Female | FY98 Male | FY98 Female | FY99 Male | FY99 Female | FY00 Male | FY00 <br> Female |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | * | * | * | * | * | * | * | * |
| AGRICULTURE | 228 | 200 | 228 | 197 | 223 | 201 | 233 | 207 |
| AUDITOR | 45 | 77 | 50 | 70 | 49 | 76 | 47 | 81 |
| BLIND | 36 | 56 | 35 | 56 | 34 | 56 | 39 | 60 |
| CIVIL RIGHTS | 15 | 14 | 14 | 14 | 16 | 19 | 14 | 18 |
| COLLEGE AID | 14 | 23 | 12 | 20 | 12 | 23 | 10 | 25 |
| COMMERCE | 169 | 153 | 167 | 148 | 169 | 150 | 170 | 146 |
| CORRECTIONS | 1,660 | 663 | 1,865 | 740 | 1,977 | 838 | 2,133 | 936 |
| CULTURAL AFFAIRS | 29 | 45 | 36 | 47 | 40 | 48 | 40 | 45 |
| ECONOMIC DEVELOPMENT | 60 | 74 | 58 | 79 | 57 | 86 | 71 | 114 |
| EDUCATION | 215 | 373 | 206 | 384 | 210 | 390 | 195 | 396 |
| ELDER AFFAIRS | 6 | 22 | 4 | 21 | 3 | 24 | 3 | 23 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 8 | 1 | 7 | 1 | 7 | 1 | 7 |
| GENERAL SERVICES | 175 | 136 | 130 | 72 | 133 | 79 | 130 | 82 |
| GOVERNOR'S OFFICE | 13 | 29 | 10 | 26 | 15 | 26 | 18 | 29 |
| HUMAN RIGHTS | 16 | 28 | 17 | 26 | 17 | 30 | 17 | 31 |
| HUMAN SERVICES | 1,418 | 3,758 | 1,423 | 3,749 | 1,455 | 3,865 | 1,475 | 3,953 |
| INFORMATION TECHNOLOGY | * | * | 73 | 64 | 75 | 62 | 81 | 63 |
| INSPECTIONS AND APPEALS | 166 | 258 | 174 | 263 | 175 | 274 | 178 | 290 |
| IOWA COMMUNICATIONS NTWRK | 27 | 17 | 39 | 31 | 48 | 40 | 49 | 44 |
| IOWA PUBLIC TELEVISION | 76 | 48 | 77 | 52 | 82 | 57 | 80 | 55 |
| JUSTICE | 80 | 114 | 80 | 117 | 83 | 121 | 87 | 121 |
| LAW ENFORCEMENT ACADEMY | 16 | 11 | 17 | 9 | 18 | 13 | 17 | 12 |
| MANAGEMENT | 21 | 11 | 18 | 13 | 15 | 12 | 18 | 13 |
| NATURAL RESOURCES | 615 | 176 | 625 | 172 | 620 | 183 | 635 | 201 |
| PAROLE | 4 | 5 | 5 | 6 | 4 | 6 | 5 | 7 |
| PERSONNEL | 41 | 92 | 50 | 94 | 51 | 93 | 61 | 98 |
| IPERS | ** | ** | ** | ** | ** | ** | ** | ** |
| PUBLIC DEFENSE | 177 | 45 | 175 | 48 | 202 | 63 | 209 | 67 |
| PUBLIC EMPLOYMENT RELATIONS | 5 | 7 | 5 | 7 | 5 | 7 | 6 | 6 |
| PUBLIC HEALTH | 88 | 190 | 92 | 217 | 99 | 230 | 102 | 244 |
| PUBLIC SAFETY | 695 | 191 | 699 | 192 | 712 | 204 | 733 | 210 |
| REVENUE** | 279 | 313 | 273 | 299 | 268 | 299 | 270 | 296 |
| LOTTERY | ** | ** | ** | ** | ** | ** | ** | ** |
| SECRETARY OF STATE | 11 | 25 | 10 | 30 | 10 | 28 | 11 | 29 |
| TRANSPORTATION | 2,638 | 806 | 2,607 | 819 | 2,707 | 855 | 2,676 | 893 |
| TREASURER | 9 | 14 | 9 | 11 | 8 | 12 | 7 | 14 |
| VETERAN'S AFFAIRS | 112 | 607 | 111 | 599 | 117 | 580 | 127 | 635 |
| WORKFORCE DEVELOPMENT | 365 | 527 | 345 | 519 | 342 | 508 | 330 | 517 |
| GRAND TOTAL | 9,524 | 9,116 | 9,740 | 9,218 | 10,052 | 9,565 | 10,278 | 9,968 |

* Department not in existence at the time.
** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
*** Former individual departments, which now make up the Department of Administrative Services.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

Executive Branch Full-Time Employees by Gender, by Department (cont.)

| DEPARTMENT | FY01 Male | FY01 <br> Female | FY02 Male | FY02 Female | FY03 Male | FY03 Female | FY04 Male | FY04 Female |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | * | * | * | * | * | * | 216 | 150 |
| AGRICULTURE | 230 | 202 | 196 | 185 | 197 | 188 | 196 | 185 |
| AUDITOR | 52 | 65 | 44 | 57 | 49 | 54 | 44 | 56 |
| BLIND | 39 | 61 | 37 | 58 | 40 | 60 | 41 | 61 |
| CIVIL RIGHTS | 15 | 21 | 15 | 20 | 11 | 17 | 11 | 16 |
| COLLEGE AID | 12 | 23 | 13 | 23 | 13 | 24 | 13 | 23 |
| COMMERCE | 166 | 148 | 155 | 138 | 133 | 130 | 166 | 142 |
| CORRECTIONS | 2,130 | 944 | 2,006 | 857 | 2,093 | 884 | 2,069 | 870 |
| CULTURAL AFFAIRS | 36 | 47 | 33 | 37 | 29 | 34 | 28 | 37 |
| ECONOMIC DEVELOPMENT | 74 | 116 | 70 | 131 | 76 | 131 | 82 | 134 |
| EDUCATION | 193 | 420 | 189 | 423 | 188 | 411 | 194 | 415 |
| ELDER AFFAIRS | 6 | 25 | 9 | 20 | 9 | 20 | 8 | 16 |
| ETHICSICAMPAIGN DISCLOSURE | 1 | 7 | 1 | 4 | 1 | 5 | 1 | 5 |
| GENERAL SERVICES | 134 | 72 | 114 | 60 | 105 | 57 | *** | *** |
| GOVERNOR'S OFFICE | 18 | 29 | 19 | 25 | 14 | 25 | 13 | 27 |
| HUM AN RIGHTS | 20 | 32 | 20 | 31 | 19 | 32 | 22 | 32 |
| HUMAN SERVICES | 1,473 | 4,004 | 1,412 | 3,724 | 1,384 | 3,654 | 1,394 | 3,752 |
| INFORMATION TECHNOLOGY | 78 | 58 | 66 | 47 | 69 | 47 | *** | *** |
| INSPECTIONS AND APPEALS | 181 | 300 | 173 | 283 | 169 | 290 | 178 | 296 |
| IOWA COMMUNICATIONS NTWRK | 56 | 43 | 55 | 42 | 56 | 39 | 58 | 38 |
| IOWA PUBLIC TELEVISION | 80 | 49 | 73 | 50 | 66 | 46 | 69 | 47 |
| JUSTICE | 91 | 127 | 85 | 125 | 98 | 128 | 85 | 122 |
| LAW ENFORCEMENT ACADEMY | 18 | 13 | 17 | 13 | 15 | 12 | 15 | 12 |
| MANAGEMENT | 17 | 13 | 15 | 12 | 15 | 12 | 16 | 12 |
| NATURAL RESOURCES | 662 | 202 | 653 | 200 | 668 | 212 | 660 | 238 |
| PAROLE | 5 | 7 | 4 | 7 | 4 | 6 | 4 | 7 |
| PERSONNEL | 58 | 101 | 56 | 92 | 59 | 92 | *** | *** |
| IPERS | ** | ** | ** | ** | ** | ** | 33 | 53 |
| PUBLIC DEFENSE | 224 | 70 | 233 | 73 | 253 | 74 | 279 | 87 |
| PUBLIC EMPLOYMENT RELATIONS | 6 | 6 | 4 | 5 | 5 | 5 | 5 | 5 |
| PUBLIC HEALTH | 113 | 260 | 108 | 264 | 105 | 292 | 104 | 284 |
| PUBLIC SAFETY | 741 | 205 | 698 | 200 | 669 | 192 | 642 | 196 |
| REVENUE** | 265 | 295 | 231 | 260 | 225 | 248 | 155 | 204 |
| LOTTERY | ** | ** | ** | ** | ** | ** | 66 | 42 |
| SECRETARY OF STATE | 12 | 29 | 7 | 23 | 7 | 27 | 8 | 27 |
| TRANSPORTATION | 2,655 | 878 | 2,346 | 793 | 2,379 | 784 | 2,374 | 782 |
| TREASURER | 6 | 15 | 7 | 17 | 5 | 16 | 7 | 17 |
| VETERAN'S AFFAIRS | 129 | 625 | 130 | 603 | 131 | 605 | 141 | 628 |
| WORKFORCE DEVELOPMENT | 322 | 529 | 272 | 485 | 271 | 494 | 275 | 508 |
| GRAND TOTAL | 10,318 | 10,041 | 9,566 | 9,387 | 9,630 | 9,347 | 9,672 | 9,526 |

* Department not in existence at the time.
** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
*** Former individual departments, which now make up the Department of Administrative Services.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Full-Time Employees by Gender by EEO-4 Category, Fiscal Year 2004

|  | Category 1 <br> Official 1 <br> Administrator | Category 2 <br> Professional | Category 3 <br> Technician | Category 4 <br> Protective <br> Service |
| :--- | ---: | ---: | ---: | ---: |
| Males | $\mathbf{6 2 8}$ | $\mathbf{3 , 0 1 0}$ | $\mathbf{8 7 7}$ | $\mathbf{2 , 4 7 0}$ |
| \%Chg from FY '03 | $5.2 \%$ | $2.0 \%$ | $-0.9 \%$ | $-1.7 \%$ |
| Females | $\mathbf{4 6 8}$ | $\mathbf{3 , 5 5 5}$ | $\mathbf{1 , 2 6 6}$ | $\mathbf{4 3 2}$ |
| \%Chg from FY ${ }^{\prime} 03$ | $4.5 \%$ | $3.0 \%$ | $2.8 \%$ | $-2.9 \%$ |
| Totals | $\mathbf{1 , 0 9 6}$ | $\mathbf{6 , 5 6 5}$ | $\mathbf{2 , 1 4 3}$ | $\mathbf{2 , 9 0 2}$ |
| \%Chg from FY ${ }^{\prime} 03$ | $4.9 \%$ | $2.6 \%$ | $1.3 \%$ | $-1.9 \%$ |


|  | Category 5 <br> Paraprofessional | Category 6 <br> Administrative <br> Support | Category 7 <br> Skilled Craft | Category 8 <br> Service <br> Maintenance |
| :--- | ---: | ---: | ---: | ---: |
| Males | $\mathbf{4 4 8}$ | $\mathbf{1 6 7}$ | $\mathbf{1 , 6 0 4}$ | $\mathbf{4 6 3}$ |
| \%Chg from FY ' 03 | $-2.8 \%$ | $3.1 \%$ | $-0.2 \%$ | $2.9 \%$ |
| Females | 1,389 | $\mathbf{2 , 0 1 8}$ | $\mathbf{5 8}$ | $\mathbf{3 3 9}$ |
| \%Chg from FY ${ }^{\prime} 03$ | $2.3 \%$ | $0.4 \%$ | $1.8 \%$ | $-2.6 \%$ |
| Totals | 1,837 | $\mathbf{2 , 1 8 5}$ | $\mathbf{1 , 6 6 2}$ | $\mathbf{8 0 2}$ |
| \%Chg from FY ${ }^{\prime} 03$ | $1.0 \%$ | $0.6 \%$ | $-0.2 \%$ | $0.5 \%$ |

EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full-time employees
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: lowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Full-Time Employees by Gender by EEO-4 Category, Fiscal Year 2004

## Males (Total=9,667)



## Females (Total=9,525)



EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full -time employees.
NOTE: Percentages are rounded and may not equal 100\%.-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Full-Time Minority Employees by Department

| Department | $\left\|\begin{array}{c} \text { FY } 97 \\ \text { Total } \\ \text { Employees } \end{array}\right\|$ |  | FY 97 Minority Employee Percentage | $\left\|\begin{array}{c} \mathrm{FY} 98 \\ \text { Total } \\ \text { Employees } \end{array}\right\|$ | FY 98 Total Minority Employees | FY 98 Minority Employee Percentage | $\left\|\begin{array}{c} \text { FY } 99 \\ \text { Total } \\ \text { Employees } \end{array}\right\|$ | FY 99 <br> Total <br> Minority <br> Employees | FY 99 Minority Employee Percentage | $\left\lvert\, \begin{gathered} \text { FY } 00 \\ \text { Total } \\ \text { Employees } \end{gathered}\right.$ | $\left\|\begin{array}{c} \text { FY } 00 \\ \text { Total } \\ \text { Minority } \end{array}\right\|$ <br> Employees | FY 00 Minority Employee Percentage |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | * | * | * | * | * | * | * | * | * | * | * | * |
| AGRICULTURE | 428 | 12 | 2.80\% | 425 | 10 | 2.35\% | 424 | 9 | 2.12\% | 440 | 8 | 1.82\% |
| AUDITOR | 122 | 2 | 1.64\% | 120 | 1 | 0.83\% | 125 | 2 | 1.60\% | 128 | 0 | 0.00\% |
| BLIND | 92 | 5 | 5.43\% | 91 | 5 | 5.49\% | 90 | 5 | 5.56\% | 99 | 5 | 5.05\% |
| CIVIL RIGHTS | 29 | 10 | 34.48\% | 28 | 10 | 35.71\% | 35 | 12 | 34.29\% | 32 | 14 | 43.75\% |
| COLLEGE AID | 37 | 1 | 2.70\% | 32 | 0 | 0.00\% | 35 | 1 | 2.86\% | 35 | 1 | 2.86\% |
| COMMERCE | 322 | 18 | 5.59\% | 315 | 17 | 5.40\% | 319 | 16 | 5.02\% | 316 | 14 | 4.43\% |
| CORRECTIONS | 2,323 | 132 | 5.68\% | 2,605 | 136 | 5.22\% | 2,815 | 138 | 4.90\% | 3,069 | 151 | 4.92\% |
| CULTURAL AFFAIRS | 74 | 3 | 4.05\% | 83 | 3 | 3.61\% | 88 | 3 | 3.41\% | 85 | 3 | 3.53\% |
| ECONOMIC DEVELOPMENT | 134 | 5 | 3.73\% | 137 | 8 | 5.84\% | 143 | 8 | 5.59\% | 185 | 8 | 4.32\% |
| education | 588 | 36 | 6.12\% | 590 | 34 | 5.76\% | 600 | 34 | 5.67\% | 591 | 40 | 6.77\% |
| ELDER AFFAIRS | 28 | 3 | 10.71\% | 25 | 3 | 12.00\% | 27 | 2 | 7.41\% | 26 | 2 | 7.69\% |
| ETHICSICAMPAIGN DISCLOSURE | 8 | 0 | 0.00\% | 8 | 0 | 0.00\% | 8 | 0 | 0.00\% | 8 | 0 | 0.00\% |
| GENERAL SERVICES | 311 | 39 | 12.54\% | 202 | 30 | 14.85\% | 212 | 30 | 14.15\% | 212 | 32 | 15.09\% |
| GOVERNOR'S OFFICE | 42 | 2 | 4.76\% | 36 | 1 | 2.78\% | 41 | 3 | 7.32\% | 47 | 6 | 12.77\% |
| HUMAN RIGHTS | 44 | 5 | 11.36\% | 43 | 4 | 9.30\% | 47 | 5 | 10.64\% | 48 | 5 | 10.42\% |
| HUMAN SERVICES | 5,176 | 261 | 5.04\% | 5,172 | 244 | 4.72\% | 5,320 | 238 | 4.47\% | 5,428 | 238 | 4.38\% |
| INFORMATION TECHNOLOGY | * | * | * | 137 | 9 | 6.57\% | 137 | 8 | 5.84\% | 144 | 12 | 8.33\% |
| INSPECTIONS AND APPEALS | 424 | 26 | 6.13\% | 437 | 26 | 5.95\% | 449 | 24 | 5.35\% | 468 | 28 | 5.98\% |
| IOWA COMMUNICATIONS NTWRK | 44 | 1 | 2.27\% | 70 | 2 | 2.86\% | 88 | 3 | 3.41\% | 93 | 5 | 5.38\% |
| Iowa Public television | 124 | 7 | 5.65\% | 129 | 6 | 4.65\% | 139 | 4 | 2.88\% | 135 | 3 | 2.22\% |
| JUSTICE | 194 | 5 | 2.58\% | 197 | 5 | 2.54\% | 204 | 5 | 2.45\% | 208 | 4 | 1.92\% |
| LAW ENFORCEMENT ACADEMY | 27 | 1 | 3.70\% | 26 | 0 | 0.00\% | 31 | 0 | 0.00\% | 29 | 0 | 0.00\% |
| Manacement | 32 | 1 | 3.13\% | 31 | 2 | 6.45\% | 27 | 1 | 3.70\% | 31 | 1 | 3.23\% |
| NATURAL RESOURCES | 791 | 43 | 5.44\% | 797 | 42 | 5.27\% | 803 | 43 | 5.35\% | 836 | 42 | 5.02\% |
| PAROLE | 9 | 0 | 0.00\% | 11 | 0 | 0.00\% | 10 | 0 | 0.00\% | 12 | 2 | 16.67\% |
| PERSONNEL | 133 | 12 | 9.02\% | 144 | 13 | 9.03\% | 144 | 12 | 8.33\% | 159 | 11 | 6.92\% |
| PERS** | * | * | * | * | * | * | * | * | * | * | * | * |
| PUBLIC DEFENSE | 222 | 7 | 3.15\% | 223 | 9 | 4.04\% | 265 | 11 | 4.15\% | 276 | 10 | 3.62\% |
| PUBLIC EMPLOYMENT RELATIONS | 12 | 0 | 0.00\% | 12 | 0 | 0.00\% | 12 | 0 | 0.00\% | 12 | 0 | 0.00\% |
| PUBLIC HEALTH | 278 | 18 | 6.47\% | 309 | 17 | 5.50\% | 329 | 16 | 4.86\% | 346 | 16 | 4.62\% |
| PUBLIC SAFETY | 886 | 24 | 2.71\% | 891 | 25 | 2.81\% | 916 | 26 | 2.84\% | 943 | 30 | 3.18\% |
| REVENUE** | 592 | 34 | 5.74\% | 572 | 35 | 6.12\% | 567 | 36 | 6.35\% | 566 | 34 | 6.01\% |
| Lottery** | * | * | * | * | * | * | * | * | * | * | * | * |
| SECRETARY OF STATE | 36 | 2 | 5.56\% | 40 | 3 | 7.50\% | 38 | 3 | 7.89\% | 40 | 3 | 7.50\% |
| TRANSPORTATION | 3,444 | 165 | 4.79\% | 3,426 | 161 | 4.70\% | 3,562 | 157 | 4.41\% | 3,569 | 157 | 4.40\% |
| TREASURER | 23 | 1 | 4.35\% | 20 | 1 | 5.00\% | 20 | 0 | 0.00\% | 21 | 0 | 0.00\% |
| VETERANS AFFAIRS | 719 | 17 | 2.36\% | 710 | 17 | 2.39\% | 697 | 19 | 2.73\% | 762 | 27 | 3.54\% |
| WORKFORCE DEVELOPMENT | 892 | 101 | 11.32\% | 864 | 95 | 11.00\% | 850 | 96 | 11.29\% | 847 | 102 | 12.04\% |
| GRand totals | 18,640 | 999 | 5.36\% | 18,958 | 974 | 5.14\% | 19,617 | 970 | 4.94\% | 20,246 | 1,014 | 5.01\% |

* Department not in existence at the time.
** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
*** Former individual departments, which now make up the Department of Administrative Services.
NOTE: Minority Status based on self-report during orientation of new employees. If Minority Status undeclared than record treated as a non-minority.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

Executive Branch Full-Time Minority Employees by Department (cont.)

| Department | $\left\lvert\, \begin{gathered} \text { FY } 01 \\ \text { Total } \\ \text { Employees } \end{gathered}\right.$ |  | FY 01 Minority Employee Percentage | $\left\|\begin{array}{c} \text { FY } 02 \\ \text { Total } \\ \text { Employees } \end{array}\right\|$ | FY 02 Total Minority Employees | FY 02 Minority Employee Percentage | $\left\|\begin{array}{c} \text { FY } 03 \\ \text { Total } \\ \text { Employees } \end{array}\right\|$ |  | FY 03 Minority Employee Percentage | $\left\|\begin{array}{c} \text { FY } 04 \\ \text { Total } \\ \text { Employees } \end{array}\right\|$ |  | FY 04 Minority Employee Percentage |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | * | * | * | * | * | * | * | * | * | 366 | 34 | 9.29\% |
| AARICULTURE | 432 | 9 | 2.08\% | 381 | 5 | 1.31\% | 385 | 5 | 1.30\% | 381 | 5 | 1.31\% |
| AUDITOR | 117 | 0 | 0.00\% | 101 | 0 | 0.00\% | 103 | 0 | 0.00\% | 100 | 0 | 0.00\% |
| BLIND | 100 | 4 | 4.00\% | 95 | 4 | 4.21\% | 100 | 5 | 5.00\% | 102 | 5 | 4.90\% |
| CIVIL RIGHTS | 36 | 16 | 44.44\% | 35 | 16 | 45.71\% | 28 | 11 | 39.29\% | 27 | 10 | 37.04\% |
| COLLEGE AID | 35 | 2 | 5.71\% | 36 | 2 | 5.56\% | 37 | 2 | 5.41\% | 36 | 1 | 2.78\% |
| COMMERCE | 314 | 15 | 4.78\% | 293 | 13 | 4.44\% | 287 | 13 | 4.53\% | 308 | 13 | 4.22\% |
| CORRECTIONS | 3,074 | 147 | 4.78\% | 2,863 | 138 | 4.82\% | 2,977 | 146 | 4.90\% | 2,939 | 146 | 4.97\% |
| CULTURAL AFFAIRS | 83 | 3 | 3.61\% | 70 | 3 | 4.29\% | 63 | 1 | 1.59\% | 65 | 1 | 1.54\% |
| ECONOMIC DEVELOPMENT | 190 | 11 | 5.79\% | 201 | 10 | 4.98\% | 207 | 11 | 5.31\% | 216 | 11 | 5.09\% |
| Education | 613 | 44 | 7.18\% | 612 | 41 | 6.70\% | 599 | 38 | 6.34\% | 609 | 38 | 6.24\% |
| ELDER AFFAIRS | 31 | 2 | 6.45\% | 29 | 1 | 3.45\% | 29 | 1 | 3.45\% | 24 | 1 | 4.17\% |
| ETHICSICAMPAIGN DISCLOSURE | 8 | 0 | 0.00\% | 5 | 0 | 0.00\% | 6 | 0 | 0.00\% | 6 | 0 | 0.00\% |
| GENERAL SERVICES | 206 | 33 | 16.02\% | 174 | 25 | 14.37\% | 162 | 23 | 14.20\% | *** | *** | *** |
| GOVERNOR'S OFFICE | 47 | 5 | 10.64\% | 44 | 4 | 9.09\% | 39 | 4 | 10.26\% | 40 | 4 | 10.00\% |
| HUMAN RIGHTS | 52 | 5 | 9.62\% | 51 | 4 | 7.84\% | 51 | 4 | 7.84\% | 54 | 6 | 11.11\% |
| HUMAN SERVICES | 5,477 | 236 | 4.31\% | 5,136 | 227 | 4.42\% | 5,038 | 230 | 4.57\% | 5,146 | 233 | 4.53\% |
| INFORMATION TECHNOLOGY | 136 | 10 | 7.35\% | 113 | 5 | 4.42\% | 116 | 7 | 6.03\% | *** | *** | *** |
| INSPECTIONS AND APPEALS | 481 | 25 | 5.20\% | 456 | 24 | 5.26\% | 459 | 27 | 5.88\% | 474 | 23 | 4.85\% |
| IOWA COMMUNICATIONS NTWRK | 99 | 4 | 4.04\% | 97 | 6 | 6.19\% | 95 | 6 | 6.32\% | 96 | 6 | 6.25\% |
| Iowa Public television | 129 | 3 | 2.33\% | 123 | 3 | 2.44\% | 112 | 2 | 1.79\% | 116 | 2 | 1.72\% |
| JUSTICE | 218 | 4 | 1.83\% | 210 | 3 | 1.43\% | 202 | 3 | 1.49\% | 207 | 4 | 1.93\% |
| LAW ENFORCEMENT ACADEMY | 31 | 0 | 0.00\% | 30 | 0 | 0.00\% | 27 | 0 | 0.00\% | 27 | 0 | 0.00\% |
| management | 30 | 1 | 3.33\% | 27 | 1 | 3.70\% | 27 | 1 | 3.70\% | 28 | 1 | 3.57\% |
| NATURAL RESOURCES | 864 | 43 | 4.98\% | 853 | 47 | 5.51\% | 880 | 46 | 5.23\% | 898 | 44 | 4.90\% |
| PAROLE | 12 | 2 | 16.67\% | 11 | 2 | 18.18\% | 10 | 2 | 20.00\% | 11 | 2 | 18.18\% |
| PERSONNEL | 159 | 11 | 6.92\% | 148 | 10 | 6.76\% | 151 | 9 | 5.96\% | *** | *** | *** |
| PERS** | * | * | * | * | * | * | * | * | * | 86 | 5 | 5.81\% |
| PUBLIC DEFENSE | 294 | 12 | 4.08\% | 306 | 13 | 4.25\% | 327 | 17 | 5.20\% | 366 | 18 | 4.92\% |
| PUBLIC Employment relations | 12 | 0 | 0.00\% | 9 | 0 | 0.00\% | 10 | 0 | 0.00\% | 10 | 0 | 0.00\% |
| PUBLIC HEALTH | 373 | 20 | 5.36\% | 372 | 26 | 6.99\% | 397 | 26 | 6.55\% | 388 | 24 | 6.19\% |
| PUBLIC SAFETY | 946 | 28 | 2.96\% | 898 | 28 | 3.12\% | 861 | 30 | 3.48\% | 838 | 29 | 3.46\% |
| REVENUE** | 560 | 36 | 6.43\% | 491 | 28 | 5.70\% | 473 | 26 | 5.50\% | 359 | 21 | 5.85\% |
| LOTtery ${ }^{\text {an* }}$ | * | * | * | * | * | * | * | * | * | 108 | 5 | 4.63\% |
| SECRETARY OF STATE | 41 | 4 | 9.76\% | 30 | 2 | 6.67\% | 34 | 3 | 8.82\% | 35 | 3 | 8.57\% |
| TRANSPORTATION | 3,533 | 153 | 4.33\% | 3,139 | 145 | 4.62\% | 3,163 | 147 | 4.65\% | 3,156 | 145 | 4.59\% |
| TREASURER | 21 | 0 | 0.00\% | 24 | 0 | 0.00\% | 21 | 0 | 0.00\% | 24 | 0 | 0.00\% |
| VETERANS AFFAIRS | 754 | 26 | 3.45\% | 733 | 24 | 3.27\% | 736 | 27 | 3.67\% | 769 | 30 | 3.90\% |
| WORKFORCE DEVELOPMENT | 851 | 108 | 12.69\% | 757 | 97 | 12.81\% | 765 | 105 | 13.73\% | 783 | 106 | 13.54\% |
| CRAND TOTALS | 20,359 | 1,022 | 5.02\% | 18,953 | 957 | 5.05\% | 18,977 | 978 | 5.15\% | 19,198 | 976 | 5.08\% |

* Department not in existence at the time.
** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
*** Former individual departments, which now make up the Department of Administrative Services.
NOTE: Minority Status based on self-report during orientation of new employees. If Minority Status Undeclared, record treated as a non-minority.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Full-Time Minority Employees by EEO-4 Category, Fiscal Year 2004

|  | Category 1 <br> Official <br> Administrator | Category 2 <br> Professional | Category 3 <br> Technician | Category 4 <br> Protective Service |
| :---: | ---: | ---: | ---: | ---: |
| Non-Minority | $\mathbf{1 , 0 4 9}$ | $\mathbf{6 , 0 6 2}$ | $\mathbf{2 , 0 2 8}$ | $\mathbf{2 , 7 5 3}$ |
| \% Chg from FY '03 | $5.2 \%$ | $2.4 \%$ | $1.2 \%$ | $-1.9 \%$ |
| Minority | 3. |  |  |  |
| \% Chg from FY '03 | $\mathbf{3 3}$ | $\mathbf{3 9 0}$ | $\mathbf{9 6}$ | $\mathbf{1 3 8}$ |
| Declined to Respond | $-2.9 \%$ | $5.7 \%$ | $1.1 \%$ | $-2.1 \%$ |
| Totals | $\mathbf{1 4}$ | $\mathbf{1 1 3}$ | $\mathbf{1 9}$ | $\mathbf{1 1}$ |
| \% Chg from FY '03 | $\mathbf{1 , 0 9 6}$ | $\mathbf{6 , 5 6 5}$ | $\mathbf{2 , 1 4 3}$ | $\mathbf{2 , 9 0 2}$ |


|  | Category 5 <br> Paraprofessional | Category 6 <br> Administrative | Category 7 Skilled <br> Craft | Category 8 <br> Service |
| :---: | ---: | ---: | ---: | ---: |
| Non-Minority | $\mathbf{1 , 7 4 8}$ | $\mathbf{2 , 0 2 7}$ | $\mathbf{1 , 5 8 6}$ | $\mathbf{7 5 2}$ |
| \% Chg from FY ${ }^{\prime} 03$ | $0.9 \%$ | $1.4 \%$ | $-0.1 \%$ | $1.8 \%$ |
| Minority | 67 | 137 | $\mathbf{7 0}$ | $\mathbf{4 5}$ |
| \% Chg from FY ${ }^{\circ} 03$ | $8.1 \%$ | $-9.3 \%$ | $-1.4 \%$ | $-18.2 \%$ |
| Declined to Respond | $\mathbf{2 2}$ | $\mathbf{2 1}$ | $\mathbf{6}$ | $\mathbf{5}$ |
| Totals | $\mathbf{1 , 8 3 7}$ | $\mathbf{2 , 1 8 5}$ | $\mathbf{1 , 6 6 2}$ | $\mathbf{8 0 2}$ |
| \% Chg from FY ${ }^{\prime} 03$ | $1.0 \%$ | $0.6 \%$ | $-0.2 \%$ | $0.5 \%$ |

EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full -time employees.

NOTE: Minority Status based on self-report during orientation of new employees.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Full-Time Minority Employees by EEO-4 Category, Fiscal Year 2004

Non-Minority (Total=18,005)


## Minority (Total=976)



Individuals who declined to respond were left out of these calculations.
EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: Percentages are rounded and may not equal 100\%.
NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full -time employees.
NOTE: Minority Status based on self-report during orientation of new employees.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Employees with Disabilities in the Executive Branch Workforce Compared to Iowa's Labor Force



## Executive Branch Full-Time Employees with Disabilities



NOTE: Disability status based on self-report during orientation of new employees. Reporting not required.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Leave



In this section, the reader will find types of leave summarized for the Executive Branch, not including Fair Authority, Community-Based Corrections or Regents employees. The following are points of summary for this section:

■ Executive Branch employees earned 427,561 days of vacation in Fiscal Year 2004, valued at $\$ 71,494,815$. Of this, employees took 407,843 days of vacation at a value of \$68,243,458.

- Executive Branch employees took 163,827 days of regular sick leave in Fiscal Year 2004, valued at $\$ 26,643,335$.


## Executive Branch Full-Time Employee Vacation Leave, Expenditures \& Usage, Fiscal Year 2004

| DEPARTMENT | Vacation Earned Value | Vacation Earned Days | Vacation Taken Expense | Vacation Taken Days |
| :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | \$1,625,812.67 | 7,942.0 | \$1,464,503.48 | 7,188.2 |
| AGRICULTURE | \$1,384,013.93 | 8,356.9 | \$1,353,465.71 | 8,217.2 |
| AUDITOR | \$445,131.48 | 2,073.2 | \$386,359.16 | 1,732.1 |
| BLIND | \$353,220.40 | 2,064.6 | \$315,100.44 | 1,994.0 |
| CIVIL RIGHTS | \$112,412.78 | 590.6 | \$104,253.62 | 575.2 |
| COLLEGE AID | \$132,205.39 | 781.0 | \$122,429.84 | 799.4 |
| COMMERCE | \$1,564,089.32 | 6,500.7 | \$1,534,756.38 | 6,553.4 |
| CORRECTIONS | \$9,464,434.69 | 57,119.7 | \$9,063,538.00 | 53,987.3 |
| CULTURAL AFFAIRS | \$246,885.11 | 1,360.7 | \$231,664.12 | 1,378.6 |
| ECONOMIC DEVELOPMENT | \$801,221.76 | 3,942.3 | \$731,633.41 | 3,563.6 |
| EDUCATION | \$2,548,961.34 | 12,740.0 | \$2,297,555.88 | 12,031.7 |
| ELDER AFFAIRS | \$96,269.33 | 483.6 | \$99,673.77 | 535.7 |
| ETHICS/CAMPAIGN DISCLOSURE | \$22,157.11 | 131.6 | \$21,802.90 | 134.9 |
| GENERAL SERVICES | * | * | * | * |
| GOVERNOR'S OFFICE | \$134,715.10 | 683.9 | \$120,598.50 | 600.0 |
| HUMAN RIGHTS | \$203,953.45 | 1,107.0 | \$177,674.45 | 1,008.4 |
| HUMAN SERVICES | \$17,571,440.72 | 110,258.3 | \$16,842,635.69 | 106,998.2 |
| INFORMATION TECHNOLOGY | * | * | * | * |
| INSPECTIONS AND APPEALS | \$2,170,128.88 | 10,095.8 | \$2,017,130.62 | 9,432.1 |
| IOWA COMMUNICATONS NETWORK | \$399,384.41 | 1,838.0 | \$366,355.26 | 1,701.6 |
| IOWA PUBLIC TELEVISION | \$486,860.62 | 2,496.8 | \$451,081.73 | 2,289.8 |
| JUSTICE | \$1,150,779.53 | 4,312.7 | \$1,158,912.73 | 4,325.5 |
| LAW ENFORCEMENT ACADEMY | \$111,697.26 | 598.9 | \$110,090.02 | 596.9 |
| MANAGEMENT | \$182,430.07 | 621.2 | \$182,663.68 | 626.3 |
| NATURAL RESOURCES | \$3,574,156.97 | 18,328.5 | \$3,297,643.55 | 16,908.1 |
| PAROLE BOARD | \$46,588.64 | 240.0 | \$50,098.29 | 258.8 |
| PERSONNEL | * | * | * | * |
| \|PERS** | \$354,652.02 | 1,705.4 | \$336,760.37 | 1,712.8 |
| PUBLIC DEFENSE | \$1,090,381.22 | 6,806.5 | \$1,005,656.52 | 6,122.8 |
| PUBLIC EMPLOYMENT RELATIONS | \$51,645.39 | 211.5 | \$48,385.37 | 200.0 |
| PUBLIC HEALTH | \$1,540,238.94 | 7,621.3 | \$1,431,837.02 | 6,980.6 |
| PUBLIC SAFETY | \$3,509,446.28 | 17,502.2 | \$3,297,297.01 | 16,475.8 |
| REVENUE** | \$1,663,907.17 | 8,415.7 | \$1,619,794.53 | 8,277.6 |
| LOTTERY** | \$449,179.62 | 2,406.9 | \$435,581.23 | 2,492.1 |
| SECRETARY OF STATE | \$117,339.97 | 681.2 | \$100,674.60 | 630.6 |
| TRANSPORTATION | \$12,305,321.60 | 94,294.9 | \$12,020,704.40 | 88,944.1 |
| TREASURER | \$86,697.91 | 411.3 | \$68,388.37 | 354.6 |
| VETERAN AFFAIRS | \$2,319,684.17 | 15,381.7 | \$2,307,291.37 | 15,146.8 |
| WORKFORCE DEVELOPMENT | \$3,177,369.65 | 17,454.4 | \$3,069,465.64 | 17,067.9 |
| GRAND TOTALS | \$71,494,814.90 | 427,561.0 | \$68,243,457.66 | 407,842.7 |

* Former individual departments, which now make up the Department of Administrative Services.
** Formerly part of other department and now are their own department (IPERS, Revenue and Lottery).
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE \& lowa Department of Transportation - HRIS: TMohning.

## Executive Branch Full-Time Sick Leave, Expenditures \& Usage, Fiscal Year 2004

| DEPARTMENT | Sick Leave Earned Value | Sick Leave Earned Days | Regular SIck Leave Taken Expense | Regular SIck Leave Taken Days | Converted Sick Leave Days | Converted <br> Sick Leave Expense |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | \$1,347,181.23 | 6,779.7 | \$574,505.02 | 3,228.5 | \$333,745.08 | 1,575.0 |
| AGRICULTURE | \$1,107,208.16 | 6,911.3 | \$472,807.17 | 3,050.8 | \$360,084.24 | 2,007.6 |
| AUDITOR | \$382,304.12 | 1,891.3 | \$96,372.68 | 508.3 | \$142,372.71 | 646.0 |
| BLIND | \$302,288.42 | 1,840.8 | \$145,592.40 | 934.4 | \$77,275.56 | 426.0 |
| CIVIL RIGHTS | \$75,955.83 | 416.2 | \$38,537.83 | 214.0 | \$16,767.88 | 80.0 |
| COLLEGE AID | \$110,783.15 | 677.2 | \$59,409.70 | 392.5 | \$35,440.32 | 195.0 |
| COMMERCE | \$1,222,138.50 | 5,325.2 | \$426,466.46 | 1,917.9 | \$428,403.36 | 1,723.5 |
| CORRECTIONS | \$8,413,081.05 | 52,232.1 | \$4,718,354.83 | 29,255.9 | \$1,087,883.82 | 5,927.0 |
| CULTURAL AFFAIRS | \$207,725.09 | 1,205.6 | \$69,508.63 | 420.4 | \$58,749.72 | 304.5 |
| ECONOMIC DEVELOPMENT | \$773,943.61 | 3,861.7 | \$299,750.40 | 1,607.2 | \$182,016.00 | 783.0 |
| EDUCATION | \$2,036,718.39 | 10,270.8 | \$975,020.59 | 5,387.8 | \$335,537.60 | 1,663.0 |
| ELDER AFFAIRS | \$87,775.43 | 457.4 | \$25,601.92 | 151.8 | \$18,189.36 | 81.5 |
| ETHICS/CAMPAIGN DISCLOSURE | \$18,229.28 | 109.2 | \$7,823.93 | 50.9 | \$6,786.00 | 36.0 |
| GENERAL SERVICES | * | * | * | * | * | * |
| GOVERNOR'S OFFICE | \$137,865.83 | 705.7 | \$44,928.46 | 264.4 | \$30,615.12 | 126.0 |
| HUMAN RIGHTS | \$168,402.57 | 936.3 | \$82,845.50 | 467.5 | \$43,120.36 | 230.0 |
| HUMAN SERVICES | \$12,661,533.60 | 84,661.2 | \$6,755,866.83 | 45,649.2 | \$2,546,364.68 | 15,083.5 |
| INFORMATION TECHNOLOGY | * | * | * | * | * | * |
| INSPECTIONS AND APPEALS | \$1,811,308.46 | 8,751.7 | \$719,653.31 | 3,577.2 | \$545,592.30 | 2,329.9 |
| IOWA COMMUNICATONS NETWORK | \$383,123.02 | 1,732.5 | \$145,107.80 | 740.2 | \$102,225.72 | 412.5 |
| IOWA PUBLIC TELEVISION | \$406,406.82 | 2,135.7 | \$134,970.59 | 765.3 | \$119,075.64 | 586.5 |
| JUSTICE | \$945,777.51 | 3,680.4 | \$329,232.47 | 1,435.6 | \$350,191,35 | 1,224.5 |
| LAW ENFORCEMENT ACADEMY | \$88,711.37 | 491.4 | \$41,061.85 | 254.1 | \$37,668.60 | 190.5 |
| MANAGEMENT | \$139,621.65 | 498.0 | \$26,114.49 | 110.6 | \$49,234.08 | 163.5 |
| NATURAL RESOURCES | \$2,836,754.19 | 15,148.2 | \$800,358.80 | 4,483.0 | \$668,683.59 | 3,280.8 |
| PAROLE BOARD | \$34,725.97 | 189.7 | \$28,989.96 | 178.0 | \$4,825.08 | 19.5 |
| PERSONNEL | * | * | * | * | * | * |
| IPERS** | \$315,392.07 | 1,545.3 | \$223,932.31 | 1,094.1 | \$53,636.16 | 243.0 |
| PUBLIC DEFENSE | \$977,901.86 | 6,220.8 | \$483,207.70 | 3,172.9 | \$89,742.60 | 540.0 |
| PUBLIC EMPLOYMENT RELATIONS | \$41,087.28 | 182.0 | \$10,636.07 | 61.7 | \$14,780.16 | 48.0 |
| PUBLIC HEALTH | \$1,403,208.37 | 7,085.1 | \$564,713.08 | 3,152.2 | \$348,492.00 | 1,509.0 |
| PUBLIC SAFETY | \$2,370,227.60 | 12,570.9 | \$918,246.39 | 4,929.1 | \$410,491.74 | 1,847.4 |
| REVENUE** | \$1,194,111.22 | 6,421.3 | \$604,881.51 | 3,469.5 | \$299,814.00 | 1,401.0 |
| LOTTERY** | \$357,167.06 | 1,971.4 | \$106,431.45 | 628.0 | \$138,593.88 | 720.0 |
| SECRETARY OF STATE | \$108,240.92 | 620.2 | \$37,391.48 | 207.9 | \$25,942.08 | 156.0 |
| TRANSPORTATION | \$9,670,933.76 | 76,497.8 | \$4,205,922.74 | 26,210.1 | \$644,317.16 | 9,845.6 |
| TREASURER | \$75,138.66 | 407.9 | \$22,924.26 | 141.4 | \$24,833.70 | 88.2 |
| VETERAN AFFAIRS | \$2,181,038.45 | 14,819.3 | \$1,204,112.53 | 8,266.1 | \$141,470.60 | 923.5 |
| WORKFORCE DEVELOPMENT | \$2,449,431.57 | 14,138.8 | \$1,242,054.15 | 7,448.1 | \$522,932.88 | 2,720.9 |
| GRAND TOTALS | \$56,843,442.07 | 353,390.1 | \$26,643,335.29 | 163,826.6 | \$10,295,895.13 | 59,137.9 |

* Former individual departments, which now make up the Department of Administrative Services.
** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery)
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE \& lowa Department of Transportation - HRIS: TMohning.

## Executive Branch Full-Time Other Types Leave, Expenditures \& Usage, Fiscal Year 2004

| DEPARTMENT | Injury Leave <br> Taken <br> Expense | Injury Leave <br> Taken Days | Funeral Leave <br> Taken <br> Expense* | Funeral Leave Taken Days* | Jury Leave <br> Taken Expense* | Jury Leave <br> Taken Days* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | \$891.41 | 8.2 | \$30,847.36 | 170.3 | \$3,596.50 | 15.5 |
| AGRICULTURE | \$1,176.53 | 8.7 | \$28,255.44 | 190.7 | \$807.42 | 6.0 |
| AUDITOR | \$0.00 | 0.0 | \$0.00 | 0.0 | \$371.88 | 1.8 |
| BLIND | \$468.95 | 2.8 | \$4,256.51 | 29.4 | \$0.00 | 0.0 |
| CIVIL RIGHTS | \$0.00 | 0.0 | \$3,209.27 | 16.6 | \$0.00 | 0.0 |
| COLLEGE AID | \$0.00 | 0.0 | \$1,489.12 | 9.0 | \$83.14 | 0.5 |
| COMMERCE | \$0.00 | 0.0 | \$28,684.40 | 114.6 | \$759.04 | 2.5 |
| CORRECTIONS | \$59,771.72 | 348.7 | \$290,697.68 | 1,827.1 | \$9,974.00 | 61.4 |
| CULTURAL AFFAIRS | \$0.00 | 0.0 | \$2,822.11 | 18.5 | \$111.46 | 0.6 |
| ECONOMIC DEVELOPMENT | \$1,126.48 | 8.3 | \$11,326.02 | 56.7 | \$729.12 | 4.5 |
| EDUCATION | \$219.65 | 1.9 | \$30,517.72 | 152.3 | \$3,125.17 | 18.6 |
| ELDER AFFAIRS | \$0.00 | 0.0 | \$999.38 | 6.3 | \$0.00 | 0.0 |
| ETHICS/CAMPAIGN DISCLOSURE | \$0.00 | 0.0 | \$0.00 | 0.0 | \$82.08 | 0.5 |
| GENERAL SERVICES | ** | ** | ** | ** | ** | ** |
| GOVERNOR'S OFFICE | \$100.88 | 0.7 | \$1,327.27 | 6.5 | \$103.63 | 0.4 |
| HUMAN RIGHTS | \$0.00 | 0.0 | \$2,132.98 | 10.6 | \$0.00 | 0.0 |
| HUMAN SERVICES | \$28,909.35 | 196.2 | \$174,728.74 | 1,117.9 | \$15,393.27 | 91.7 |
| INFORMATION TECHNOLOGY | ** | ** | ** | ** | ** | ** |
| INSPECTIONS AND APPEALS | \$221.46 | 1.1 | \$41,560.45 | 215.9 | \$557.92 | 3.5 |
| IOWA COMMUNICATONS NETWORK | \$0.00 | 0.0 | \$7,074.81 | 33.6 | \$201.12 | 1.0 |
| IOWA PUBLIC TELEVISION | \$0.00 | 0.0 | \$8,291.75 | 47.5 | \$0.00 | 0.0 |
| JUSTICE | \$101.59 | 0.8 | \$7,734.46 | 27.7 | \$1,742.79 | 6.1 |
| LAW ENFORCEMENT ACADEMY | \$0.00 | 0.0 | \$1,154.23 | 6.6 | \$1,135.60 | 5.0 |
| MANAGEMENT | \$0.00 | 0.0 | \$2,217.12 | 7.0 | \$0.00 | 0.0 |
| NATURAL RESOURCES | \$10,453.08 | 71.2 | \$13,819.31 | 74.2 | \$2,121.41 | 10.1 |
| PAROLE BOARD | \$0.00 | 0.0 | \$738.26 | 4.3 | \$0.00 | 0.0 |
| PERSONNEL | ** | ** | ** | ** | ** | ** |
| IPERS*** | \$0.00 | 0.0 | \$6,429.18 | 33.6 | \$1,270.78 | 6.3 |
| PUBLIC DEFENSE | \$0.00 | 0.0 | \$6,533.76 | 37.3 | \$160.80 | 0.9 |
| PUBLIC EMPLOYMENT RELATIONS | \$0.00 | 0.0 | \$484.63 | 3.1 | \$0.00 | 0.0 |
| PUBLIC HEALTH | \$74.76 | 0.7 | \$27,217.22 | 136.9 | \$3,073.25 | 16.6 |
| PUBLIC SAFETY | \$30,500.22 | 161.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| REVENUE*** | \$0.00 | 0.0 | \$26,147.02 | 141.0 | \$4,798.05 | 25.9 |
| LOTTERY*** | \$256.51 | 1.6 | \$9,342.05 | 52.9 | \$173.20 | 1.0 |
| SECRETARY OF STATE | \$0.00 | 0.0 | \$2,406.01 | 14.4 | \$432.20 | 2.3 |
| TRANSPORTATION | \$128,919.50 | 879.2 | **** | **** | **** | **** |
| TREASURER | \$0.00 | 0.0 | \$1,212.57 | 6.6 | \$0.00 | 0.0 |
| VETERAN AFFAIRS | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| WORKFORCE DEVELOPMENT | \$3,316.36 | 19.1 | \$56,097.36 | 339.7 | \$7,579.43 | 40.0 |
| GRAND TOTALS | \$266,508.45 | 1,710.2 | \$829,754.19 | 4,908.8 | \$58,383.26 | 322.7 |

* Data not available for agencies not on the HRIS time-reporting system.
** Former individual departments, which now make up the Department of Administrative Services.
*** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery)
**** Data not available
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE \& lowa Department of Transportation - HRIS: TMohning.

## Benefits



## CALENDER YEAR 2004 GROUP INSURANCE BENEFITS FACTS

| Insurance Type | Funding <br> Type | Who Pays What? | Projected Year <br> 2004 Costs | Who's Eligible? | Current Vendor |
| :---: | :---: | :---: | :---: | :---: | :---: |
| HEALTH <br> Traditional <br> (Plan 3 Plus) | Minimum <br> Premium | State pays 100\% for <br> single contracts and <br> $82 \%$ of PPO family <br> contract. | Total Projected <br> Wellmark Cost <br> $\$ 153,721,491$ | AFSCME, Judicial <br> AFSCME, Judicial Non- <br> Contract, PPME employees <br> who work 20 hours or more <br> per week are eligible. | Wellmark |
| Preferred Provider <br> Organization <br> (PPO-IA Select) | Minimum <br> Premium | State pays 100\% for <br> single contracts and <br> 82\% of the PPO <br> family contract. | Included Above. | AFSCME, Judicial <br> AFSCME, PPME, and Non- <br> Contract employees who | Wellmark |

NOTE: Health and Dental Insurance does not include SPOC plans or costs as these plans are based on a fiscal year.
Source: Iowa Department of Administrative Services, HRE - Benefits Bureau Data: EHolland.

## State Funded Insurance Premiums, Calendar Year 2004



| Type Of Insurance | State Contribution | Percent of Total | Employee Contribution | Percent of Total | Total Premium |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Health |  |  |  |  |  |
| Wellmark BCBS | \$134,728,033 | 96.1\% | \$18,993,458 | 13.6\% | \$153,721,491** |
| MCOs | \$60,548,920 | 97.9\% | \$1,290,246 | 2.1\% | \$61,839,166 |
| Subtotal | \$195,276,953 | 90.6\% | \$20,283,704 | 9.4\% | \$215,560,657 |
| Dental | \$6,868,274 | 55.9\% | \$5,422,198 | 44.1\% | \$12,290,472 |
| Life |  |  |  |  |  |
| Basic | \$683,228 | 100.0\% | 0 | 0.0\% | \$683,228 |
| Optional | \$0 | 0.0\% | \$1,281,475 | 100.0\% | \$1,281,475 |
| Subtotal | \$683,228 | 34.8\% | \$1,281,475 | 65.2\% | \$1,964,703 |
| Long Term Disability | \$2,591,800 | 100.0\% | \$0 | 0.0\% | \$2,591,800 |
| Total | \$205,420,255 | 88.4\% | \$26,987,377 | 11.6\% | \$232,407,632 |

[^3]Source: Iowa Department of Administrative Services, HRE - Benefits Bureau Data: EHolland.

Health Plan Provider Premium Comparisons

| 2003 |  |  |  |  |  |  | 2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Health Plan |  |  | Total Monthly Premium | Employer Share | Employee Share | Total Premium Percent Increase | Total Monthly Premium | Employer Share | Employee Share |
|  | Program 3 Plus | (S) | \$400.29 | \$400.29 | \$0.00 | 7.6\% | \$430.72 | \$430.72 | \$0.00 |
|  |  | (F) | \$936.69 | \$693.79 | \$242.90 | 7.6\% | \$1,007.88 | \$777.90 | \$229.98 |
|  | Deductible 3 Plus | (S) | \$380.55 | \$380.55 | \$0.00 | 13.0\% | \$430.19 | \$430.19 | \$0.00 |
|  |  | (F) | \$890.52 | \$641.18 | \$249.34 | 13.0\% | \$1,006.67 | \$724.81 | \$281.86 |
|  | Iowa Select | (S) | \$370.61 | \$370.61 | \$0.00 | 9.4\% | \$405.40 | \$405.40 | \$0.00 |
|  |  | (F) | \$867.24 | \$693.80 | \$173.44 | 9.4\% | \$948.66 | \$777.90 | \$170.76 |
|  | John Deere Choice | (S) | \$399.90 | \$399.90 | \$0.00 | 5.0\% | \$419.86 | \$419.86 | \$0.00 |
|  |  | (F) | \$959.78 | \$693.80 | \$265.98 | 5.0\% | \$1,007.66 | \$777.90 | \$229.76 |
|  | John Deere Select | (S) | \$305.28 | \$305.28 | \$0.00 | 9.0\% | \$332.68 | \$332.68 | \$0.00 |
|  |  | (F) | \$732.66 | \$693.80 | \$38.86 | 9.0\% | \$798.43 | \$777.91 | \$20.52 |
|  | Coventry Open Access | (S) | \$329.50 | \$329.50 | \$0.00 | 4.0\% | \$342.70 | \$342.70 | \$0.00 |
|  |  | (F) | \$790.70 | \$693.80 | \$96.90 | 4.0\% | \$822.40 | \$777.90 | \$44.50 |
|  | Coventry Primary Care | (S) | \$318.24 | \$318.24 | \$0.00 | 4.0\% | \$331.00 | \$331.00 | \$0.00 |
|  |  | (F) | \$763.64 | \$693.80 | \$69.84 | 4.0\% | \$794.26 | \$777.90 | \$16.36 |
|  | Blue Advantage | (S) | \$275.84 | \$275.84 | \$0.00 | 3.9\% | \$286.64 | \$286.64 | \$0.00 |
|  |  | (F) | \$661.98 | \$661.98 | \$0.00 | 3.9\% | \$687.86 | \$687.86 | \$0.00 |
|  | UHC* | (S) | \$294.08 | \$294.08 | \$0.00 | 12.5\% | \$330.84 | \$330.84 | \$0.00 |
|  |  | (F) | \$705.77 | \$693.79 | \$11.98 | 12.5\% | \$793.99 | \$777.91 | \$16.08 |

*United Health Care of the Midlands.

## AFSCME Health Insurance Premium Shares Wellmark Blue Cross/Blue Shield Program 3 Plus



NOTE: Program 3-Plus shown because as of $01 / 01 / 04$ over $37 \%$ of health contract holders were in this plan.
NOTE: Percentages indicate Total Premium change from prior year.
Source: Iowa Department of Administrative Services, HRE - Benefits Bureau Data: EHolland.

Health Plan Enrollments as of 01/01/04


NOTE: Contract Holders are all employees in a particular plan that holds a contract. Therefore, contracts that cover a double spouse situation are counted only once. Contract holders include Legislative, Judicial, or Executive Branch employees (Includes Fair Authority, Community-Based Corrections, and Regents employees).

NOTE: Does not include SPOC.

## Health Plan Enrollments as of 01/01/04

(ACTIVE EMPLOYEES ONLY)


* Wellmark Plan 3 Plus, \& Deductible 3 Plus
** Wellmark lowa Select \& IUP Select
*** Managed Care Organizations

NOTE: Contract Holders are all employees in a particular plan that holds a contract. Therefore, contracts that cover a double spouse situation are counted only once. Contract holders include Legislative, Judicial, or Executive Branch employees (Includes Fair Authority, Community-Based Corrections, and Regents employees).

NOTE: Does not include SPOC.

Source: Iowa Department of Administrative Services, HRE - Benefits Bureau Data: EHolland.

Dental Insurance Contributions

| Year | Single |  | Family |  |
| ---: | ---: | ---: | ---: | ---: |
|  | Employer | Employee | Employer | Employee |
| $8-1-94$ | $\$ 11.48$ | $\$ 0.00$ | $\$ 11.48$ | $\$ 19.24$ |
| $8-1-95$ | $\$ 12.23$ | $\$ 0.00$ | $\$ 12.23$ | $\$ 20.48$ |
| 8 -1-96 | $\$ 13.10$ | $\$ 0.00$ | $\$ 13.10$ | $\$ 21.90$ |
| $8-1-97$ | $\$ 14.54$ | $\$ 0.00$ | $\$ 14.54$ | $\$ 24.30$ |
| $8-1-98$ | $\$ 14.54$ | $\$ 0.00$ | $\$ 14.54$ | $\$ 24.30$ |
| $1-1-99$ | $\$ 15.56$ | $\$ 0.00$ | $\$ 15.56$ | $\$ 25.96$ |
| $1-1-00$ | $\$ 15.56$ | $\$ 0.00$ | $\$ 15.56$ | $\$ 25.96$ |
| $1-1-01$ | $\$ 15.94$ | $\$ 0.00$ | $\$ 15.94$ | $\$ 26.78$ |
| $1-1-02$ | $\$ 16.66$ | $\$ 0.00$ | $\$ 16.66$ | $\$ 28.02$ |
| $1-1-03$ | $\$ 17.89$ | $\$ 0.00$ | $\$ 17.89$ | $\$ 30.02$ |
| $1-1-04$ | $\$ 20.19$ | $\$ 0.00$ | $\$ 20.19$ | $\$ 33.88$ |

NOTE: Rates are for all bargaining units and non-contract employees with the exception of AFSCME Judicial employees.

Source: Iowa Department of Administrative Services, HRE - Benefits Bureau Data: EHolland.

## Workers' Compensation Claims

| Fiscal Year | Total Claim Dollars Paid* | Percent <br> Change | Injuries Receiving One or More Payments** | Percent Change | Average Cost/Claim in Dollars | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 97 | \$9,052,469 | -3.8\% | 4,251 | -1.8\% | \$2,129 | -2.0\% |
| FY 98 | \$9,742,304 | 7.6\% | 3,863 | -9.1\% | \$2,522 | 18.4\% |
| FY 99 | \$9,617,270 | -1.3\% | 4,076 | 5.5\% | \$2,359 | -6.4\% |
| FY 00 | \$11,264,304 | 17.1\% | 4,177 | 2.5\% | \$2,697 | 14.3\% |
| FY 01 | \$10,762,300 | -4.5\% | 4,120 | -1.4\% | \$2,612 | -3.1\% |
| FY 02 | \$14,938,337 | 38.8\% | 4,513 | 9.5\% | \$3,310 | 26.7\% |
| FY 03 | \$15,482,638 | 3.6\% | 4,786 | 6.0\% | \$3,235 | -2.3\% |
| FY 04 | \$17,231,786 | 11.3\% | 4,307 | -9.4\% | \$4,001 | 22.9\% |

* Amount reported on annual financial statement to the Department of Revenue \& Finance per GASB-10. Does not include charges incurred from 3rd party claims payor or other administrative costs.
** New or carryover injuries
*** Data population includes Regents Institutions, Community-Based Corrections, and Fair Authority employees.


## Workers' Compensation Claims Paid Compared to Average Cost per Claim



NOTE: The number of claims paid equals the number of injury claims (First Reports filed) receiving one or more payments in a twelve-month period, and includes injuries that occurred in prior fiscal years.

Source: Iowa Department of Administrative Services, HRE - Benefits Bureau Data: GJackson.

## Lost Work Days Due to Injury

|  | Number <br> of New <br> Claims | Work Days <br> Lost Due to <br> New Claims | Average <br> Alays/Claim | Days/Claim <br> Percent <br> Change |
| :--- | ---: | ---: | ---: | ---: |
| FY 97 | 787 | 16,731 | 21.3 | $-9.1 \%$ |
| FY 98 | 666 | 16,578 | 24.9 | $17.1 \%$ |
| FY 99 | 720 | 16,227 | 22.5 | $-9.5 \%$ |
| FY 00 | 711 | 19,195 | 27.0 | $19.8 \%$ |
| FY 01 | 689 | 20,669 | 30.0 | $11.1 \%$ |
| FY 02 | 628 | 20,952 | 33.4 | $11.2 \%$ |
| FY 03 | 664 | 19,976 | 30.1 | $-9.8 \%$ |
| FY 04 | 489 | 15,824 | 32.4 | $7.6 \%$ |

NOTE: New claim data only. Does not include carryover claims from preceding years.

## Workers' Compensation Comparisons by Government Branch



* Premium revenue equals State general fund appropriation and dollars billed to agencies.
[1] Began separating in calculation to agency as of FY 2004.

Source: Iowa Department of Administrative Services, HRE - Benefits Bureau Data: GJackson.

## Unemployment Expenditures

|  | FY 97 | FY 98 | FY 99 | FY 00 |
| :--- | :---: | :---: | :---: | :---: |
| NEW CLAIMS | 730 | 674 | 637 | 578 |
| PROTESTS | 221 | 218 | 255 | 247 |
| \% In Favor of Employer | $89.5 \%$ | $89.4 \%$ | $88.0 \%$ | $88.2 \%$ |
|  |  |  |  |  |
| BENEFIT CHARGES PAID | $\$ 612,402.66$ | $\$ 594,698.94$ | $\$ 497,767.85$ | $\$ 567,900.98$ |
| SERVICE FEE | $*$ | $*$ | $\$ 23,922.77$ | $\$ 22,846.50$ |
| TOTAL COSTS | $\$ 612,402.66$ | $\$ 594,698.94$ | $\$ 521,690.62$ | $\$ 590,747.48$ |
| Credit Balances <br> (Returned to General Fund) | $\$ 14,076.81$ | $\$ 9,029.34$ | $\$ 11,393.98$ | $\$ 20,664.69$ |
| NET COSTS <br> (Total Costs - Credits Returned) | $\$ 598,325.85$ | $\$ 585,669.60$ | $\$ 510,296.64$ | $\$ 570,082.79$ |


|  | FY 01 | FY 02 | FY 03 | FY 04 |
| :---: | :---: | :---: | :---: | :---: |
| NEW CLAIMS | 580 | 858 | 691 | 633 |
| PROTESTS | 246 | 219 | 266 | 191 |
| \% In Favor of Employer | 87.4\% | 87.3\% | 87.3\% | 76.0\% |
| BENEFIT CHARGES PAID | \$549,155.30 | \$966,785.00 | \$722,557.00 | \$785,392.00 |
| SERVICE FEE | \$23,982.75 | \$23,492.75 | \$22,416.00 | \$23,047.00 |
| TOTAL COSTS | \$573,138.05 | \$990,277.75 | \$744,973.00 | \$808,439.00 |
| Credit Balances <br> (Returned to General Fund) | \$7,638.30 | \$9,195.00 | \$21,468.00 | \$15,068.00 |
| NET COSTS (Total Costs - Credits Returned) | \$565,499.75 | \$981,082.75 | \$723,505.00 | \$793,371.00 |

* Service fees not tracked by Third Party Administrator prior to Fiscal Year 1999.

NOTE: Unemployment covers the Executive, Legislative, \& Judicial Branches.
NOTE: Because of the nature of unemployment insurance costs, figures for recent years may fluctuate slightly.
-Does not include Community-Based Corrections, House, Senate or Regents employees.

Source: Iowa Department of Administrative Services, HRE - Third Party Administrator Query: EHolland.

## Unemployment Claims by Department Fiscal Year 2004

| DEPARTMENT | Non-Protestable | Protestable |  |  | Total Claims |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Favorable | Unfavorable | Pending |  |
| ADMINISTRATIVE SERVICES | 39 | 11 | 2 | 0 | 52 |
| AGRICULTURE | 5 | 1 | 1 | 0 | 7 |
| AUDITOR | * | * | * | * | * |
| BLIND | 0 | 0 | 0 | 0 | 0 |
| CIVIL RIGHTS | 0 | 1 | 0 | 0 | 1 |
| COLLEGE AID | 0 | 0 | 0 | 0 | 0 |
| COMMERCE | 0 | 2 | 0 | 0 | 2 |
| CORRECTIONS | 5 | 16 | 4 | 0 | 25 |
| CULTURAL AFFAIRS | 2 | 1 | 0 | 0 | 3 |
| ECONOMIC DEVELOPMENT | 3 | 0 | 2 | 0 | 5 |
| EDUCATION | 6 | 6 | 0 | 2 | 14 |
| ELDER AFFAIRS | 0 | 1 | 0 | 0 | 1 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 |
| GENERAL SERVICES | ** | ** | ** | ** | ** |
| GOVERNOR'S OFFICE | * | * | * | * | * |
| HUMAN RIGHTS | 0 | 0 | 0 | 0 | 0 |
| HUMAN SERVICES | 13 | 27 | 9 | 1 | 50 |
| INFORMATION TECHNOLOGY | ** | ** | ** | ** | ** |
| INSPECTIONS AND APPEALS | 12 | 2 | 1 | 1 | 16 |
| IOWA COMMUNICATIONS NTWRK | 0 | 0 | 0 | 0 | 0 |
| IOWA PUBLIC TELEVISION | 1 | 2 | 0 | 0 | 3 |
| JUSTICE | 90 | 7 | 1 | 3 | 101 |
| LAW ENFORCEMENT ACADEMY | 0 | 0 | 0 | 0 | 0 |
| MANAGEMENT | * | * | * | * | * |
| NATURAL RESOURCES | 71 | 4 | 0 | 0 | 75 |
| PAROLE | 0 | 0 | 0 | 0 | 0 |
| PERSONNEL | ** | ** | ** | ** | ** |
| IPERS*** | 0 | 0 | 0 | 0 | 0 |
| PUBLIC DEFENSE | 4 | 1 | 1 | 0 | 6 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 12 | 2 | 0 | 0 | 14 |
| PUBLIC SAFETY | 1 | 4 | 0 | 0 | 5 |
| REVENUE*** | 23 | 4 | 2 | 1 | 30 |
| LOTTERY*** | 0 | 0 | 0 | 0 | 0 |
| SECRETARY OF STATE | 0 | 0 | 0 | 0 | 0 |
| TRANSPORTATION | 80 | 8 | 5 | 2 | 95 |
| TREASURER | 1 | 0 | 0 | 0 | 1 |
| VETERAN'S AFFAIRS | 11 | 12 | 9 | 1 | 33 |
| WORKFORCE DEVELOPMENT | 0 | 0 | 0 | 0 | 0 |
| GRAND TOTALS | 379 | 112 | 37 | 11 | 539 |

* Indicates departments that are not covered by the Unemployment Insurance Administrative Service Contract.
** Former individual departments, which now make up the Department of Administrative Services
*** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery)
Non-Protestable - Employer unable to protest unemployment claim of a terminated employee (Separation Issue). Protestable - Employer able to protest unemployment claim of a terminated employee. Decisions based on protest can be in the employer's favor (favorable) or not (unfavorable) or still pending.

NOTE: Unemployment covers the Executive, Legislative, \& Judicial Branches. However, the Judicial Branch, Legislative Branch and Fair Authority are not presented in this table.
-Does not include Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - Third Party Administrator Query: PPeterson

## Employee Assistance Program Data by Fiscal Year

|  | FY 97 | FY 98 | FY 99 | FY 00 |
| :---: | :---: | :---: | :---: | :---: |
| Number of employees* | 18,957 | 19,202 | 19,649 | 20,246 |
| Number of clients served | 759 | 831 | 851 | 1138 |
| Percent utilization | 4.0\% | 4.3\% | 4.3\% | 5.6\% |
| Number of counseling hours | 1,847 | 2,005 | 1,859 | 2,126 |
| Average number of counseling hours/client | 2.43 | 2.41 | 2.18 | 1.87 |
| IEAP COSTS |  |  |  |  |
| Counseling | \$121,810 | \$114,628 | \$118,885 | \$150,961 |
| Training | \$24,166 | \$7,411 | \$31,966 | \$18,859 |
| TOTAL | \$145,976 | \$122,039 | \$150,851 | \$169,820 |
| Average total counseling costs/client | \$160.49 | \$137.94 | \$139.70 | \$132.66 |
| Average cost/employee | \$7.70 | \$6.36 | \$7.68 | \$8.39 |


|  | FY 01 | FY 02 | FY 03 | FY 04 |
| :---: | :---: | :---: | :---: | :---: |
| Number of employees* | 20,359 | 18,953 | 18,977 | 19,198 |
| Number of clients served | 926 | 747 | 686 | 660 |
| Percent utilization | 4.5\% | 3.9\% | 3.6\% | 3.4\% |
| Number of counseling hours | 2,126 | 1,701 | 1,368 | 1,535 |
| Average number of counseling hours/client | 2.30 | 2.28 | 1.99 | 2.33 |
| IEAP COSTS |  |  |  |  |
| Counseling | \$152,097 | \$121,724 | \$97,863 | \$99,758 |
| Training | \$5,460 | \$3,523 | \$2,690 | \$1,825 |
| TOTAL | \$157,557 | \$125,247 | \$100,553 | \$101,583 |
| Average total counseling costs/client | \$164.25 | \$162.95 | \$142.66 | \$151.15 |
| Average cost/employee | \$7.74 | \$6.61 | \$5.30 | \$5.29 |

[^4]NOTE: Total lowa Employee Assistance Program (IEAP) costs do not include brochure, promotional item, travel, or administrative expenses.

Source: Iowa Department of Administrative Services, HRE - IEAP Annual Report.

## Employee Assistance Program Use by Fiscal Year



FY 96 FY 97 FY 98 FY 99 FY 00 FY 01 FY 02 FY 03 FY 04

Deferred Compensation Enrollments, Fiscal Year 2004

| State Government | \# Eligible | \# Deferring | Participation |
| :---: | :---: | :---: | :---: |
| EXECUTIVE BRANCH |  |  |  |
| AFSCME |  |  |  |
| Clerical (001) | 1,869 | 766 | 41.0\% |
| Technical (002) | 3,694 | 1,456 | 39.4\% |
| Blue Collar (003) | 2,277 | 1,063 | 46.7\% |
| Fiscal \& Staff (004/104) | 2,386 | 1,471 | 61.7\% |
| Security (006) | 2,061 | 795 | 38.6\% |
| Patient Care (011) | 542 | 259 | 47.8\% |
| Subtotal | 12,829 | 5,810 | 45.3\% |
| UEIIUP |  |  |  |
| Social Services (005) | 1,412 | 314 | 22.2\% |
| Science (009) | 448 | 178 | 39.7\% |
| Social Services-IMW (015) | 669 | 193 | 28.8\% |
| Subtotal | 2,529 | 685 | 27.1\% |
| SPOC |  |  |  |
| Public Safety (007) | 567 | 448 | 79.0\% |
| NONCONTRACT | 3,582 | 2,175 | 60.7\% |
| TOTAL | 19,507 | 9,118 | 46.7\% |
| JUDICIAL BRANCH |  |  |  |
| AFSCME | 744 | 372 | 50.0\% |
| NONCONTRACT | 1,048 | 639 | 61.0\% |
| PPME | 108 | 54 | 50.0\% |
| TOTAL | 1,900 | 1,065 | 56.1\% |
| LEGISLATIVE BRANCH |  |  |  |
| TOTAL | 344 | 117 | 34.0\% |
| COMMUNITY BASED CORRECTIONS |  |  |  |
| TOTAL | 1062 | 715 | 67.3\% |
|  |  |  |  |
| GRAND TOTAL | 22,813 | 11,015 | 48.3\% |

Eligibility - Any employee of the State of lowa working 20+ hours per week or an employee who has a fixed annual salary. This program does not include Regents employees.

[^5]
## Deferred Compensation Program Total Amount Deferred



NOTE: Percentages in each bar represent increase/decrease from previous fiscal year.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: JSandusky.

## Employee Mobility



Many factors affect employee mobility: growth or decline in the number of state jobs, the availability of funding, dynamics of state programs, types of occupations, geographical location of jobs, characteristics of state employees themselves, external labor market conditions, and the availability of other employment. This section shows that:

- Over 44\% of the Executive Branch full-time workforce is employed in 25 job classes. There are over 800 job classes.

■ Of the 1,051 non-promotional hires in Fiscal Year 2004, 62.4\% were in 25 job classes.

- The Executive Branch new hire rate (the percentage of non-promotional hires to total workforce) has decreased from $7.2 \%$ in FY '97 to $5.5 \%$ in FY '04.
■ Of the 907 employees who left Executive Branch employment in Fiscal Year 2004, $55.5 \%$ were in 25 job classes.
- The Executive Branch separation rate (the percentage of individuals who left Executive Branch employment to average total workforce) decreased from 7.2\% in Fiscal Year 1997 to 4.8\% in Fiscal Year 2004.

■ A five-year average of separations shows that over 53\% of employees who voluntarily left Executive Branch employment were employed with the State less than 3 years.

## Top 25 Most Populous Job Classes, Fiscal Year 2004

| Rank | Class Code | Class Title | Count | Percentage of Full-Time FY '04 Workforce |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 86406 | Correctional Officer | 1,556 | 8.11\% |
| 2 | 03201 | Resident Treatment Worker | 1,212 | 6.31\% |
| 3 | 08111 | Equipment Operator | 852 | 4.44\% |
| 4 | 03089 | Income Maintenance Worker 2 | 611 | 3.18\% |
| 5 | 03011 | Social Worker 2 | 572 | 2.98\% |
| 6 | 00025 | Secretary 1 | 350 | 1.82\% |
| 7 | 00013 | Typist-Advanced | 295 | 1.54\% |
| 8 | 00807 | Workforce Advisor | 278 | 1.45\% |
| 9 | 00026 | Secretary 2 | 267 | 1.39\% |
| 10 | 03016 | Social Worker 3 | 238 | 1.24\% |
| 11 | 02020 | Registered Nurse | 222 | 1.16\% |
| 12 | 00018 | Clerk - Specialist | 217 | 1.13\% |
| 13 | 00121 | Information Technology Specialist 4 | 190 | 0.99\% |
| 14 | 16000 | Trooper | 183 | 0.95\% |
| 16 | 00708 | Administrative Assistant 1 | 159 | 0.83\% |
| 16 | 86419 | Correctional Counselor | 159 | 0.83\% |
| 17 | 00122 | Information Technology Specialist 5 | 158 | 0.82\% |
| 18 | 03040 | Youth Services Worker | 156 | 0.81\% |
| 19 | 00709 | Administrative Assistant 2 | 149 | 0.78\% |
| 20 | 02002 | Licensed Practical Nurse | 147 | 0.77\% |
| 21 | 08375 | Automotive Mechanic | 139 | 0.72\% |
| 23 | 00711 | Executive Officer 2 | 131 | 0.68\% |
| 23 | 02569 | Rehabilitation Counselor | 131 | 0.68\% |
| 24 | 04513 | Environmental Specialist | 130 | 0.68\% |
| 25 | 08113 | Equipment Operator Senior | 129 | 0.67\% |
| TOTAL |  |  | 8,631 | 44.96\% |

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

## Top 25 Classes by New Full-Time Hires, Fiscal Year 2004

| Rank | Class <br> Code | Class Title | Count | Percentage of Full-Time FY '04 Hires |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 03201 | Resident Treatment Worker | 131 | 12.5\% |
| 2 | 03011 | Social Worker 2 | 79 | 7.5\% |
| 3 | 86406 | Correctional Officer | 72 | 6.9\% |
| 4 | 02020 | Registered Nurse | 37 | 3.5\% |
| 5 | 00013 | Typist-Advanced | 36 | 3.4\% |
| 6 | 03220 | Psychiatric Security Specialist | 33 | 3.1\% |
| 7 | 03089 | Income Maintenance Worker 2 | 27 | 2.6\% |
| 8 | 00121 | Information Technology Specialist 4 | 18 | 1.7\% |
| 10 | 00018 | Clerk - Specialist | 17 | 1.6\% |
| 10 | 02002 | Licensed Practical Nurse | 17 | 1.6\% |
| 14 | 00309 | Accountant/Auditor 1 | 14 | 1.3\% |
| 14 | 08111 | Equipment Operator | 14 | 1.3\% |
| 14 | 04022 | Program Planner 2 | 14 | 1.3\% |
| 14 | 00025 | Secretary 1 | 14 | 1.3\% |
| 19 | 00017 | Clerk-Advanced | 12 | 1.1\% |
| 19 | 04513 | Environmental Specialist | 12 | 1.1\% |
| 19 | 15186 | Physician | 12 | 1.1\% |
| 19 | 08210 | Transport Driver | 12 | 1.1\% |
| 19 | 03040 | Youth Service Worker | 12 | 1.1\% |
| 20 | 07114 | Installation Security Officer | 11 | 1.0\% |
| 22 | 14584 | Assistant Auditor 1 | 10 | 1.0\% |
| 22 | 03345 | Child Support Recovery Officer | 10 | 1.0\% |
| 24 | 00306 | Accounting Clerk 2 | 9 | 0.9\% |
| 24 | 00806 | Workforce Associate | 9 | 0.9\% |
| 25 | 00710 | Executive Officer 1 | 8 | 0.8\% |
| 25 | 00711 | Executive Officer 2 | 8 | 0.8\% |
| 25 | 04538 | Health Facilities Surveyor | 8 | 0.8\% |
| Totals |  |  | 656 | 62.4\% |

NOTE: There were 1,051 total non-promotional hires in Fiscal Year 2004.
NOTE: Hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Total New Full-Time Hires by Fiscal Year by Department

| DEPARNEN | PY97 |  |  | PY98 |  |  | PY99 |  |  | PY00 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Hres | Whifare | Pate | Hres | Worifore | Pate | Hres | Whidare | Pate | Hres | Warifare | Rete |
| AGPOLTUE | 18 | 428 | 420 | 15 | 425 | 351 ${ }^{\text {/ }}$ | 24 | 424 | 57\% | 32 | 40 | 7.30/ |
| ALDIUR | 2 | 122 | 180\% | 2 | 120 | 205\% | 3 | 125 | 2480 | 3. | 128 | $250 \%$ |
| BID | 8 | 92 | 87\% | 6 | 91 | 66\% | 3 | 90 | 33\% | 14 | 99 | 141/ |
| OMLRC-IS | 0 | 29 | 0.0\% | 0 | 28 | 0.0\% | 1 | 35 | 291 | 2 | 32 | 65] |
| OUREAD | 2 | 37 | 54\% | 2 | 32 | 63\% | 4 | 35 | 114\% | 3 | 35 | 86/ |
| Commeraz | 19 | 32 | 599 | 16 | 315 | 519 | 32 | 319 | 10.0\% | 2 | 316 | 920, |
| COFEECIIONS | 386 | 2,323 | 16\%/ | 468 | 2605 | 180\% | 42 | 2,815 | 152\% | 478 | 3,069 | 15\%/ |
| CUIUPALAFARS | 5 | 74 | 68\% | 10 | 86 | 120\% | 10 | 88 | 11.40 | 5 | 85 | 599 |
| ECONOMCDEMEAPMENT | 13 | 134 | 97\% | 14 | 137 | 102\% | 2 | 143 | 147\% | 59 | 185 | 31.9/1 |
| EDUAIION | 47 | 58 | $80 \%$ | 40 | 50 | 85\% | 5 | 600 | 920 | 4 | 501 | 699 |
| EDRAFARS | 1 | 28 | 36\% | 1 | 25 | 40\% | 3 | 27 | 1110/ | 4 | 26 | 154\% |
| EH-CSCAMPACNDSCOSUE | 0 | 8 | 0.0\% | 3 | 8 | 37.5\% | 1 | 8 | 125\% | 0 | 8 | $0.0 \%$ |
| GNGRALSEMMES | 2 | 311 | 7.1\% | 33 | 202 | 163\%/ | 25 | 212 | 118/ | 24 | 212 | 1130/ |
| Covanorsamios | 4 | 42 | 95\% | 2 | 36 | 561 | 26 | 41 | 5610 | 8 | 47 | 17.0\% |
| HMANRGIS | 2 | 44 | 45\% | 4 | 43 | 93\% | 8 | 47 | 17.0\% | 9 | 48 | 188/ |
| HMANSERMOS | 254 | 5176 | 49\% | 391 | 517 | 7.60 | 55 | 5,30 | 10.70 | 58 | 5428 | 98 |
| INFORMAIICNTEANAOGY | * | * | * | 6 | 137 | 44\% | 6 | 137 | 44\% | 10 | 14 | 6991 |
| NSPECIONSANAPPEALS | 46 | 404 | 108\% | 3 | 437 | 85\% | 28 | 449 | 620 | 4 | 488 | 10.0\% |
| IONACOMMNCAIIONSNIWFK | 13 | 4 | 295\% | 18 | 70 | 257\% | 24 | 88 | 27.3\% | 11 | 98 | 118/ |
| CWAPUEICIEEVSON | 10 | 124 | 810 | 16 | 129 | 124\% | 2 | 159 | 1510 | 11 | 115 | 810 |
| JSIICE | 19 | 194 | 98\% | 15 | 197 | 7.9\% | 23 | 204 | 113/ | 28 | 208 | 135\% |
| LANENORGEMEN/ACADEMY | 3 | 2 | 11,10 | 2 | 26 | 7.7\% | 4 | 31 | 129\%/ | 0 | 29 | $0.0 \%$ |
| MANAGMENT | 0 | 32 | 00\% | 0 | 31 | 00\% | 0 | 27 | 00\% | 5 | 31 | 161\% |
| NAIURARESOROES | 42 | 791 | 53\% | 34 | 797 | 43\% | 4 | 808 | 55\% | 5 | 866 | 68\% |
| PAROE | 0 | 9 | 00\% | 0 | 11 | $00 \%$ | 1 | 10 | 100\% | 1 | 12 | 83/ |
| Parsone | 8 | 153 | $60 \%$ | 14 | 144 | 97\% | 11 | 144 | 7.6\% | 25 | 159 | 1570 |
| PBLCDP田汭 | 13 | 22 | 59\% | 28 | 223 | 126\% | 5 | 265 | 196\% | 29 | 26 | 105\% |
| PUEICEMPLOMENTREAIONS | 0 | 12 | 0.0\% | 1 | 12 | 859 | 0 | 12 | 0.0\% | 1 | 12 | 85\% |
| PBLCFEALTH | 12 | 28 | 43\% | 24 | 309 | 7.8\% | 37 | 329 | 1120 | 38 | 346 | 110\% |
| PUECCSAFEY | 59 | $\because 6$ | $67 \%$ | 58 | 891 | 59\% | 79 | 916 | 86\% | 6 | 948 | $67 \%$ |
| PEVENEADPNANE | 23 | 592 | 39\% | 11 | 572 | 199\% | 31 | 567 | 55\% | 28 | 566 | 4991 |
| SEOPEIARMOESTAIE | 1 | 36 | 28\% | 5 | 40 | 125\% | 6 | 38 | 158\% | 4 | 40 | 10.0\% |
| TRANBPCRIAIION | 12 | 3,44 | 47\% | 181 | 3,426 | 53/ | 33 | 3,502 | 95\% | 199 | 3,569 | 56\% |
| TPEASURER | 5 | 23 | 21.70 | 2 | 20 | 10.0\% | 12 | 20 | 60.0\% | 6 | 21 | 2860 |
| VEITRANSAFARS | 98 | 719 | 129\% | 88 | 710 | 124\% | 8 | 697 | 125\% | 102 | 72 | 134\% |
| WORFOROEDEVELOMMENI | 3 | 89 | 35\% | 45 | 864 | 522 | 39 | 850 | 46\% | 46 | 84 | 54, |
| GRADTOTALS | 1,343 | 18,640 | 7.2\% | 1,ఇ1 | 18,988 | 86/ | 2077 | 19,67 | 10\%\% | 1,984 | 20,246 | 98/ |

* Department not in existence at the time.

NOTE: New hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Total New Full-Time Hires by Fiscal Year by Department (cont.)

| DEPARIMENT | PY01 |  |  | PY02 |  |  | FY 03 |  |  | FY 04 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Hires | Woridorce | Pate | Hires | Woriforce | Pate | Hires | Woriforce | Pate | Hires | Woriforce | Pate |
| ADMINSTRATIVESERMCES | * | * | * | * | * | * | * | * | * | 23 | 366 | 6.3\% |
| AGRCULIURE | 20 | 432 | 4.6\% | 9 | 381 | 24\% | 17 | 385 | 4.4\% | 10 | 381 | 26\% |
| ALDTOR | 20 | 117 | 17.1\% | 3 | 101 | 3.0\% | 12 | 103 | 117\% | 10 | 100 | 10.0\% |
| EIIN | 9 | 100 | 9.0\% | 5 | 95 | 5.3\% | 9 | 100 | 9.0\% | 5 | 102 | $49 \%$ |
| OMLRGHIS | 5 | 36 | 13.9\% | 0 | 35 | 0.0\% | 0 | 28 | 0.0\% | 1 | 27 | 3.7\% |
| COLIECEAD | 5 | 35 | 143\% | 2 | 36 | 5.6\% | 0 | 37 | 0.0\% | 3 | 36 | 8.3\% |
| OOMMERCE | 20 | 314 | 6.4\% | 10 | 293 | 3.4\% | 12 | 287 | 4.2\% | 36 | 308 | 117\% |
| CORRECIIONS | 234 | 3,074 | 7.6\% | 71 | 2863 | 25\% | 309 | 2977 | 10.4\% | 114 | 2939 | 3.9 |
| OLTURAL AFARS | 4 | 83 | 4.8\% | 0 | 70 | 0.0\% | 5 | 63 | 7.9\% | 9 | 65 | 13.8\% |
| ECONOMCDEVELOPMEN | 23 | 190 | 121\% | 25 | 201 | 124\% | 13 | 207 | 6.3\% | 14 | 216 | 6.5\% |
| EUCATION | 58 | 613 | 9.5\% | 38 | 612 | 6.2\% | 32 | 599 | 5.3\% | 23 | 609 | 3.8\% |
| EDERAFAIRS | 6 | 31 | 19.4\% | 4 | 29 | 13.8\% | 0 | 29 | 0.0\% | 2 | 24 | 8.3\% |
| EIHCSICAMPAGNDISQOSURE | 0 | 8 | 0.0\% | 0 | 5 | 0.0\% | 0 | 6 | 0.0\% | 0 | 6 | 0.0\% |
| GEN:PALSERMCES | 13 | 206 | 6.3\% | 4 | 174 | 23\% | 9 | 162 | 5.6\% | ** | ** | \%* |
| GOVERNORSOPACE | 4 | 47 | 8.5\% | 7 | 44 | 15.9\% | 11 | 39 | 28.2\% | 4 | 40 | 10.0\% |
| HMMANRCHIS | 1 | 52 | 1.9\% | 3 | 51 | 5.9\% | 2 | 51 | 3.9\% | 6 | 54 | 11,1\% |
| HUMANSERMCES | 545 | 5,477 | 10.0\% | 241 | 5,136 | 4.7\% | 266 | 5,038 | 5.3\% | 381 | 5,146 | 7.4\% |
| INFOPMATIONTEC-NOLOGY | 19 | 136 | 14.0\% | 4 | 113 | 3.5\% | 8 | 116 | 6.9\% | ** | ** | ${ }^{*}$ |
| INSPECTIONS AND APPEALS | 31 | 481 | 6.4\% | 17 | 456 | 3.7\% | 28 | 459 | 6.1/ | 31 | 474 | 6.5\% |
| LOWACOMMNCAIIONSNIWFK | 16 | 99 | 16.2\% | 5 | 97 | 5.2\% | 7 | 95 | 7.4\% | 5 | 96 | 5.20 |
| IOWAPUBLCTEEMSION | 13 | 129 | 10.1\% | 5 | 123 | 4.1\% | 0 | 112 | 0.0\% | 6 | 116 | 5.2\% |
| JUSICE | 13 | 218 | 60\% | 10 | 210 | 48\% | 3 | 202 | 1.5\% | 15 | 207 | 7.2\% |
| LAWENFORCEVENT ACADEMY | 3 | 31 | 9.7\% | 1 | 30 | 3.3\% | 0 | 27 | 0.0\% | 0 | 27 | 0.0\% |
| MANCEMENT | 1 | 30 | 3,3\% | 1 | 27 | 3.7\% | 0 | 27 | 0.0\% | 1 | 28 | 3.6\% |
| NATURALRESOURCES | 40 | 864 | 4.6\% | 36 | 853 | 4.2\% | 50 | 880 | 5.7\% | 49 | 898 | 5.5\% |
| PAROLE | 1 | 12 | 8.3\% | 1 | 11 | 9.19 | 0 | 10 | 0.0\% | 0 | 11 | 0.0\% |
| PERSONH | 12 | 159 | 7.5\% | 6 | 148 | 4.1\% | 5 | 151 | 3.3\% | ** | ** | ** |
| PPERS** | * | * | * | * | * | * | * | * | * | 1 | 86 | 1.2\% |
| PUBLCDERNSE | 28 | 294 | 9.5\% | 26 | 306 | 8.5\% | 32 | 327 | 9.8\% | 49 | 366 | 13.4\% |
| PUBLICEMPLOMENT RE-AIIONS | 0 | 12 | 0.0\% | 0 | 9 | 0.0\% | 1 | 10 | 10,0\% | 0 | 10 | 0.0\% |
| PUBLCHEALTH | 49 | 373 | 13.1\% | 32 | 372 | 8.6\% | 40 | 397 | 10.1\% | 23 | 388 | 5.9\% |
| PUELCSAFEIY | 71 | 946 | 7.5\% | 5 | 89 | 0.6\% | 7 | 831 | 0.8\% | 16 | 888 | 1.99 |
| REVENUE** | 12 | 560 | 21\% | 3 | 491 | 0.6\% | 3 | 473 | 0.6\% | 23 | 359 | 6.4\% |
| LOIIEry ${ }^{\text {mot }}$ | * | * | * | * | * | * | * | * | * | 1 | 108 | 0.9\% |
| SECRETARY OFSTATE | 3 | 41 | 7.3\% | 0 | 30 | 0.0\% | 7 | 34 | 20.6\% | 4 | 35 | 114\% |
| IRANSPCRIAIION | 156 | 3,533 | 4.4\% | 8 | 3,129 | 0.3\% | 136 | 3,168 | 43\% | 5 | 3,156 | 18\% |
| TREASURER | 8 | 21 | 38.1\% | 5 | 24 | 20.8\% | 7 | 2 | 33.3\% | 6 | 24 | 25.0\% |
| VEIEPANSAFAIRS | 82 | 754 | 10.9\% | 54 | 733 | 7.4\% | 74 | 736 | 10.1\% | 86 | 769 | 11.20 |
| WORKFORCEDEVELOPMENT | 45 | 851 | 5.3\% | 12 | 75 | 16\% | 28 | 765 | 3.7\% | 37 | 783 | 4.7\% |
| GRANDTOTALS | 1,570 | 20,359 | 7.7\% | 658 | 18,953 | 3.4\% | 1,133 | 18,977 | 60\% | 1,051 | 19,198 | 5.5\% |

* Department not in existence at the time.
** Former individual departments, which now make up the Department of Administrative Services.
*** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).

NOTE: New hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

Total New Full-Time Hires by Fiscal Year


NOTE: New hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## New Full-Time Hire Percentages by Department, Fiscal Year 2004



NOTE: Percentages are rounded and may not sum to exactly $100 \%$.

NOTE: New hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Full-Time Employee New Hire Rate and Separation Rate



NOTE: Hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.
NOTE: Executive Branch separation rate includes only individuals who have left Executive Branch employment.

## Separation Type

| $\begin{array}{r} 1000 \\ 800 \\ 600 \end{array}$ |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | FY 96 | FY 97 | FY 98 | FY 99 | FY 00 | FY 01 | FY 02 | FY 03 | FY 04 |
| Retirement | 314 | 487 | 427 | 404 | 383 | 402 | 272 | 202 | 227 |
| $\square \square$ Involuntary | 253 | 286 | 259 | 260 | 303 | 276 | 443 | 316 | 235 |
| - Voluntary | 544 | 571 | 692 | 747 | 721 | 797 | 793 | 531 | 445 |

[^6]Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Top 25 Executive Branch Separations by Class, Fiscal Year 2004

| Rank | Class Code | Class Title | Separations Within Class | Percentage of FY ${ }^{0} 4$ Separations |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 03201 | Resident Treatment Worker | 115 | 12.7\% |
| 2 | 86406 | Correctional Officer | 102 | 11.2\% |
| 3 | 03011 | Social Worker 2 | 35 | 3.9\% |
| 4 | 02020 | Registered Nurse | 32 | 3.5\% |
| 5 | 03089 | Income Maintenance Worker 2 | 23 | 2.5\% |
| 6 | 00013 | Typist-Advanced | 22 | 2.4\% |
| 7 | 02002 | Licensed Practical Nurse | 15 | 1.7\% |
| 8 | 08111 | Equipment Operator | 14 | 1.5\% |
| 9 | 16000 | Trooper | 12 | 1.3\% |
| 12 | 03016 | Social Worker 3 | 11 | 1.2\% |
| 12 | 03040 | Youth Services Worker | 11 | 1.2\% |
| 12 | 04022 | Program Planner 2 | 11 | 1.2\% |
| 13 | 03220 | Psychiatric Security Specialist | 9 | 1.0\% |
| 16 | 00018 | Clerk - Specialist | 8 | 0.9\% |
| 16 | 00026 | Secretary 2 | 8 | 0.9\% |
| 16 | 00121 | Information Technician Specialist 4 | 8 | 0.9\% |
| 18 | 00807 | Workforce Advisor | 8 | 0.9\% |
| 18 | 01071 | Education Program Consultant | 8 | 0.9\% |
| 21 | 05355 | Conservation Officer | 8 | 0.9\% |
| 21 | 86419 | Correctional Counselor | 8 | 0.9\% |
| 21 | 00017 | Clerk - Advanced | 7 | 0.8\% |
| 25 | 00711 | Executive Officer 2 | 7 | 0.8\% |
| 25 | 07200 | Food Service Worker | 7 | 0.8\% |
| 25 | 10170 | Special Agent | 7 | 0.8\% |
| 25 | 15186 | Physician | 7 | 0.8\% |
| TOTALS |  |  | 503 | 55.5\% |

NOTE: There were a total of 907 individuals who separated from Executive Branch employment in Fiscal Year 2004.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

## Executive Branch Separations by Department

| DEPARTMENT | FY 97 |  |  | FY 98 |  |  | FY 99 |  |  | FY 00 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits |
| AGRICULTURE | 16 | 3 | 7 | 8 | 2 | 9 | 18 | 1 | 5 | 13 | 2 | 12 |
| AUDITOR | 1 | 0 | 12 | 1 | 0 | 23 | 0 | 1 | 20 | 1 | 0 | 24 |
| BLIND | 3 | 0 | 3 | 1 | 2 | 3 | 0 | 0 | 4 | 3 | 1 | 5 |
| CIVIL RIGHTS | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| COLLEGE AID | 0 | 1 | 1 | 1 | 1 | 2 | 0 | 0 | 2 | 2 | 0 | 0 |
| COMMERCE | 7 | 1 | 19 | 7 | 0 | 15 | 5 | 1 | 23 | 8 | 4 | 19 |
| CORRECTIONS | 39 | 51 | 87 | 35 | 52 | 111 | 33 | 55 | 118 | 31 | 62 | 134 |
| CULTURAL AFFAIRS | 1 | 0 | 3 | 0 | 1 | 3 | 0 | 1 | 1 | 1 | 1 | 6 |
| ECONOMIC DEVELOPMENT | 1 | 0 | 9 | 3 | 0 | 8 | 2 | 0 | 16 | 1 | 1 | 22 |
| EDUCATION | 21 | 8 | 22 | 24 | 4 | 28 | 20 | 5 | 22 | 22 | 3 | 27 |
| ELDER AFFAIRS | 0 | 0 | 0 | 3 | 0 | 1 | 0 | 2 | 1 | 1 | 0 | 4 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 |
| GENERAL SERVICES | 16 | 9 | 22 | 11 | 7 | 8 | 5 | 1 | 9 | 6 | 6 | 6 |
| GOVERNOR'S OFFICE | 0 | 5 | 2 | 0 | 5 | 2 | 4 | 0 | 15 | 1 | 0 | 2 |
| HUMAN RIGHTS | 0 | 0 | 1 | 3 | 0 | 3 | 1 | 1 | 3 | 0 | 2 | 4 |
| HUMAN SERVICES | 130 | 87 | 175 | 109 | 67 | 205 | 93 | 91 | 217 | 82 | 115 | 198 |
| INFORMATION TECHNOLOGY | * | * | * | 6 | 0 | 4 | 4 | 1 | 3 | 3 | 0 | 2 |
| INSPECTIONS AND APPEALS | 9 | 1 | 10 | 7 | 6 | 17 | 10 | 3 | 14 | 17 | 3 | 14 |
| IOWA COMMUNICATIONS NTWRK | 1 | 0 | 8 | 0 | 2 | 4 | 1 | 3 | 9 | 2 | 0 | 6 |
| IOWA PUBLIC TELEVISION | 2 | 1 | 2 | 4 | 2 | 3 | 1 | 0 | 7 | 1 | 2 | 12 |
| JUSTICE | 0 | 0 | 6 | 1 | 1 | 10 | 1 | 3 | 7 | 2 | 1 | 13 |
| LAW ENFORCEMENT ACADEMY | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 1 | 0 |
| MANAGEMENT | 1 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 4 | 0 | 0 | 1 |
| NATURAL RESOURCES | 7 | 1. | 17 | 17 | 2 | 20 | 22 | 2 | 17 | 11 | 3 | 16 |
| PAROLE | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 |
| PERSONNEL | 3 | 2 | 7 | 1 | 1 | 8 | 5 | 1 | 8 | 4 | 2 | 10 |
| PUBLIC DEFENSE | 4 | 3 | 10 | 5 | 4 | 18 | 5 | 0 | 11 | 7 | 2 | 11 |
| PERB | 1. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 6 | 2 | 5 | 6 | 2 | 9 | 5 | 3 | 11 | 10 | 6 | 12 |
| PUBLIC SAFETY | 20 | 2 | 13 | 17 | 1 | 27 | 29 | 3 | 20 | 11 | 4 | 15 |
| REVENUE AND FINANCE | 16 | 4 | 15 | 14 | 4 | 15 | 9 | 6 | 16 | 12 | 5 | 7 |
| SECRETARY OF STATE | 1 | 0 | 0 | 3 | 0 | 4 | 1 | 0 | 8 | 1 | 0 | 1 |
| TRANSPORTATION | 141 | 47 | 50 | 105 | 44 | 46 | 92 | 37 | 67 | 77 | 38 | 75 |
| TREASURER | 1 | 2 | 2 | 0 | 2 | 3 | 0 | 2 | 7 | 0 | 1 | 2 |
| VETERAN'S AFFAIRS | 11 | 41 | 43 | 5 | 40 | 48 | 14 | 33 | 50 | 15 | 31 | 39 |
| WORKFORCE DEVELOPMENT | 27 | 15 | 19 | 30 | 7 | 32 | 22 | 4 | 28 | 38 | 7 | 19 |
| GRAND TOTALS | 487 | 286 | 571 | 427 | 259 | 692 | 404 | 260 | 747 | 383 | 303 | 721 |
| AVERAGE AGE | 61.84 | 42.75 | 38.07 | 62.01 | 42.39 | 37.66 | 61.55 | 39.63 | 37.73 | 61.52 | 40.51 | 37.14 |
| AVERAGE LENGTH OF SERVICE | 24.83 | 9.17 | 6.67 | 23.59 | 7.61 | 5.52 | 23.37 | 6.67 | 5.59 | 23.97 | 6.96 | 4.77 |

Retires - Retirements
Terms - Involuntary Separations
Quits - Voluntary Separations

* Department not in existence at the time.

NOTE: Executive Branch separations includes only individuals who have left Executive Branch employment.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Separations by Department (cont.)

| DEPARTMENT | FY 01 |  |  | FY 02 |  |  | FY 03 |  |  | FY 04 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits |
| ADMINISTRATION SERVICES | * | * | * | * | * | * | * | * | * | 3 | 8 | 11 |
| AGRICULTURE | 7 | 3 | 13 | 8 | 14 | 11 | 1 | 3 | 7 | 7 | 4 | 4 |
| AUDITOR | 1 | 0 | 21 | 1 | 6 | 10 | 0 | 0 | 6 | 2 | 1 | 9 |
| BLIND | 5 | 0 | 3 | 4 | 4 | 1. | 1. | 1 | 1 | 2 | 1 | 1 |
| CIVIL RIGHTS | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| COLLEGE AID | 1 | 0 | 3 | 1 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 5 |
| COMMERCE | 9 | 1 | 17 | 3 | 11 | 10 | 4 | 0 | 8 | 1 | 7 | 6 |
| CORRECTIONS | 26 | 64 | 140 | 24 | 64 | 138 | 18 | 69 | 94 | 45 | 34 | 79 |
| CULTURAL AFFAIRS | 0 | 2 | 6 | 0 | 6 | 4 | 0 | 3 | 3 | 2 | 1 | 3 |
| ECONOMIC DEVELOPMENT | 5 | 2 | 14 | 1 | 1 | 17 | 2 | 3 | 12 | 0 | 4 | 5 |
| EDUCATION | 24 | 6 | 20 | 13 | 2 | 22 | 8 | 20 | 12 | 5 | 3 | 15 |
| ELDER AFFAIRS | 3 | 1 | 1 | 1 | 1 | 3 | 1 | 0 | 1 | 0 | 0 | 1 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 |  | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL SERVICES | 8 | 2 | 14 | 3 | 13 | 12 | 4 | 6 | 2 | * | * | * |
| GOVERNOR'S OFFICE | 1 | 0 | 3 | 0 | 0 | 10 | 0 | 2 | 6 | 0 | 0 | 1 |
| HUMAN RIGHTS | 1 | 1 | 1 | 0 | 1 | 2 | 0 | 1 | 1 | 0 | 0 | 2 |
| HUMAN SERVICES | 114 | 112 | 236 | 85 | 163 | 253 | 71 | 105 | 152 | 53 | 100 | 137 |
| INFORMATION TECHNOLOGY | 2 | 2 | 4 | 2 | 10 | 2 | 1 | 2 | 7 | * | * | * |
| INSPECTIONS AND APPEALS | 10 | 4 | 12 | 3 | 4 | 23 | 8 | 16 | 27 | 7 | 4 | 14 |
| IOWA COMMUNICATIONS NTWRK | 1 | 1 | 9 | 0 | 0 | 5 | 1. | 1 | 6 | 0 | 0 | 2 |
| IOWA PUBLIC TELEVISION | 4 | 2 | 9 | 1 | 1 | 5 | 0 | 1 | 5 | 1 | 0 | 1 |
| JUSTICE | 2 | 0 | 6 | 0 | 0 | 14 | 2 | 0 | 7 | 0 | 0 | 7 |
| LAW ENFORCEMENT ACADEMY | 0 | 0 | 1 | 1 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 |
| MANAGEMENT | 0 | 2 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| NATURAL RESOURCES | 13 | 2 | 17 | 7 | 2 | 23 | 10 | 2 | 11 | 24 | 8 | 10 |
| PAROLE | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PERSONNEL | 1 | 0 | 10 | 1 | 1 | 6 | 0 | 2 | 1 | * | * | * |
| IPERS | * | * | * | * | * | * | * | * | * | 1 | 1 | 2 |
| PUBLIC DEFENSE | 2 | 1 | 12 | 6 | 4 | 9 | 0 | 3 | 12 | 3 | 4 | 12 |
| PUBLIC EMPLOYMENT RELATION | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 6 | 4 | 15 | 10 | 5 | 15 | 6 | 3 | 15 | 6 | 3 | 23 |
| PUBLIC SAFETY | 21 | 7 | 29 | 17 | 8 | 18 | 12 | 4 | 21 | 13 | 7 | 19 |
| REVENUE* | 11 | 3 | 6 | 7 | 16 | 5 | 8 | 5 | 2 | 4 | 5 | 2 |
| LOTTERY | * | * | * | * | * | * | * | * | * | 0 | 0 | 0 |
| SECRETARY OF STATE | 0 | 0 | 2 | 0 | 4 | 3 | 0 | 0 | 1 | 1 | 0 | 2 |
| TRANSPORTATION | 85 | 25 | 93 | 44 | 60 | 106 | 27 | 29 | 48 | 19 | 22 | 26 |
| TREASURER | 0 | 2 | 6 | 0 | 1 | 1 | 0 | 2 | 7 | 0 | 0 | 2 |
| VETERAN'S AFFAIRS | 12 | 19 | 53 | 11 | 20 | 39 | 6 | 28 | 48 | 15 | 13 | 36 |
| WORKFORCE DEVELOPMENT | 26 | 8 | 19 | 15 | 17 | 24 | 8 | 5 | 7 | 13 | 5 | 7 |
| GRAND TOTALS | 402 | 276 | 797 | 272 | 443 | 793 | 202 | 316 | 531 | 227 | 235 | 445 |
| AVERAGE AGE | 61.17 | 40.99 | 37.08 | 61.32 | 42.27 | 37.38 | 60.76 | 42.87 | 37.72 | 60.58 | 43.15 | 38.21 |
| AVERAGE LENGTH OF SERVICE | 24.74 | 6.44 | 4.36 | 22.73 | 8.21 | 5.20 | 21.40 | 7.84 | 5.70 | 23.76 | 7.74 | 5.17 |

Retires - Retirements
Terms - Involuntary Separations
Quits - Voluntary Separations

* Department not in existence at the time, or formerly part of another department.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Executive Branch Hire \& Separation Rates by Department

| DEPARTMENT | FT Employees FY '03 | FT Employees FY '04 | Hires | Transfer In | Retires | Terms | Quits | Early Out | Transfer Out | Hire <br> Rate | Separation Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATION SERVICES | * | 366 | 23 | 4 | 3 | 8 | 11 | 0 | 12 | NA | NA |
| AGRICULTURE | 385 | 381 | 10 | 4 | 7 | 4 | 4 | 0 | 1 | 3.66\% | 4.18\% |
| AUDITOR | 103 | 100 | 10 | 0 | 2 | 1 | 9 | 0 | 1 | 9.85\% | 12.81\% |
| BLIND | 100 | 102 | 5 | 0 | 2 | 1 | 1 | 0 | 1 | 4.95\% | 4.95\% |
| CIVIL RIGHTS | 28 | 27 | 1 | 0 | 0 | 0 | 1 | 0 | 1 | 3.64\% | 7.27\% |
| COLLEGE AID | 37 | 36 | 3 | 0 | 0 | 0 | 5 | 0 | 0 | 8.22\% | 13.70\% |
| COMMERCE | 287 | 308 | 36 | 3 | 1 | 7 | 6 | 0 | 4 | 13.11\% | 6.05\% |
| CORRECTIONS | 2,977 | 2,939 | 114 | 9 | 45 | 34 | 79 | 0 | 12 | 4.16\% | 5.75\% |
| CULTURAL AFFAIRS | 63 | 65 | 9 | 0 | 2 | 1 | 3 | 0 | 0 | 14.06\% | 9.38\% |
| ECONOMIC DEVELOPMENT | 207 | 216 | 14 | 4 | 0 | 4 | 5 | 0 | 1 | 8.51\% | 4.73\% |
| EDUCATION | 599 | 609 | 23 | 7 | 5 | 3 | 15 | 0 | 3 | 4.97\% | 4.30\% |
| ELDER AFFAIRS | 29 | 24 | 2 | 0 | 0 | 0 | 1 | 0 | 6 | 7.55\% | 26.42\% |
| ETHICS/CAMPAIGN DISCLOSURE | 6 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00\% | 0.00\% |
| GENERAL SERVICES | 162 | ** | ** | ** | ** | ** | ** | 0 | ** | NA | NA |
| GOVERNOR'S OFFICE | 39 | 40 | 4 | 1 | 0 | 0 | 1 | 0 | 3 | 12.66\% | 10.13\% |
| HUMAN RIGHTS | 51 | 54 | 6 | 0 | 0 | 0 | 2 | 0 | 2 | 11.43\% | 7.62\% |
| HUMAN SERVICES | 5,038 | 5,146 | 381 | 13 | 53 | 100 | 137 | 0 | 24 | 7.74\% | 6.17\% |
| INFORMATION TECHNOLOGY | 116 | ** | ** | ** | ** | ** | ** | 0 | ** | NA | NA |
| INSPECTIONS AND APPEALS | 459 | 474 | 31 | 12 | 7 | 4 | 14 | 0 | 8 | 9.22\% | 7.07\% |
| IOWA COMMUNICATIONS NTWRK | 95 | 96 | 5 | 0 | 0 | 0 | 2 | 0 | 1 | 5.24\% | 3.14\% |
| IOWA PUBLIC TELEVISION | 112 | 116 | 6 | 0 | 1 | 0 | 1 | 0 | 0 | 5.26\% | 1.75\% |
| JUSTICE | 202 | 207 | 15 | 0 | 0 | 0 | 7 | 0 | 4 | 7.33\% | 5.38\% |
| LAW ENFORCEMENT ACADEMY | 27 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00\% | 0.00\% |
| MANAGEMENT | 27 | 28 | 1 | 1 | 0 | 0 | 0 | 0 | 2 | 7.27\% | 7.27\% |
| NATURAL RESOURCES | 880 | 898 | 49 | 2 | 24 | 8 | 10 | 0 | 5 | 5.74\% | 5.29\% |
| Parole | 10 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00\% | 0.00\% |
| PERSONNEL | 151 | ** | ** | ** | ** | ** | ** | 0 | ** | NA | NA |
| IPERS | NA | 86 | 1 | 2 | 1 | 1 | 2 | 0 | 1 | NA | NA |
| PUBLIC DEFENSE | 327 | 366 | 49 | 6 | 3 | 4 | 12 | 0 | 2 | 15.87\% | 6.06\% |
| PUBLIC EMPLOYMENT RELATIONS | 10 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00\% | 0.00\% |
| PUBLIC HEALTH | 397 | 388 | 23 | 5 | 6 | 3 | 23 | 0 | 4 | 7.13\% | 9.17\% |
| PUBLIC SAFETY | 861 | 838 | 16 | 2 | 13 | 7 | 19 | 0 | 0 | 2.12\% | 4.59\% |
| REVENUE*** | 473 | 359 | 23 | 1 | 4 | 5 | 2 | 0 | 4 | 5.77\% | 3.61\% |
| LOTTERY*** | NA | 108 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | NA | NA |
| SECRETARY OF STATE | 34 | 35 | 4 | 0 | 1 | 0 | 2 | 0 | 0 | 11.59\% | 8.70\% |
| TRANSPORTATION | 3,163 | 3,156 | 57 | **** | 19 | 22 | 26 | 0 | **** | NA | NA |
| TREASURER | 21 | 24 | 6 | 1 | 0 | 0 | 2 | 0 | 1 | 31.11\% | 13.33\% |
| VETERAN'S AFFAIRS | 736 | 769 | 86 | 6 | 15 | 13 | 36 | 0 | 1 | 12.23\% | 8.64\% |
| WORKFORCE DEVELOPMENT | 765 | 783 | 37 | 14 | 13 | 5 | 7 | 0 | 11 | 6.59\% | 4.65\% |

Retires - Retirements
Terms - Involuntary Separations
Quits - Voluntary Separations
NOTE: Transfer In and Transfer Out indicate movement from one executive branch department to another only. Intraagency transfers are not included.
NOTE: Rates determined by dividing by the average of FY ' 03 FT employee headcount and FY '04 FT employee headcount. These two figures represent the beginning and the end FT employee headcounts for FY ' 04 .
NOTE: Large rates for small department are misleading because they are a function of the small number of employees in that department. (ex: Governor's Office \& Treasurer's Office).

* Department not in existence at the time.
** Former individual departments, which now make up the Department of Administrative Services.
*** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery
**** Data not available.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.


## Voluntary Executive Branch Separations by Length of Service

(5 YEAR AVERAGE)


## Voluntary Executive Branch Separations by Age Group


(5 YEAR AVERAGE)
NOTE: Voluntary Executive Branch separations include only individuals who have voluntarily left Executive Branch employment. Retirements and employees choosing the early out option are not included in voluntary separations. Also, percentages are rounded and may not sum to exactly $100 \%$.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Separation Payouts by Department, Fiscal Year 2004

| DEPARTMENT | Vacation Payout | Sick Leave Payout |
| :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | \$5,647,292.14 | \$6,592.42 |
| AGRICULTURE | \$68,051.30 | \$14,019.81 |
| AUDITOR | \$37,017.04 | \$4,000.00 |
| BLIND | \$35,873.15 | \$2,114.50 |
| CIVIL RIGHTS | \$6,885.81 | \$0.00 |
| COLLEGE AID | \$21,573.51 | \$0.00 |
| COMMERCE | \$110,807.91 | \$4,000.00 |
| CORRECTIONS | \$438,917.85 | \$81,102.64 |
| CULTURAL AFFAIRS | \$30,639.46 | \$4,000.00 |
| ECONOMIC DEVELOPMENT | \$25,653.26 | \$0.00 |
| EDUCATION | \$56,644.67 | \$8,191.90 |
| ELDER AFFAIRS | \$9,831.91 | \$0.00 |
| ETHICS/CAMPAIGN DISCLOSURE | \$1,202.24 | \$0.00 |
| GENERAL SERVICES | * | * |
| GOVERNOR'S OFFICE | \$6,190.80 | \$0.00 |
| HUMAN RIGHTS | \$13,557.14 | \$0.00 |
| HUMAN SERVICES | \$494,682.55 | \$90,284.05 |
| INFORMATION TECHNOLOGY | * | * |
| INSPECTIONS AND APPEALS | \$71,505.46 | \$12,141.60 |
| IOWA COMMUNICATONS NETWORK | \$19,453.54 | \$1,354.42 |
| IOWA PUBLIC TELEVISION | \$1,847.67 | \$149.86 |
| JUSTICE | \$17,506.58 | \$0.00 |
| LAW ENFORCEMENT ACADEMY | \$0.00 | \$0.00 |
| MANAGEMENT | \$0.00 | \$0.00 |
| NATURAL RESOURCES | \$277,081.53 | \$18,000.00 |
| PAROLE BOARD | \$0.00 | \$0.00 |
| PERSONNEL | * | * |
| IPERS** | \$31,057.94 | \$283.47 |
| PUBLIC DEFENSE | \$14,903.45 | \$4,000.00 |
| PUBLIC EMPLOYMENT RELATIONS | \$0.00 | \$0.00 |
| PUBLIC HEALTH | \$64,207.83 | \$8,288.33 |
| PUBLIC SAFETY | \$228,149.29 | \$1,747.73 |
| REVENUE** | \$61,199.41 | \$12,032.38 |
| LOTTERY** | \$29,048.20 | \$0.00 |
| SECRETARY OF STATE | \$11,892.77 | \$1,997.87 |
| TRANSPORTATION | \$184,388.17 | \$36,958.45 |
| TREASURER | \$8,618.50 | \$0.00 |
| VETERAN AFFAIRS | \$107,368.80 | \$20,880.01 |
| WORKFORCE DEVELOPMENT | \$73,540.50 | \$19,320.02 |
| GRAND TOTALS | \$8,206,590.38 | \$351,459.46 |

* Former individual departments, which now make up the Department of Administrative Services.
** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE \& lowa Department of Transportation - HRIS: TMohning.

## Age and Years of Service

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

In this section, the reader will find average age and length of service data for Executive Branch employees, not including Fair Authority, Community-Based Corrections or Regents. The following are points of summary for this section as of Fiscal Year-end 2004:

- The average age of the 19,198 full-time employees working in the Executive Branch was 46.35 years old and the average time worked for the State was 13.93 years.
- Males were, on average, 46.39 years old and had worked for the State for 14.33 years.
- Females were, on average, 46.31 years old and had worked for the State for 13.52 years.
- Racial/ethnic minorities were, on average, 45.18 years old and had worked for the State for 12.11 years.
- Non-minorities were, on average, 46.41 years old and had worked for the State for 14.10 years.
- Over 58\% of the total workforce was over 45 years of age.
- Over $74 \%$ of supervisors were over 45 years of age.

■ Of the 36 agencies reported on, 30, or $83.3 \%$ had an average age over 45 and only two departments' average age was below 40.

## Average Length of Service by Gender



## Average Length of Service by Minority Status



NOTE: Minority status based on self-report during orientation process for new employees. Reporting not required.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Average Length of Service \& Age by Department, Fiscal Year 2004

| Department | Workforce | Ave LOS | Ave Age |
| :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | 366 | 15.09 | 48.10 |
| AGRICULTURE | 381 | 14.83 | 49.11 |
| AUDITOR | 100 | 10.80 | 38.12 |
| BLIND | 102 | 12.46 | 48.19 |
| CIVIL RIGHTS | 27 | 13.87 | 51.51 |
| COLLEGE AID | 36 | 12.94 | 48.65 |
| COMMERCE | 308 | 13.77 | 47.68 |
| CORRECTIONS | 2,939 | 11.19 | 44.46 |
| CULTURAL AFFAIRS | 65 | 12.84 | 49.15 |
| ECONOMIC DEVELOPMENT | 216 | 8.87 | 45.86 |
| EDUCATION | 609 | 13.54 | 48.64 |
| ELDER AFFAIRS | 24 | 10.66 | 48.76 |
| ETHICSICAMPAIGN DISCLOSURE | 6 | 12.85 | 50.72 |
| GENERAL SERVICES | * | * | * |
| GOVERNOR'S OFFICE | 40 | 6.85 | 42.09 |
| HUMAN RIGHTS | 54 | 12.10 | 48.34 |
| HUMAN SERVICES | 5,146 | 14.47 | 46.17 |
| INFORMATION TECHNOLOGY | * | * | * |
| INSPECTIONS AND APPEALS | 474 | 11.66 | 48.16 |
| IOWA COMMUNICATIONS NTWK | 96 | 8.75 | 45.51 |
| IOW A PUBLIC TELEVISION | 116 | 14.12 | 46.62 |
| JUSTICE | 207 | 13.34 | 47.04 |
| LAW ENFORCEMENT ACADEMY | 27 | 13.16 | 53.38 |
| MANAGEMENT | 28 | 16.57 | 47.83 |
| NATURAL RESOURCES | 898 | 14.76 | 44.86 |
| PAROLE | 11 | 16.80 | 52.08 |
| PERSONNEL | * | * | * |
| IPERS** | 86 | 11.97 | 46.01 |
| PUBLIC DEFENSE | 366 | 10.00 | 45.75 |
| PUBLIC EMPLOYMENT RELATIONS | 10 | 14.07 | 52.21 |
| PUBLIC HEALTH | 388 | 10.73 | 46.60 |
| PUBLIC SAFETY | 838 | 14.64 | 41.99 |
| REVENUE** | 359 | 18.55 | 50.55 |
| LOTTERY** | 108 | 14.49 | 49.74 |
| SECRETARY OF STATE | 35 | 11.54 | 45.64 |
| TRANSPORTATION | 3,156 | 16.71 | 47.35 |
| TREASURER | 24 | 8.52 | 39.39 |
| VETERAN'S AFFAIRS | 769 | 11.20 | 45.02 |
| WORKFORCE DEVELOPMENT | 783 | 16.39 | 50.76 |
| GRAND TOTALS | 19,198 | 13.93 | 46.35 |

* Former individual departments, which now make up the Department of Administrative Services.
** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.


## Age Groups by Department, Fiscal Year 2004

| DEPARTMENT | $<25$ | 25-34 | 35-44 | 45-54 | 55-64 | 65+ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATIVE SERVICES | 3 | 30 | 86 | 167 | 75 | 5 |
| AGRICULTURE | 3 | 31 | 90 | 142 | 100 | 15 |
| AUDITOR | 6 | 40 | 22 | 24 | 7 | 1 |
| BLIND | 1 | 14 | 17 | 44 | 23 | 3 |
| CIVIL RIGHTS | 0 | 0 | 5 | 12 | 9 | 1 |
| COLLEGE AID | 1 | 5 | 6 | 11. | 12 | 1 |
| COMMERCE | 6 | 33 | 74 | 114 | 75 | 6 |
| CORRECTIONS | 59 | 556 | 849 | 1,050 | 435 | 23 |
| CULTURAL AFFAIRS | 1 | 5 | 10 | 0 | 16 | 0 |
| ECONOMIC DEVELOPMENT | 2 | 36 | 61 | 73 | 39 | 5 |
| EDUCATION | 3 | 75 | 120 | 225 | 176 | 10 |
| ELIER AFFAIRS | 0 | 2 | 6 | 9 | 7 | 0 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 1 | 4 | 1 | 0 |
| GENERAL SERVICES | * | * | * | * | * | * |
| GOVERNOR'S OFFICE | 4 | 9 | 6 | 17 | 4 | 2 |
| HUMAN RIGHTS | 0 | 4 | 20 | 14 | 14 | 0 |
| HUMAN SERVICES | 108 | 768 | 1,258 | 1,936 | 1,030 | 46 |
| INFORMATION TECHNOLOGY | * | * | * | * | * | * |
| INSPECTIONS AND APPEALS | 4 | 46 | 117 | 186 | 113 | 8 |
| IOWA COMMUNICATIONS NTWK | 0 | 18 | 28 | 29 | 20 | 1 |
| IOWA PUBLIC TELEVISION | 0 | 15 | 25 | 59 | 17 | 0 |
| JUSTICE | 1 | 29 | 50 | 89 | 37 | 1 |
| LAW ENFORCEMENT ACADEMY | 0 | 1 | 4 | 9 | 10 | 3 |
| MANAGEMENT | 0 | 2 | 6 | 16 | 4 | 0 |
| NATURAL RESOURCES | 11 | 199 | 221 | 286 | 176 | 5 |
| PAROLE | 0 | 0 | 3 | 4 | 3 | 1 |
| PERSONNEL | * | * | * | * | * | * |
| \|PERS** | 0 | 12 | 32 | 24 | 14 | 4 |
| PUBLIC DEFENSE | 12 | 56 | 86 | 134 | 69 | 9 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 0 | 1 | 6 | 3 | 0 |
| PUBLIC HEALTH | 7 | 67 | 78 | 143 | 86 | 7 |
| PUBLIC SAFETY | 9 | 236 | 268 | 235 | 85 | 5 |
| REVENUE** | 1 | 20 | 54 | 168 | 108 | 8 |
| LOTTERY** | 0 | 6 | 27 | 44 | 29 | 2 |
| SECRETARY OF STATE | 1 | 6 | 9 | 13 | 6 | 0 |
| TRANSPORTATION | 24 | 328 | 81.4 | 1,275 | 693 | 22 |
| TREASURER | 2 | 9 | 3 | 7 | 3 | 0 |
| VETERAN'S AFFAIRS | 44 | 117 | 180 | 277 | 141 | 10 |
| WORKFORCE DEVELOPMENT | 1 | 49 | 144 | 307 | 259 | 23 |
| GRAND TOTALS | 314 | 2,824 | 4,781 | 7,153 | 3,899 | 227 |
| PERCENTAGES | 1.6\% | 14.7\% | 24.9\% | 37.3\% | 20.3\% | 1.2\% |

[^7]Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

Executive Branch Full-Time Employee Age Groups, Fiscal Year 2000 through Fiscal Year 2004

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Supervisors by Age Groups

|  | FY 97 |  | FY 98 |  | FY 99 |  | FY 00 |  | FY 01 |  | FY 02 |  | FY 03 |  | FY 04 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Count | \% | Count | \% | Count | \% | Count | \% | Count | \% | Count | \% | Count | \% | Count | \% |
| <25 | 0 | 0.0\% | 2 | 0.1\% | 1 | 0.1\% | 1 | 0.0\% | 2 | 0.1\% | 0 | 0.0\% | 1 | 0.1\% | 2 | 0.1\% |
| 25-29 | 10 | $0.5 \%$ | 13 | 0.7\% | 19 | 1.0\% | 25 | 1.2 | 27 | 1.3\% | 15 | 0.8\% | 19 | 1.0 | 15 | 0.8 |
| 30-34 | 78 | 4.1\% | 77 | 4.0\% | 83 | 4.2\% | 71 | 3.4\% | 72 | 3.4\% | 52 | 2.9\% | 61 | 3.4\% | 59 | 3.2\% |
| 35-39 | 193 | 10.2\% | 193 | 10.1\% | 198 | 10.0\% | 197 | 9.5\% | 188 | 8.8\% | 158 | 8.7\% | 131 | 7.24 | 125 | 6.8\% |
| 40-44 | 331 | 17.5\% | 327 | 17.0\% | 336 | 17.0\% | 358 | 17.3\% | 358 | 16.8\% | 297 | 16.4\% | 277 | 15.3\% | 260 | 14.2\% |
| 45-49 | 459 | 24.4\% | 461 | 24.0\% | 466 | 23.6\% | 473 | 22.8\% | 474 | 22.3\% | 396 | 21.8\% | 377 | 20.88 | 372 | 20.3 |
| 50-54 | 396 | 21.0\% | 423 | 22.0\% | 462 | 23.4\% | 526 | 25.3\% | 576 | 27.1\% | 533 | 29.4\% | 527 | 29.0\% | 515 | 28.1\% |
| 55-59 | 250 | 13.3\% | 275 | 14.3\% | 292 | 14.8\% | 292 | 14.1\% | 289 | 13.6\% | 278 | 15.3\% | 315 | 17.3\% | 362 | 19.8\% |
| 60-64 | 148 | 7.9\% | 126 | 6.6\% | 95 | 4.8\% | 110 | 5.3\% | 120 | 5.6\% | 77 | 4.2\% | 88 | 4.8\% | 106 | 5.8\% |
| $65+$ | 20 | 1.1\% | 24 | 1.2\% | 22 | 1.1\% | 22 | 1.1\% | 19 | 0.9\% | 10 | 0.6\% | 12 | 0.7\% | 15 | 0.8\% |
| Totals | 1,885 | 100\% | 1,921 | 100\% | 1,974 | 100\% | 2,075 | 100\% | 2,125 | 100\% | 1,816 | 100\% | 1,808 | 100\% | 1,831 | 100.0\% |

Supervisors by Age Groups, Fiscal Year 2004


NOTE: Supervisors determined by identifying those classified as "Supervisory" under Bargaining Status. Also, percentages are rounded and may not sum to exactly $100 \%$.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.


## Average Age by Minority Status



NOTE: Minority status based on self-report during orientation of new employees. Reporting not required.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Collective Bargaining



In this section, the reader will find information on employees by bargaining unit coverage in the Executive Branch, not including Fair Authority, Community-Based Corrections, or Regents. The following are points of summary for this section for Fiscal Year 2004 year end:

- Approximately 66\% of the 19,198 full-time permanent Executive Branch employees were covered by American Federation of State, County, and Municipal Employees (AFSCME).
- Employees covered by the AFSCME bargaining agreement earned an average annual salary of \$40,734.
- Employees covered by the State Police Officers Council (SPOC) bargaining agreement earned an average annual salary of \$49,698.

■ Employees covered by the United Electrical/Iowa United Professionals (UE/IUP) bargaining agreement earned an average annual salary of \$42,263.

- The 3,507 Executive branch employees not covered by a bargaining agreement earned an average annual salary of $\$ 64,184$.
Of the 907 separations from Executive Branch employment in Fiscal Year 2004, 68\% were in AFSCME-covered positions. Specifically:
- $61 \%$ of the total retirements

■ $77 \%$ of the total involuntary separations

- $67 \%$ of the total voluntary separations

■ Employees covered by the AFSCME bargaining agreement were, on average, 46.46 years old and had been employed in the Executive Branch for 13.43 years.

- Employees covered by the SPOC bargaining agreement were, on average, 38.81 years old and had been employed in the Executive Branch for 13.72 years.

■ Employees covered by the UE/IUP bargaining agreement were, on average, 44.70 years old and had been employed in the Executive Branch for 13.12 years.

## Bargaining Unit Coverage



Percentage of Employees by Collective Bargaining Coverage, Fiscal Year 2004


[^8]-Does not include Fair Authority, Community-Based Corrections, or Regents employees.
Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

Collective Bargaining Coverage by EEO-4 Category, Fiscal Year 2004

| Bargaining <br> Coverage | Category 1 <br> Official $/$ <br> Administrator | Category 2 <br> Professional | Category 3 <br> Technician | Category 4 <br> Protective Service |
| :--- | ---: | ---: | ---: | ---: |
| AFSCME | 264 | 3,012 | 1,229 | 2,090 |
| IUP | 0 | 1,756 | 751 | 0 |
| SPOC | 0 | 0 | 0 | 567 |
| EXEMPT | 169 | 451 | 58 | 0 |
| SUPERVISORY | 662 | 1 | 636 | 90 |
| UNREPRESENTED | 1,096 | 710 | 245 | 0 |
| TOTALS | 6,565 | 2,143 | 2,902 |  |


| Bargaining Coverage | Category 5 Paraprofessional | Category 6 Admin Support | Category 7 Skilled Craft | Category 8 Service Maintenance |
| :---: | :---: | :---: | :---: | :---: |
| AFSCME | 1,669 | 2,014 | 1,567 | 770 |
| IUP | 2 | 0 | 0 | 0 |
| SPOC | 0 | 0 | 0 | 0 |
| EXEMPT | 89 | 167 | 0 | 10 |
| SUPERVISORY | 77 | 4 | 95 | 22 |
| UNREPRESENTED | 0 | 0 | 0 | 0 |
| TOTALS | 1,837 | 2,185 | 1,662 | 802 |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care bargaining units. Executive branch, full-time employees only.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.
Exempt - Exempt from collective bargaining.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories. By definition, elected officials are not included in EEO-4 Category groupings.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Collective Bargaining Coverage by Gender




AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit. UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units. Exempt - Exempt from collective bargaining.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Collective Bargaining Coverage by Minority Status

|  | FY 97 |  |  | FY 98 |  |  | FY 99 |  |  | FY 00 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Non-Minority | Minority | Declined <br> to <br> Respond | Non-Minority | Minority | Declined to Respond | Non-Minority | Minority | Declined to Respond | Non-Minority | Minority | Declined to Respond |
| AFSCME | 11,558 | 701 | 55 | 11,566 | 680 | 92 | 11,998 | 669 | 317 | 12,343 | 688 | 158 |
| IUP | 1,979 | 137 | 10 | 2,194 | 128 | 14 | 2,255 | 128 | 62 | 2,341 | 128 | 15 |
| SPOC | 641 | 16 | 1 | 637 | 17 | 1 | 640 | 18 | 6 | 644 | 19 | 1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| EXEMPT | 1,000 | 41 | 11 | 1,000 | 43 | 18 | 1,031 | 42 | 22 | 1,071 | 44 | 19 |
| SUPERVISORY | 1,839 | 45 | 1 | 1,873 | 43 | 5 | 1,914 | 48 | 18 | 1,999 | 63 | 13 |
| UNREPRESENTED | 537 | 59 | 9 | 571 | 63 | 13 | 600 | 65 | 9 | 601 | 72 | 27 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| SUBTOTALS | 17,554 | 999 | 87 | 17,841 | 974 | 143 | 18,438 | 970 | 434 | 18,999 | 1,014 | 233 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| GRAND TOTALS |  | 8,640 |  |  | 8,958 |  |  | 19,617 |  |  | 20,246 |  |


|  | FY 01 |  |  | FY 02 |  |  | FY 03 |  |  | FY 04 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Non-Minority | Minority | $\begin{gathered} \hline \text { Declined } \\ \text { to } \\ \text { Respond } \\ \hline \end{gathered}$ | Non-Minority | Minority | $\begin{gathered} \hline \text { Declined } \\ \text { to } \\ \text { Respond } \end{gathered}$ | Non-Minority | Minority | Declined to Respond | Non-Minority | Minority | Declined to Respond |
| AFSCME | 12,363 | 690 | 149 | 11,550 | 654 | 147 | 11,578 | 668 | 140 | 11,814 | 666 | 135 |
| IUP | 2,391 | 129 | 14 | 2,306 | 119 | 15 | 2,287 | 125 | 18 | 2,360 | 129 | 20 |
| SPOC | 622 | 19 | 1 | 623 | 22 | 1 | 596 | 22 | 1 | 546 | 20 | 1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| EXEMPT | 1,074 | 49 | 16 | 969 | 41 | 16 | 966 | 39 | 17 | 896 | 35 | 19 |
| SUPERVISORY | 2,045 | 66 | 14 | 1,744 | 58 | 14 | 1,738 | 59 | 11 | 1,762 | 56 | 13 |
| UNREPRESENTED | 620 | 69 | 28 | 590 | 63 | 21 | 626 | 65 | 21 | 633 | 70 | 23 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| SUBTOTALS | 19,115 | 1,022 | 222 | 17,782 | 957 | 214 | 17,791 | 978 | 208 | 18,011 | 976 | 211 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| GRAND TOTALS |  | 20,359 |  |  | 8,953 |  |  | 18,977 |  |  | 19,198 |  |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.
Exempt - Exempt from collective bargaining.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
NOTE: Minority Status based on self-report during orientation of new employees. Reporting not required.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: lowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Average Annual Base Salary by Collective Bargaining Coverage

|  | FY 97 |  | FY 98 |  | FY 99 |  | FY 00 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Staff | Salary | Staff | Salary | Staff | Salary | Staff | Salary |
| AFSCME | 12,114 | $\$ 29,645$ | 12,338 | $\$ 30,622$ | 12,806 | $\$ 31,532$ | 13,189 | $\$ 32,485$ |
| IUP | 2,326 | $\$ 32,927$ | 2,336 | $\$ 34,211$ | 2,395 | $\$ 35,533$ | 2,484 | $\$ 36,575$ |
| SPOC | 658 | $\$ 36,876$ | 655 | $\$ 38,168$ | 659 | $\$ 39,280$ | 664 | $\$ 40,378$ |
|  |  |  |  |  |  |  |  |  |
| EXEMPT | 1,052 | $\$ 41,036$ | 1,061 | $\$ 42,660$ | 1,092 | $\$ 44,095$ | 1,134 | $\$ 45,178$ |
| SUPERVISORY | 1,885 | $\$ 49,979$ | 1,921 | $\$ 51,865$ | 1,974 | $\$ 53,382$ | 2,075 | $\$ 55,092$ |
| UNREPRESENTED | 605 | $\$ 47,274$ | 647 | $\$ 48,849$ | 691 | $\$ 50,459$ | 700 | $\$ 52,689$ |
|  |  |  |  |  |  |  |  |  |
| GRAND TOTALS | 18,640 | $\$ 33,596$ | 18,958 | $\$ 34,773$ | 19,617 | $\$ 35,846$ | 20,246 | $\$ 36,972$ |


|  | FY 01 |  | FY 02 |  | FY 03 |  | FY 04 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Staff | Salary | Staff | Salary | Staff | Salary | Staff | Salary |
| AFSCME | 13,202 | $\$ 34,528$ | 12,351 | $\$ 36,373$ | 12,386 | $\$ 38,622$ | 12,615 | $\$ 40,734$ |
| IUP | 2,534 | $\$ 38,264$ | 2,440 | $\$ 39,931$ | 2,430 | $\$ 41,297$ | 2,509 | $\$ 42,263$ |
| SPOC | 642 | $\$ 42,762$ | 646 | $\$ 45,299$ | 619 | $\$ 48,396$ | 567 | $\$ 49,698$ |
|  |  |  |  |  |  |  |  |  |
| EXEMPT | 1,139 | $\$ 47,411$ | 1,026 | $\$ 50,638$ | 1,022 | $\$ 52,819$ | 950 | $\$ 55,743$ |
| SUPERVISORY | 2,125 | $\$ 57,341$ | 1,816 | $\$ 61,707$ | 1,808 | $\$ 65,000$ | 1,831 | $\$ 67,771$ |
| UNREPRESENTED | 717 | $\$ 55,446$ | 674 | $\$ 59,675$ | 712 | $\$ 62,999$ | 726 | $\$ 66,183$ |
|  |  |  |  |  |  |  |  |  |
| GRAND TOTALS | 20,359 | $\$ 39,091$ | 18,953 | $\$ 41,164$ | 18,977 | $\$ 43,476$ | 19,198 | $\$ 45,482$ |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care bargaining units.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.
Exempt - Exempt from collective bargaining.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

## Separations by Collective Bargaining Coverage

| Bargaining Coverage | FY 97 |  |  | FY 98 |  |  | FY 99 |  |  | FY 00 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits |
| AFSCME | 314 | 227 | 364 | 276 | 220 | 446 | 244 | 221 | 472 | 262 | 252 | 469 |
| IUP | 39 | 28 | 84 | 31 | 18 | 110 | 29 | 20 | 96 | 22 | 24 | 77 |
| SPOC | 10 | 2 | 9 | 18 | 1 | 10 | 18 | 0 | 4 | 8 | 0 | 6 |
| EXEMPT | 15 | 7 | 62 | 18 | 9 | 78 | 19 | 9 | 94 | 19 | 9 | 98 |
| SUPERVISORY | 86 | 19 | 28 | 69 | 8 | 28 | 82 | 9 | 60 | 49 | 12 | 40 |
| UNREPRESENTED | 23 | 3 | 24 | 15 | 3 | 20 | 12 | 1 | 21 | 23 | 6 | 31 |
| TOTALS | 487 | 286 | 571 | 427 | 259 | 692 | 404 | 260 | 747 | 383 | 303 | 721 |


| Bargaining Coverage | FY 01 |  |  | FY 02 |  |  | FY 03 |  |  | FY 04 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits |
| AFSCME | 241 | 232 | 523 | 163 | 350 | 488 | 122 | 252 | 363 | 139 | 182 | 298 |
| IUP | 43 | 20 | 103 | 44 | 45 | 135 | 40 | 28 | 67 | 23 | 26 | 55 |
| SPOC | 17 | 4 | 5 | 11 | 5 | 9 | 9 | 3 | 16 | 18 | 5 | 13 |
| EXEMPT | 27 | 6 | 88 | 9 | 17 | 77 | 4 | 12 | 38 | 7 | 5 | 39 |
| SUPERVISORY | 60 | 11 | 39 | 38 | 17 | 48 | 22 | 16 | 30 | 30 | 13 | 19 |
| UNREPRESENTED | 14 | 3 | 39 | 7 | 9 | 36 | 5 | 5 | 17 | 10 | 4 | 21 |
| TOTALS | 402 | 276 | 797 | 272 | 443 | 793 | 202 | 316 | 531 | 227 | 235 | 445 |

Retires - Retirements
Terms - Involuntary Separations
Quits - Voluntary Separations

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care bargaining units.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.
Exempt - Exempt from collective bargaining.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

## Average Age \& Length of Service (LOS) by Collective Bargaining Coverage, Fiscal Year 2004

| State Government | Number of Staff | Avg. LOS | Avg Age |
| :---: | :---: | :---: | :---: |
| AFSCME |  |  |  |
| Clerical | 1,823 | 13.39 | 48.49 |
| Technical | 3,604 | 14.34 | 45.72 |
| Blue Collar | 2,237 | 13.67 | 48.07 |
| Fiscal \& Staff | 2,029 | 14.79 | 47.35 |
| Fiscal \& Staff (Field Status) | 339 | 14.87 | 50.40 |
| Security | 2,064 | 10.62 | 42.80 |
| Patient Care | 519 | 11.20 | 46.03 |
| Totals | 12,615 | 13.43 | 46.46 |
| UEIIUP |  |  |  |
| Social Services | 1,398 | 11.91 | 43.60 |
| Science | 442 | 13.17 | 44.91 |
| Social Services-IMW | 669 | 15.64 | 46.84 |
| Totals | 2,509 | 13.12 | 44.70 |
| SPOC |  |  |  |
| Public Safety | 567 | 13.72 | 38.81 |
| NONCONTRACT |  |  |  |
| Exempt | 950 | 13.54 | 46.08 |
| Supervisory | 1,831 | 19.51 | 49.83 |
| Unrepresented | 726 | 11.92 | 47.61 |
| Totals | 3,507 | 16.32 | 48.35 |
| GRAND TOTAL | 19,198 | 14.01 | 46.27 |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care bargaining units.
SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units. Exempt - Exempt from collective bargaining.
Supervisory - Exempt from collective bargaining.
Unrepresented - Eligible for collective bargaining, but currently not organized.
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

[^9]
## Executive Branch Departments



## Administrative Services (005)

Agriculture -

Auditor (126)
Blind (131)
Civil Rights (167)
College Aid (284)
Commerce -

## Corrections -

Agriculture \& Land Stewardship (009)
Soil Conservation (013)
Agricultural Development (014)

Administration (211)
Alcoholic Beverages (212)
Banking (213)
Credit Union (214)
Insurance (216)
Professional Licensing (217)
Utilities (219)
Consumer Advocate (114)
Central Office (238)
Training Academy (239)
Fort Madison (242)
Anamosa (243)
Oakdale (244)
Newton (245)
Mount Pleasant (246)
Rockwell City (247)
Clarinda (248)
Mitchellville (249)
Prison Industries (250)
Farm (251)
Fort Dodge (252)
Cultural Affairs (259)
Economic Development -

Education -

Elder Affairs (297)
Ethics \& Campaign Disclosure (167)
Governor's Office -

Governor's Office (350)
Office of Drug Control Policy (642)
Economic Development (269)
Finance Authority (270)

Education (282)
Vocational Rehabilitation (283)

Human Rights (379)

| Human Services - | Central Office (401) <br> Community Services (402) <br> Iowa Juvenile Home (404) -Toledo <br> State Training School (405) -Eldora <br> Mental Health Services (406) - Oakdale <br> Mental Health Institution (407) -Cherokee <br> Mental Health Institution (408) -Clarinda <br> Mental Health Institution (409) -Independence <br> Mental Health Institution (410) -Mt. Pleasant <br> Resource Center (411) -Glenwood <br> Resource Center (412) -Woodward <br> Central Office (413) |
| :---: | :---: |
| Inspections \& Appeals - | Central Office (427) <br> Appellate Defender (428) <br> Racing and Gaming (429) |
| Iowa Communications Network (336) Iowa Public Television (285) |  |
| Justice - | Attorney General's Office (112) Highway Safety (113) |
| Law Enforcement Academy (467) |  |
| Management - | Management (532) <br> State \& Federal Relations (640) |
| Natural Resources (542) Parole (547) IPERS (553) |  |
| Public Defense - | Public Defense (582) <br> Emergency Management (583) |
| Public Employment Relations (572) <br> Public Health (588) <br> Public Safety (595) |  |
| Revenue (625) <br> Lottery (627) |  |
| Secretary of State (635) <br> Transportation (645) <br> Treasurer (655) <br> Veteran's Affairs (671) <br> Workforce Development (309) |  |

NOTE: Numbers listed adjacent to agency listings correspond to codes used in the budgeting and human resource system to identify distinct departmental and sub-departmental units.


[^0]:    * EEO-4 Category - The Equal Employment Opportunity Commission occupational category to which a given job class is assigned. There are eight EEO-4 categories.

[^1]:    Source: Iowa Department of Administrative Services, Human Resource Enterprise (HRE) - AS/400 Query: PPeterson.

[^2]:    * EEO-4 Category - The Equal Employment Opportunity Commission occupational category to which a given job class is assigned. There are eight EEO-4 categories.

[^3]:    * Projections using the January 2004 active employee enrollment. Regents' professional and faculty employees are not included in the calculations.
    ** Does not include SPOC.

[^4]:    *Includes:
    Non-Regents Executive Branch
    Regents Board Office
    School for the Deaf
    Braille \& Sight Saving School
    1990, added Judicial Branch employees
    1991, added Legislative Branch employees (excluding Legislators)

[^5]:    Source: Iowa Department of Administrative Services, HRE - AS/400 Query: JSandusky.

[^6]:    -Does not include Fair Authority, Community-Based Corrections, or Regents employees.

[^7]:    * Former individual departments, which now make up the Department of Administrative Services.
    ** Formerly part of other department and now are their own department (IPERS, Revenue \& Lottery).
    -Does not include Fair Authority, Community-Based Corrections, or Regents employees.

[^8]:    AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal \& Staff, Security, and Patient Care bargaining units.
    SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.
    UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.
    Exempt - Exempt from collective bargaining and, therefore, not covered by a collective bargaining agreement. Supervisory - Exempt from collective bargaining.
    Unrepresented - Eligible for collective bargaining, but currently not organized.

[^9]:    Source: Iowa Department of Administrative Services, HRE - AS/400 Query: PPeterson.

