III Junior colleges - Statistics

LB 2328.15 .I8 N49 1963

State of Iowa
DEPARTMENT OF PUBLIC INSTRUCTION
Paul F. Johnston, Superintendent
Des Moines 19

Consultant's Report on Public Community or Junior Colleges

1962 - 1963

Division of Advanced Education and Instructional Services

April, 1963

State of Iowa DEPARTMENT OF FUBLIC INSTRUCTION Paul F. Johnston, Superintendent Des Moines 19

Consultant's Report on Public Community or Junior Colleges

1962 - 1963

to State Superintendent of Public Instruction

Division of Advanced Education and Instructional Services

April, 1963

State of Town DEPARTMENT OF PUBLIC INSTRUCTION Dec Moines 19

STATE BOARD OF PUBLIC INSTRUCTION

HARRY M. REED, Waterloo (President)
STERLING B. MARTIN, Melrose (Vice President)
CHARLES W. ANTES, West Union
DEIMAR F. BUSSE, Oakland
SHERMAN W. HIRSCHLER, Fairfield
C. E. JUDD, Thompson
IESTER D. MENKE, Calumet
MRS. JAMES SHANNAHAN, Des Moines
MRS. OTHA D. WEARIN, Hastings

DEPARTMENT OF PUBLIC INSTRUCTION ADMINISTRATION

PAUL F. JOHNSTON, Superintendent of Fublic Instruction and Executive Officer of State Board of Fublic Instruction W. T. EDGREN, Assistant Superintendent

DIVISION OF ADVANCED EDUCATION AND INSTRUCTIONAL SERVICES

Wayland W. Osborn, Director

Report Frepared by

Louis R. Newsham, Consultant Community Colleges and Continuing Education

INTRODUCTION

Consultant's Report on Fublic Community or Junior Colleges

1962-1963

The public community or junior college evaluation has been based on the following areas:

- Action taken by the board of education, the school administrators and faculties on recommendations for compliance with the standards for the 1962-1963 school year.
 - 2. Teacher personnel report by the certification division.
- 3. Reports and an extensive visit with the superintendent and dean regarding each of the following areas:
 - a. Study of community needs; new programs as a result of these studies
 - b. Student personnel and counseling
 - c. Library and librarian
 - d. Faculty qualification procedures
 - e. In-service programs
 - f. Uniform accounting and budget procedures
 - g. Teaching loads
 - h. Full-time staff versus part-time staff
 - i. North Central Association activities directed toward a self-study

The foregoing items were areas of concentration for 1961-1962, and progress was made by the various colleges in all areas to varying degrees.

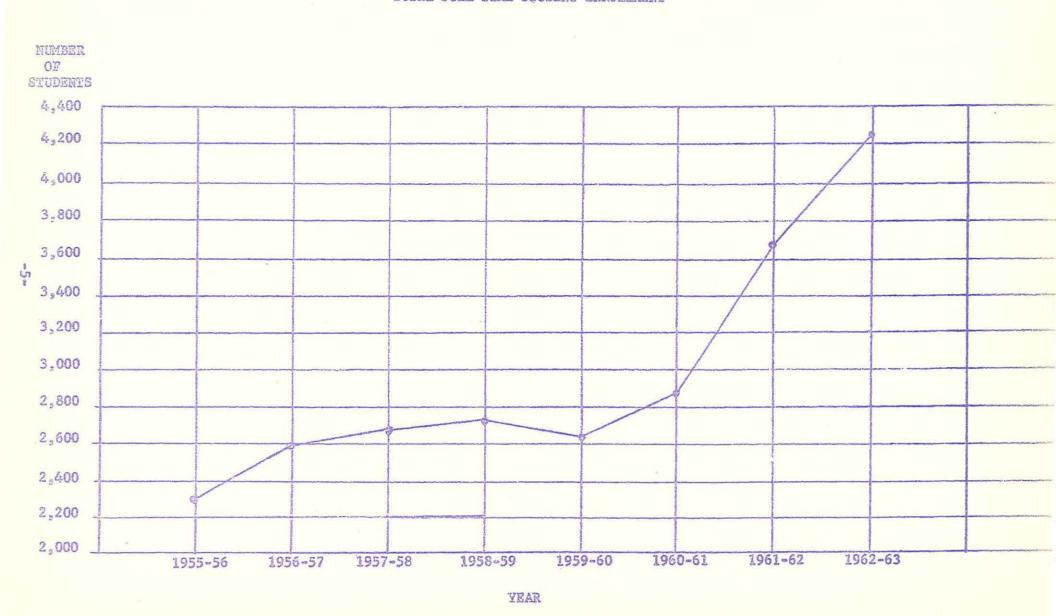
The area community college study as directed by House Resolution No. 6 acted as an impetus to some of the schools and caused them to progress two or three times faster than would have been the case under ordinary circumstances. In other colleges minimum progress has been made, particularly from the standpoint of plans to expand facilities. This attitude stems from the uncertainty of future area college developments and their influence on a small college with a limited program.

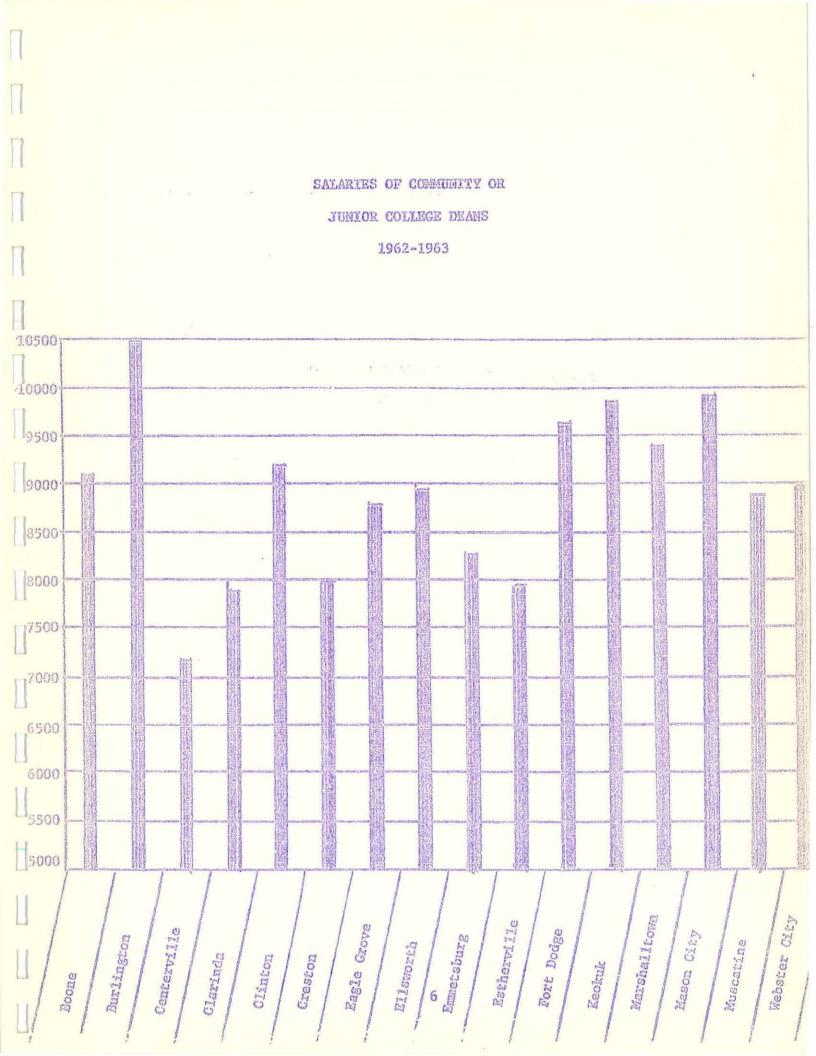
The common problems confronting the community or junior college may be partially or even fully solved by appropriate action in the local district; however, due to the lack of financial base and pressure of the needs of elementary and secondary schools in the local district, certain of the most crucial problems shall continue to exist until proper financial base organization and administrative structure are available. The problem becomes one of "how hard do you beat a slow horse to make him exceed his capabilities!"

On the following pages there appears for each community or junior college a brief summary of certain information based on reports filed and visits made during the 1962-1963 school year.

PER CENT OF TOTAL STATE ENROLLMENT INCREASE 1962-63 OVER 1961-62 FOR EACH COMMUNITY-JUNIOR COLLEGE 22 20 18 16 10 8 49 1.554 -2.2 Webster City Eagle Grove Estherville Elisvoren Clinton Creston Keokuk Boone

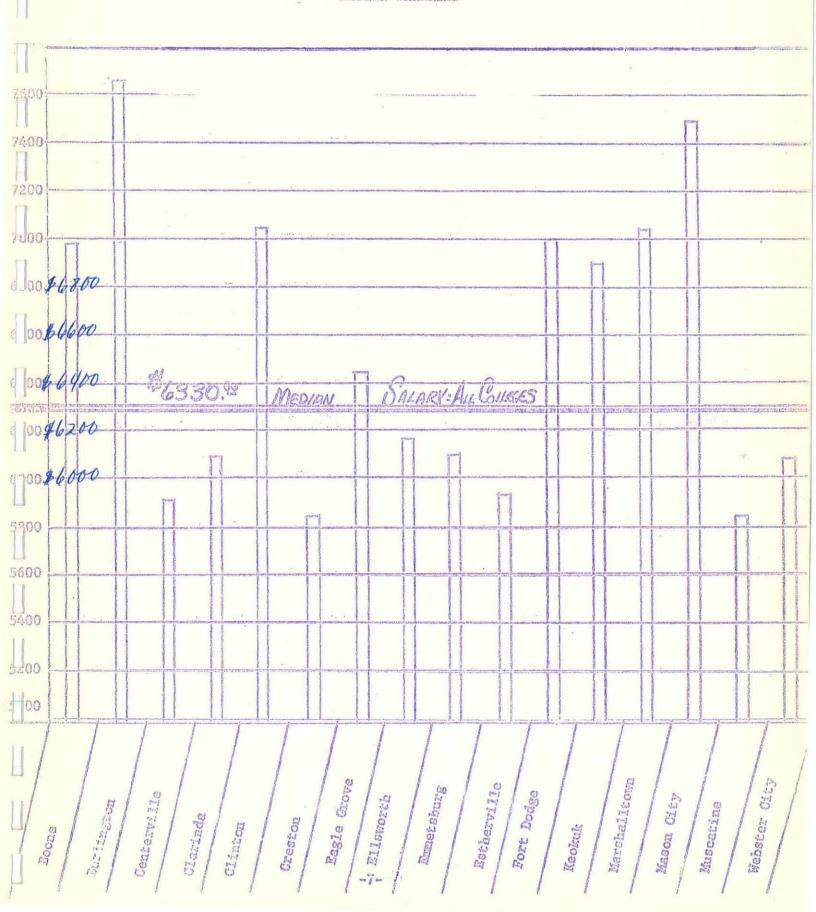
COMMUNITY OR JUNIOR COLLEGE TOTAL FULL-TIME STUDENT ENROLLMENT





GOMMUNITY COLLEGE SALARY STUDY
FULL-TIME INSTRUCTORS = COLLEGE OR COLLEGE AND HIGH SCHOOL
EXCLUDING = ADMINISTRATORS AND PART-TIME COLLEGE TEACHERS

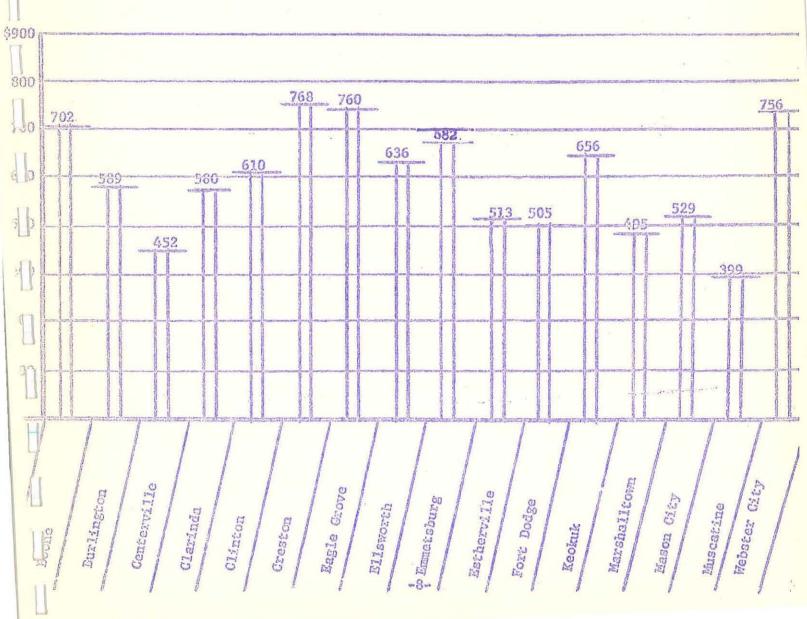
MEDIAN SALARIES



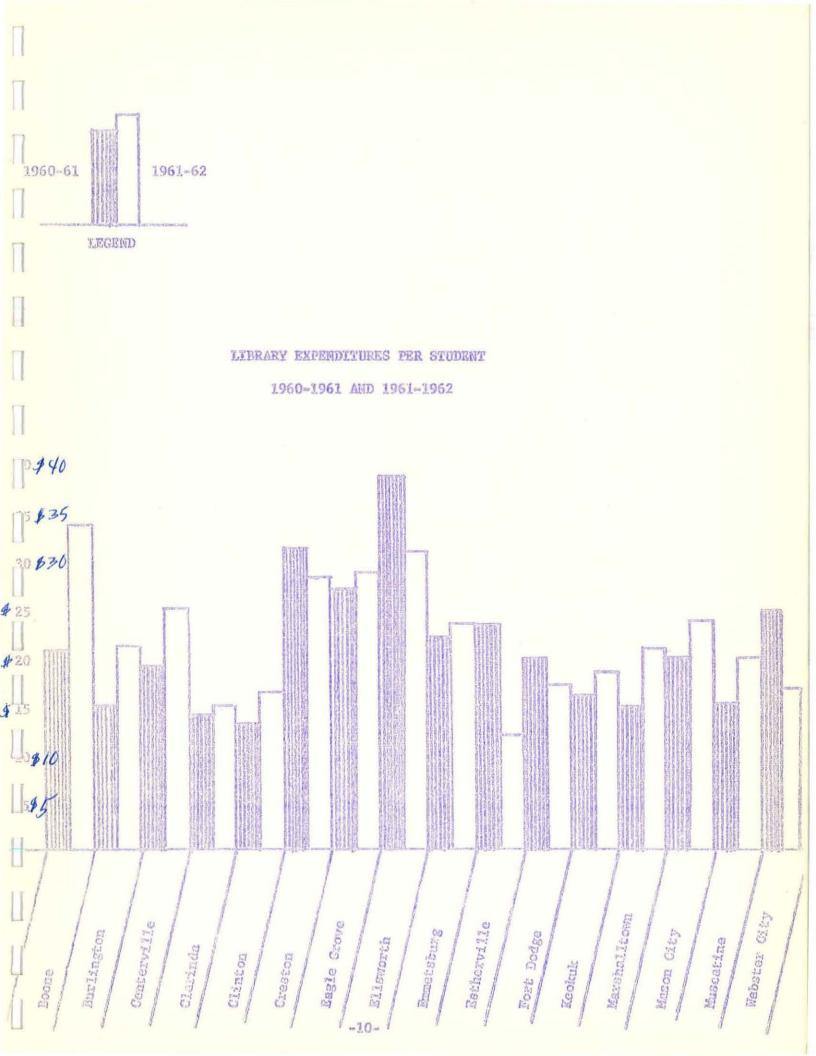
1961-1962

PER STUDENT COST

SCHOOLHOUSE AND GENERAL FUND EXPENDITURES



COSC		DAMERY STATE US	
BOOME	LIBRARY BUDGET	NEW OR IMPROVED FACILITIES	LIBRARIAN
BURLINGTON	Average	Adequate - None	Minimum: Combination High School-College
GENTERVILLE	Above Average	Extensive Improvements	Full-time
GLARINDA	Average	None (Moving into new quarters 1963-64)	Combination Nigh School-College
CLINION	Average	Improved Facilities Still Minimum	Combination High School-College
CRESTON	Average	None	Combination High School-College
	Average	None	Combination High School-College
BAGES GROVE	Average	None	Combination High School-College
SLLSWORTH O	10,000 1962-63 10,000 1963-64 10,000 1964-65	Excelient	3/4 Time
DEMETS BURG	Average	None	Combination High School-College
STHERVILLE	Average	None (New quarters 1963-64)	Combination High School-College
FORT DODGE	Average	None	Combination High School-College
BEORIE	Average	Excellent	Combination High School-College
MARGHALLTOWN	Average	Kone	Combination High School-College
MASON GETY	Average	Extensive (Good)	Full-time
MUSCATINE	Average	None (New quarters 1963-64)	Combination High School-College
MEBSTER CITY	Average	Above Average	Combination High School-College



1962-63 TOTAL NUMBER OF STAFF MEMBERS AND MUMBER OF STAFF MEMBERS TEACHING ON TEMPORARY APPROVAL 17.8% Community-Junio College Teachers On Temporary Approval Total Number o£ Staff Members Number of Staff Members on Temporary Approval 020 Legend Weborer City Eagle Crove Centerville Four Dadge Keolosk

Suggested Letter to be Sent to Each Community-Junior College*

This letter is written to inform you that the State Board of Public Instruction and the State Board of Regents have officially approved the payment of state aid for the ______ College for the 1962-1963 school year to the _____ School District in accordance with the provisions of Chapter 286A, Code of Iowa 1958, as amended by Senate File 538, Fifty-ninth General Assembly.

The Towa Committee on Secondary School and College Relations has asked us to inform you that it has voted to accept college credits from your institution for the school year 1962-1963.

Attention is called to the fact that state aid to community-junior colleges is not paid unless the approval standards for such institutions adopted by the State Board of Public Instruction and the State Board of Regents and effective July 1, 1959, are met as determined by favorable action of these two boards.

The State Department of Public Instruction, subject to the approval of the State Board of Public Instruction, is charged with the responsibility of enforcing these regulations. The State Board has taken action to the effect that approval for the 1963-1964 school year will be conditioned by the action taken by the board of education on the recommendations set forth in the letter from the community college consultant dated April ____, 1963.**

We appreciate the cooperation of the board of education and the administration in working with the Department of Public Instruction to improve the community-junior colleges of Towa.

Very sincerely yours,

Louis R. Newsham Consultant, Community Colleges and Continuing Education

LRM: Ls

Eletter with possible modifications to be sent after the State Board of Public Instruction and State Board of Regents have taken official action.

^{**}Department of Fublic Instruction letter of visitation with recommendations for 1963-1964.

BOONE JUNIOR COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 34 Range = 26 = 63

Mr. = 9 Miss = 1 Mrs. = 3 Total 13

Full-time Instructors = 5
Part-time Instructors = 8

College Teaching Experience (Does not include

Faculty Salary

Median = 8 years

high school teaching experience)

Median = \$7,000

Range = 4 - 17 years

Range = \$4,477 - \$7,820

Highest Degrees Held by the Faculty

Master's Degree = 12 Bachelor's Degree = 1

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 190 semester hours

Range = 104 semester hours - 218 semester hours

Total graduate semester hours earned

Median = 55 semester hours

Range = 12 semester hours = 84 semester hours

Faculty Members on Temporary Approval

Number = 3
Per cent of faculty on temporary approval = 23%
Master's Degree = 2
Bachelor's Degree = 1

Teaching Load

Number over sixteen semester hours = 5

BOONE JUNIOR COLLEGE

Name	Age	Mr.	Miss	Mrs.	Salary	Part Time	Full Time	Exper.		hest . H. A.	Total Sem. Hrs.		Teaching Load	Temporary Approval
Winifred Barquist	57			x	\$7,650.00	Ar (Cornel a seguri men S. 2000 times	X	7		R	204	84	11	
Ben Bruns	54	X			7,705.00	X		7	A Partition and	X	199	58	19	
Hartley	63	X.			7,575.00	X		17		x	203	83	20	and have a grant of the same o
Marguesite Hartley	52			R	7,650.00		X	15		X	188	66	15	(MCFF) (MFF) (AT MFF) (AT MFF)
Everett Porter	40	X			6,390.00		X	7		X	218	71	17	
Grace Osborne	62		X		7,820.00	R		15		X	180	60	27	
Lyle Poyzer	47	x			7,650.00		R	4		X	173	53	16	X
Bill Ryan	34	X	-		6,390.00	X		0		X	195	55	16	X
James Sanders	. 26	X			5,340.00	R		0	x		132	12	18	X
James Scamman	24	X			5,620.00	x		0		X	190	50	14	
Melvin Thompson	40	X			7,360.00	X		8		x	160	35	20	
Jack Tillson	52	X			6,730.00	X		15		Х	140	40	16	
Marian Tisdale	49			x	4,477.00		X	4		X	215	34	12	

Personnel on Temporary Approval School Year 1962-1963

Boone Junior College

1. Poyzer, Lyle Ivan--59045--Physics (M.S.--Education)

Undergraduate Physics--24 s.h. Graduate Physics--3 s.h.

Comment. For several years he taught mathematics and physics on temporary approval. He chose to make mathematics his principal or 20 semester-hour field of graduate study and we agreed to permit him to build up his preparation in this field first. Then he was to start on physics and keep at it until he had the 15 semester hours of graduate credit in it required for a second field of approval. At the same time we asked the officials at the college to consider reducing his assignment to mathematics only. These officials have now informed us that he will be assigned to mathematics only in 1963-1964.

2. Ryan, Bill Ray--72115--Biology (M.A.--Science)

Undergraduate Science-major

Graduate
Botany and Biology--15 s.h.

Comment. While he has a master's degree in science, it appears that he has not built up the equivalent of a graduate major (20 semester hours) in any one science. We have informed him that we will grant him full approval in biology as soon as he completes 5 additional hours of graduate credit in this area. He feels that we have overlooked certain courses which would be acceptable. We are contacting his colleges for additional information in this connection.

3. Sanders, James Herman -- 62090 -- Mathematics (B.S. -- Mathematics)

Undergraduate Mathematics--major Graduate Mathematics--NSF Summer Institute

Comment. The NSF Institute was devoted to refresher work in teaching of calculus. It appears that he has not yet matriculated as a graduate student in mathematics. He has applied for a four-year academic institute in mathematics at Western Michigan University and, thus, will probably not return to Boone next year. We have been assured that, if he decides to return to Boone next year, he will complete graduate work in mathematics during the Summer of 1963.

April 9, 1963

Mar. Donald F. Seeton, Superintendent Boone Community School District Seventh and Grawford Streets Boone, love

Dear Mr. Seaton:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the school year 1963-

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the North Central Association be continued and that the Board of Education provide the necescary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college counsaling.

2. Student Personnel - Counseling and Guidence

That the standard relating to counseling and guidance services provides that the guidance services be directed by a staff member specially prepared and qualified in this area.

3. Study of Educational Weeds

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs. The new curricula planned for 1963-1964, Secretarial Science and Business Management, are good examples of new programs for unmet needs.

April 9, 1963

4. Library

That the Board of Education employ at least a halftime professional librarian with an orientation and interest in the community college and that the services of this librarian be available to the college students and faculty.

5. Teaching Load

That the teaching loads be kept to the sixteen semester-hour maximum as stated by the standards. This should not be a perennial problem.

Sincerely yours,

Louis R. Wewsham Consultant, Community Colleges and Continuing Education

LRH: JV

CC: Robert D. Heyen, Dean Boone Junior College

> J. Boyd Pestotník, President Board of Education

C. T. Howard, Secretary Board of Education

BURLINGTON COMMUNITY COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 50 Range = 27 - 65 Mr. =10 Miss = 8 Mrs. = 1 Total 19

Full-time Instructors = 13 Part-time Instructors = 6

College Teaching Experience (Does not include

Faculty Salary

high school Median = 9 years

teaching experience)

Median = \$7,680

Range = 0 = 37 years

Range = \$5,320 = \$8,175

Highest Degrees Held by the Faculty

Master's Degree = 17 Bachelor's Degree = 2

Preparation of Faculty Members .

Total undergraduate and graduate semester hours earned Median = 183 semester hours Range = 123 semester hours - 222 semester hours

Total graduate semester hours earned Median = 65 semester hours Range = 35 semester hours - 130 semester hours

Faculty Members on Temporary Approval

Number = 2 Per cent of faculty on temporary approval = .05% Master's Degree = 1 Bachelor's Degree = 1

Teaching Load

Number over sixteen semester hours = 4

BURLINGTON COMMUNITY COLIEGE

400	Name	Age	Mr.	Miss	Mrs.	Salary	Part Time			High B. A.		Total Sem. Hrs.	Grad.	Teaching Load	Temporary Approval
	Bacher	53	X			\$7675.00		X	31		X	197	77	16	
Name of Street	Baties	28	X			5215.00		X	1.		Х	163	33	16	
Walled Stranger	Cardle	50		X		7375.00		X	21		x	180	50	16	
· ·	Griesel .	44		X	N de	7675.00		×	15		X	197	74	16	
	Haberichter	55	X			7980.00	X	* 4	. 16	X		151	31	15	
	Hamilton :	65	i.e.	X		7675.00	X		9		x	222	95	18	
	Haskell	49		x	,	7675.00		X	9		X	271	130	17	
-19-	Horn	48	X			6885.00		X	6	<i>d.</i>	X	.123	65	16	
	Jacobson	55			Х	7975.00		X	10		X	212	92	16	
	Johannsen	57	X			8175.00	X	-	35		x	178	50	1.6	
	Kroeger	66		X.		7250.00	-	X	37		X	216	92	15	
and the same of th	Lamb	46	*	X	A	7375.00	x		. 6		x	205	61	23	
and the second	McAdams	56		X		7875.00	X		5 -		K	214	81	21	· ·
	Meuler	52	X			7975.00		X	22		X	215	79	1.5	
Demail of the last	Orian	27	X			4825.00	pinette mineral	K	0	- Carlos Andreas	E	208	35	16	X
	Park .	43	X-		1	7875.00		X	9		.R	187	.67	16	
	Strand	56	3	X.		7675.00		X	24		X	181	61	25	
	Sweeney	27	X.		8 4	5320.00		X	1	x		1.77	49	16	3
·	White	67	K			6995.00	X		32		X	161	39	16	

Personnel on Temporary Approval School Year 1962-1963

Burlington Community College

1. Cowles, Betty Irene Miller -- 83353 -- Librarian (B.A. -- Speech)

Undergraduate
Speech-major
Library Science following date
of bachelor's degree--8 2/3 s.h.

Comment. She has been given a temporary certificate for service as a school librarian and has also been temporarily approved to serve as part time librarian in the college with the understanding that she is to be in school each summer until she can become fully qualified.

2. Oxian, John Hachig--83090 -- History and Political Science (M.S. -- Education)

Undergraduate
Economics--9 s.h.
History--26 s.h.
Political Science--33 s.h.
Sociology--3 s.h.

Graduate
Economics--3 s.h.
History--6 s.h.
Political Science--6 s.h.

Comment. An examination of his graduate transcript shows little evidence that his graduate work in the social sciences was of a particularly rigorous or sequential nature built upon his undergraduate work in this area. Instead, it appeared to have been directed toward high-school administration and supervision. For example, one of his history courses was entitled, "History of Indiana."

We are asked frequently if we do not take undergraduate work into consideration. Well, we had no choice in this case. We have always answered such a question by stating that our standards call for graduate credits in the field under consideration, and that we give consideration to undergraduate work when we are asked to give temporary approvals.

It is interesting to note that, in this case, the officials at Burlington Community College appear to have believed that he was fully qualified for teaching history and political science in their college by virtue of what they term "graduate-level" work. It appears that they were guided in this judgment by the following table which appears on the reverse side of his transcript:

Non-credit courses:	1.	through	49
Non degree courses:	50	through	99
Undergraduate courses;	1	through	499
Lower Division:	100	through	299
Freshmans		through	
Sophomore:		through	
Upper Division:	300	through	499
Junier:	300	through	399
Senior:	400	through	499

Dual-level courses (Seniors and Graduate Students): Graduate courses:

500 through 599 600 through 699

He did complete 12 500 courses as an undergraduate but no 600's. We have reported our analysis to the officials at Eurlington and to Mr. Oxian, and we have been assured that he has applied for admission to Western Michigan University where he plans to take 6 semester hours of additional graduate credit in history and political science. We are planning to have an interview with Mr. Oxian before the present school year closes in order to make sure that we have a mutual understanding of the facts.

April 9, 1963

Dr. Reiph A. Austermiller, Superintendent Burlington Community School District 1429 West Avenue Burlington, Iowa

Dear Dr. Austermiller:

This is a formal letter setting forth our recommendations for the 1963-64 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the school year 1963-1964:

1. In-Service Program

That the Board of Education and the faculty be aware that this is an area that requires continuous effort and that the Board of Education and the faculty carry into the 1963-1964 school year the financial and professional efforts needed to provide the basic ingredients for a continuing program of in-service work and attendance at professional meetings.

2. Study of Educational Needs

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs.

3. Full-time Staff Members

That the Board of Education continue their efforts to develop a college teaching staff which is separate from the high school staff.

Comments: The college building looked very good, particularly the library. Congratulations on passing the revisitation by the Morth Central Association.

I enjoyed my visit and appreciated the courtesy and time given to my visit.

Sincerely yours,

Louis R. Newsham Consultant, Community Colleges and Continuing Education

LRII: jv

CC: D. Doyle Stonehocker, Dean Burlington Community College

> Richard Thne, President Board of Education

Kenneth L. Park, Secretary Board of Education

CENTERVILLE COMMUNITY COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 32 Range = 25 - 65

Mr. = 14 Miss = 0 Mrs. Total 16

Full-time Instructors = 6 Part-time Instructors = 10

College Teaching Experience (Does not include

high school

Faculty Salary

Median = 2 years

teaching experience)

Median = \$5,920

Range = 0

Range = \$5,000 - \$6,975

Highest Degrees Held by the Faculty

Master's Degree = 12 Bachelor's Degree = 4

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned Median = 170 semester hours Range = 156 semester hours - 240 semester hours

Total graduate semester hours earned Median = 40 semester hours Range = 8 semester hours = 71 semester hours

Faculty Members on Temporary Approval

Number = 6 Per cent of faculty on temporary approval = 38% Master's Degree = 4 Bachelor's Degree = 2

Teaching Load

Number over sixteen semester hours = 9

CENTERVILLE COMMUNITY COLLEGE

emporacy proval		Teaching Load	Grad. Sem. Hrs.	Total Sem. Hrs.	est M. A.	High . A.	Exper.E	Full Time	Part Time	Salary	Mro.	Mies	Mr	Age	Name
X	X	19	21	156		X	1		X	\$5325.00			X	25	Bensyl
Z	X	17	67	377	K	ng Walth Driving Barner gard	6		X	6975.00	All India Curwa		X	45	Cortesio
own recurrence and a second se		25	37	162	X		0		X	5150.00			X	23	Dutton
The succession of the successi		21.	54	197	X	-2-21/2000	17		X	6525.00			X	65	Fuller
		19	42	200	Z		1		X	5500.00		1	X	35	Harbour
X.	X	17	60	179		X	3	X		6000.00			X	34	Kepner
X	X	17	32	158	X		0		X	5000.00			X	30	Miller
The same of the same of		16	49	211	X	e.	2	To a second seco	X	5875.00	X			59	Miskimins
X	X	1.6	33	163	X		0	X		6500.00		(e, = 1	X	34	Myers
X	I	15	41	190	X		2	X		5850.00		a	X	35	Naimi -
		18	20	168		X	16		X	5950.00			X	50	Nelson
		8	35	169	R		0		X	6500.00			X	25	Schupp
		15	71	200	X		4	X		5825.00	X			48	Simons
		17	8	152		X	0		X	5250.00			X	26	Sunburg
		16	33	165	H		2	X		6700.00			PA	34	Tanner
		14	60	240	E		5	X		5875.00			X	36	Waddill
3/24		The same of the sa													
	100 m 20 m					WATER AND							TO CASE OF THE PARTY OF THE PAR		g of the set of the se
			0.000		2015							A Committee of the comm			
		15 18 8 15 17	41 20 35 71 8 33 60	190 168 165 200 152 165	X		2 26 0 4 0	X	X	5850.00 5950.00 6500.00 5825.00 5250.00 6700.00			X X X	35 50 25 48 26 34	Naimi Welson Schupp Simons Sunburg Tanner

Personnel on Temporary Approval School Year 1962-1963

Genterville Community College

1. Bensyl, Conrad Noel -- 76395 -- Chemistry and Physics (B.A. -- Chemistry)

Undergraduate Chemiotry-major

Graduate Chemistry--11 s.h. Physics--12 s.h.

Comment. He is scheduled to get his master's degree this summer with a graduate major in chemistry (total of 21 semester hours). He will then be qualified in chemistry as his principal field. He will need 3 additional semester hours to qualify in physics as the second field.

2. Cortesio, Frank Richard, Jr .-- 30972 -- Geography and History (M.A. -- Educa-tion)

Undergraduate Social Studies-major Graduate History--7.5 s.h. Geography--0 s.h.

Comment. He is scheduled to complete 12 semester hours of graduate work in history during the Summer of 1963, thus meeting the standard in history as his principal field. It will be necessary for him to take work in successive summers in order to build up geography as a second field.

3. Repner, Harold Mar -- 31745 -- Accounting and Economics (B.A. -- Business Administration)

Undergraduate
General Euriness--major
Accounting--6 s.h.
Economics--16 s.h.

Graduate Accounting-0 s.h. Economics-5 s.h.

Comment. He is within 2½ semester hours of his master's degree in business education which he expects to complete in the Summer of 1963. In order to qualify in accounting he needs 9 additional semester hours, 3 of which must be graduate credit. He needs 10 semester hours of additional credit in economics in order to qualify in that subject. When he has received his master's degree, general business will be regarded as his principal field.

4. Miller, Richard Thomas -- 66261 -- French (M.S. -- English)

Undergraduate French--22.5 s.h. Graduate French--0 s.h. Comment. This person is approved for junior college teaching with English as the principal field. The misassignment in French was discovered too late in the year to make a change practicable. The officials at Center-ville have assured us that Mr. Miller will be relieved of the French teaching assignment after the close of the present year.

5. Myers, Richard Wayne -- 53672 -- Psychology and Sociology (M.S. -- Education)

Undergraduate Social Studies--major Graduate Psychology--0 s.h.* Sociology--3 s.h.

"Subject to consultation with officials at Drake University. It is possible that as many as 9 semester hours of work included in his graduate major in guidance and counseling could also be classified as psychology.

Comment. We regard counseling as his principal field of approval. Since we regard psychology as a "field," we will keep him on temporary approval in psychology until we have been able to credit him with 15 semester hours of graduate credit in it. He needs 12 additional semester hours of graduate credit in sociology to be approved in sociology.

6. Naimi, Mohammed Omar -- 66795 -- Political Science (M.A. -- History)

Undergraduate Social Studies -- major Graduate Political Science--12 s.h.

Comment. His principal field for which he is already approved is history. As soon as he completes a special project for which he is now registered at Drake University (3 semester hours in political science), he will be recorded as having the required 15 semester hours of graduate credit for approval in political science.

April 9, 1963

Mr. Gerald Dunsmore, Superintendent Centerville Independent School District Centerville, Towa

Dear Mr. Dunsmore:

This is a formal letter cetting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the school year 1963-1964:

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the Morth Central Association be continued and that the Board of Education provide the necessary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college counseling.

2. Student Personnel - Counseling and Guidance

That this area be evaluated in the light of the needs of a rapidly increasing student body and the ability of one person to perform multiple duties and still perform his basic assignment of counseling and guidance.

3. Full-time Staff Members

That the Board of Education continue their efforts to develop a college teaching staff which is separate from the high school staff.

4. Study of Educational Needs

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs.

5. Teaching Loads

That the teaching loads be kept to the sixteen semester-hour maximum as stated by the standards. This should not be a perennial problem.

I enjoyed my visit to Centerville and would like to congratulate the Board of Education and the administrators on the strides made in expanding the college program and facilities.

Sincerely yours,

Louis R. Mewshem Consultant, Community Colleges and Continuing Education

LRIV: jv

CC: Lyle Hellyer, Dean Conterville Community College

> Oscar Gavronsky, President Board of Education

Laura M. Shopbell, Secretary Board of Education

CLARINDA COMMUNITY COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 40 Range = 24 - 65

Mr. = 8 Miss = 3 Mrs. = 3 Total 14

Full-time Instructors = 4 Part-time Instructors = 10

College Teaching Experience (Does not include

Does not include Faculty Salary
high school

Median = 3 years

teaching experience)

Median = \$6,000

Range = 0 - 35 years

Range = \$5,040 - \$7,080

Highest Degrees Held by the Faculty

Master's Degree = 9 Bachelor's Degree = 5

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 178 semester hours

Range = 128 semester hours = 200 semester hours

Total graduate semester hours earned Median = 28 semester hours
Range = 0 semester hours = 76 semester hours

Faculty Members on Temporary Approval

Number = 5
Per cent of faculty on temporary approval = 35%
Master's Degree = 1
Bachelor's Degree = 3
Ph. D. and Pd. D. = 1 (University of Havana)

Teaching Load

Number over sixteen semester hours = 6

Name	Age	Mr.	Miss	Mrs.	Salary	Part Time	Pull Time	Exper.	High B. A.	M. A.	Total Sem. Ers	Grad. J. Sem. Hrs	Teaching Load	Temporary Annrowal
Bailey	49			X	\$5,220.00	X		4,	H		141	19	16	
Bassett	58		X		6,200.00		X	0		X	130	45	19	X.
Crow	41	X			6,200.00	K	Contraction of the Contraction o	8	TO THE PERSON NAMED IN COLUMN TO THE	X	201	42	16	
Garcia	48			X	5,200.00	X		0		X			16	X
Gee	32	X			5,500.00	H		2	X		2.54	3	1.5	
Johnson	35	X		Name and Address of the Owner, where the Owner, which is the Owner, where the Owner, which is the	6,200.00	110 TOTAL	E	7		X	190	62	15	
Koppold	24		X		5,040.00	X		2	Z	The second second	1.28		22	
Wewell	27	X		The second	5,940.00	X	The state of the s	2	X		139	Parameter State of St	23	
Paulson	27	X		The state of the s	6,500.00	X	No. of Contraction of	2		X	1.92	49	1.7	
Rowland	61	X		Market St. Delayer	7,080.00	Capital	X	35	The same of the sa	X	200	75	23	
Swith	29	X		÷	5,010.00	X		0	X	a) Sylvallan	1.53	24	1.5	
Magoner	51		Name of the last	X	6,200.00		X	. 6		R	202	64	16	X
Yells	62	H	*ATTLACTOR TO		6,200.00	X		23		X	183	55	18	
loods	65		X		5,400.00	X		20		X	180	30	1.6	
Lyle, Donald Edwin		Part of the last o		and the same			account of the same			sadet Afres		W. Trick Colombia		Not Approve
	V		The same of the sa						- The second	A Commission of the Commission		The state of the s		
			THE PERSONAL PROPERTY AND ADDRESS OF THE PERSONA				and the same	The same of the sa	Section Commercial Com	Gerritor, and		Cayan		
			TEADWAY 67				CHARMA			CALL CALL		The state of the s		
	Of laters	CO-1/Common		The Property of the Parket of			and distriction.			A CONTRACTOR OF THE PARTY OF TH	Note to the last of the last o	S.Chinking.		

-31-

Personnel on Temporary Approval School Year 1962-1963

Clarinda Community College

1. Bailey, Bertha Franceta Green -- 58882 -- Librarian (B.S. -- Elementary Education)

Undergraduate Elementary Education -- major Library Science -- 16 s.h. Graduate Library Science--23 s.h.

Comment. She holds a temporary certificate endorsed for service as school librarian. She will be in attendance in the School of Library Science at the University of Denver during the Summer of 1963. She will be regularly certificated and approved as soon as she receives her master's degree. Because she has transferred from another institution, it is quite likely that she will not complete all of her requirements for her degree this summer.

2. Bassett, Bernadine -- 29268 -- Business Mathematics (M. A. -- Business Education)

Mindergraduate Social Studies-major Graduate
Business Education-major
Accounting-3 s.h.*

"Completed by correspondence study -- finished during the second semester,

Comment. In December, 1962, we learned that she was teaching accounting without having any college credits in it even at the undergraduate level. We required her to be removed as an accounting teacher at the close of the first semester but gave her temporary approval in business mathematics on the strength of the fact that she was enrolled in a correspondence—study course in accounting. Upon our recommendation, her assignment has been narrowed to encompass courses (stenography, business law, and office machines, etc.) for which she does meet approval standards.

The officiels at Glarinda Community College arranged for a few students (about four) who wanted a second semester of accounting to enroll in a correspondence-study course in it offered by the University of Iowa. This is a "new angle." In a consultation with Superintendent Robert D. Looft early in April, we learned that the students are completing the course at varying rates. However, he was unable to give us precise information. We will get this information at a later date.

3. Garcia, Maria Engenia Prieto--83962--Spanish (Dr. of Pedagogy and Dr. of Philosophy and Letters, University of Havana)

Comment. Mrs. Garcia is one of about eight Cuban refugees who have been given temporary certificates for teaching Spanish in Iowa schools. She began service during the second semester as a replacement for Donald Edwin Lyle who was required to drop his assignment as Spanish teacher because he was not judged qualified even for temporary approval.

Arrangements are being made for Mrs. Garcia to complete such additional work as is needed each year until she meets full Iowa standards.

4. Lyle, Donald Edwin--72293--Spanish, but not approved. Forced to stop handling this assignment. (B.A.--Agriculture)

Undergraduate Agriculture--major Spanish--19 s.h. Graduate Spanish--0 s.h.

Comment. In December, 1962, we notified the officials at Clarinda Community College that, inasmuch as Mr. Lyle had no graduate credit in Spanish and only 19 semester hours in it as an undergraduate, a change in teachers would be necessary at the close of the first semester. The change was made and the new teacher is Maria Engenia Prieto Basulto Garcia. (See accompanying report on her temporary approval.)

5. Wagoner, Alice Margaret Hughes -- 46473 -- Speech (M.A. -- English)

Undergraduate English-major Graduate
English--major
Speech--11 s.h. with 3 in
progress through correspondence study

Comment. Since her graduate major is in English, we would approve her in speach as a second field on the basis of the above 14 semester hours. Superintendent Looft has informed us that she will be relieved of her assignment in speech for the 1963-1964 school year and will teach English only.

April 10, 1963

Mr. Robert Dean Looft, Superintendent Clarinda Community School District Sixteenth and Grant Clarinda, Iowa

Dear Mr. Looft:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the school year 1963-

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the Worth Gentral Association be continued and that the Board of Education provide the neceseary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and sided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college counseling.

2. Study of Educational Needs

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs.

3. Full-time Staff Members

That the Board of Education continue their efforts to develop a college teaching staff which is separate from the high school staff.

4. Facilities

That efforts be continued to secure adequate housing for the community college.

The renovation of the technological area looked particularly good. Possibly, additional manpower should be devoted to identifying and contacting potential students to insure a larger class.

5. Library

That efforts be continued to improve the library facilities. Perhaps this problem will be solved if the college obtains separate quarters and the high school and college libraries are separated.

6. Teaching Londo

That the teaching loads be kept to the sinteen senester-hour maximum as stated by the standards. This should not be a perennial problem.

I appreciated the courtesy and time given to my visit.

Sincerely yours,

Louis R. Newsham Consultant, Community Colleges and Continuing Education

TRII: jv

CC: Lawrence J. Somneman Dean and Registrar Clarinda Community College

> Wilbert Wagoner, President Board of Education

Mrs. Wanda Updike, Secretary Board of Education

CLINTON JUNIOR COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 38 Range = 26 - 58 Mr. = 16 Miss = 3 Mrs. = 0 Total 19

Full-time Instructors = 3
Part-time Instructors = 16

· College Teaching Experience (Does not include

Faculty Salary

Median = 5 years

teaching experience)

high school

Median = \$7,050

Range = 0 - 27 years

Range = \$5,451 = \$7,498

Highest Degrees Held by the Faculty

Master's Degree = 16 Bachelor's Degree = 3

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 183 semester hours

Range = 149 semester hours - 232 semester hours

Total graduate stmester hours earned

Median = 45 semester hours

Range = 10 semester hours = 100 semester hours

Faculty Members on Temporary Approval

Number = 1
Per sent of Faculty on Temporary Approval = 5%
Master's Degree = 1
Bachelor's Degree = 0

Teaching Load

Number over sixteen semester hours = 9

CLINTON JUNEOR

**		7.0	201			Part	LLEGE Full		Hig	hest	Total		Teaching	Temporary
Wazne	Age	Mr.	Miss	Mrs.	Salary	Time	Time		B. A.		Sem. Hrs.			Approval_
Alden	30	X			.\$5934.00	X		1		X	189	48	15	
Bohlke	51	X			7300.00		X	16		X	214	60	15	12 24 25
Grawford	26	X			5451.00		X	0	The state of the s	E	157	30	1.7	X
De Hann	37	X			6950.00	X		7		Z	1.74	64	15	
Empson	34	X			6417.00	X		4		X	169	37	16	
Erickson	37	K			7000.00	X		4		X	179	52	1.7	
Goodell	46	X			7496.00	X		4		X	3.96	36	1.7	
Hayes	32	X			6072.00	X		4	- X		185	30	16	
Hingst	29		X		5900.00	x		0	X		149	10	1.6	
Lynn	58	R			7498.00	x		27		X	215	35	26	
Mogek	55	X			7069.00		X	4		H	202	72	16	
Parker	38	K			7488.00	X		3		X	20%	- 80	17	
Fhillips	36	Ж			6425.00	X		3		Œ	189	51	17	100
Roberts	38	K			7158,00	X		7		H	176	48	1.7	
Rochau	42	X			7391.00	X		12	***************************************	R	190	77	16	And the state of t
Travis	like	R			7361.00	M		12		X	165	6,4,	1.7	
Warnock	38	E .	X		6759.00	R		14	Z		151	14	16	
Whipple	35	X			6747.00	X		4		X	2.04	60	1.8	
Hartmann	. 56		Z		7498.00	Z		36		X	232	100	17	

37...

Personnel on Temporary Approval School Year 1962-1963

Clinton Junior College

1. Crawford, John William -- 67453 -- English (M.S. -- Education)

Undergraduate English--major Graduate English -- 15 s.h.

Comment. As soon as he completes 5 additional semester hours of graduate credit in English, he will be regarded as approved in English as a principal field for teaching in junior college. He and his superintendent were inclined to say that he should have been regarded as having completed a graduate major in English. However, upon checking with officials at Brake University, it was learned that his program was one which was planned for a high-school teacher. This program, as offered at Brake, consists of an equal number of graduate credits in the academic field involved and in education courses related primarily to secondary-school teaching. Had he indicated his objective as college teaching, he would have completed 20 or more semester hours of graduate preparation in English and his waster's degree would have been in English, as we understand it. At any rate, we have made it clear that Mr. Grawford will be expected to complete the additional work required before September, 1963. We have been assured that this will be done.

April 11, 1963

Mr. James R. Mounce, Superintendent Glinton Community School District 6th Avenue South and 4th Streets Clinton, Iowa

Dear Mr. Mounce:

This is a formal letter setting forth our recommendations for the 1963-64 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the 1963-1964 school year:

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the North Central Association be continued and that the Board of Education provide the necessary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college counseling.

2. Study of Educational Needs

That needs revealed by the study be reflected in an expanded program designed to serve the namet community needs.

3. Full-time Staff Members

That the Board of Education and Administration be congratulated on their efforts to develop a college staff separate from the high school and to be encouraged to continue their efforts to develop a full-time college staff.

4. Library

That the Board of Education employ at least a half-time professional librarian with an orientation and interest in the community college and that the services of this librarian be svailable to the college students and faculty.

The present plan to allot one-sixth of the librarian's time to the junior college and to supplement this with additional clerical help appears to be inadequate to serve a high school student body of 1700 and a college student body of 200.

Comments: The Clinton area has a great potential for developing a comprehensive community college to serve the youth and citizens of Clinton and the surrounding area.

Sincerely yours,

Louis R. Newsham Consultant, Community Colleges and Continuing Education

EMN: jv

CG: Paul B. Sherar, Dean Clinton Community College

> Vernon C. Cook, President Board of Education

Pauline J. Welson, Secretary Board of Education

CRESTON COMMUNITY COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 35 Range = 22 = 57

Mr. = 7Miss = 8 Mrs. = 2 Total 17

Full-time Instructors = .3 Part-time Instructors = 14

College Teaching Experience (Does not include

Paculty Salary

Median = 2.5

high school teaching experience)

Median = \$5,800

Range = 0 = 20 years

Range = \$4,650 - \$7,100

Highest Degrees Held by the Faculty

Master's Degree = 14 Bachelor's Degree = 3

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 166 semester hours

Range = 137 semester hours - 218 semester hours

Total graduate semester hours earned

Median = 38 semester hours

Range = 0 semester hours = 65 semester hours

Faculty Members on Temporary Approval

Number = 5

Per cent of Faculty on temporary approval = 29%

Master s Degree = 3

Bachelor's Degree = 2

Teaching Load

Number over sixteen semester hours = 10

Name	Age	Mr.	Miss	lirs.	Salary	Part Time	Full Time	Exper.		hest M. A.	Total Sem. Hrs.		Teaching Load	Temporer Approval
Akagi.	22		X		\$5,750.00	X		0		X	157	32	20	
Bergh	54		X		5,925.00		X	20		X	169	56	1.5	X
Grane	55			X	5,925.00	X		16.		X	218	65	16	
Dyez	36	X			6,625.00	A		8		X	160	30	19	
Eighme	25		X		4,650.00	x		2	x		164	0	18	
Ekblad	35		X		5,000.00	X		0		A	180	50	.20	
Farmer	50		X		5,100.00	X		0	Ж		159	1.9	16	X
Forney	57	Z			5,825.00		X	1		X	196	57	14	X
Geist	37	_X_			6,125.00		Z	0		X	163	36	. 17	R
Henry	28	X			5,070.00	ж		3		X	158	33	20	A CONTRACTOR OF THE PROPERTY O
Holmes	33		X	and the same of th	5,775.00	X		food		X	170	6ds	18	
Long	34	X			6,300.00	X.		2		X	172	38	16	
Wapier	49		Z		7,100.00	x		15		X	205	42	18	
Ryan	22			X	1,200.00	X		0	R	100-200	137	9	3	X
Sherry	34	X			6,750.00	X		6		X	172	30	17	
Turner	37	X			5,425.00	74		7.		X	165	46	22	
Van Trees	47		X		5,925.00	X		1.7		X	3.66	57	15	
									-					
	4	7												

Personnel on Temporary Approval School Year 1962-1963

Greston Community College

1. Bergh, Florence--30516--Remedial English (M.A: -- Speech)

Undergraduate Speech -- major Graduate Speech--major

Comment. Enrolled in a correspondence study course for graduate credit in English at the University of Iowa. Planning to continue graduate work in English this summer. Superintendent cannot see why we should ask for more preparation in English and expresses himself as follows:

The remedial English course which Miss Bergh is teaching is not transferable and is so stated in the catalog. It does not even apply to college graduation requirements. It is hard for me to understand since Miss Bergh has a Master's degree in Speech, which is a related field, and the remedial English is not transferable why there should be any question about her assignment.

2. Farmer, Gretchen Elizabeth -- 72463 -- English (B.A. -- English)

Undergraduate English--major

Graduate English -- 9.7 s.h.

Comment. Approved for current school year with stipulation that progress toward master's degree with graduate major (20 semester hours) in English must be made each year.

3. Forney, William Paul -- 24898 -- American Government, Economics, Geography, and Sociology (M.A. -- Education)

Undergraduate
History and Social
Science-major

Graduate
Political Science and
Economics--21 s.h.

Comment. This is a situation where one teacher is being asked to handle an almost impossibly broad assignment. He is willing (has completed 21 semester hours of graduate work during the past two years on an annual salary of \$5,825) to take graduate work as required. However, we will have him at it for a decade or so if he must have 20 semester hours in a principal field and 15 in each of as many as 4 other fields. Here is what it might look like if, in addition to the 4 fields in which he is now working, the officials at his college should ask him to teach history some year:

Economics 15 s.h.
Geography 15
History 15
Political Science 20
Sociology 15
Total 80 s.h.

This case suggests the need for some sort of a standard regarding the minimum number of staff members needed by a college offering such a broad range of courses as economics, geography, history, political science, and sociology. A defensible standard might be one which would limit each teacher to two fields. This would mean 20 semester hours in the major (history, for example) and 15 semester hours in a second one (sociology, to pick a field which is frequently taught) for a total—according to the existing standards—of 35 semester hours of graduate study. This level of preparation could possibly be achieved in a well-planned 38 semester—hour master's degree program. Such a staffing standard would call for about three teachers in a college which offered courses in five or six major fields in history and social sciences. Then, if an institution could not afford a staff of this size, the offerings would need to be limited in accordance with the number of qualified instructors it could pay for.

Possibly--if our graduate schools would design programs for the preparation of teachers of freshmen and sophomore college students enrolled in history and social science courses--it would not always be necessary for the required semester hours of preparation to be additive in the sense illustrated above. But the severity of the problem arising from understaffing is apparent from any point of view.

It is only fair to record that the officials at Creston Community College have said that one course, "Man and Society," taught by Mr. Forney, is not a sociology course. But when Superintendent Gene G. Hertz, in a letter dated February 20, 1963, states that the course title was changed from last year's "Introduction to Social Studies," because "... we changed textbooks....," we feel justified in referring to it, tentatively, as a course in sociology. In any case, it appears reasonable to ask what type of background is needed by an instructor who is responsible for teaching a course which, as Superintendent Hertz expresses it, is "... an introductory course to the entire social studies field." Perhaps such a course calls for our 80-semester-hour man, or possibly here is a situation which calls for team teaching.

4. Gelst, Meurice Lea--10868--Health and Mutrition, and Psychology (M.S. -- Education)

Undergraduate Physical Education-41 s.h. Graduate
Physical Education -- 0 s.h.
Psychology -- 9 s.h.

Comment. Principal graduate field is counseling. Guidance and admissions person for the college. Needs 6 semester hours of graduate credit in psychology to meet requirement of 15 semester hours in second field.

The health and nutrition assignment is for 1962-1963 only. Gerald Van Arkel, whose master's degree is in physical education, will teach this course next year.

5. Ryan, Angela Margaret Morand -- 83212 -- Spanish (B. A. -- French)

Undergraduate Spanish--minor Graduate Spanish--9 2/3 Comment. She has never completed a teacher education program. It was necessary to issue her a temporary certificate as well as extend temporary approval in Spanish. The request was made for the 1962-1963 school year only with the understanding that her husband (Michael D. Ryan--74707), who is a certificated teacher, will be transferred from Creston High School to college teaching next year. He, too, will be short of a graduate major in Spanish and will need temporary approval for 1963-1964. We have been assured that he will be in school in the Summer of 1963 to work toward this goal and the master's degree.

April 22, 1963

Gene C. Hertz, Superintendent Creston Community School District Irving and Maple Streets Creston, Iowa

Dear Mr. Hertz:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the school year 1963-1964;

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the North Central Association be continued and that the Board of Education provide the necessary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college counseling.

2. Study of Educational Needs

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs.

3. Full-time Staff Members

That the Board of Education continue their efforts to develop a college teaching staff which is separate from the high school staff.

4. Teaching Loads

That the teaching loads be kept to the sixteen semester-hour maximum as stated by the standards. This should not be a perennial problem.

5. Library

That efforts be continued to improve the library and library facilities. Perhaps a separate college library with a half-time librarian oriented to the college and its attendant needs would encourage the students and the college faculty to make extensive use of the library.

Comments: It was very gratifying to hear that the student personnel counselor was so successful.

I enjoyed my visit and appreciated the courtesy and time given to my visit.

Sincerely yours,

Louis R. Newsham Consultant, Community Colleges and Continuing Education

LENEIS

CC: F. M. Herring, Dean Creston Community College

> Mrs. Ansell White, President Board of Education

Berns L. Berry, Secretary Board of Education

EAGLE GROVE JUNIOR COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 41 Range = 22 = 55 Mr. = 13Miss = 2

 $Mrs. = \frac{2}{17}$

Full-time Instructors = 0 Part-time Instructors = 17

College Teaching Experience (Does not include

high school

Faculty Salary

Median = 4 years

teaching experience)

Median = \$6,450

Range = 0 = 20 years

Range = \$4,650 = \$7,100

Highest Degrees Held by the Faculty

Master's Degree = 14

Bachelor's Degree = 3

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 168 semester hours

Range = 137 semester hours - 218 semester hours

Total graduate semester hour earned

Median = 34 semester hours

Range = 0 semester hours - 65 semester hours

Faculty Members on Temporary Approval

Number = 1

Per cent of Faculty on Temporary Approval = 6%

Master's Degree = 0

Bachelor's Degree = 1

Teaching Load

Number over sixteeu semester hours = 1

EAGLE GROVE JUNIOR COLLEGE

Name	a	Age	Mr.	Mi.ss	Mrs.	Salary	Part Time	Full Time	Exper.	Hig B. A.	hest. M. A.	Potal Sem. Hrs	Grad. 9	leaching . Load	Temporary Approvel
Boe		54	X			\$6313.81	X		24		Œ	174	32	1.6	
Bennett	-	49	X			6645.00	X		14		X	237	73.	15	
Barcozewsk	ì.	65	X			6515.00	X		1.7		X	243	53	1.7	
Doohen		56		X		6433.90	X		16		Z	186	. 46	16	
Dyas	6	38	X			6804.45	X		4		X	190	53	16	amento in the large agreement of the ASA ASA PERFORMANCE OF THE ASA ASA ASA ASA ASA ASA ASA ASA ASA AS
Everhart		63	X			6334.81	K		19		X	156	35	1.6	
Fischer		39	X			5810.00	X		4		X	177	43	25	
Heggen	ī	32	X			6050.00	X		4		X	175	32	15	
Krambeer		26		X		5600.00	X		0		X	170	30	15	Commence of the Control of the Contr
Lichtenber	3	47		х	1	6892,00	X		- 4		X	164	35	16	annual de la genera en a sur sur la compania de la
Lonen	(e)*	52	X			6530.00	X		9		X	192	64	15	
Middleton		27			X	5550.00	X		1	X		145	23	15	X
Miller	Hall <mark>e III. — — — — — — — — — — — — — — — — — </mark>	46	X			6135.68	X		16	X		145	25	16	
Phillips		40	X			6750.00	X		9		x	162	35	16	
Forter		41	X			6850.00	X		13		H	170	50	15	A. (1)
Thomas		33	X		the contract of	7990.00	X		4		X	166	33	15	
Ulstad		24			X	5000.00	x		2	X		130	0	3,5	
		The state of the s		and the state of t	And the same and straining					A CONTRACTOR OF THE PARTY OF TH			Control of the Contro	And in the latest the	
articles and the second			1(26 K + 1)				-	. "0" 4"		2					

Personnel on Temporary Approval School Year 1962-1963

Eagle Grove Junior College

1. Middleton, Diane Gail Dey--65977 -- Spanish (B.A. -- English and Journalism)

Undergraduste Spanish--15 s.h. Graduate Spanish--10 s.h.*

"Completed 22 semester hours of "graduate" work in Spanish at the Mational University of Mexico, but only 8 were accepted toward her master's degree by the University of Colorado where she completed 2 additional hours during the Summer of 1961.

Comment. This lady made only 2 semester hours of progress in graduate work in Spanish during the two years (1961-1962 and 1962-1963) that she taught in the Eagle Grove Junior College. She took three courses in residence at the University of Colorado during the Summer of 1963, but one of them was a high-school methods course and she was permitted only to audit the third one. It appears that she did not attend for a sufficient number of weeks that she was permitted to receive credit in this course. Then, during the Summer of 1962, she had an excuse for not taking additional graduate work in Spanish which—in view of the shortage of this type of teacher—we accepted and extended temporary approval to her for a second year. It is now our understanding that she will not be teaching in Lowa next year.

April 10, 1963

Mr. Edwin L. Barbour, Superintendent Eagle Grove Community School District Eagle Grove, Iowa

Dear Mr. Barbour:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the school year 1963-1964:

1. In-Service Program

That the self-study by the Eaculty leading toward regional accreditation by the North Central Association be continued and that the Board of Education provide the necespary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-vervice training, teaching methods, junior college philosophy, and college counseling.

2. Student Personnel - Counseling and Guidance '

That the standard relating to counseling and guidance services provides that the guidance services be directed by a staff member specially prepared and qualified in this area.

3. Study of Educational Meeds

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs.

The programs in small motors, refrigeration and the proposed power mechanics course are moves in the right direction and the Board of Education and school administrators are to be congratulated for their efforts to expand the community college program.

4. Teaching Load

That the teaching load of the deen be reduced or eliminated. This should be done in the near future if the deen is to have time available to give the necessary leadership to developing the college.

5. Full-time Staff Members

That the Board of Education continue their efforts to develop a college teaching staff which is separate from the high school staff.

Sincerely yours,

Louis R. Meashem Consultant, Community Colleges and Continuing Education

LIME IV

CC: Carl E. Thorson, Dean and Registrar Eagle Grove Junior College

> Harry M. Jones, President Board of Education

Mrs. Darcia Christensen, Secretary Board of Education

ELLSWORTH COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 35 Range = 26 - 61

Mr. = 18Miss = 2 Mrs. = 2 Total 22

Full-time Instructors = 15 Part-time Instructors = 7

College Teaching Experience (Does not include

high school

Faculty Salary

Median = 2 years

teaching experience)

Median = \$6,200

Range = 0 = 14 years

Range = \$5,100 - \$7,092

Highest Degrees Held by the Faculty

Master's Degree = 19 Bachelor's Degree = 3

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned Median = 175 semester hours Range = 154 semester hours - 232 semester hours

Total graduate semester hours earned Median = 43 semester hours Range = 18 semester hours = 68 semester hours

Faculty Members on Temporary Approval

Number = 7 Per cent of faculty on temporary approval = 32% Master's Degree = 5 Bachelor's Degree = 2

Teaching Load

Number over sixteen semester hours = 3

Name	Age	Mr.	Miss	Mrs.	Salary	Part Time	Full Time	Exper.		hest N. A.	Total Sem. Hrs	Grad. Sem. Hrs	Teaching Load	Temporary Approval
Baack	26	X			95700.00	-	X	0	X	9	154	24	15	E
derge	35	X			5800.00		X	5		K	179	48	35	
Campbell	47			X	6175.00		Ŕ	0		X	179	41	15	
erlson	30	R			6775.00		K	3		X	184	36	7	Z
litmer	37	X			7091.66	X		7	X		142	18	27	
Paulke	57	X			6500.00		X	14		X	163	43	1.6	
ley	32	X			5700.00	X		G		X	168	41	16	X
1111	61		X	and the same of th	7013.88		X	9		x	178	52	10	
den	38	X			6625.00		X	10		X	164	45	15	
ohnson	50	X	*		7175.00		X	8		X	170	36	14	
Clotz	46			X	5800.00	X		1		X	162	31	3	X
Knudson	28	x			6250.00	M		1		x	168	32	16	
arisbo	57	x			5900.00	X		4		X	192	68	16	
landall	28	X			5250.00		X	1		X	192	46	1.5	
Reece	27	Z			5100.00	Con.	X	0		X	166	40	14	X
dchards	33	X			6750.00	The state of the s	X	5		X	177	53	15	
iekena	50	X			6600.00	X		5	X	Proposed in the last of the la	191	57	1.7	
odgers	34	X			6000.00		X	1		Pd Pd	222	41	16	
chmidi	32	X			6300.00	=k 10 _24	x	3		X.	232	76	15	*

ELLSWORTH (continued)

Heme	Age	Mr.	Miss	Mrs.	Salary	Part Time	Full Time	Exper.	High B. A.	hest M. A.	Total Sem. Hrs	Grad. .Sem. Ers	Teaching . Load	Temporary Approval
Vrawink	26	X			5450.00	X		1		X	173	30	17	
Weeks	37		X		6877.77	TO THE PARTY OF TH	X	6		X	169	43	16	1
York	41	X		The Page of Table	6000.00	Ornata Base	K	2		X	188	61	15	X
				West of the second			all arming place						William Pale	
STATE CONTROL CONTROL STATE CO			The second second			T. Common of the	ACRES CORES	On the latest and the					ACT	*
								To a contract of the contract						
	4													
And the state of t										C STRUCTE CONTRACTOR GRANAMA				
												O. C.		
THE RESERVE OF THE PERSON OF T													and the state of t	
													A CONTRACTOR OF THE CONTRACTOR	
													=	
								and the state of t					AND THE PARTY OF T	
-	1							The state of the s	-					AVERTACIONAL DE PRODUCTION
CACA (First Inches Association of the Control of th								The state of the s			The state of the s			
		1		8								ii.		Section 14.
				No.	The state of the s		1							Commence of the commence of th

575

Personnel on Temporary Approval School Year 1962-1963

Ellsworth Sollege

1. Baack, John Edward--60572--English (B.A.--English)

Undergraduate English--major Graduate English -- 16 s.h.

Comment. He has everything done for his master's degree with graduate major in English with the exception of his thesis for which he will receive 4 semester hours of graduate credit in English. We understand that he expects to have this degree before September, 1963.

2. Berge, William Robert -- 82952 -- Regular Teacher's Certificate (M.A. -- English)

Undergraduate English--major Graduate English-major

Comment. Here is the only case this year where the lack of a regular teacher's certificate is the only problem. Does this situation illustrate the need for a certificate endorsed for junior college teaching, but not for high-school teaching? We issued him a temporary certificate for the 1962-1963 school year. Between 1958 and 1960, he completed three correspondence-study courses in education through the University of Minnesota with a mark of "A" in each of them. He holds an Illinois certificate for junior college teaching in English.

We are going to confer with him about his plans for the future.

3. Carlson, Dwight Lyman -- 77581 -- Psychology and Sociology (M.S. -- Education)

Undergraduate
Social Studies -- major
Industrial Arts -- major
Sociology -- 12 s.h.

Graduate
Guidance and Counseling-major
Psychology--2 s.h.*
Sociology--0 s.h.

^{*}If he were to take a considerable amount of graduate work in psychology as such, it would probably be defensible to allow about 6 semester hours from certain education courses which overlap with psychology and which already appear on his record. Even with this interpretation, he would need to complete about 7 semester hours of work in psychology proper to meet the requirement for approval in this field.

Comment. We have taken the position that he is teaching in the field of sociology because he teaches a course in "Marriage and Family." Five Iowa colleges and universities, whose catalogs were consulted, list this type of course as being in the field of sociology. (Drake University, Sociology: "Marriage and the Family," page 69; Grinnell College, Sociology: "Marriage and the Family," page 152, with sociology and anthropology courses as pre-requisites; Iowa State University, Sociology: "Courtship and Marriage," page 267; Simpson College, Sociology: "Marriage and the Family," page 115; and State University of Iowa, Sociology: "Marriage and Family Relations," page 182, "Sociology of Courtship," page 184, and "Sociology of Marriage," page 184.)

Ellsworth Community College lists "Marriage and Family" as a course in psychology. Since he does teach courses in "General Psychology" and "Personality and Mental Hygiene," he must be regarded as a psychology teacher. According to our interpretation, he is also a sociology teacher. His problem could be solved by narrowing his range of assignments, of course.

4. Hey, Donald Mathew -- 52958 -- Physics (M.A. -- Education)

Undergraduate Physics--major Graduate Physics--13 s.h. Science--major

Comment. His graduate record suggests that he was strengthening his background primarily as a high-school teacher and that, as a consequence, he did not choose to major in a selected science such as physics. Here we have an illustration of the fact that our community or junior colleges could make use of graduates of programs of graduate study whose objective was to prepare persons to teach college freshmen and sophomores. One or two Iowa institutions appear to be becoming convinced that there is a strong demand for persons with such preparation who are positively oriented toward lower-division college teaching.

We will continue to approve Mr. Hey on a year-to-year basis as he makes annual progress toward completing 7 additional semester hours of graduate work in physics.

5. Klotz, Dorothy Elinore Sauer -- 12819 -- Home Economics (B.S. -- Home Economics)

Undergraduate
Home Economics--major

Graduate Home Economics -- major

Comment. She lacks only the master's degree and she expects to have it granted to her in August, 1963.

6. Reece, Barry Lynn -- 75339 -- Economics and Typewriting (M.A. -- Education)

Undergraduate
Eusiness Education-major
Economics-6 s.h.
Typewriting-2 s.h.

Graduate
Eusiness Education-major
Economics--6 s.h.
Typewriting--0 s.h.

Comment. He has about 24 semester hours of graduate study in what the State College of Iowa classifies as General Business and Retailing. Thus, he is well-fitted in General Business as his principal field. Aside from economics and typewriting, he is teaching courses with these titles: "Introduction to Business," "Business Mathematics," "Consumer's Problems," "Salesmanship," and "Office Machines." His major appears adequate for these subjects. He needs 3 additional semester hours of undergraduate or graduate work in typewriting and 9 graduate hours in economics to be approved in these two areas. Accounting, which could be added to his list if he were to complete 9 more hours in it including 3 at the graduate level; would appear to be a good area for him to have. But, here we again have a case of one person being asked to handle an unreasonable range of subjects. Why not assign at least typewriting and economics to another instructor. Business education departments are being added in more and more of our community or junior colleges. If they are to include broad offerings, more than one instructor is clearly called for.

7. York, Phillip Edward -- 28754 -- Political Science (M.A. -- History)

Undergraduate
History--major
Political Science--3 s.h.

Graduate History-major Political Science--8 s.h.

Comment. He will be approved in political science after he has completed 7 additional semester hours of graduate credit in the field.

If a teacher were to be asked to become qualified in two fields in the whole history and social studies area, history and political science would appear to be chosen often. At least our records appear to support this statement. (See case of Paul Forney of the Greston Community College for a discussion of the problems of staffing a full program in history and the social sciences.)

April 11, 1963

Mr. Earl R. Cope, Superintendent Kowa Falls Community School District Central School Building Kowa Falls, Towa

Dear Mr. Cope:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

I am submitting my reactions and recommendations for the 1963-1964 school year as follows:

1. In-Service Program

That the Board of Education and the faculty be aware that this is an area that requires continuous effort and that the Board of Education and the faculty carry into the next year the financial and professional efforts needed to provide the basic ingredients for a continuing program of in-service work and attendance at professional meetings.

The planned program of monthly faculty meetings, the self-study committee assignments, and the extension course from lowe State University combine to give the basis for faculty improvement in this area.

2. Student Personnel - Counseling and Guidance

That the appointment of a full-time student personnel guidance and counseling director should enable this program to develop an area of extreme importance to the successful community college program.

3. Study of Educational Needs

That needs revealed by the study be reflected in an expanded program designed to serve the numet community needs.

Present plans for Enture programs indicate a desire on the part of the college to meet the educational needs of the area served by the college.

4. Library

The long-range plan of the Board of Education allocating \$10,000 per year for the next two years for library materials is excellent.

The college has an excellent library situation, and the Board of Education should be congratulated for their progressive attitude in providing \$10,000 per year for library materials.

5. Horth Central Accreditation Study

Well done and congratulations on the recent certification by the NCA.

I appreciated the courtesy and time extended to me during my visit to Elloworth College. The entire tone of the school indicated a continuing effort directed toward improvement of all areas of the college.

Sincerely yours,

Louis R. Howshigh Consultant, Community Colleges and Continuing Education

THE: jv

CC: Verle E. Stacker, Dean Ellowerth Community College

> Robert E. McCord, President Board of Education

Mrs. Mildred K. Robb, Secretary Board of Education

EMMETSEURG COMMUNITY COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors	Sex Distribution
Median = 40	Mr. = 13
Range = 28 - 71	Miss = 3
	Mrs. = 0 Total 16

Full-time Instructors = 0 Part-time Instructors = 16

College Teaching Experience	(Does not include high school	Faculty Salary
Median = 5 years Range = 0 - 32 years	teaching experience)	Median = \$6,100 Range = \$5,575 - \$7,471

Highest Degrees Held by the Faculty

Master's Degree = 14 Bachelor's Degree = 2

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 180 semester hours

Range = 152 semester hours - 220 semester hours

Total graduate semester hours earned

Median = 46 semester hours

Range = 0 semester hours - 90 semester hours

Faculty Members on Temporary Approval

Number = 3
Per cent of Faculty on temporary approval = 19%
Master's Degree = 3
Bachelor's Degree = 0

Teaching Load

Number over sixteen semester hours = 4

EMMETSBURG COMMUNITY COLLEGE

	Nama	Age	Me	Mine	Mra.	Salazy ·	Part Time	Full Time	Exper.		hest M. A.	Total Sem, Mrs.		Teaching Load	Temporary Approval
1	Albertson	28	K			\$5670,00	又	The state of the s	1		x	172	42	16	
D. S. C. C. C.	AILIUSOR	39	Z.			5575,00	27		Ç		Y	183	40	16	- Anna
	Andreas	32	Σ			6160,00	<u>x</u>		6		X	178	38	15	
The second second	Dibbon	32	포			5800,00	<u>x</u>		5		X	186	46	17	
-	Hultgren	52	x			6720,00	X		8		X	220	90	1.3	
A marin diameter	Jacobson	51	x			5730.00	X	100 An	0		X	1.52	30	15	Z
St. Committee	Easa	30	The second	X.		5440.00	X	A CONTRACTOR OF THE CONTRACTOR	t,	X	4	155	0	17	
*6.	McFadgen	60	x			7070.00	X		20		X	220	50	1.6	
2	Mathis	47	×			7220.00	X		14		X	192	40	1.7	4
1	Merideth	52	x	-		6050,00	X	,	2	1 1-	X	200	80	17	. Z
The Royal Control of the Parket	Rolan	33	X			6725,00	X	The state of the s	3		X	178	48	15	X
Total Lines	Pollard	51		X		6720.00	X		32		X	1.68	45	1.3	
Branco and agent	Stille	40	X			7471.00	X		10	X		165	35	16	
	Thompson	37	X			6100.00	x	The state of the s	4		X	1.75	43	14	
Act Control	Underwood	71		X		3410.00	X	Account to	14		X	218	90	12	
Apple Count of	Willis	50	X	-		7020.00	X		20		X	209	52	15	
		And the second s	Toward In Co.	To the state of th				And Market						TOTAL STREET	
ale and the same	HIS STORY OF THE S	to seminariya be jess												Perfection of Persons	

Personnel on Temporary Approval School Year 1962-1963

Emmetaburg Community College

1. Jacobson, Basil Howard -- 53508 -- Psychology (M.A. -- Education)

Undergraduate Elementary Education--major Graduate
Guidance and Psychology-major
Psychology--7 s.h.

Comment. Counseling is his principal field and he is approved in it. He needs 8 additional semester hours of graduate credit in psychology in order to be approved in this second field.

2. Merideth, Claude H .-- 82275 -- Political Science and Economics (M.A. -- History)

Undergraduate
History--major
Political Science--6
Economics--5

Graduate
History-major
Political Science--5 s.h.*
Economics--? s.h.*

WHe has a master's degree in history from the University of Missouri, four quarters of subsequent graduate work in history at the University of Chicago. He also has four graduate courses in history and four in education at the University of Minnesota. In addition to this work, he has completed two graduate courses in history at Columbia University. The exact number of hours which graduate departments of political science and economics would allow him needs to be determined. It is a fact that several of his courses in history could have carried credit in one of these fields (political science and economics) had he chosen to register in that manner.

Comment. His approval for this year in political science and economics was conditioned on the understanding that he would be in school during the Summer of 1963. We will confer with him and, in cooperation with him and the graduate school which he selects, attempt to work out a mutually satisfactory program for him.

3. Nolan, Robert Charles--52298--Geography (M.A.--School Administration)

Undergraduate Physical Education-major Geography--0 s.h. Graduate

Geography -- 0

Comment. We have not given him a temporary approval to teach geography as of this date. He is currently enrolled in a course in geography, but there appears to be no other evidence of preparation in this field. We are inclined to let this be recorded as the assignment of a teacher to a field for which temporary approval could not be extended.

EMMETSBURG COMMUNITY COLLEGE Emmersburg, Iowa

No recommendation letter. Visit to be made April 24th.

EMMETSBURG COMMUNITY COLLEGE (continued)

ESTHERVILLE JUNIOR COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sem Distribution

Median = 32 Range = 22 - 63 Mx. = 17Miss = 2 Mrs. = 2 Total 21

Full-time Instructors = 4 Part-time Instructors = 17

College Teaching Experience (Does not include

high school

Faculty Salary

Median = 0 - 1 year

teaching experience)

Median = \$5.950

Range = 0 - 31 years

Range = \$4,850 = \$7,110

Highest Degrees Held by the Faculty

Master's Degree = 14

Bachelor's Degree = 6

Doctor's Degree = 1

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 175 semester hours

Range = 126 semester hours - 280 semester hours

Total graduate semester hours earned

Median = 45 semester hours

Range = 2 semester hours - 150 semester hours

Faculty Members on Temporary Approval

Number = 6

Per cent of faculty on temporary approval = 29%

Master's Degree = 3

Bachelor's Degree = 2

Doctor's Degree = 1

Teaching Load

Number over sixteen semester hours = 8

ESTHERVILLE JUNIOR COLLEGE

20054 F 1 1/4

Take 147

Name	Agg	Mar o	Mies	Mre .	Salery	Part Fine	Full Time	Emper.		mest M.A.	Total Sem. Hrs		Teaching Load	Temporary Approval
Anderson	22	Acres de la constante de la co	Z		\$4850.00		X.	0	ж		126	2	16 .	ĸ
Bird	26	X			5520.00	M		0		X	176	46	25	
Carlson	31	Z	The state of the s		5835.00	X		0		R	186	60	16	
Carney	32	R			5940.00	E.		0		H	375	40	16	
Demoney	61	X			6905.00	X		31	The transfer of the second second	X	201	91	2.7	
Conzalez	36	T. C.		X	5875.00	X:		1		H	280	250	19	X
Henrickson	31	X	Total Maria		5950.00	X		- 2		R	206	72	17	
Hess	34	X			6625.00	X		6	H		138	2	1.7	
Holmes	63		X		6860.00		K	17		X	172	42	1.5	
Lundy	42	. X			5980.00	R		5		K	201	73	18	
Menning	32	X			6590.00	X		0		R	185	50	1.7	X
Ostrem	44	1		X	5420.00	X		1	X		136	S	16 .	
Palmer	30	Z			5640.00	X		0		25	161	32	16	X
Sorensen	30	· Z		E-CHORUE -	5030.00	K		0	X		173	32	16	X
Swinburne	30	X			6500.00	X		0		X	171	i,i,	ial is	
Tempel	27	E			5600.00		X	. 0		K	196	58	6	conversation in the second in
Uknes	39	X			7110.00	X		0	X		166	10	26	The state of the s
Van Deest	29	K		Tax still Age	6015.00	X		0		X	181	30	17	X
Van Der Sloot	30	2			6900.00	X		2	STATE OF THE PARTY	X	160	38	2	

ESTHERVILLE JUNIOR COLLEGE

8	72	,	-	24	\$	-	u	1%	-7	1
М.	10	v	46	Agen	de	Sec.	Sec.	See	Sec.	9

	Age	Rar.	Mios	Mrs.	Salary	Part Fine	Full	Exper.	High B.A.	nest H.A.	Total Sem. Krs	Grad. Sem. Hrs.	Teaching Toad	Temporary Approval
Williams	28	X			\$5485 .0 0	X		0	X	PASSES CAULTERS	202	76	2	
Whittenbaugh	26	X			6200.00		K	3		X	199	56	1.7	gamenting was a long per overline at a facility part in the second second second second second second second se
	÷				Mahmanning and Japanese and the founded to the east of		MILEST LESS SECTION		A Action was Laborated					
	fr.													
													=	
and the state of t	A Probability of the Parket			All and a second		Section and						And Constitution		
	, in the second								We let			Chine Canto		
						Chicken or an annual chicken o					A SECULIAR DE LA COMPANSION DE LA COMPAN	Control Comments and	T. Walter	
													and the second	ON SECULO DE CAMPAGNA DE SECULO DE S
						- Value of the latest of the l							dian	
														be an account of the other control of the other con
	cher contents	Charles and the Charles and th		ACCURACY COMMISSION OF THE PROPERTY OF THE PRO		W. O'Constitution				All the section of th		respectations of	The country of the co	
	Smarest thinks			and a delight control		The same of the sa							fr and a	
	and the second					orthwat tay							Tarabitante	
	Taxasary 20 To	ACTIVITIES AND ACTIVI				GENERAL H. P.C. LOS				And the second				
		67E0CHE1											i	
					water of the second	THE REAL PROPERTY.				W. W		P. C.		
ARTICAL		The state of the s						A. C.			No. of the last of	18.		

Personnel on Temporary Approval School Year 1962-1963

Estherville Junior College

 Anderson, Gail Lorraine--80911--Librarian (B.S.--Business Education and Library Science)

Undergraduate
Business Education--major
Library Science--major

Graduate Library Science--O s.h.

Comment. The regular librarian for the college is on leave while completing her master's degree in library science at the University of Minnesota. She will return to her position next year and Miss Anderson will return to her position as high-school librarian on a full-time basis. Miss Anderson holds a certificate endorsed for secondary-school teaching and also for service as school librarian.

2. Gonzalez, Haydee, Mercedes Fidelgo--67692--Spanish (Doctor en Filosofia y Letras, University of Havana)

Comment. This lady's only problem is that of completing the requirements for a teacher's certificate. She is pursuing this objective through study at Columbia University each summer.

3. Menning, Arnold Jesn--40075--Psychology (M.A.--Education)

Undergraduate
Physical Education -- major

Graduate
School Administration and
Supervision (Secondary
Principalship) -- major
Psychology -- 5 s.h.

Comment. In order to be approved for psychology he will need to complete 10 semester hours of additional graduate credit in it. (If the officials at the State College of Towa recommend certain courses already taken in education as applicable, we will reduce this total accordingly.)

4. Palmer, Richard James -- 82141 -- History (M.S. -- Social Science)

Undergraduate Social Studies -- major Graduate History-16 s.h. Sociology--7 s.h. Comment. He will be approved in history as his principal field after he completes 6 semester hours of additional graduate credit in it. It appears that it is planned to add sociology to his assignment next year. We have agreed to grant temporary approval in this field also with the understanding that he must complete 8 semester hours of additional graduate work in sociology in order to have the necessary 15 hours for approval in a second field.

5. Sorensen, Edward Kenneth--82524--Economics, Geography, and Political Science (B.S.)

Undergraduate
Social Studies-major
Economics--19.3 s.h.
Geography--8 s.h.
Political Science--27 s.h.

Graduate
Economics--0 s.h.
Geography--10.6 s.h.
Political Science--10.6 s.h.

Comment. We is working toward the master's degree. This summer he is scheduled to take one graduate course each in economics, geography, and political science. We will have a "50-semester-hour man" (20 in the principal field and 15 in each of two others) when he has completed enough preparation to meet our standards to be approved in all three of these fields. (Here is another case where it might not be necessary for all his credits to be additive if we could get graduate schools to design programs to fit the types of positions that community or junior colleges have to offer. So long as we must continue the "credit-counting" approach to approval, we will classify courses strictly in accordance with the official transcripts. We simply are not in a position to assess a person's academic qualifications on any other basis. We readily agree, however, that such judgments can be made at the institutional level and that, if such cooperation could be secured, we would be glad to accept officially certified institutional recommendations.)

6. Van Deest, Orval G .-- 81394 -- English (M.A. -- Speech and Dramatic Art)

Undergraduate Speech--major English--30 s.h.

English--0 s.h.

Comment. He taught two classes in English Composition each semester this year, but no classes in speech. In addition, he taught three high-school English classes. He is not remaining in his position next year.

ESTHERVILLE JUNIOR COLLEGE Estherville, Towa

No recommendation letter. Visit to be made May 1.

ESTHERVILLE JUNIOR COLLEGE (Continued)

FORT DODGE COMMUNITY COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 40 Range = 30 - 67 Mr. = 18 Miss= 6 Mrs.= 2 Total 26

Full-time Instructors = 12 Part-time Instructors = 14

College Teaching Experience (Does not include

Faculty Salary

Median = 6 years

high school teaching experience)

Median = \$7,000

Range = 0 - 34 years

Range = \$5,950 - \$8,450

Highest Degrees Held by the Faculty

Master's Degree = 24 Bachelor's Degree = 2

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 188 semester hours

Range = 138 semester hours - 328 semester hours

Total graduate semester hours earned

Median = 62 semester hours

Range = 30 semester hours - 108 semester hours

Faculty Members on Temporary Approval

Number = 4 Per cent of faculty on temporary approval = 15% Master's Degree = 2 Bachelor's Degree = 2

Teaching Load

Number over sixteen semester hours = 13

Neme	Age	Mr.	Miaș	Mrs.	Salary	Part Time	Full Time	Emper.		best M. A.	Total Sem. Hrs.S		Teaching Load	Temporary Approval
Altemeier	31.	и	-		\$6350,00	X		0	X		143	34	36	
Eundy	41	X			7050.00	X	77	8		X	188	58	1.5	All States for the Control of the Co
Crain	67			X	7150.00		R	5		X	195	67	1.5	The state of the s
Culbertson	50	X			6100,00		R	0		X	184	58	16	
Demorest	51		X		7700.00	X		8		X	221	77	16	
Dunsmoor	40	X			7550.00		R	8		X	214	70	18	
Flom	50		X		7950.00	X		12		X	209	62	27	
Flugstad	57	x			5950.00		X	14.		x	159	50	16	
Gosmire	4.7	X			7400.00		MA	10		X	132	101	16	And the second s
Hall	44		X		5950.00		K	0		X	226	76	15	X
Helm	40	X			7750.00	R		12		X	205	72	19	Control of the second second second second
Johnson	30	Ä			6950,00	X		1		x	1.58	32	30	
Jorden	36	x			6750.00	X		3	756	x	328	146	13	NATIONAL PROPERTY AND ADMINISTRATION OF THE PARTY AND ADMINIST
Lynott	45		R		7550.00	X		12	,	K	200	76	17	
Hann	56			X	5450.00	X		7	M		140	3	20	X
Martelle	33	X			6050.00		K	3		N	195	57	18	
McCluskey	67		X		8450.00	X		18		X	185	65	17	-
licake	51	X			7925.00	X		6		A	190	85	25	Aphrelia Labolin III Ferrance Philadelatologica produces
Vordman	59		X	e) in the state of	81.00,00	X	Zing and an analysis of the same and an analysis of the sa	34	4	R	179	40	23	R

(i) (i)

Age	Dir.	Miss	řízs.	Salary	Part Time	Full Time		High B. A.	est M. A.	Total Sem. Ers		Teaching Load	Temporary Approval
34	X			\$5550.00		E	1 1		K	229	96	15	X
34	X			5850.00		X	1		X	180	64	26	and the state of t
33	X	1		5550.00		X	3		X	183	42	15	
33	X	1		6000.00	K		0		x	120	30	21	X
35	X			7550.00	x		6		R	158	30	27	
53	X			8350.00		X	21:		X	192	62	15	and Linear Park
33	x			6850.00		K	8		X	1.63	39	20	The state of the s
				Advisor in the second			-		and an investment of the last			The state of the s	
						The second secon	and					- Contraction	The section (A)
		1								AND DESCRIPTION OF THE PARTY OF	- Anna Anna Anna Anna Anna Anna Anna Ann		Name of the last o
					1200						and the same of th		
				Charles and the Charles and th	THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TW						Anna tanah	And the state of t	
		1				The same of the sa						The state of the s	
				C. C	The state of the s	- Constitution of the Cons					A PARTY MANAGEMENT OF THE PART	Topic and	
		Accessor (Manage accessor)							-		196	10 m	
		1 14 1.	1									da d	
				AND THE PERSON OF THE PERSON O	7				-			CODAIL .	
									-		TO THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN	The state of the s	
	34 mm/mm/mm/mm/mm/mm/mm/mm/mm/mm/mm/mm/mm/	34 X 34 X 337 X 337 X 35 X 33 X	3A X X 335 X 35 X 333 X 333 X	3A X 34 X 335 X 35 X 33 X 33 X 3 X 3 X 3 X 3 X	34 X 5850.00 34 X 5850.00 33 X 5550.00 33 X 6000.00 35 X 7550.00 33 X 6850.00	Age Mr. Miss Mrs. Salary Time 34	Age Mr. Miss Mrs. Salary Time Time 34 X \$5550.00 X 33 X \$550.00 X 33 X \$550.00 X 35 X \$7550.00 X 53 X \$8150.00 X 33 X \$6850.00 X	Age Mr. Miss Mrs. Salary Time Time Expert 34 X \$5550.00 X 1 33 X \$550.00 X 3 33 X \$6000.00 X 0 35 X \$7550.00 X 6 53 X \$8150.00 X 21 33 X \$6850.00 X 8	Age Mr. Miss Mrs. Salary Time Time Exper.B. A. 34 X \$5550.00 X 1 34 X \$5550.00 X 1 33 X \$5550.00 X 3 33 X \$6000.00 X 6 53 X \$1000.00 X 22 33 X \$6850.00 X 8	Age Mr. Miss Mrs. Salary Time Time Exper.B. A. M. A. 3A X \$5550.00 X 1 X 33 X \$5550.00 X 3 X 33 X \$550.00 X 3 X 35 X \$550.00 X 6 X 53 X \$150.00 X 24 X 33 X \$6850.00 X 8 X	Age Mr. Miss Mass Salary Time Time Exper.B. A. H. A. Sem. Hrs 34 X \$5550.00 X 1 X 120 33 X \$5550.00 X 3 X 183 33 X 6000.00 X 0 X 120 35 X 7550.00 X 6 X 158 53 X 8150.00 X 2E X 192 33 X 6850.00 X 8 X 163	Age Fir. Miss Mrs. Salary Time Time Exper.B. A. H. A. Sem. Hrs. Sem. Hrs. 34 X 95550.00 X 1 X 229 96 34, X S850.00 X 1 X 180 64 33, X S550.00 X 3 X 183 42 33, X G600.00 X 0 X 120 30 35, X 7550.00 X 6 X 158 30 53, X 8150.00 X 2 X 192 62 33, X G650.00 X 8 X 163 39	Age Br. Miss birs. Salary Time Time Exper.B. A. M. A. Sem. Hrs. Load 34 X 95550.00 X 1 X 229 96 15 34 X 5850.00 X 1 X 180 64 16 333 X 6000.00 X 3 X 183 42 15 35 X 7550.00 X 6 X 158 30 27 53 X 8150.00 X 27 X 192 62 15 33 X 6850.00 X 8 X 163 39 20

.75 ..

Personnel on Temporary Approval School Year 1962-1963

Fort Dodge Community College

1. Hall, Dorthie Clifton -- 81110 -- English (M.A. -- Education)

Undergraduate English--major Graduate English--13 s.h.

Comment. She needs to present 7 additional semester hours of graduate credit in English to be approved in it as her principal field.

2. Mann, Dorothy Gould -- 39548 -- Librarian (B.A.)

Undergraduate Library Science--major Graduate Library Science--0 s.h.

Comment. She holds a certificate endorsed for service as school librarian, but she does not have any graduate credit in library science. She is being replaced next year with a person who is fully qualified.

3. Pedersen, Herold William -- 83642--Psychology (M.A. -- Sociology)

Undergraduate Sociology-major Psychology-8 s.h. Graduate Sociology--major Psychology--8 s.h.

Comment. When he has completed 7 additional semester hours of graduate credit in psychology, we will approve him in this field. We have not been willing to accept his proposal that we accept certain social psychology courses as a substitute for standard courses in psychology.

4. Vigen, Donald Willard -- 83888 -- Accounting (M.A. -- Business Education)

Undergraduate Accounting -- 6 s.h. Graduate Accounting -- 1.3 s.h.

Charles Services

Comment. We have informed him that it will be necessary to build up his accounting credits to 15 semester hours including a total of at least 3 in graduate work in order to be approved.

April 16, 1963

Mr. Carl T. Feelhaver, Superintendent Fort Dodge Community School District Five North Sixteenth Street Fort Dodge, Iowa

Dear Mr. Feelhaver:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the 1963-1964 school year:

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the North Central Association be continued and that the Board of Education provide the necessary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college counseling.

Contracting with faculty members to work on the selfstudy during the summer appears to be an excellent approach to the problem.

2. Study of Educational Needs and Facilities

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs and that every effort be made to obtain temporary facilities so that potential enrollment increases and associated programs will not "mark time" until separate facilities are obtained.

That the Board of Education and school administration consider the fact that the potential for a comprehensive community college exists and that consideration be given to separate facilities for the community college if and when additional facilities are planned.

3. Teaching Loads

That the teaching loads be kept to the sixteen semesterhour maximum as stated by the standards. This should not be a perenulal problem.

A. Library

The combined high school and college library with a librarian responsible for 1,200+ high school students and 400+ college students illustrates the need for separate facilities and librarians for the high school and college.

Comment: The Board of Education and administration are to be congratulated for their progressive attitudes with respect to the college program. I received the impression that the Board of Education wanted a program that would meet the post-high school educational needs of the young people in the Fort Dodge area.

I enjoyed my visit and appreciated the courtesy and time given to my visit.

Sincerely yours,

Louis R. Newsham Consultant, Community Colleges and Continuing Education

LRN: jv

CC: Dr. J. B. Mitchell, Dean Fort Dodge Community College

> F. E. Phillips, President Board of Education

> H. L. Whitaker, Secretary Board of Education

KEOKUK COMMUNITY COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 39 Range = 29 - 62 Mr. = 18 Miss = 2 Mrs. = 2 Total 22

Full-time Instructors = 3 Part-time Instructors = 19

College Teaching Experience (Does not include

Faculty Salary

high school

teaching experience)

Median = \$6,900

Range = 1 - 10 years

Median = 3 years

Range = \$6,180 - \$8,750

Highest Degrees Held by the Faculty

Master's Degree = 19 Bachelor's Degree = 3

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned Median = 170 semester hours

Range = 140 semester hours - 271 semester hours

Total graduate semester hours earned Median = 38 semester hours Range = 18 semester hours - 98 semester hours

Faculty Members on Temporary Approval

Number = 4 Per cent of faculty on temporary approval = 13% Master's Degree = 4 Bachelor's Degree = 0

Teaching Load

Number over sixteen semester hours = 11

REORUR COMMUNITY COLLEGE

Wante	Age	Mr.	Misa	Mrs.	Salary	Part Time	Full Time	Exper.		hest M. A.	Total Sem. Hrs	Grad. Sem, Hrs	Teaching Load	Temporary Approval
Adkins	37	H			\$6945.00	X		2		X	167	30	16	X
Bellance	60	AND CONTRACTOR AND CO	X	A STATE OF S	6595.00	X		7	N. C.	x	21.6	86	16	
Beckwith	29	X		and different in the same	6300.00	K		2		X	179	37	1.7	
Boshart	50	H		Participation of the control of the	6580.00	X.		6	X		164	1.8	15	
Conner	61		X	4	5955.00	X		9	X		165	39	18	
Cormack	62	X			8650.00	X		a	2.5	K	160	37	14	
Dawkins	38	K			7800.00	X		10		X	140	37	21	
Faigle	48			X	6015.00	X	editorio de la constitución de l	2		X	159	39	16	X
Figge	33	X		- Anna Contraction	2985.00	X	and the same of th	1		X	271	98	S	X
Goeke	35	X			6780.00	x		2		x	1.64	33	16	
Gowing	46	X			7675,00	X		6		X	183	56	17	
Grosskopf	28	X		and the second s	7700.00	X		2		X	190	58	18	
Eufford	30	X		Andrews and Andrew	7070.00	X	- TOTAL DECEMBER	5		X	1.59	33	18	
Leimer	53	X	acceptance of the second	on Contraction	8390.00	Takes and the control	N	1.0	Complement of the	M	201	43	16	
Lockett	54	X			7635,00	X		1.0		K	179	54	16	
McGullough	54	я	The state of the s		8200,00	x		10		X	192	63	17	
Megcheisen	63	X			6700.00	X		1.0		X	182	35	17	1
Neumeister	46	Z			7140.00		X	2	N. P. Commission Commission (Inc.)	X	165	30	18	
Peters	39	X			8750,00	X		1.0		X	1.75	43	1.8	X

-08

COMMUNITY COLLEGE (Gont'd)

Nane	Age	Mar.	Miss	liro.	Salary	Part Time	Full Time	Exper.	Hig B. A.	hest M. A.	Total Sem. Mrs	Grad.	Teaching Load	Temporary Approval
Suglive	46			X	\$6180.00	0110001	X	1,		X	160	30	15	
Wilson	31,	x			6425.00	X		2		X	170	38	1.7	
Wiegert	29	X			7050.00	X		2	X		177	26	15	
	and the													
	4													E-
			1										The state of the s	programme in the control of the cont
	Strenger (Strenger)				And the second function of the second section is the second second section and the second second section is the second second section is the second second second section is the second									
					NAME OF THE PERSON OF THE PERS									n, gohalah unsukera ya sekeralah sejeri da semilih disabasasan
								T CONCERNATION			-			
-					THE COLUMN TWO IS NOT THE PARTY OF THE PARTY			-						
re-guernius;													A SECURITY OF THE PROPERTY OF	
The state of the s					AND THE REAL PROPERTY OF THE PARTY OF THE PA								! :	NATIONAL PROPERTY OF THE PARTY
									-					
	of the state of th													
						-								
										-				
						3								

32

Personnel on Temporary Approval School Year 1962-1963

Keokuk Community College

1. Adkins, John Thomas -- 24025 -- Political Science (M.A. -- History)

Undergraduate
Eusiness Education -- major
Political Science -- 3 s.h.

Graduate Political Science -- 0 s.h.

Comment. We is currently enrolled in a 2 semester-hour graduate course in political science. He has been informed that he will need to build up this field to a total of 15 semester hours by completing not less than 6 semester hours of graduate credit each year.

2. Faigle, Lena Louise Eckhardt -- 16883 -- Speech (M.Ed.)

Undergraduate English--major Graduate Speech -- 15 s.h.

Comment. Her approval for the 1962-1963 school year stipulates that it will be necessary for her to complete 5 additional semester hours of graduate credit in speech before September, 1963. Then she will be approved in speech as her principal field of teaching at the college level.

3. Figge, Frederick William -- 82273 -- German (M.A. -- Classical Language)

Undergraduate German-28 s.h. Graduate German--O s.h.

Comment. He is a minister who is reported to have used German eight years in preaching. Recently he completed a full program in teacher education and holds a regular teacher's certificate. He is approved for junior college teaching with Latin as his principal field.

When we replied to a request that we were not in a position to approve Mr. Figge as a college teacher of German because he had no graduate credits in it, we received the following rebuttal from Superintendent Franklin D. Stone:

I know of no other college in the Midwest that would refuse to have Rev. Figge as an instructor in first or second year German--save Iowa public junior colleges.

The rigid rules related to trivia need to be exposed to the light of reason and common sense.

Just look at this matter without the rule as background. Doesn't the refusal look a bit ridiculous?

Here is a man with a Ph.D. equivalent. He has taken over 30 hours of German: He has lived with German. Yet we refuse to allow him to teach it to beginners in Iowa junior colleges.

I would like you to pass the matter on to Dr. Osborn, Paul Johnston and the Board, if necessary.

Bob, we need to find some flexibility!

We suggested in reply that Mr. Figge might wish to find how much graduate credit in German could be swarded to him as a result of an examination in it at a recognized graduate school offering graduate study in that subject. At a later date, the following statement, prepared by Fred L. Fehling, Chairman, Department of German, State University of Iowa, was placed on file:

I have had occasion to speak with Father Figge and find that his German is excellent. He would be able to teach the language at any level.

From the impression I gathered at our very pleasant interview I should say that you are fortunate in having him on your staff.

It was a pleasure to be able to be of service to you and we wish the Community College good luck!

We have countered by requesting that steps be taken to determine how many semester hours of graduate standing (at least in equivalent terms) the University would be willing to record on a transcript which it might be willing to issue after Mr. Figge had completed a certain amount of formal course work in German at that institution. The matter has been resting at this point through the current school year.

4. Peters, Charles Edward -- 25359 -- Economics (M.S. -- Education)

Undergraduate
Business Education--major
Economics--9 s.h.

Graduate
Business Education -- major
Economics -- 0 s.h.

Comment. He is currently enrolled in a 3 semester-hour graduate course in economics. He has been informed that it will be necessary for him to complete graduate credits in economics at the rate of 6 semester hours per year until he has reached a total of 15.

April 15, 1963

Mr. Franklin D. Stone, Superintendent Keokuk Community School District 813 Blondeau Keokuk, Iowa

Dear Mr. Stone:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the school year 1963-1964:

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the North Central Association be continued and that the Board of Education provide the necessary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college counseling.

The planned program of faculty meetings and other varied in-service activities combine to give the basis for faculty improvement in their areas.

2. Study of Educational Needs

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs.

3. Full-time Staff Members

That the Board of Education continue their efforts to develop a college teaching staff which is separate from the high school staff.

4. Teaching Load

That the teaching loads be kept to the sixteen semester-hour maximum as stated by the standards. This should not be a perennial problem.

5. Facilities

The new college wing is a showcase and the Board of Education and Administration should be congratulated for the farsightedness and leadership displayed in promoting this community college building.

6. Student Personnel - Guidance and Counseling

After visiting Keckuk Community College, Mr. Lee Hoover, Consultant, Guidance Services, indicated that the administrative structure of the guidance and student personnel services are good. He also commented that the guidance facilities are adequate and that the role of the counselor seems to be well defined and clearly understood by the college staff. This understanding will be an asset in the future development of the guidance and student personnel program.

It was a pleasure, as always, to visit Keokuk. Thanks for the courtedy and time extended to me during the visit.

Sincerely yours,

Louic R. Hewshem Consultant, Community Colleges and Continuing Education

LRH: jv

CC: James A. McKinstry, Dean Keekuk Community College

> W. A. Logan, President . Board of Education

Robert Umbarger, Secretary Board of Education

MARSHALLZOWN COMMUNITY COLLEGE

Nana	Age	Mr.	Mies	Mrs.	Salary	Part Time	Full Time	Exper.		mest M. A.	Total Sem. Hrs.	Grad. 'Sem. Ers.	leaching Load	Temporary Approval
Adams, Dale	37	R			\$7135.00		x	[m]		X	1.70	50	25	
Adams, Mary Jane	25			74	5245.00	X	Mark Vision II	0	X		131	0	77.	
Aitchison	27	R	The state of the s	Commence of the Commence of th	6130.00	X		1		E	173	30	20	
Boten	60		H	and the second s	7570.00		K	21		X	180	60	16	
Brown	48	X			6440.00	X		6		X	204	53	16	X
Ruchesky	29	x			5510.00		x	0		X	220	36	. 15	
Cole	48	X		ATT. MERCHANIST CO.	7770.00	X	Charles Control	1.0		Z	180	60	18	
Cornwall	53		X	and depth and	71.70.00	No.	X	7		Z	194	67	17	
Grook	23	X		1	5295.00	X		0	X		155	25	18	X
Day	25			X	5345.00	X		3	E		121	4.	1	
Dickinson	62	X		The second second	7200.00	Z		41	Z		145	14	18	
Tagle	31	X		The same of the sa	6900.00	The second	H	6		X	191	61.	14	
Fienup	32	X			7040,00	X	The state of	4		H	185	47	20	
Frederick	36	X		A TOTAL STATE OF THE STATE OF T	7340.00	X	diserration of the second	9		X	172	\$ 5	1.7	
Hackbarth	46	X		State of the state	7780.00		K	17		I	192	64	17	
Hanson	64		Z		7170.00		K	1.6		X	173	53	12	
Harrison	25		X		5635,00	darras de la	K	3		X	160	30	0	
Melvin	44	X			7850,00	I		10		H	196	37	17	
Miller	28	X	WATER VALUE		6130,00	Z -	Ä.	2		X	211	55	19	

37,

ŀ	Neme	Age	Mr	Miss	00 [4]	Salary	Perr	Tull Time	Exper	12	Highest A. M. A.S.	Total	nest Total Grad, M. A.Sem. Ers. Sem. Ers.	Teaching	Temporary Approval
	Odegaard	33	M		ETISTICISES	\$7380,00	þq	-	16		×	200	446	20	
	Fhelps	45	Later to Second	М		6840,00		bd	O		M	NOT.	3	C.	
	Raulston	34	M		201111888	7010,00		pd	0		M	202	79	0	
	Trozel	20	M			5510.00	×		0	þ₫		157	255	O. E.	×
	Zorn	63	The same of the same of	54	-74.2 m/y, 2,5 m/s	7570,00		Þđ	35		p4	223	88	77	
		15°	Minimum Library	Anna and a second			****	ssalenn	2017 MAZZALEY		COLONIA		energy and	AND ALL OF THE PARTY OF THE PAR	
J.,,,,		1												TO THE STATE OF TH	
	And for the second seco							ANALYSIS STATEMENT STATEME				And the second s			
38-		200	5170-00,00							Vence Trit an				Alama Cara	
			-t-trass			And definition and this good to the dealers are the property contract to the property contract t						The second section of the section of th			
		HI.	AN DESCRIPTION OF THE PERSON	Section and an area						1-14-1			AND ENGLISH		
-			35 a 3 cm 2 , 2 .				Marchaes								
L		le	C COMMANDE CO. MAN				(The years	V) solve pv	THE STREET				Joseph Mary	Description of the second	
-						Management of the control of the con	7m+luzos		1011						
E TOTAL TOTA				o a or a discourse	Variation, wi										
1			Conflict Contract			Control of the contro	-						-10 (pt - 10 to)	35,000,000	
1					and programmed in		no Section								
Acres			Find Kelly				h.U. west, hat.	santinktur elyk	of the state of th				771164256623		the Parties of the
Accesses		7	2'd for actions	naug)	MARIE STATE		Autobiographic	(Set Decise	Warrana A	The second	ASS THE PRINCIPAL AND ADDRESS OF THE PRINCIPA		SHUAR C	ACCEPTED.	4
Same of the last o	e men en e			And the second s	And the state of t	and the second s									

COMMUNITY COLLEGE (Cont. 4)

Personnel on Temporary Approval School Year 1962-1963

Marshalltown Community College

1. Brown, Hamlin L .-- 81097 -- Biology (M.S .-- Agriculture)

Undergraduate Agriculture--major Biology--33 s.h.

Graduate Biology--11.3 s.h.

Comment. Agriculture is recorded as his principal graduate field. Thus, additional fields can be approved on the basis of 15 senester hours of graduate study. He needs 4 such hours in biology, and he has been approved in it with the stipulation that he complete this work before September, 1963.

2. Crook, James Arthur -- 79489 -- Journalism (B.A. -- Journalism)

Undergraduate Journalism-major

Graduate Journalism -- 22 s.h.

Comment. He is scheduled to receive his master's degree in journalism before September, 1963.

3. Tronel, Verne Aubry--69080 -- Chemistry (B.A.)

Undergraduate Science--major

Graduate Chemistry--18 s.h.

Comment. He expects to receive his master's degree with a graduate major in chemistry before September, 1963.

April 16, 1963

Mr. J. C. Hoglan, Superintendent Marshalltown Community School District Twelve North Seventh Avenue Marshalltown, Iowa

Dear Mr. Hoglan:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the school year 1963-1964:

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the North Central Association be continued and that the Board of Education provide the necessary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college courseling.

2. Study of Educational Meeds

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs. The new curricula planned for 1963-1966, Terminal Business Programs, are good examples of new programs for unmet needs.

3. Full-time Staff Members

That the Board of Education continue their efforts to develop a college teaching staff which is separate from the high school staff.

4. Library

The integration of the high school library, the college library and a combined study hall situation leaves much to be desired for effective use of the library by the college students.

That the Board of Education employ at least a half-time professional librarian with an orientation and interest in the community college and that the services of this librarian be available to the college students and faculty.

5. Teaching Loads

That the teaching loads be kept to the sixteen semesterhour maximum as stated by the standards. This should not be a perennial problem.

Comments: The Board of Education and administrators should be congratulated for the new programs added in the business curricula and for making funds and time available for the faculty to pursue in-service projects and studies oriented towards accreditation by the North Central Association.

Sincerely yours,

Louis R. Newsham Consultant, Community Colleges and Continuing Education

LRW: jv

CC: George W. Bowman, Dean Marshalltown Community College

> Dr. J. P. Nesset, President Board of Education

Robert A. McFarland, Secretary Board of Education

MASON CITY JUNIOR COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 51 Range = 25 = 69 Mr. = 18 Miss = 4

Miss = 4

Mrs. = 10Total 32

Full-time Instructors = 24
Part-time Instructors = 8

College Teaching Experience (Does not include

Faculty Salary

Median = 3 years

high school teaching experience)

Median = \$7,500

Range = 0 = 43 years

Range = \$5,000 - \$8,400

Highest Degrees Held by the Faculty

Master's Degree = 28

Bachelor's Degree = 4

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 185 semester hours

Range = 108 semester hours - 221 semester hours

Total graduate semester hours earned

Median = 50 semester hours

Range = 0 semester hours - 102 semester hours

Faculty Members on Temporary Approval

Number = 1

Per cent of faculty on temporary approval = 3%

Master's Degree = 1

Bachelor's Degree = 0

Teaching Load

Number over sixteen semester hours = 13

MASON CITY JUNIOR COLLEGE

Name	Age	Mr.	Miss	Mrs.	Salary	Part Time		Exper.		hest M.A.	Total Sem. Hrs.		Teaching s. Load	Temporary Approval
Becker	31	M			\$6005,00		X	0		X	153	30	18	X
Burge	50			x	6640.00	and the same of th	X	0		X	161	31	15	
Campbell	27	X			6125.00		K	1		X	189.	61	. 15	
Carlton	69		X		1200.00	X		35		X	190	53	3	
Carstensen	59		X		8075.00		x	1.7		X	221	101	18	
Constable	57	X			7765,00		X	6	The same of the sa	X	1.73	51.	2.3	
Coyan	37	X			7970.00		X	3		X	198	60	15	
Du Puis	43		X		8075,00		X	4		X	192	64	1.7	2
Easton	37	x		The state of the s	7350.00		X	3		X	167	38	1.5	
Engbritson	30	Z			6125.00		X	(pay		Z	1.64	36	- 17	
George	69	X			7970.00		X	43		X	134	102	15	
Grippen	54			X	7870.00		X	11		X	185	60	17	
Herris	25			X	5000.00	X		0	x		108	0	15	
Hedgecock	56			X	8000.00		E	13		X	237	78	21	
Herrick	61	Ж			8175.00		X	34		20	180	60	15	
Hayward	44			X	1800.00	X	NAME OF THE OWNER	0	X		124	0	7	
Johnson, L.S.	53	X			8425.00	X	and the same of the	ě,		X	191	63	16	
Johnson, C. O.	64	R			3500.00	X		0		X	195	68	Ind And	
Johnson, Ramseth	50			X	3265.00	R	The Control of the Co	4	X		167	27	11	

93"

MASON CITY JUNIOR COLLEGE

								inued)	1						
1-	Name	Age	Mr.	Miles	Mrs.	Salary	Part Time	Full Time	Exper.	High B.A.		Total Sem. Hrs.		Teaching Load	Temporary Approval
THOUSAND THE	Keithahn	57	x			\$8150.00		Z	34		X	183	59	1.5	
A COMPANIES	Minor	60			X	8075.00		X	18		X	215	87	16	
-	Page	32	X			6330,00	T	X	0		X	202	45	20	
The Person of the Person	Palmer s	64	X			7970.00	X		26		K	169	45	19	
	Peterson, M.	46			K	7125.00		X	6		X	192	39	16	
	Peterson, Earl	32	X			5965.00		X	1	X	100000000000000000000000000000000000000	158	0 -	26	
-	Rachut	48			X	7460.00		X	6		X	201	47	15	
No.	Romig, Juanita	54			X	7425.00		K	5		X	193	59	18	
2	Romig, Everett	52	x			8605.00		X	17		X	215	75	26	
	Rothamel	40	Х.			7560.00	The same of the sa	X	3		x	203	46	22	
	Schalekamp	58		X		8275.00		X	17		X	200	75	16	9
The same of	Weltha	34	X	4 1 5		8250,00	X.		0	ŧ	54	206	50	3	
or other sections	Yares	34	X			6500.00		x	0		X	194	66	18	
-														i	
-															
diameter.			4										Annual Control of the	å.	
Name of Street							and the same of th	No grantitude							
Water with	ond as the co			1.8 m			-	Politica Chamballa							
to department.		1			-5	1. 64			The contract of the contract o						
-	The second secon			Commercial		ţ		-		THE REAL PROPERTY.	-	Contract Con			AND THE PARTY OF T

Personnel on Temporary Approval School Year 1962-1963

Mason City Junior College

1. Becker, Dale Alwin--3525--English (M.A. -- Speech)

<u>Undergraduate</u> English--major Graduate Speech--major English--2.6 s.h.

Comment. He is approved for junior college teaching with speech as his principal field. He has been given temporary approval for English with the stipulation that he complete 6 additional semester hours of preparation in it per year until he has built his total graduate credits in this field to 15 semester hours.

Here is a case where we are being asked to make interrpretations accepting certain credits in speech as being equivalent to graduate credits in English. Upon the advice of the English faculty of the graduate school, when considered along with other former graduate courses in English, we would be glad to so interpret such courses. We will pursue this matter in an attempt to make a mutually satisfactory adjustment.

April 16, 1963

Mr. P. O. Brunsvold, Superintendent Mason City Independent School District 120 East State Mason City, Iowa

Dear Mr. Brunsvold:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the school year 1963-1964:

1. In-Service Program

That the Board of Education be commended for their support of the faculty in-service training projects.

That attendance at professional meetings and the use of consultants is very necessary to an ongoing faculty in-service program and should receive substantial support by the Board of Education.

2. Study of Educational Meeds

That the study of educational needs be reflected in an expanded program designed to serve the unnet community needs.

3. Facilities

That the lack of facilities is a crucial factor and should be looked at carefully in the light of making the best temporary facilities available so that the potential enrollment increases and associated programs will not "mark time" until the college takes over the present high school facilities.

4. Library

That the current development and expansion of the library be pursued with vigor.

5. Teaching Loads

That the teaching loads be kept to the sixteen semesterhour maximum as stated by the standards. This should not be a perennial problem.

Comments: That the Board of Education, administrators, and faculty be complimented for the successful completion of the revisitation by the North Central Association.

I enjoyed my visit to Mason City and would like to congratulate the Board of Education and the administrators on the strides made in expanding the college program and facilities.

Sincerely yours,

Louis R. Newshem Consultant, Community Colleges and Continuing Education

LRH: jv

CC: Clifford H. Beem, Dean Mason City Junior College

> Leo H. Benson, President Board of Education

Bernard L. Main, Secretary Board of Education

MUSCATINE COMMUNITY COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 32

Range = 26 - 54

Mr. = 17 Miss = 2 Mrs. = 0 Total 19

Full-time Instructors = 8
Part-time Instructors = 11

College Teaching Experience (Does not include

(Does not include high school

Faculty Salary

Median = 3 years

teaching experience)

Median = \$5,850

Range = 0 - 22 years

Range = \$5,300 - \$7,575

Highest Degrees Held by the Faculty

Master's Degree = 17 Bachelor's Degree = 2

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 201 semester hours

Range = 144 semester hours - 229 semester hours

Total graduate semester hours earned

Median = 46 semester hours

Range = 5 semester hours = 99 semester hours

Faculty Members on Temporary Approval

Number = 3
Per cent of faculty on temporary approval = 16%
Master's Degree = 3
Bachelor's Degree = 0

Teaching Load

Number over sixteen semester hours = 5

Name		Age	Mr.	Miss	Mrs.	Salary_	Part Time	Full Time	Exper.		hest M. A.	Total Sem. Hrs	Grad. .Sem. Hrs	Teaching Load	Temporary Approval
Allen		45	X		,	\$6875.00	X		16		X	205	73	16	
Bridges)	37	K			6250.00	E		7		X.	220	77	21	
Dickerson	3	35	R			5600.00		X	0		X	205	81	1.5	X
Hensen		26	X			5624.00	a transfer and the same of the	E	1		X	180	50	15	
Hebert		35	X			6200.00		X	6		X	229	71.	18	
Herwig	y = (b)	31	X			6450.00	X		6		¥	162	42	16	
Kauzlarich	*	25	X			5325.60		X	1		X	188	42	15	
Kleffmann	Way v	30	X			5300.00	X.		3	X		144.	5	16	
Koch III		29	X			5600.00		X	3		X	172	51	2.5	
Kreeb	4	35	X			6900.00	X		2		X	196	38	15	A STATE OF THE RESIDENCE OF THE PARTY OF THE
Kurriger	14	32	X			5300.00	X		0		H	229	lįlį.	17	Z
Larson		49	X	Annual Landon Landon		6875.00		K	10 -	-0 P	X	162	39	1.6	
Merrick	7	23		X		5100.00	X		0		X	167	27	14	
Miller	,	54		X		6875.00	ж	i ins	22		X	237	. 99	20	
Ohlendorf	į.	36	X	Park Time		5900.00		M	4		X	213	44,	18	
Scott		50	X	The second second		7575.00	X	and the same of th	10		K	215	73	16	
Tupper		30	X			6050.00	H		4		H	221	76	1.6	
Wallis		29	×			5850.00	Per Company	X	0		X	179	45	16	X
Welch		32	X		e we	5500.00	X		6	X		160	23	16	

April 16, 1963

Mr. A. A. Johnson, Superintendent Muscatine Community School District City Hall Muscatine, Iowa

Dear Mr. Johnson:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the 1963-1964 school year:

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the North Central Association be continued and that the Board of Education provide the necessary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college counseling.

2. Study of Educational Needs

That needs revealed by the study be reflected in an expended program designed to serve the unmet community needs.

3. Full-time Staff Hembers

That the Board of Education and administration be congratulated on their efforts to develop a college staff separate from the high school and to be encouraged to continue their efforts to develop a full-time college staff.

4. Teaching Loads

That the teaching loads be kept to the sixteen semesterhour maximum as stated by the standards. This should not be a perennial problem.

Comments: The new college building should solve many of the problems associated with the present college organization such as library and librarian, more full-time college staff, student personnel, guidance and counseling services.

I enjoyed my visit to Muscatine and would like to congratulate the Board of Education and the administrators on the strides made in expanding the college program and facilities.

Sincerely yours,

Louis R. Newsham Consultant, Community Colleges and Continuing Education

LRN: jv

CC: James F. Loper
Dean and Registrar
Muscatine Community College

K. H. Schreurs, President Board of Education

Ruth A. James, Secretary Board of Education

WEBSTER CITY JUNIOR COLLEGE

Analysis of the Instructional Staff (Exclusive of Administrative Personnel)

Age of College Instructors

Sex Distribution

Median = 34

Range = 27 - 62

 $\text{Miss} = 4 \\
 \text{Mrs.} = 1 \\
 \text{Total} \quad 17$

Mr. = 12

Full-time Instructors = 4 Part-time Instructors = 13

College Teaching Experience (Does not include

(Does not include high school

Faculty Salary

Median = 0 - 1 year

teaching experience)

Median = \$6,000

Range = 0 - 17 years

Range = \$5,000 = \$7,750

Highest Degrees Held by the Faculty

Master's Degree = 14 Bacheloz's Degree = 3

Preparation of Faculty Members

Total undergraduate and graduate semester hours earned

Median = 173 semester hours

Range = 125 semester hours - 243 semester hours

Total graduate semester hours earned

Median = 38 semester hours

Range = 0 semester hours - 93 semester hours

Faculty Members on Temporary Approval

Number = 3

Per cent of faculty on temporary approval = 18%

Master's Degree = 2

Bachelor's Degree = 1

Teaching Load

Number over sixteen semester hours = 9

Name	Age	, Mr.	Miss	Mrs.	Salary	Part Time	Full Time	Exper.		hest M. A.	Total Sem. Hrs		Teaching Load	Temporary Approval
Babcock	33	R			\$5600,00	R		3		Ž.	21.6	51	16	
Brinsko	41, -	X			5800.00	R		1		X.	244	56	17	
Christianson	28	E			6150.00	R		2	X		160	16	16	
Grissey	62	X	And Aller And		7750,00	X		3		x	219	93	7	
Ehlers	50	x			5500.00		Z	0		X	173	35	17	X
Green	30	X			6000,00	R		0	X		162	39	16	X
Griffith	63		X		6650.00	X	The same of the sa	1.7		H	182	46	19	
Holstrom	35	X			6650.00		X	4		Z	185	49	14	
Layne	49		- X		6850,00	H		0	,	X	193	62	3	
Ludley	56	X		and the same of th	6400.00	K		5		X	196	70	17	
Moeller	27		X		5300.00	The state of the s	X	0		K	174	38	18	X
Shroeder	30	X			6000.00	X		0		X	191	39	2.7	
Sheldon	62			X	5950.00	X		5		K	204	80	16	
Shupe	30	X			6350,00	M		3	X	-	1.25	0	17	
Sotiropoulou	26		X		5000.00		X	0		X	168	36	15	
Speak	32	Z	CALIFORNIA CONTROL CON		5950,00	x		0		X	1.69	36	-4	artiri i mangridh di qili ummigir koʻqili um uzi.
Stempel	33	X	- Contraction		6150.00	X		7		X	2.74	40	17	
					£							Muncay		
and the same party	3					CHARLES		Tan integra						

-104-

Personnel on Temporary Approval School Year 1962-1963

Webster City Junior College

1. Ehlers, Harry Theodore -- 81625 -- Political Science and Sociology (M.S. -- History)

<u>Undergraduate</u> Social Studies--major Graduate
Political Science--0 s.h.
Sociology--7 s.h.

Comment. He is currently enrolled in enough work in sociology to bring his total to 15 semester hours of graduate credit in this field. He intends to attend school this summer for the purpose of completing graduate study in political science. It has been stipulated that he will need to complete at least 6 semester hours each year until he has reached a total of 15 semester hours in political science:

2. Green, Kenneth James -- 66905 -- Speech (B.A.)

Undergraduate English and Speech-major Graduate Speech--27 s.h.

Comment. Our information is to the effect that he will have his master's degree in speech before September, 1963.

3. Moeller, Marilyn Trene--51885--Accounting (M.A. --Office Management and Business Education)

Undergraduate
Eusiness Education--major
Accounting--8.6 s.h.

Graduate Accounting -- 0 s.h.

Comment. She needs six semester hours of credit in accounting of which three must be in graduate work. She is expected to complete this additional preparation before September, 1963.

April 16, 1963

Mr. John F. Fields, Superintendent Webster Gity Community School District Webster City, Towa

Dear Mr. Fields:

This is a formal letter setting forth our recommendations for the 1963-1964 school year. These recommendations should enable the Board of Education to evaluate their institution, faculty, and program in the light of community needs and finances to determine the direction of their community college in regard to meeting the current standards for operation.

The following recommendations are made for the 1963-1964 school year:

1. In-Service Program

That the self-study by the faculty leading toward regional accreditation by the North Central Association be continued and that the Board of Education provide the neceseary financial support for these activities.

That the college faculty be expected to attend local, state, and regional professional meetings and that this attendance be encouraged and aided by the Board of Education. These professional meetings shall enable the faculty to further meet the standards for in-service training, teaching methods, junior college philosophy, and college counseling.

That the Board of Education be congratulated for their support of this recommendation for the 1962-1963 school year and that they be urged to continue this support in 1963-1964.

2. Study of Educational Needs

That needs revealed by the study be reflected in an expanded program designed to serve the unmet community needs,

3. Full-time Staff Members

That the Board of Education and Administration be congratulated on their efforts to develop a college staff separate from the high school and to be encouraged to continue their efforts to develop a full-time college staff.

4. Library

That the Board of Education employ at least a halftime professional librarian with an orientation and interest in the community college and that the services of this librarian be available to the college students and faculty.

I enjoyed my visit to Webster City and would like to congretulate the Board of Education and the administrators on the strides made in expanding the college program and facilities.

Sincerely yours,

Louis R. Newsham Consultant, Community Colleges and Continuing Education

LRH: jy

CG: A. W. Langerak

Dean and Registrar

Webster City Junior College

William F. Vance, President Board of Education

Donald E. Klucking, Business Manager and Secretary Board of Education

