Just the Facts For Fiscal Year 2013

IOWA EXECUTIVE BRANCH WORKFORCE ALMANAC





State of Iowa
December 2013

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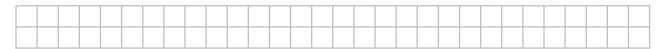
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Questions?: Contact Pete Peterson, Iowa Department of Administrative Services, Human Resource Enterprise at (515) 281-4429

Executive Summary



The information contained in this report represents a snapshot of the Executive Branch workforce (excluding Fair Authority, Community-Based Corrections, and the Regents), collected, compiled, and presented in a format to aid agencies and decision makers in strategic planning. In many cases, data cover a number of years and are presented to give the reader a sense of trends. The information in this almanac represents a static snapshot, while the workforce is fluid and constantly changing. Continuous workforce planning and management of our human capital are essential to future success.

While the Department of Administrative Services, Human Resource Enterprise (DAS/HRE) wants to present data in its purest form so readers can draw their own conclusions, we also have a responsibility to clarify anything that may be confusing or misleading. It is important to highlight workforce trends and explain their significance to the work of lowa state government. The following chapter summaries are intended to do that.

DAS/HRE publishes "Just the Facts 2013," an almanac on the Executive Branch workforce, for two primary reasons. First, to assist state decision makers in preparing for the future. Thorough strategic planning is requisite to state government's future ability to provide quality products and services. Second, the almanac is intended to function as an historical source of workforce data that can be used for comparative purposes as the workforce continues to change.

Chapter 1: Employees

There are 18,183 full-time employees who work for the State of Iowa Executive Branch (excluding Fair Authority, Community-Based Corrections, and the Regents). These employees are a valuable resource and are integral in providing timely and quality services to Iowans. The Executive Branch is the largest employer in the state when all agencies and the Regents institutions are combined. It is the second largest employer in Iowa when the Regents are not included.

The State of Iowa consists of 42 agencies. Over half of the full-time workforce is found in the departments of Human Services (27%), Transportation (15%), and Corrections (15%). Over one-third of the Executive Branch workforce is in Polk County and over one-third of the full-time workforce is classified as Professional.

The number of full-time employees* has decreased a total of 11.5% from fiscal year 2008 to the end of FY 2013. Since the end of FY 2012, the number of employees has decreased 2.3%.

Chapter 2: Salaries

The annual base salary has increased a total of 22.9% since FY 2006, an average of about 3.0% a year. The average annual base salary of state employees in FY 2013 was \$59,715 or \$28.71 per hour.

^{*} This does not include the Fair Authority, Community-Based Corrections, and Regents employees.

It is useful to compare salaries paid to Executive Branch employees with salaries paid by other employers. Because the work of government is primarily knowledge-based, many jobs require at least a college education, while others require post-graduate degrees. According to the U.S. Census Bureau, in 2009, individuals who held a bachelor's degree had a mean salary of \$64,800 annually, while individuals with a master's degree had a mean of \$80,400 a year.

Since the first "Just the Facts" in FY 2000, Reassignment, Recruitment, Retention and Performance bonuses have been drastically reduced. From FY 2000 to FY 2013, the total for these bonus pay expenditures have been reduced by 99.5% across all Executive Branch Departments.

Overtime has also been reduced. Executive Branch employees earned 73,825.5 days of overtime in Fiscal Year 2013, valued at \$19,578,062.53. Of the 73,825.5 days of overtime worked, 80.7% of these days were worked in three departments: Human Services, Transportation, and Corrections. From FY 2000 to FY 2013, overtime has been reduced by 38.2% across all Executive Branch Departments. In FY 2000, the average amount of overtime worked for employees in Human Services, Transportation, and Corrections, when aggregated, was 8.66 days per state employee. In FY 2013, the average number of days per employee has dropped to 5.76 days.

Chapter 3: Equal Employment

The State of Iowa is committed to equal opportunity in employment and ensuring that employment practices are nondiscriminatory. Based on 2000 U.S. Census data, the Executive Branch workforce continues to represent females and minorities in most EEO categories at rates greater than the relevant labor market. Females represent 50.4% of the Executive Branch's workforce compared to 47.4% in the statewide labor force. Minorities make up 6.3% of the Executive Branch's workforce while their representation in the statewide labor force is 6.0%. The representation of persons with disabilities in the Executive Branch's workforce is 3.9%.

Chapter 4: Leave

Employees earned 376,840.0 days of vacation with a value of \$88,371,936.64 and took 361,632.5 days of vacation valued at \$84,520,781.16. This is approximately 19.60 vacation days taken per full-time and part-time employee.

Employees used 162,509.5 days of regular sick leave, valued at \$34,755,634.43, during FY 2013. This is about 8.81 days per full-time and part-time employee. This was just over half of the total 288,381.5 days of total sick leave earned, valued at \$62,932,361.76.

Chapter 5: Benefits

Health care costs and utilization continue to rise nationwide, and employees continue to ask for more flexibility in the benefits they receive. Just over 15% of health contract holders in the Executive Branch were in Wellmark's Program 3 Plus health plan. The employee premium share of family coverage for this plan has risen approximately 10% since FY 2004. The employer premium share of family coverage for this plan has more than doubled during the same period.

Chapter 6: Employee Mobility

Many factors affect employee mobility: growth or decline in the number of state jobs, the availability of funding, the dynamics of state programs, types of occupations, geographical location of jobs, the characteristics of state employees themselves, external labor market conditions, and the availability of other employment.

The Executive Branch new hire rate has decreased from 7.6% in FY 2006 to 4.6% in FY 2013. The Executive Branch turnover rate has increased from 5.2% in FY 2006 to 7.3% in FY 2013. By comparison, according to data obtained from the U.S. Department of Labor, Bureau of Labor Statistics, annual turnover rates for the U.S. in 2012 were 37.1%. In contrast, state and local government turnover for the same period of time was 16.4%.

A five-year average shows that 51% of employees who voluntarily left the Executive Branch were with the State for less than three years. This, along with the fact that by FY 2018, it has been estimated that over 26% of the current workforce will have reached retirement eligibility, makes it imperative that workforce planning be a part of the strategic planning process.

Chapter 7: Age & Years of Service

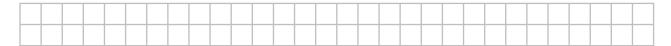
The Executive Branch's workforce has essentially continued to age since the first "Just the Facts" in FY 2000. During the past five years, the number of employees in the 55-59 age group decreased 11.8%, while the number of employees in the 25-29 age group has decreased by 28.3%. By the end of FY 2013, the average age of the 18,183 full-time permanent employees working in the Executive Branch was 47.13 years and the average time worked for the State was 13.91 years. These figures are generally comparable when broken down by gender and racial/ethnic minority status. Over 59% of the workforce generally, and 72% of supervisors, are over 45 years of age.

Chapter 8: Collective Bargaining

The Executive Branch is primarily represented by three unions: the American Federation of State, County, and Municipal Employees, Iowa Council 61 (AFSCME); the State Police Officers Council (SPOC); and the United Electrical Local 893/Iowa United Professional (UE/IUP). These three unions collectively represent 14,909 employees, or 82.0% of the workforce. The majority, 65.4%, or 11,883 of the 18,183 full-time permanent Executive Branch employees are in positions covered by AFSCME; SPOC covers 3.3%, or 604 employees; and UE/IUP covers 13.3%, or 2,422 employees. Employees covered by the AFSCME collective bargaining agreement earn an average annual salary of \$53,789 (up 23.1% from FY 2006). Employees covered by the SPOC collective bargaining agreement earn an average annual salary of \$65,318 (up 29.2% from FY 2006). Employees covered by (UE/IUP) collective bargaining agreement earn an average annual salary of \$59,194 (up 28.9% from FY 2006).

Employees covered by the AFSCME collective bargaining agreement are, on average, 47.42 years old and have been employed in the Executive Branch for 13.50 years. Employees covered by the SPOC collective bargaining agreement are, on average, 40.14 years old and have been employed in the Executive Branch for 14.78 years. Employees covered by the UE/IUP collective bargaining agreement are, on average, 45.16 years old and have been employed in the Executive Branch for 13.57 years.

Chapter 1 - Employees



This section contains employment statistics for the Executive Branch workforce, excluding the Fair Authority, Community-Based Corrections (CBC), and the Regents. Tables and graphs show the number of full-time, part-time, and temporary employees along with other overall pictures of the Executive Branch. The following are points of summary for this section:

- At the end of Fiscal Year 2013, there were 18,183 full-time employees, 269 part-time employees, and 852 temporary employees working in the Executive Branch.
- With a net decrease of 425 full-time employees from last year's headcount of 18,608, the number of full-time employees represents a 2.3% decrease from last year, and a 7.8% decrease from Fiscal Year 2006.
- Three departments comprise 57.0% of all Executive Branch employees: Human Services (27.0%), Transportation (15.1%), and Corrections (14.9%).
- Just over 37% of all full-time Executive Branch employees are assigned to EEO-4 Category 2 (Professionals)*.
- Just over one-third of all Executive Branch employees worked in Polk County at the end of Fiscal Year 2013.
 - * <u>EEO-4 Category</u> The Equal Employment Opportunity Commission occupational category to which a given job class is assigned. There are eight EEO-4 categories.

Executive Branch Full-Time Employees

| DEPARTMENT | FY 06 | FY 07 | FY 08 | FY 09 | FY 10 | FY 11 | FY 12 | FY 13 |
|-----------------------------|-------|-------|-------|--------|-------|---------|---------|---------|
| ADMINISTRATIVE SERVICES | 367 | 375 | 400 | 402 | 350 | 357 | 344 | 336 |
| AGRICULTURE | 385 | 382 | 392 | 385 | 323 | 332 | 325 | 323 |
| ALCOHOLIC BEVERAGES | 50 | 61 | 61 | 59 | 62 | 68 | 75 | 79 |
| AUDITOR | 107 | 106 | 110 | 102 | 102 | 109 | 107 | 106 |
| BANKING * | 64 | 64 | 81 | 80 | 80 | 81 | 78 | 76 |
| BLIND | 97 | 92 | 89 | 86 | 85 | 87 | 88 | 82 |
| CIVIL RIGHTS | 23 | 23 | 26 | 27 | 26 | 21 | 26 | 27 |
| COLLEGE AID | 41 | 46 | 50 | 55 | 45 | 44 | 44 | 35 |
| CORRECTIONS | 2,920 | 3,079 | 3,151 | 3,119 | 2,742 | 2,794 | 2,718 | 2,708 |
| CREDIT UNION | 15 | 13 | 17 | 14 | 14 | 14 | 13 | 13 |
| CULTURAL AFFAIRS | 70 | 71 | 75 | 70 | 59 | 63 | 51 | 52 |
| ECONOMIC DEVELOPMENT | 127 | 131 | 147 | 146 | 115 | 127 | 123 | 113 |
| EDUCATION | 596 | 573 | 612 | 637 | 563 | 615 | 619 | 607 |
| ENERGY INDEPENDENCE | ** | ** | ** | 4 | 23 | 19 | ** | ** |
| ETHICS/CAMPAIGN DISCLOSURE | 6 | 5 | 6 | 6 | 3 | 5 | 5 | 5 |
| FINANCE AUTHORITY | 86 | 83 | 86 | 82 | 82 | 87 | 89 | 89 |
| GOVERNOR'S OFFICE | 40 | 39 | 49 | 46 | 44 | 33 | 33 | 30 |
| HUMAN RIGHTS | 55 | 52 | 56 | 54 | 48 | 46 | 44 | 44 |
| HUMAN SERVICES | 5,520 | 5,625 | 5,781 | 5,767 | 5,021 | 5,122 | 5,110 | 4,903 |
| INSPECTIONS AND APPEALS | 505 | 514 | 531 | 536 | 478 | 534 | 525 | 515 |
| INSURANCE | 87 | 88 | 88 | 92 | 88 | 94 | 95 | 93 |
| IOWA COMMUNICATIONS NTWRK | 80 | 84 | 81 | 86 | 77 | 83 | 82 | 78 |
| IOWA DEPT OF AGING | 32 | 32 | 37 | 36 | 31 | 32 | 32 | 33 |
| IOWA PUBLIC TELEVISION | 116 | 116 | 111 | 110 | 100 | 99 | 96 | 92 |
| IPERS | 86 | 82 | 79 | 77 | 78 | 81 | 78 | 77 |
| JUSTICE *** | 204 | 241 | 246 | 256 | 225 | 238 | 243 | 238 |
| LAW ENFORCEMENT ACADEMY | 27 | 27 | 26 | 25 | 20 | 21 | 22 | 22 |
| LOTTERY | 112 | 111 | 110 | 109 | 86 | 102 | 108 | 107 |
| MANAGEMENT | 28 | 30 | 32 | 31 | 22 | 22 | 22 | 22 |
| NATURAL RESOURCES | 928 | 945 | 974 | 948 | 896 | 938 | 921 | 910 |
| PAROLE | 10 | 11 | 11 | 12 | 8 | 9 | 8 | 8 |
| PROFESSIONAL LICENSING | 12 | 14 | * | * | * | * | * | * |
| PUBLIC DEFENSE | 361 | 354 | 362 | 379 | 384 | 433 | 445 | 419 |
| PUBLIC EMPLOYMENT RELATIONS | 9 | 9 | 11 | 10 | 7 | 8 | 9 | 10 |
| PUBLIC HEALTH | 410 | 407 | 432 | 445 | 416 | 421 | 409 | 409 |
| PUBLIC SAFETY | 948 | 953 | 990 | 994 | 943 | 938 | 911 | 885 |
| REBUILD IOWA | ** | ** | ** | ** | 12 | ** | ** | ** |
| REVENUE | 373 | 362 | 385 | 376 | 299 | 306 | 289 | 281 |
| SECRETARY OF STATE | 40 | 36 | 38 | 37 | 30 | 31 | 28 | 24 |
| TRANSPORTATION | 3,112 | 3,045 | 3,063 | 3,032 | 2,747 | 2,840 | | 2,737 |
| TREASURER | 23 | 24 | 23 | 25 | 25 | 28 | 28 | 26 |
| UTILITIES | 89 | 67 | 68 | 66 | 64 | 61 | 60 | 60 |
| VETERAN'S AFFAIRS **** | 799 | 813 | 860 | 15 | 13 | 13 | 12 | 12 |
| VETERAN'S HOME | **** | **** | **** | 857 | 763 | 764 | 771 | 773 |
| WORKFORCE DEVELOPMENT | 766 | 779 | 805 | 820 | 845 | 889 | 745 | 724 |
| GRAND TOTALS | | | | | | | 18,608 | |
| | ,10 | , | | _0,010 | , | . 0,000 | . 0,000 | . 0,100 |

^{*} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

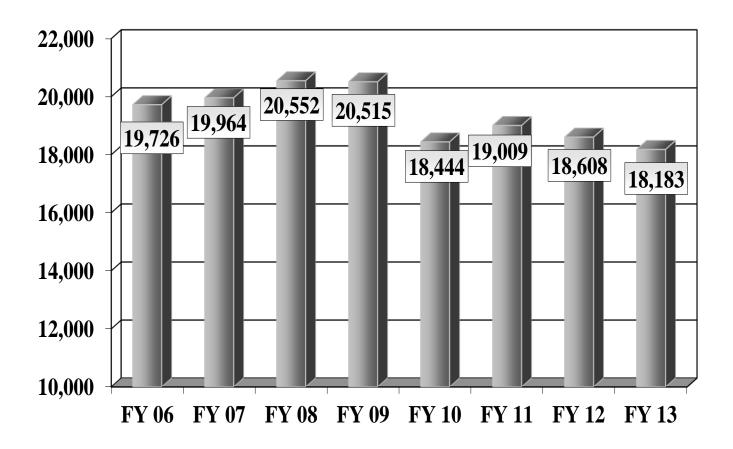
^{**} Department not in existence at the time or no longer in existence.

^{***} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities.

^{****} formerly part of same department and now are their own department.

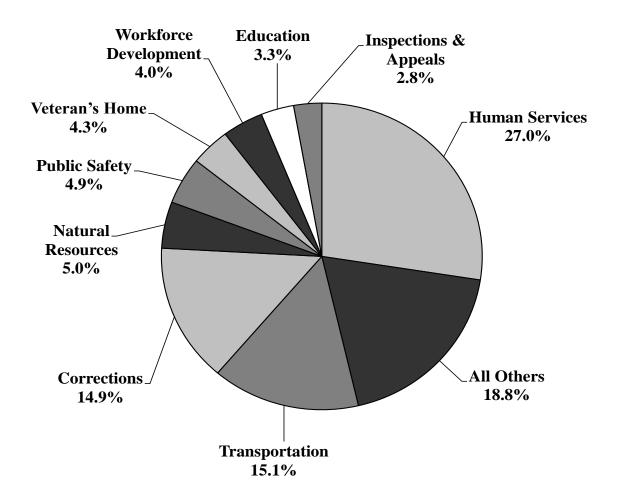
⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employees by Fiscal Year



-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employee Percentages by Department, Fiscal Year 2013



-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employees by Work County

| COUNTY | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 |
|----------------|------|------|------|------|------|------|------|------|
| COUNTY #0 | 6 | 5 | 4 | 3 | 3 | 4 | 4 | 2 |
| ADAIR | 29 | 29 | 28 | 26 | 26 | 25 | 25 | 23 |
| ADAMS | 8 | 7 | 8 | 6 | 7 | 8 | 8 | 8 |
| ALLAMAKEE | 32 | 28 | 32 | 32 | 26 | 30 | 29 | 29 |
| APPANOOSE | 40 | 41 | 41 | 41 | 32 | 27 | 24 | 24 |
| AUDUBON | 7 | 8 | 8 | 7 | 8 | 8 | 8 | 9 |
| BENTON | 41 | 43 | 37 | 38 | 32 | 44 | 41 | 35 |
| BLACK HAWK | 407 | 415 | 425 | 424 | 370 | 378 | 370 | 356 |
| BOONE | 748 | 766 | 780 | 800 | 751 | 749 | 743 | 667 |
| BREMER | 30 | 30 | 30 | 31 | 30 | 24 | 23 | 23 |
| BUCHANAN | 318 | 315 | 318 | 310 | 258 | 265 | 258 | 254 |
| BUENA VISTA | 52 | 53 | 53 | 52 | 48 | 52 | 47 | 44 |
| BUTLER | 30 | 31 | 31 | 29 | 27 | 29 | 28 | 25 |
| CALHOUN | 122 | 119 | 124 | 123 | 111 | 115 | 111 | 110 |
| CARROLL | 70 | 67 | 69 | 66 | 60 | 64 | 59 | 56 |
| CASS | 91 | 93 | 90 | 94 | 83 | 87 | 82 | 81 |
| CEDAR | 19 | 20 | 20 | 20 | 20 | 20 | 20 | 19 |
| CERRO GORDO | 228 | 225 | 228 | 220 | 192 | 215 | 212 | 210 |
| CHEROKEE | 342 | 340 | 348 | 344 | 275 | 266 | 285 | 281 |
| CHICKASAW | 33 | 33 | 33 | 33 | 30 | 30 | 28 | 27 |
| CLARKE | 59 | 58 | 61 | 64 | 74 | 80 | 75 | 76 |
| CLAY | 98 | 87 | 92 | 92 | 97 | 95 | 89 | 90 |
| CLAYTON | 32 | 33 | 36 | 40 | 38 | 42 | 41 | 40 |
| CLINTON | 89 | 88 | 89 | 93 | 83 | 94 | 81 | 79 |
| CRAWFORD | 50 | 49 | 54 | 53 | 58 | 56 | 48 | 48 |
| DALLAS | 51 | 48 | 49 | 47 | 40 | 55 | 55 | 55 |
| DAVIS | 13 | 10 | 9 | 10 | 10 | 9 | 8 | 8 |
| DECATUR | 29 | 29 | 29 | 29 | 27 | 17 | 17 | 17 |
| DELAWARE | 78 | 77 | 77 | 75 | 72 | 61 | 63 | 62 |
| DES MOINES CTY | 102 | 110 | 107 | 113 | 107 | 102 | 102 | 110 |
| DICKINSON | 46 | 45 | 50 | 46 | 42 | 50 | 49 | 48 |
| DUBUQUE | 192 | 190 | 199 | 204 | 183 | 179 | 180 | 173 |
| EMMET | 18 | 16 | 17 | 14 | 14 | 16 | 16 | 15 |
| FAYETTE | 65 | 65 | 66 | 60 | 56 | 54 | 50 | 49 |
| FLOYD | 37 | 37 | 41 | 38 | 37 | 33 | 34 | 33 |
| FRANKLIN | 17 | 17 | 17 | 15 | 15 | 16 | 16 | 16 |
| FREMONT | 18 | 21 | 19 | 18 | 19 | 19 | 19 | 18 |
| GREENE | 23 | 23 | 22 | 25 | 22 | 23 | 21 | 22 |
| GRUNDY | 11 | 12 | 12 | | 9 | 13 | 13 | |
| GUTHRIE | 19 | 18 | 20 | 22 | 20 | 20 | 18 | 19 |
| HAMILTON | 31 | 30 | 31 | 29 | 27 | 30 | 27 | 31 |
| HANCOCK | 24 | 25 | 25 | 24 | 25 | 26 | 27 | 24 |
| HARDIN | 223 | 221 | 225 | 214 | 184 | 176 | 174 | 169 |
| HARRISON | 31 | 30 | 32 | 32 | 30 | 34 | 34 | 33 |
| HENRY | 476 | 482 | 490 | 492 | 429 | 453 | 440 | 429 |
| HOWARD | 1 | 0 | 2 | 2 | 2 | 3 | 3 | 3 |
| HUMBOLDT | 6 | 5 | 5 | 4 | 4 | 3 | 3 | 3 |
| IDA | 9 | 10 | 10 | 10 | 9 | 9 | 9 | 9 |
| IOWA | 23 | 24 | 25 | 25 | 20 | 18 | 18 | 20 |
| JACKSON | 43 | 40 | 39 | 39 | 34 | 29 | 28 | 28 |

NOTE: County #0 indicates employee's work assignment outside lowa.

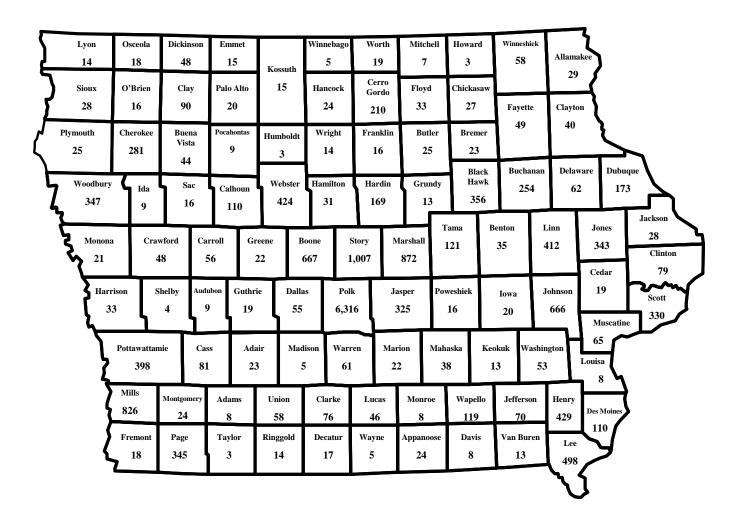
⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employees by Work County (cont.)

| COUNTY NAME | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 |
|-----------------|-------------|-----------|----------|-------------|-----------|-------------|----------|-------------|
| JASPER | 384 | 393 | 400 | 394 | 341 | 348 | 319 | 325 |
| JEFFERSON | 79 | 78 | 79 | 77 | 68 | 73 | 74 | 70 |
| JOHNSON | 499 | 673 | 744 | 749 | 690 | 697 | 675 | 666 |
| JONES | 400 | 395 | 395 | 396 | 333 | 357 | 358 | 343 |
| KEOKUK | 19 | 20 | 19 | 18 | 15 | 13 | 13 | 13 |
| KOSSUTH | 29 | 27 | 28 | 26 | 21 | 18 | 16 | 15 |
| LEE | 617 | 618 | 622 | 619 | 527 | 538 | 501 | 498 |
| LINN | 419 | 430 | 441 | 438 | 385 | 412 | 408 | 412 |
| LOUISA | 11 | 11 | 11 | 9 | 8 | 9 | 9 | 8 |
| LUCAS | 56 | 52 | 52 | 53 | 47 | 48 | 48 | 46 |
| LYON | 15 | 16 | 15 | 15 | 15 | 16 | 15 | 14 |
| MADISON | 10 | 10 | 10 | 10 | 9 | 2 | 4 | 5 |
| MAHASKA | 43 | 44 | 44 | 40 | 35 | 42 | 38 | 38 |
| MARION | 44 | 39 | 41 | 40 | 32 | 22 | 23 | 22 |
| MARSHALL | 901 | 916 | 955 | 967 | 863 | 869 | 875 | 872 |
| MILLS | 931 | 945 | 953 | 955 | 886 | 886 | 883 | 826 |
| MITCHELL | 11 | 10 | 900 | 10 | 7 | 7 | 7 | 7 |
| MONONA | 25 | 26 | 25 | 22 | 21 | 22 | 22 | 21 |
| MONROE | 13 | 15 | 15 | 14 | 12 | 8 | 8 | 8 |
| MONTGOMERY | 23 | 23 | 27 | 25 | 19 | 23 | 22 | 24 |
| MUSCATINE | 86 | 85 | 89 | 86 | 80 | 80 | 73 | 65 |
| O'BRIEN | 28 | 13 | 13 | 13 | 11 | 16 | 17 | 16 |
| OSCEOLA | 3 | 16 | 17 | 16 | 18 | 18 | 18 | 18 |
| PAGE | 425 | 425 | 416 | 412 | 352 | 357 | 347 | 345 |
| PALO ALTO | 10 | 17 | 16 | 21 | 23 | 20 | 20 | 20 |
| PLYMOUTH | 34 | 33 | 34 | 34 | 32 | 25 | 24 | 25 |
| POCAHONTAS | 10 | 11 | 12 | 12 | 11 | 11 | 11 | |
| POLK | 6,638 | 6,652 | 6,938 | 6,904 | 6,313 | 6,601 | 6,483 | 6,316 |
| POTTAWATTAMIE | | | | 403 | | 412 | 403 | |
| POWESHIEK | 345 30 | 351 29 | 381 | 27 | 384 23 | 17 | 16 | 398 |
| | | | 27 | | | | - | 16 |
| RINGGOLD SAC | 12 21 | 12 20 | 12 20 | 14 18 | 14 17 | 15 18 | 15 18 | 14 16 |
| SCOTT | 344 | 352 | 349 | 351 | | 338 | | 330 |
| SHELBY | | | | | 326 | 330 6 | 332 | 330 |
| SIOUX | 8 | 8 | 8 | 8 | 6 | | 20 | 20 |
| STORY | 29 1,118 | 1,086 | 1,116 | 28 1,115 | 1,005 | 34 1,063 | 1,025 | 28 1,007 |
| | | , | | | | | | |
| TAMA TAYLOR | 141 | 144 | 148 | 142 | 123 5 | 116 | 124 | 121 |
| | 9 | 61 | 6 | 6 | | 50 | 50 | 3 58 |
| UNION | 67 | 61 | 63 | | 54 | 59 | 59 | |
| VAN BUREN | 10 | 15 | 16 | 16 | 12 | 13 | 13 | 13 |
| WAPELLO | 143 | 142 | 140 | 145 | 104 | 123 | 121 | 119 |
| WARREN | 42 | 42 | 35 | 53 | 51 | 59 | 57 | 61 |
| WASHINGTON | 56 | 59 | 59 | 63 | 60 | 53 | 52 | 53 |
| WAYNE | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| WEBSTER | 504 | 506 | 514 | 493 | 409 | 423 | 417 | 424 |
| WINNESHEK | 13 | 13 | 14 | 14 | 11 | 6 | 6 | 5 |
| WINNESHIEK | 60 | 65 | 69 | 70 | 59 | 57 | 56 | 58 |
| WOODBURY | 406 | 422 | 425 | 424 | 368 | 362 | 347 | 347 |
| WORTH | 12 | 13 | 15 | 20 | 14 | 21 | 19 | 19 |
| WRIGHT | 21 | 23 | 24 | 23 | 20 | 14 | 14 | 14 |
| TOTALS | 19,726 | 19,964 | 20,552 | 20,515 | 18,444 | 19,009 | 18,608 | 18,183 |

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employees by Work County, Fiscal Year 2013



-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employees by EEO-4 Category, Fiscal Year 2013

| | EEO-4 | EEO-4 | EEO-4 | EEO-4 | EEO-4 | EEO-4 | EEO-4 | EEO-4 |
|-------------------------------------|-----------------------------|--------------|------------|------------------------------|-----------------------------|------------|---------------|------------------------|
| | Category 1 | Category 2 | Category 3 | Category 4 | Category 5 | Category 6 | Category 7 | Category 8 |
| DEPARTMENT | Official / Administrator | Professional | Technician | Protective Service: Sworn | Protective Service: Non- | Admin | Skilled Craft | Service Maintenance |
| | Auministrator | | | Service. Sworm | Sworn | Support | | Mannenance |
| ADMINISTRATIVE SERVICES | 52 | 159 | 19 | 0 | 0 | 18 | 32 | 56 |
| AGRICULTURE | 26 | 95 | 115 | 0 | 0 | 86 | 0 | 0 |
| ALCOHOLIC BEVERAGES | 6 | 21 | 2 | 0 | 0 | 6 | 1 | 43 |
| AUDITOR | 8 | 94 | 0 | 0 | 0 | 3 | 0 | 0 |
| BANKING | 14 | 58 | 0 | 0 | 0 | 4 | 0 | 0 |
| BLIND | 5 | 49 | 2 | 0 | 0 | 18 | 7 | 1 |
| CIVIL RIGHTS | 3 | 20 | 0 | 0 | 0 | 4 | 0 | 0 |
| COLLEGE AID | 5 | 29 | 0 | 0 | 0 | 1 | 0 | 0 |
| CORRECTIONS | 139 | 455 | 84 | 1,613 | 0 | 124 | 156 | 137 |
| CREDIT UNION | 3 | 9 | 0 | 0 | 0 | 1 | 0 | 0 |
| CULTURAL AFFAIRS | 7 | 38 | 1 | 0 | 0 | 4 | 1 | 1 |
| ECONOMIC DEVELOPMENT | 18 | 82 | 1 | 0 | 0 | 4 | 0 | 8 |
| EDUCATION | 34 | 364 | 117 | 0 | 0 | 90 | 0 | 0 |
| ETHICS/CAMPAIGN DISCLOSURE | 1 | 4 | 0 | 0 | 0 | 0 4 | 0 | 0 |
| FINANCE AUTHORITY GOVERNOR'S OFFICE | 27 15 | 58 11 | 0 | 0 | 0 | 0 | 0 | 2 |
| HUMAN RIGHTS | 12 | 30 | 0 | 0 | 0 | 2 | 0 | 0 |
| HUMAN SERVICES | 297 | 1.749 | 847 | 221 | 0 | 501 | 110 | 1,178 |
| INSPECTIONS AND APPEALS | 33 | 419 | 5 | 0 | 0 | 58 | 0 | 0 |
| INSURANCE | 22 | 58 | 0 | 3 | 0 | 10 | 0 | 0 |
| IOWA COMMUNICATIONS NTWK | 11 | 53 | 10 | 0 | 0 | 2 | 2 | 0 |
| IOWA DEPT OF AGING | 12 | 16 | 2 | 0 | 0 | 3 | 0 | 0 |
| IOWA PUBLIC TELEVISION | 13 | 42 | 34 | 0 | 0 | 3 | 0 | 0 |
| IPERS | 10 | 57 | 2 | 0 | 0 | 8 | 0 | 0 |
| JUSTICE | 23 | 177 | 1 | 0 | 0 | 36 | 0 | 0 |
| LAW ENFORCEMENT ACADEMY | 2 | 12 | 0 | 1 | 0 | 7 | 0 | 0 |
| LOTTERY | 20 | 63 | 6 | 0 | 0 | 15 | 0 | 3 |
| MANAGEMENT | 1 | 20 | 0 | 0 | 0 | 1 | 0 | 0 |
| NATURAL RESOURCES | 90 | 517 | 150 | 110 | 0 | 38 | 4 | 1 |
| PAROLE | 2 | 5 | 0 | 0 | 0 | 1 | 0 | 0 |
| PUBLIC DEFENSE | 32 | 173 | 9 | 105 | 0 | 12 | 63 | 25 |
| PUBLIC EMPLOYMENT RELATIONS | 3 | 5 | 0 | 0 | 0 | 2 | 0 | 0 |
| PUBLIC HEALTH | 92 | 245 | 12 | 1 | 0 | 59 | 0 | 0 |
| PUBLIC SAFETY | 46 | 103 | 35 | 593 | 0 | 102 | 6 | 0 |
| REVENUE | 46 8 | 192 8 | 3 | 0 | 0 | 39 7 | 0 | 0 |
| SECRETARY OF STATE TRANSPORTATION | 181 | 531 | 472 | 114 | 0 | 264 | 1,154 | 21 |
| TREASURER | 181 | 16 | 1 | 0 | 0 | 264 | 1,154 | 0 |
| UTILITIES | 12 | 42 | 1 | 0 | 0 | 5 | 0 | 0 |
| VETERAN'S AFFAIRS | 2 | 6 | 0 | 0 | 0 | 2 | 2 | 0 |
| VETERAN'S HOME | 17 | 187 | 101 | 6 | 0 | 38 | 23 | 401 |
| WORKFORCE DEVELOPMENT | 66 | 526 | 38 | 0 | 0 | 92 | 0 | 2 |
| GRAND TOTALS | 1,422 | 6,798 | 2,070 | 2,767 | 0 | 1,676 | 1,563 | 1,880 |

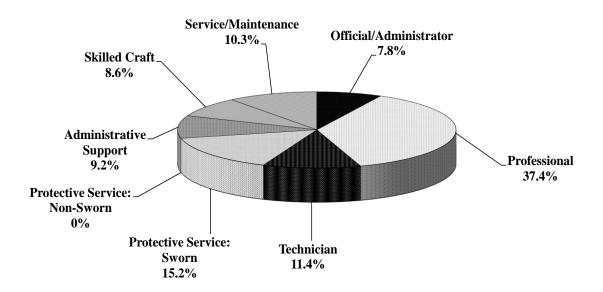
NOTE: As of FY08, Professional Licensing is reported with Banking.

NOTE: EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories (please refer to page 22-23 for definitions of these categories).

NOTE: The Equal Employment Opportunity Commission exempts elected officials (7) from the EEO-4 Category groupings (pursuant to Section 701(f) of the Equal Employment Opportunity Act of 1972).

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employee Percentages by EEO-4 Category, Fiscal Year 2013



NOTE: Percentages are rounded.

NOTE: EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Part-Time Employees by Department

| DEPARTMENT | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 |
|---------------------------------------|-------------|------|------|------|------|----------------|----------|------------|
| ADMINISTRATIVE SERVICES | 6 | 3 | 8 | 10 | 7 | 7 | 4 | 3 |
| AGRICULTURE | 1 | 1 | 1 | 1 | 9 | 6 | 7 | 6 |
| ALCOHOLIC BEVERAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| AUDITOR | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| BANKING * | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| BLIND | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVIL RIGHTS | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| COLLEGE AID | 0 | 0 | 2 | 2 | 1 | 0 | 0 | 0 |
| CORRECTIONS | 13 | 13 | 12 | 9 | 7 | 7 | 8 | 6 |
| CREDIT UNION | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| CULTURAL AFFAIRS | 3 | 6 | 5 | 4 | 4 | 4 | 1 | 1 |
| ECONOMIC DEVELOPMENT | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 |
| EDUCATION | 33 | 36 | 42 | 37 | 37 | 36 | 37 | 33 |
| ENERGY INDEPENDENCE | ** | ** | ** | 0 | 0 | 0 | ** | ** |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FINANCE AUTHORITY | 0 | 0 | 2 | 2 | 2 | 1 | 2 | 2 |
| GOVERNOR'S OFFICE | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| HUMAN RIGHTS | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 1 |
| HUMAN SERVICES | 38 | 37 | 37 | 31 | 21 | 16 | 19 | 11 |
| INSPECTIONS AND APPEALS | 33 | 36 | 38 | 35 | 33 | 30 | 33 | 28 |
| INSURANCE | 4 | 4 | 4 | 3 | 1 | 2 | 2 | 2 |
| IOWA COMMUNICATIONS NTWRK | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| IOWA DEPT OF AGING | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 |
| IOWA PUBLIC TELEVISION | 2 | 3 | 2 | 0 | 0 | 0 | 0 | 0 |
| IPERS | 2 | 2 | 2 | 2 | 2 | 0 | 0 | 0 |
| JUSTICE *** | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 2 |
| LAW ENFORCEMENT ACADEMY | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 0 |
| LOTTERY | 3 | 3 | 3 | 2 | 4 | 3 | 3 | 3 |
| MANAGEMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NATURAL RESOURCES | 6 | 6 | 6 | 4 | 1 | 2 | 1 | 2 |
| PAROLE | 4 | 4 | 3 | 3 | 1 | 2 | 3 | 3 |
| PROFESSIONAL LICENSING | 0 | 0 | * | * | * | * | * | * |
| PUBLIC DEFENSE | 2 | 3 | 1 | 1 | 1 | 1 | 5 | 4 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 5 | 6 | 6 | 9 | 10 | 9 | 9 | 10 |
| PUBLIC SAFETY | 1 | 2 | 2 | 1 | 2 | 3 | 4 | 4 |
| REBUILD IOWA | ** | ** | ** | ** | 0 | ** | ** | ** |
| REVENUE | 2 | 2 | 2 | 2 | 1 | 0 | 0 | 0 |
| SECRETARY OF STATE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRANSPORTATION | 17 | 19 | 16 | 16 | 14 | 13 | 12 | 11 |
| TREASURER | 1 4 | 1 | 3 | 3 | 3 | 1 | 3 | 1 |
| UTILITIES | | | | | 0 | 3 | | 2 0 |
| VETERAN'S AFFAIRS **** VETERAN'S HOME | 111 **** | 113 | 116 | 123 | 101 | 0 91 | 0 119 | 128 |
| WORKFORCE DEVELOPMENT | 8 | 7 | 7 | 7 | 6 | 5 | 2 | 3 |
| GRAND TOTALS | 308 | | 329 | 316 | 277 | 248 | 283 | 269 |
| GRAND TOTALS | 308 | 320 | 329 | 310 | | Z46 | 203 | 209 |

^{*} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

^{**} Department not in existence at the time or no longer in existence.

^{***} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities.

^{****} formerly part of same department and now are their own department.

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Temporary Employees by Department

| DEPARTMENT | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 |
|-----------------------------|-------|-------|-------|-------|------|------|------|------|
| ADMINISTRATIVE SERVICES | 4 | 7 | 7 | 11 | 2 | 2 | 3 | 2 |
| AGRICULTURE | 27 | 25 | 32 | 23 | 13 | 15 | 11 | 10 |
| ALCOHOLIC BEVERAGES | 0 | 4 | 4 | 1 | 2 | 1 | 2 | 0 |
| AUDITOR | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 1 |
| BANKING * | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 |
| BLIND | 14 | 19 | 11 | 5 | 1 | 0 | 0 | 0 |
| CIVIL RIGHTS | 1 | 9 | 19 | 18 | 9 | 11 | 1 | 3 |
| COLLEGE AID | 1 | 1 | 1 | 0 | 1 | 0 | 1 | 1 |
| CORRECTIONS | 61 | 63 | 73 | 65 | 58 | 50 | 51 | 60 |
| CREDIT UNION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CULTURAL AFFAIRS | 26 | 41 | 32 | 28 | 19 | 18 | 11 | 14 |
| ECONOMIC DEVELOPMENT | 1 | 1 | 9 | 11 | 12 | 10 | 10 | 9 |
| EDUCATION | 5 | 8 | 15 | 15 | 6 | 7 | 6 | 5 |
| ENERGY INDEPENDENCE | ** | ** | ** | 0 | 0 | 0 | ** | ** |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| FINANCE AUTHORITY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GOVERNOR'S OFFICE | 1 | 3 | 2 | 3 | 3 | 0 | 1 | 0 |
| HUMAN RIGHTS | 0 | 1 | 10 | 1 | 2 | 1 | 0 | 0 |
| HUMAN SERVICES | 136 | 128 | 150 | 140 | 113 | 80 | 80 | 60 |
| INSPECTIONS AND APPEALS | 31 | 34 | 30 | 30 | 27 | 22 | 20 | 6 |
| INSURANCE | 4 | 6 | 4 | 7 | 8 | 8 | 9 | 8 |
| IOWA COMMUNICATIONS NTWRK | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| IOWA DEPT OF AGING | 1 | 1 | 2 | 1 | 0 | 0 | 0 | 0 |
| IOWA PUBLIC TELEVISION | 35 | 38 | 39 | 27 | 37 | 32 | 24 | 27 |
| IPERS | 1 | 1 | 0 | 1 | 1 | 1 | 1 | 1 |
| JUSTICE *** | 6 | 7 | 11 | 5 | 6 | 4 | 3 | 1 |
| LAW ENFORCEMENT ACADEMY | 4 | 4 | 4 | 7 | 4 | 3 | 2 | 2 |
| LOTTERY | 3 | 1 | 1 | 1 | 1 | 1 | 4 | 3 |
| MANAGEMENT | 0 | 0 | 1 | 2 | 1 | 0 | 0 | 0 |
| NATURAL RESOURCES | 354 | 400 | 445 | 286 | 309 | 186 | 309 | 320 |
| PAROLE | 2 | 4 | 1 | 1 | 1 | 0 | 0 | 1 |
| PROFESSIONAL LICENSING | 0 | 0 | * | * | * | * | * | * |
| PUBLIC DEFENSE | 23 | 29 | 21 | 22 | 25 | 32 | 14 | 10 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 68 | 62 | 60 | 56 | 58 | 59 | 51 | 46 |
| PUBLIC SAFETY | 28 | 27 | 31 | 25 | 23 | 27 | 26 | 25 |
| REBUILD IOWA | ** | ** | ** | ** | 0 | ** | ** | ** |
| REVENUE | 35 | 42 | 40 | 31 | 30 | 28 | 25 | 30 |
| SECRETARY OF STATE | 5 | 1 | 1 | 2 | 0 | 1 | 0 | 3 |
| TRANSPORTATION | 81 | 106 | 105 | 135 | 140 | 78 | 35 | 152 |
| TREASURER | 2 | 0 | 1 | 3 | 1 | 0 | 1 | 0 |
| UTILITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| VETERAN'S AFFAIRS **** | 98 | 102 | 69 | 0 | 0 | 0 | 2 | 1 |
| VETERAN'S HOME | **** | **** | **** | 53 | 31 | 22 | 42 | 50 |
| WORKFORCE DEVELOPMENT | 23 | 6 | 15 | 34 | 4 | 2 | 1 | 0 |
| GRAND TOTALS | 1,082 | 1,183 | 1,247 | 1,051 | 948 | 703 | 747 | 852 |

^{*} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

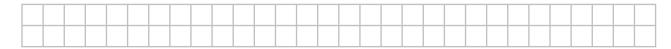
^{**} Department not in existence at the time or no longer in existence.

^{***} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities.

^{****} formerly part of same department and now are their own department.

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Chapter 2 - Salaries



This section contains salary and payroll information for Fiscal Year 2013 for the Executive Branch workforce, not including the Fair Authority, Community-Based Corrections, and the Regents. The following are points of summary for this section. The State's workforce covers a wide range of jobs. This should be taken into account when reviewing average salaries that include everything from correctional officers and administrative assistants to physicians and engineers.

In Fiscal Year 2013, Executive Branch full-time employees, on average, earned \$59,715 annually in base salary.

The average salary of Executive Branch full-time employees has increased 22.9% since FY 2006 and 4.0% since last fiscal year.

Since the first "Just the Facts" in FY 2000, Reassignment, Recruitment, Retention and Performance bonuses have been drastically reduced. The total for these bonus pay expenditures have been reduced by 99.5% from FY 2000 across all Executive Branch departments.

Executive Branch employees worked 73,825.5 days of overtime in Fiscal Year 2013, valued at \$19,578,062.53.

Of the 73,825.5 days of overtime worked, 80.7% of these days were worked in three departments, Human Services, Transportation, and Corrections.

Since the first "Just the Facts" in FY 2000, overtime has been reduced 38.2% across all Executive Branch departments. In FY 2000, the average amount of overtime worked for employees in Human Services, Transportation, and Corrections, when aggregated, was 8.66 days per state employee. In FY 2013, the number of days per employee has decreased to 5.76 days.

Executive Branch Bonus Pay Expenditures by Department, Fiscal Year 2013

| | Reassignment | | R | ecruitment | | Retention | Performance | |
|-----------------------------|--------------|------------------|-------|------------------|-------|------------------|-------------|------------------|
| DEPARTMENT | Count | Cost | Count | Cost | Count | Cost | Count | Cost |
| ADMINISTRATIVE SERVICES | 1 | \$4,118.40 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| AGRICULTURE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| ALCOHOLIC BEVERAGES | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| AUDITOR | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| BANKING | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| BLIND CNUL DIGUTE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 \$0.00 |
| CIVIL RIGHTS COLLEGE AID | 0 | \$0.00 \$0.00 | 0 | \$0.00 \$0.00 | 0 | \$0.00 \$0.00 | 0 | \$0.00 \$0.00 |
| CORRECTIONS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| CREDIT UNION | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| CULTURAL AFFAIRS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| ECONOMIC DEVELOPMENT | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| EDUCATION | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| ENERGY INDEPENDENCE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| FINANCE AUTHORITY | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| GOVERNOR'S OFFICE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| HUMAN RIGHTS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| HUMAN SERVICES | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| INSPECTIONS AND APPEALS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| INSURANCE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| IOWA COMMUNICATIONS NTWK | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| IOWA DEPT OF AGING | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| IOWA PUBLIC TELEVISION | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| IPERS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| JUSTICE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| LAW ENFORCEMENT ACADEMY | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| LOTTERY | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| MANAGEMENT | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| NATURAL RESOURCES | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| PAROLE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| PUBLIC DEFENSE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 \$0.00 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | \$0.00 \$0.00 | 0 | \$0.00 \$0.00 | 0 | \$0.00 \$0.00 | 0 | \$0.00 |
| PUBLIC HEALTH PUBLIC SAFETY | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| REBUILD IOWA | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| REVENUE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| SECRETARY OF STATE | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| TRANSPORTATION | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| TREASURER | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| UTILITIES | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| VETERANS AFFAIRS | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| VETERANS HOME | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| WORKFORCE DEVELOPMENT | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |
| GRAND TOTALS | 1 | \$4,118.40 | 0 | \$0.00 | 0 | \$0.00 | 0 | \$0.00 |

NOTE: Employees receiving bonuses counted only one time in each category but may have received more than one payment.

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Average Base Salary by Department

| Department | FY 06 | FY 07 | FY 08 | FY 09 | FY 10 | FY 11 | FY 12 | FY 13 |
|----------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| ADMINISTRATIVE SERVICES | \$57,743 | \$58,841 | \$60,169 | \$62,155 | \$63,140 | \$64,392 | \$67,219 | \$70,058 |
| AGRICULTURE | \$45,630 | \$46,820 | \$48,029 | \$50,502 | \$51,620 | \$53,073 | \$55,387 | \$56,816 |
| ALCOHOLIC BEVERAGES | \$45,069 | \$41,517 | \$45,154 | \$47,548 | \$43,190 | \$44,739 | \$44,508 | \$48,376 |
| AUDITOR | \$54,291 | \$54,838 | \$57,155 | \$60,936 | \$59,633 | \$58,202 | \$60,125 | \$62,350 |
| BANKING *** | \$71,871 | \$77,197 | \$77,236 | \$82,758 | \$84,560 | \$82,074 | \$85,141 | \$88,622 |
| BLIND | \$47,031 | \$48,874 | \$51,403 | \$53,368 | \$52,635 | \$51,855 | \$54,325 | \$55,156 |
| CIVIL RIGHTS | \$53,341 | \$54,489 | \$55,606 | \$57,311 | \$57,863 | \$58,202 | \$53,985 | \$51,038 |
| COLLEGE AID | \$47,409 | \$49,227 | \$51,512 | \$55,096 | \$55,580 | \$57,258 | \$58,990 | \$61,838 |
| CORRECTIONS | \$46,933 | \$47,323 | \$49,026 | \$51,038 | \$51,471 | \$53,170 | \$55,479 | \$57,062 |
| CREDIT UNION | \$60,866 | \$69,741 | \$69,528 | \$76,523 | \$77,554 | \$76,735 | \$76,996 | \$76,608 |
| CULTURAL AFFAIRS | \$49,293 | \$51,407 | \$53,574 | \$56,434 | \$56,800 | \$57,781 | \$60,973 | \$62,357 |
| ECONOMIC DEVELOPMENT | \$58,344 | \$59,975 | \$61,972 | \$65,503 | \$64,255 | \$63,354 | \$65,203 | \$66,531 |
| EDUCATION | \$54,745 | \$56,856 | \$58,337 | \$61,184 | \$62,457 | \$62,374 | \$65,018 | \$68,222 |
| ENERGY INDEPENDENCE | * | * | * | \$84,963 | \$61,911 | \$61,185 | * | * |
| ETHICS/CAMPAIGN DISCLOSURE | \$53,888 | \$57,671 | \$57,057 | \$60,214 | \$62,000 | \$45,063 | \$49,184 | \$52,738 |
| FINANCE AUTHORITY | \$59,834 | \$62,351 | \$66,900 | \$71,106 | \$70,756 | \$72,143 | \$74,526 | \$77,530 |
| GOVERNOR'S OFFICE | \$57,525 | \$57,857 | \$60,522 | \$62,038 | \$66,649 | \$66,499 | \$68,185 | \$69,110 |
| HUMAN RIGHTS | \$54,618 | \$57,120 | \$60,140 | \$62,253 | \$63,620 | \$65,348 | \$67,911 | \$70,456 |
| HUMAN SERVICES | \$42,787 | \$44,209 | \$45,498 | \$47,487 | \$47,561 | \$48,767 | \$50,740 | \$53,287 |
| INSPECTIONS AND APPEALS | \$59,248 | \$60,471 | \$62,247 | \$64,634 | \$66,175 | \$66,410 | \$69,561 | \$72,269 |
| INSURANCE | \$56,297 | \$57,745 | \$60,527 | \$64,496 | \$64,876 | \$66,210 | \$69,569 | \$72,916 |
| IA COMMUNICATIONS NETWORK | \$64,849 | \$67,112 | \$70,824 | \$73,087 | \$74,004 | \$75,323 | \$78,165 | \$80,025 |
| IOWA DEPT OF AGING | \$54,075 | \$54,679 | \$57,058 | \$59,920 | \$60,105 | \$60,189 | \$63,066 | \$66,027 |
| IOWA PUBLIC TELEVISION | \$55,019 | \$56,342 | \$58,959 | \$61,084 | \$61,737 | \$63,144 | \$65,381 | \$67,506 |
| IPERS | \$58,295 | \$59,711 | \$63,630 | \$66,123 | \$66,344 | \$67,354 | \$69,039 | \$72,343 |
| JUSTICE **** | \$70,247 | \$75,754 | \$78,962 | \$81,797 | \$81,482 | \$80,113 | \$83,485 | \$86,095 |
| LAW ENFORCEMENT ADACEMY | \$51,987 | \$53,853 | \$55,666 | \$56,955 | \$51,835 | \$52,855 | \$55,778 | \$58,107 |
| LOTTERY | \$54,316 | \$56,103 | \$56,107 | \$58,479 | \$60,335 | \$58,275 | \$59,387 | \$62,472 |
| MANAGEMENT | \$77,623 | \$79,490 | \$83,329 | \$84,688 | \$86,438 | \$83,925 | \$88,869 | \$91,384 |
| NATURAL RESOURCES | \$53,503 | \$54,766 | \$56,521 | \$58,866 | \$58,750 | \$60,111 | \$63,009 | \$65,364 |
| PAROLE | \$58,278 | \$54,767 | \$61,777 | \$60,959 | \$67,349 | \$63,750 | \$64,977 | \$75,009 |
| PROFESSIONAL LICENSING | \$53,454 | \$58,470 | *** | *** | *** | *** | *** | *** |
| PUBLIC DEFENSE | \$46,774 | \$48,694 | \$50,251 | \$51,388 | \$51,049 | \$52,136 | \$54,432 | \$57,411 |
| PUBL EMPLOYMENT RELATIONS | \$80,221 | \$82,961 | \$81,344 | \$81,931 | \$82,477 | \$79,458 | \$79,998 | \$85,704 |
| PUBLIC HEALTH | \$56,192 | \$57,755 | \$59,809 | \$62,192 | \$62,598 | \$63,895 | \$66,618 | \$69,044 |
| PUBLIC SAFETY | \$52,405 | \$53,651 | \$55,688 | \$58,531 | \$59,491 | \$61,417 | \$64,519 | \$67,219 |
| REVENUE | \$52,090 | | | \$58,053 | \$58,970 | | | \$64,955 |
| REBUILD IOWA | * | * | * | * | \$59,173 | * | * | * |
| SECRETARY OF STATE | \$52,646 | \$52,271 | \$54,244 | \$56,379 | \$56,107 | \$63,042 | \$68,040 | \$70,105 |
| TRANSPORTATION | \$48,599 | \$49,635 | \$51,344 | \$53,380 | \$53,138 | \$54,170 | | \$58,517 |
| TREASURER | \$51,480 | \$50,415 | \$54,625 | \$55,676 | \$52,682 | \$52,225 | | \$58,850 |
| UTILITIES | \$76,630 | \$73,132 | \$75,410 | \$78,771 | \$79,149 | \$80,074 | | \$85,212 |
| VETERAN'S AFFAIRS | \$42,381 | \$43,014 | \$44,459 | \$45,902 | \$44,385 | \$47,924 | \$51,503 | \$53,302 |
| VETERAN'S HOME | ** | ** | ** | \$46,022 | \$47,404 | \$48,624 | \$49,567 | \$50,844 |
| WORKFORCE DEVELOPMENT | \$49,952 | \$50,452 | \$52,137 | \$53,707 | \$51,865 | \$53,103 | \$57,540 | \$59,834 |
| AVERAGE ANNUAL SALARY | \$48,605 | | | \$53,619 | | | \$57,434 | \$59,715 |
| | | | | | | | | |

^{*} Department not in existence at the time or no longer in existence.

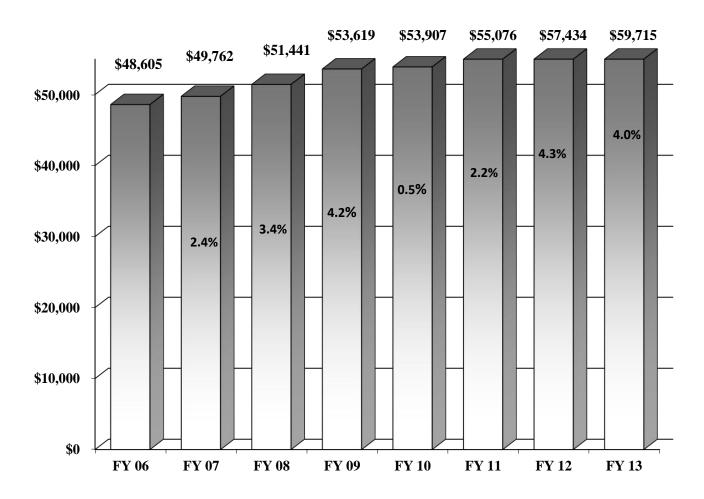
^{**} Formerly part of other department and now are their own department.

^{***} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

^{****} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Average Base Salary



<u>NOTE</u>: Percentages in each bar represent increase from previous fiscal year.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Overtime/Compensatory Time by Department, Fiscal Year 2013

| DEDARTMENT | Overtime | Overtime | Comp Earned | Comp | Comp Taken | Comp |
|-----------------------------|-----------------|----------|-----------------|-------------|-----------------|------------|
| DEPARTMENT | Expense | Days | Value | Earned Days | Expense | Taken Days |
| ADMINISTRATIVE SERVICES | \$152,396.15 | 493.7 | \$132,527.29 | 531.5 | \$84,341.13 | 344.9 |
| AGRICULTURE | \$14,818.38 | 52.6 | \$34,565.20 | 145.3 | \$34,337.18 | 145.7 |
| ALCOHOLIC BEVERAGES | \$259,246.30 | 1,186.4 | \$25,359.99 | 154.0 | \$12,777.76 | 67.6 |
| AUDITOR | \$8,145.75 | 51.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| BANKING | \$0.00 | 0.0 | \$471.38 | 2.5 | \$471.82 | 2.6 |
| BLIND | \$15,271.09 | 50.6 | \$12,015.90 | 69.0 | \$7,905.69 | 45.9 |
| CIVIL RIGHTS | \$380.69 | 1.7 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| COLLEGE AID | \$163.44 | 0.8 | \$95.96 | 0.5 | \$100.28 | 0.5 |
| CORRECTIONS | \$3,773,273.28 | 12,417.3 | \$5,561,015.28 | 27,436.3 | \$2,016,740.25 | 9,718.7 |
| CREDIT UNION | \$0.00 | 0.0 | \$35.73 | 0.1 | \$0.00 | 0.0 |
| CULTURAL AFFAIRS | \$2,527.14 | 11.9 | \$26,328.43 | 113.7 | \$23,385.71 | 101.4 |
| ECONOMIC DEVELOPMENT | \$432.51 | 1.8 | \$2,361.09 | 23.3 | \$160.20 | 0.8 |
| EDUCATION | \$27,478.97 | 80.9 | \$14,033.13 | 60.5 | \$13,878.30 | 60.2 |
| ETHICS/CAMPAIGN DISCLOSURE | \$1,933.77 | 7.3 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| FINANCE AUTHORITY | \$40,211.59 | 152.8 | \$45,679.14 | 159.7 | \$33,652.79 | 117.0 |
| GOVERNOR'S OFFICE | \$0.00 | 0.0 | \$376.87 | 1.1 | \$169.76 | 0.5 |
| HUMAN RIGHTS | \$391.96 | 1.8 | \$16,379.83 | 69.7 | \$16,051.78 | 68.6 |
| HUMAN SERVICES | \$8,353,362.86 | 30,742.5 | \$5,257,639.65 | 29,825.5 | \$2,290,548.00 | 12,459.1 |
| INSPECTIONS AND APPEALS | \$10,508.51 | 34.0 | \$90,999.82 | 358.6 | \$80,606.80 | 325.0 |
| INSURANCE | \$1,078.73 | 2.8 | \$36,473.90 | 135.1 | \$30,219.53 | 111.0 |
| IOWA COMMUNICATIONS NTWK | \$39,523.30 | 100.5 | \$14,215.41 | 43.9 | \$10,865.22 | 35.8 |
| IOWA DEPT OF AGING | \$3,993.06 | 13.3 | \$10,477.00 | 41.8 | \$9,407.37 | 37.3 |
| IOWA PUBLIC TELEVISION | \$52,050.93 | 167.5 | \$51,114.67 | 219.6 | \$29,095.58 | 121.9 |
| IPERS | \$105,801.54 | 301.7 | \$444.10 | 1.5 | \$114.47 | 0.5 |
| JUSTICE | \$324.48 | 1.2 | \$26,806.10 | 127.6 | \$24,233.42 | 115.0 |
| LAW ENFORCEMENT ACADEMY | \$9,904.96 | 27.8 | \$34,150.23 | 166.7 | \$19,826.51 | 99.3 |
| LOTTERY | \$40,149.73 | 144.5 | \$58,181.41 | 270.7 | \$36,574.70 | 166.1 |
| MANAGEMENT | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| NATURAL RESOURCES | \$50,109.30 | 169.2 | \$1,526,607.00 | 6,694.8 | \$1,210,376.63 | 5,334.1 |
| PAROLE | \$0.00 | 0.0 | \$28.41 | 0.2 | \$0.00 | 0.0 |
| PUBLIC DEFENSE | \$256,847.37 | 837.0 | \$327,934.38 | 1,668.7 | \$232,521.84 | 1,177.8 |
| PUBLIC EMPLOYMENT RELATIONS | \$1,970.26 | 6.3 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| PUBLIC HEALTH | \$155,758.99 | 475.4 | \$123,394.87 | 427.8 | \$110,259.75 | 385.1 |
| PUBLIC SAFETY | \$1,184,295.40 | 3,324.5 | \$2,207,305.57 | 9,020.3 | \$1,061,497.78 | 4,463.9 |
| REVENUE | \$83,838.61 | 244.6 | \$30,066.00 | 87.5 | \$15,706.97 | 47.1 |
| SECRETARY OF STATE | \$17,428.97 | 58.9 | \$17,433.19 | 66.4 | \$14,083.70 | 51.7 |
| TRANSPORTATION | \$3,244,512.21 | 16,441.9 | \$4,064,381.75 | 21,680.3 | \$2,160,519.77 | 11,632.8 |
| TREASURER | \$4,349.19 | 17.0 | \$13,899.08 | 78.5 | \$13,567.14 | 77.0 |
| UTILITIES | \$377.46 | 1.1 | \$19,130.46 | 58.6 | \$14,891.90 | 46.1 |
| VETERANS AFFAIRS | \$0.00 | 0.0 | \$2,025.27 | 11.2 | \$1,393.07 | 7.9 |
| VETERANS HOME | \$1,228,359.83 | 4,656.7 | \$1,482,195.52 | 8,090.7 | \$503,232.13 | 2,575.8 |
| WORKFORCE DEVELOPMENT | \$436,845.82 | 1,546.5 | \$102,354.70 | 419.4 | \$65,594.08 | 289.2 |
| GRAND TOTALS | \$19,578,062.53 | 73,825.5 | \$21,368,503.71 | 108,262.6 | \$10,179,109.01 | 50,233.9 |

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Source: Iowa Department of Administrative Services, HRE & Iowa Department of Transportation - HRIS: TMohning.

Salary Increases of Executive Branch Employees

| | | | ract Cover | | | Non-Contract | | | | | |
|--------|---------|-------------|------------|--------|-----|--------------|---------------|-----|--|--|--|
| Fiscal | | Across-the- | | | | Across-the- | Merit | | | | |
| Year | Steps | Board | | Steps | | Board | Steps | | | | |
| 1990 | 6 | 3.5% | | + Step | | 3.5% | + Merit Steps | | | | |
| 1991 | 6 | 5.0% | | + Step | | 5.0% | + Merit Steps | | | | |
| 1992 | 6 | 5.0% | (a) | + Step | | 0.0% | None | | | | |
| 1993 | 6 | 4.0% | | + Step | (b) | 7.5% | + Merit Steps | | | | |
| 1994 | 6 | PLUS \$650 | | + Step | | PLUS \$650 | + Merit Steps | | | | |
| 1995 | 6 | 4.0% | (c) | + Step | | 4.0% | + Merit Steps | (c) | | | |
| 1996 | 6 | 3.0% | | + Step | | 3.0% | + Merit Steps | | | | |
| 1997 | 6 | 2.5% | | + Step | (d) | 2.5% | + Merit Steps | (d) | | | |
| 1998 | 6 | 3.0% | | + Step | | 3.0% | + Merit Steps | | | | |
| 1999 | 6 | 3.0% | | + Step | | 3.0% | + Merit Steps | | | | |
| 2000 | 6 TO 7 | 0.0% | (e) | + Step | | 3.0% | + Merit Steps | | | | |
| 2001 | 7 TO 8 | 2.6% | (f) | + Step | | 3.0% | + Merit Steps | | | | |
| 2002 | 8 | 3.0% | | + Step | | 3.0% | + Merit Steps | (g) | | | |
| 2003 | Min/Max | 3.0% | (h) (i) | + 4.0% | | 3.0% | + Merit Steps | | | | |
| 2004 | Min/Max | 2.0% | | + 4.5% | | 2.0% | + Merit Steps | | | | |
| 2005 | Min/Max | 2.0% | (j) | + 4.5% | | 2.0% | + Merit Steps | | | | |
| 2006 | Min/Max | 0.0% | (k) | + 4.5% | | 0.0% | + Merit Steps | | | | |
| 2007 | Min/Max | 2.0% | | + 4.5% | | 2.0% | + Merit Steps | | | | |
| 2008 | Min/Max | 3.0% | | +4.5% | | 3.0% | + Merit Steps | | | | |
| 2009 | Min/Max | 3.0% | | +4.5% | | 3.0% | + Merit Steps | _ | | | |
| 2010 | Min/Max | 0.0% | | +4.5% | | 0.0% | + Merit Steps | | | | |
| 2011 | Min/Max | 3.0% | (l) | +4.5% | | 0.0% | None | | | | |
| 2012 | Min/Max | 3.0% | (m) | +4.5% | | 3.0% | + Merit Steps | (m) | | | |
| 2013 | Min/Max | 3.0% | (n) | +4.5% | | 3.0% | + Merit Steps | (n) | | | |
| 2014 | Min/Max | 0.0% | | +4.5% | | 0.0% | + Merit Steps | (o) | | | |

- (a) 3.0% effective July 1, 1991 and 2.0% effective January 1, 1992
- (b) Contractual employees received a \$400 bonus in December 1992
- (c) 2.0% effective July 1, 1994 and 2.0% effective January 1, 1994
- (d) A one-time \$300 payment for full-time employees at the top step was provided in December 1996. Part-time employees at the top step received a one-time \$150 payment
- (e) Increased the number of steps but retained the minimums and maximums. The increased step was equivalent to a 3.0% ATB
- (f) The maximum was increased on average by 3.2% due to the 8th step
- (g) Non-Contract Pay plan merged to 000 and ranges matched to AFSCME 014 Pay Plan
- (h) All AFSCME plans merged into 014 and maximums were increased by 4.0%
- (i) FY03 increase was effective November 1, 2002
- (j) 2.0% added to Non-Contract/AFSCME range maximums January 1, 2005
- (k) 2.5% added to Non-Contract/AFSCME range maximums April 1, 2006
- (l) 2.0% effective July 1, 2010 and 1.0% effective January 1, 2011
- (m) 2.0% effective July 1, 2011 and 1.0% effective January 1, 2012
- (n) 2.0% effective July 1, 2012 and 1.0% effective January 1, 2013
- (o) 1.0% effective July 1, 2013 and 1.0% effective January 1, 2014, not added to the base rate

NOTE: The first session of the 74th General Assembly passed salary adjustment legislation (SF 548) for Fiscal Year 1992 fully funded the arbitrated agreements for contract employees and provided a 2.0% Across-the-Board increase for non-contract employees. The Governor item vetoed the increase and was taken to court by the unions. The Iowa Supreme Court found in favor of the unions. The second session of the 74th General Assembly passed salary adjustment legislation (SF 2393) which fully funded the arbitrated agreements for contract employees and provided back pay for Fiscal Year 1992. Non-Contract employees received no back pay, but were given 7.5% increases for Fiscal Year 1992.

Source: Iowa Department of Administrative Services, HRE, CHellmann

Chapter 3 - Equal Employment Opportunity

The State of Iowa is committed to equal employment opportunity and ensuring that the State's employment practices are nondiscriminatory. As shown by the figures below, the State's workforce percentages for females are greater than lowa's available labor force based on 2000 U.S. Census information. This section shows that:

Executive Branch full-time female employees now make up 50.4% of the workforce compared to 49.6% in Fiscal Year 2004.

Executive Branch full-time racial/ethnic minority employees now make up 6.3% of the workforce compared to 5.1% in Fiscal Year 2004.

Executive Branch full-time employees with disabilities now make up 3.9% of the workforce compared to 7.0% in Fiscal Year 2004.

- Thirty percent of all full-time Executive Branch male employees are assigned to EEO-4 Category 2 (Professionals)*.
- Forty-four percent of all full-time Executive Branch female employees are assigned to EEO-4 Category 2 (Professionals)*.
- Thirty-seven percent of all full-time Executive Branch *non-minority* employees are assigned to EEO-4 Category 2 (Professionals)*.
- Forty-three percent of all full-time Executive Branch *minority* employees are assigned to EEO-4 Category 2 (Professionals)*.
- EEO-4 Category The Equal Employment Opportunity Commission occupational category to which a given job class is assigned. There are eight EEO-4 categories. For further definitions of the eight EEO-4 categories, see below.

Definitions of the eight EEO-4 categories, as provided by the U.S. Equal Employment Opportunity Commission, EEOC Form 164, State and Local Government Information (EEO-4) instruction booklet

EEO-1 Officials/Administrators - Occupations in which employees set broad policies, exercise overall responsibility for execution of these policies, or direct individual departments or special phases of the agency's operations, or provide specialized consultation on a regional, district, or area basis.

EEO-2 Professional - Occupations that require specialized and theoretical knowledge, which is usually acquired through college training or through work experience and other training that provides comparable knowledge.

EEO-3 Technician - Occupations that require a combination of basic scientific or technical knowledge and manual skill, which can be obtained through specialized post-secondary school education or through equivalent on-the-job training.

EEO-4 Protective Service Sworn - Occupations in which workers are entrusted with public safety, security, and protection from destructive forces.

EEO-5 Protective Service: Non-Sworn - Occupations which include crossing guards, lifeguards and other protective service occupations.

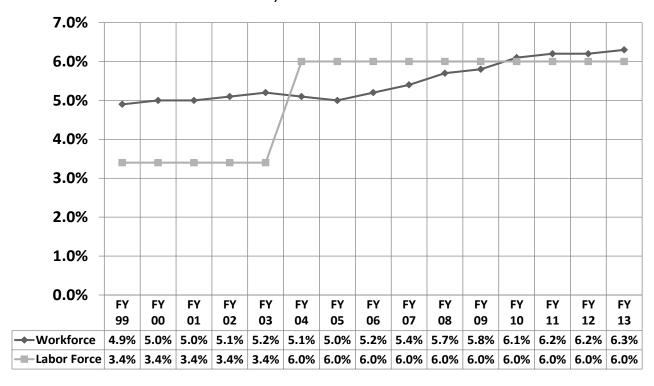
EEO-6 Administrative Support - Occupations in which workers are responsible for internal and external communication, recording, and retrieval of data and/or information and other paperwork required in an office.

EEO-7 Skilled Craft - Occupations in which workers perform jobs, which require special manual skill and a thorough and comprehensive knowledge of the processes, involved in the work, which is acquired through onand experience or through apprenticeship or other formal training programs.

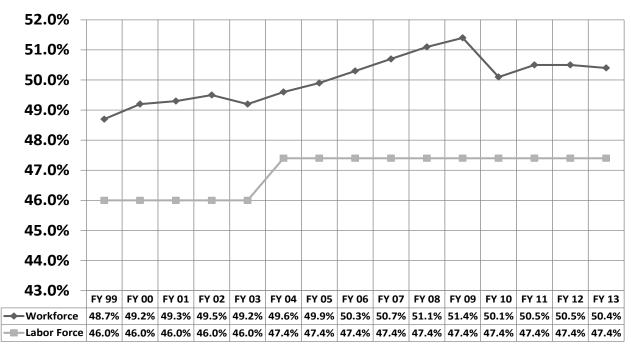
EEO-8 Service Maintenance - Occupations in which workers perform duties which result in or contribute to the comfort, convenience, hygiene or safety of the general public or which contribute to the upkeep and care of buildings, facilities or grounds of public property.

Executive Branch Workforce in Comparison to Iowa's Labor Force

RACIAL/ETHNIC MINORITIES



FEMALES



Note: Labor force numbers reflect the 2000 U.S. Census data, specific to lowa, utilized as of FY04.

Executive Branch Full-Time Employees by Gender by Department

| DEDARTMENT | EVOC | EVOC | EV07 | EV07 | EVAG | FY08 | EVOO | EVOO |
|----------------------------------|--------------|----------------|--------------|----------------|--------------|-----------|--------------|----------------|
| DEPARTMENT | FY06 Male | FY06 Female | FY07 Male | FY07 Female | FY08 Male | Female | FY09 Male | FY09 Female |
| ADMINISTRATIVE SERVICES | 207 | 160 | 210 | 165 | 224 | 176 | 228 | 174 |
| AGRICULTURE | 200 | 185 | 198 | 184 | 207 | 185 | 201 | 184 |
| ALCOHOLIC BEVERAGES | 30 | 20 | 40 | 21 | 38 | 23 | 37 | 22 |
| AUDITOR | 50 | 57 | 55 | 51 | 50 | 60 | 47 | 55 |
| BANKING *** | 43 | 21 | 41 | 23 | 46 | 35 | 45 | 35 |
| BLIND | 37 | 60 | 34 | 58 | 33 | 56 | 30 | 56 |
| CIVIL RIGHTS | 10 | 13 | 9 | 14 | 10 | 16 | 10 | 17 |
| COLLEGE AID | 10 | 31 | 12 | 34 | 12 | 38 | 16 | 39 |
| CORRECTIONS | 2,046 | 874 | 2,110 | 969 | 2,127 | 1,024 | 2,104 | 1,015 |
| CREDIT UNION | 8 | 7 | 7 | 6 | 10 | 7 | 8 | 6 |
| CULTURAL AFFAIRS | 28 | 42 | 28 | 43 | 31 | 44 | 28 | 42 |
| ECONOMIC DEVELOPMENT | 45 | 82 | 49 | 82 | 52 | 95 | 51 | 95 |
| EDUCATION | 189 | 407 | 173 | 400 | 186 | 426 | 194 | 443 |
| ENERGY INDEPENDENCE | * | * | * | * | * | * | 1 | 3 |
| ETHICS/CAMPAIGN DISCLOSURE | 1 | 5 | 1 | 4 | 1 | 5 | 1 | 5 |
| FINANCE AUTHORITY | 35 | 51 | 32 | 51 | 36 | 50 | 30 | 52 |
| GOVERNOR'S OFFICE | 13 | 27 | 16 | 23 | 21 | 28 | 23 | 23 |
| HUMAN RIGHTS | 23 | 32 | 22 | 30 | 25 | 31 | 23 | 31 |
| HUMAN SERVICES | 1,472 | 4,048 | 1,491 | 4,134 | 1,526 | 4,255 | 1,524 | 4,243 |
| INSPECTIONS AND APPEALS | 195 | 310 | 201 | 313 | 196 | 335 | 190 | 346 |
| INSURANCE | 34 | 53 | 34 | 54 | 34 | 54 | 37 | 55 |
| IOWA COMMUNICATIONS NTWRK | 52 | 28 | 53 | 31 | 50 | 31 | 54 | 32 |
| IOWA DEPT OF AGING | 6 | 26 | 5 | 27 | 6 | 31 | 7 | 29 |
| IOWA PUBLIC TELEVISION | 67 | 49 | 68 | 48 | 66 | 45 | 62 | 48 |
| IPERS | 33 | 53 | 29 | 53 | 29 | 50 | 29 | 48 |
| JUSTICE **** | 89 | 115 | 92 | 127 | 108 | 138 | 111 | 145 |
| LAW ENFORCEMENT ACADEMY | 14 | 13 | 14 | 13 | 13 | 13 | 12 | 13 |
| LOTTERY | 67 | 45 | 67 | 44 | 64 | 46 | 65 | 44 |
| MANAGEMENT | 16 | 12 | 18 | 12 | 19 | 13 | 16 | 15 |
| NATURAL RESOURCES | 675 | 253 | 679 | 266 | 697 | 277 | 670 | 278 |
| PAROLE | 3 | 7 | 3 | 8 | 3 | 8 | 3 | 9 |
| PROFESSIONAL LICENSING | 4 | 8 | 3 | 11 | *** | *** | ** | ** |
| PUBLIC DEFENSE | 277 | 84 | 275 | 79 | 278 | 84 | 290 | 89 |
| PUBLIC EMPLOYMENT RELATIONS | 5 | 4 | 5 | 4 | 5 | 6 | 4 | 6 |
| PUBLIC HEALTH | 110 | 300 | 105 | 302 | 121 | 311 | 122 | 323 |
| PUBLIC SAFETY | 740 | 208 | 738 | 215 | 763 | 227 | 771 | 223 |
| REBUILD IOWA | | | | 212 | | | * | * |
| REVENUE | 158 | 215 | 152 | 210 | 156 | 229 | 155 | 221 |
| SECRETARY OF STATE | 10 | 30 | 8 | 28 | 11 | 27 | 12 | 25 |
| TRANSPORTATION | 2,339 | 773 | 2,287 | 758 | 2,299 | 764 | 2,280 | 752 |
| TREASURER | 54 | 19 | 52 | 20 | 5 | 18 | 5 | 20 |
| UTILITIES VETERAN'S AFFAIRS | 51 | 38 | 53 | 36 650 | 38 | 30 | 37 | 29 5 |
| VETERAN'S AFFAIRS VETERAN'S HOME | 147 | 652 ** | 154 ** | 659 ** | 162 ** | 698 ** | 10 152 | 5 705 |
| WORKFORCE DEVELOPMENT | 264 | 502 | 265 | 514 | 279 | 526 | 152 278 | 705 542 |
| GRAND TOTAL | 9,807 | | 9,840 | | 10,037 | | | |
| GRAND TOTAL | 9,807 | 9,919 | 9,840 | 10,124 | 10,037 | 10,515 | 9,973 | 10,542 |

^{*} Department not in existence at the time or no longer in existence.

^{**} Formerly part of other department and now are their own department.

^{***} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

^{****} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employees by Gender, by Department (cont.)

| DEPARTMENT | FY10 Male | FY10 | FY11 Male | FY11 | FY12 Male | FY12 | FY13 Male | FY13 |
|-----------------------------|--------------|------------|--------------|------------|--------------|---------------|--------------|------------------|
| ADMINISTRATIVE SERVICES | | Female | | Female | | Female 142 | | Female |
| AGRICULTURE | 209 175 | 141 148 | 216 179 | 141 153 | 202 176 | 142 | 201 171 | 135 152 |
| ALCOHOLIC BEVERAGES | 45 | 148 | 46 | 22 | 54 | 21 | 57 | |
| AUDITOR | 45 | 56 | 56 | 53 | 53 | 54 | 51 | 22 55 |
| BANKING ** | 46 | 33 | 46 | 35 | 45 | 33 | 44 | 32 |
| BLIND | 29 | 56 | 32 | 55 | 33 | 55 | 28 | 54 |
| CIVIL RIGHTS | 9 | 17 | <u>32</u> | 12 | 10 | 16 | ∠o 9 | 18 |
| COLLEGE AID | 14 | 31 | 12 | 32 | 14 | 30 | 11 | 24 |
| CORRECTIONS | 1,870 | 872 | 1,912 | 882 | 1,857 | 861 | 1,860 | 848 |
| CREDIT UNION | 1,670 | 6 | 7 | 7 | 7 | 6 | 7,860 | 0 4 6 |
| CULTURAL AFFAIRS | 23 | 36 | 25 | 38 | 19 | 32 | 18 | 34 |
| ECONOMIC DEVELOPMENT | 35 | 80 | 44 | 83 | 44 | 79 | 40 | 73 |
| EDUCATION | 168 | 395 | 170 | 445 | 170 | 449 | 164 | 443 |
| ENERGY INDEPENDENCE | 9 | 14 | 9 | 10 | * | * | * | * |
| ETHICS/CAMPAIGN DISCLOSURE | 1 | 2 | 1 | 4 | 2 | 3 | 2 | 3 |
| FINANCE AUTHORITY | 29 | 53 | 31 | 56 | 30 | 59 | 27 | 62 |
| GOVERNOR'S OFFICE | 22 | 22 | 15 | 18 | 14 | 19 | 15 | 15 |
| HUMAN RIGHTS | 21 | 27 | 19 | 27 | 20 | 24 | 20 | 24 |
| HUMAN SERVICES | 1,354 | 3,667 | 1,387 | 3,735 | 1,389 | 3,721 | 1,325 | 3,578 |
| INSPECTIONS AND APPEALS | 168 | 310 | 188 | 346 | 186 | 339 | 179 | 336 |
| INSURANCE | 35 | 53 | 37 | 57 | 39 | 56 | 39 | 54 |
| IOWA COMMUNICATIONS NTWRK | 50 | 27 | 53 | 30 | 52 | 30 | 49 | 29 |
| IOWA DEPT OF AGING | 6 | 25 | 5 | 27 | 5 | 27 | 5 | 28 |
| IOWA PUBLIC TELEVISION | 57 | 43 | 57 | 42 | 56 | 40 | 53 | 39 |
| IPERS | 32 | 46 | 32 | 49 | 29 | 49 | 28 | 49 |
| JUSTICE *** | 93 | 132 | 101 | 137 | 102 | 141 | 98 | 140 |
| LAW ENFORCEMENT ACADEMY | 7 | 13 | 8 | 13 | 9 | 13 | 10 | 12 |
| LOTTERY | 51 | 35 | 64 | 38 | 66 | 42 | 66 | 41 |
| MANAGEMENT | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 |
| NATURAL RESOURCES | 628 | 268 | 659 | 279 | 652 | 269 | 648 | 262 |
| PAROLE | 3 | 5 | 2 | 7 | 2 | 6 | 3 | 5 |
| PROFESSIONAL LICENSING | ** | ** | ** | ** | ** | ** | ** | ** |
| PUBLIC DEFENSE | 289 | 95 | 324 | 109 | 331 | 114 | 311 | 108 |
| PUBLIC EMPLOYMENT RELATIONS | 3 | 4 | 3 | 5 | 3 | 6 | 4 | 6 |
| PUBLIC HEALTH | 108 | 308 | 110 | 311 | 107 | 302 | 108 | 301 |
| PUBLIC SAFETY | 747 | 196 | 747 | 191 | 720 | 191 | 695 | 190 |
| REBUILD IOWA | 3 | 9 | * | * | * | * | * | * |
| REVENUE | 122 | 177 | 121 | 185 | 113 | 176 | 110 | 171 |
| SECRETARY OF STATE | 10 | 20 | 10 | 21 | 8 | 20 | 8 | 16 |
| TRANSPORTATION | 2,073 | 674 | 2,152 | 688 | 2,103 | 674 | 2,079 | 658 |
| TREASURER | 5 | 20 | 6 | 22 | 6 | 22 | 6 | 20 |
| UTILITIES | 36 | 28 | 32 | 29 | 32 | 28 | 29 | 31 |
| VETERAN'S AFFAIRS | 8 | 5 | 7 | 6 | 6 | 6 | 7 | 5 |
| VETERAN'S HOME | 143 | 620 | 149 | 615 | 155 | 616 | 157 | 616 |
| WORKFORCE DEVELOPMENT | 290 | 555 | 312 | 577 | 276 | 469 | 268 | 456 |
| GRAND TOTAL | 9,092 | 9,352 | 9,406 | 9,603 | 9,208 | 9,400 | 9,021 | 9,162 |

^{*} Department not in existence at the time or no longer in existence.

^{**} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

^{***} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employees by Gender by EEO-4 Category, Fiscal Year 2013

| | Category 1 Official/Administrator | Category 2 Professional | Category 3 Technician | Category 4 Protective Service: Sworn |
|-------------------|--|---|-----------------------------|--------------------------------------|
| Males | 744 | 2,672 | 837 | 2,363 |
| % Chg from FY '12 | -0.7% | -2.4% | -2.9% | -1.0% |
| Females | 678 | 4,126 | 1,233 | 404 |
| % Chg from FY '12 | -0.4% | -0.9% | -2.6% | -4.9% |
| Totals | 1,422 | 6,798 | 2,070 | 2,767 |
| % Chg from FY '12 | -0.6% | -1.5% | -2.7% | -1.6% |
| | | _ | | |
| | Category 5 Protective Service: Non-Sworn | Category 6 Administrative Support | Category 7 Skilled Craft | Category 8 Service Maintenance |
| Males | 0 | 155 | 1,525 | 720 |
| % Chg from FY '12 | 0% | -3.1% | -1.8% | -4.4% |
| Females | 0 | 1,521 | 38 | 1,160 |
| % Chg from FY '12 | 0.0% | -4.7% | -11.6% | -5.4% |
| Totals | 0 | 1,676 | 1,563 | 1,880 |
| % Chg from FY '12 | 0.0% | -4.6% | -2.1% | -5.0% |

<u>EEO-4 Category</u> - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

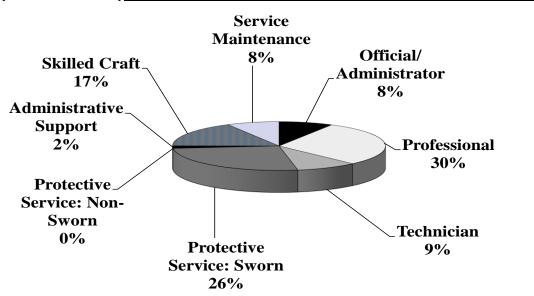
NOTE: With the beginning of FY06, the State's analysis of underutilization calculations started using the 2000 U.S. Census labor force data. One of the revisions necessitated by this change was that the labor force data was mapped to revised EEO categories. When the Equal Employment Opportunity Commission revised its EEO-4 (State and Local Government) Categories, it eliminated the Paraprofessional category and revised the Protective Services Category to include Sworn and Non-Sworn. The result is that the FY06 workforce count shows no employees in the Paraprofessional category.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full-time employees

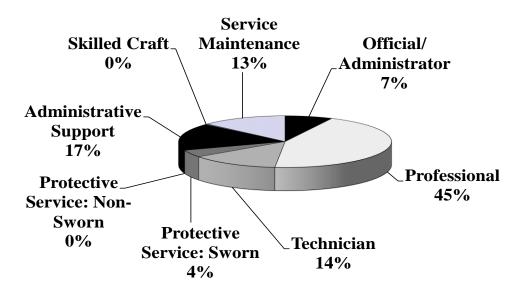
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employees by Gender by EEO-4 Category, Fiscal Year 2013

Males (Total = 9,016)



Females (Total = 9,160)



EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: By definition, elected officials are not included in EEO-4 Category groupings. This accounts for the difference in total full -time employees.

NOTE: Percentages are rounded and may not total 100%.-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Minority Employees by Department

| Department | FY 06 Total Employees | FY 06 Total Minority Employees | FY 06 Minority Employee Percentage | FY 07 Total Employees | FY 07 Total Minority Employees | FY 07 Minority Employee Percentage | FY 08 Total Employees | FY 08 Total Minority Employees | FY 08 Minority Employee Percentage | FY 09 Total Employees | FY 09 Total Minority Employees | FY 09 Minority Employee Percentage |
|-----------------------------|--------------------------|---|---|--------------------------|---|---|--------------------------|--------------------------------------|--|--------------------------|--------------------------------------|--|
| ADMINISTRATIVE SERVICES | 367 | 33 | 8.99% | 375 | 33 | 8.80% | 400 | 39 | 9.75% | 402 | 44 | 10.95% |
| AGRICULTURE | 385 | 6 | 1.56% | 382 | 7 | 1.83% | 392 | 9 | 2.30% | 385 | 10 | 2.60% |
| ALCOHOLIC BEVERAGES | 50 | 1 | 2.00% | 61 | 3 | 4.92% | 61 | 4 | 6.56% | 59 | 4 | 6.78% |
| AUDITOR | 107 | 1 | 0.93% | 106 | 1 | 0.94% | 110 | 2 | 1.82% | 102 | 2 | 1.96% |
| BANKING * | 64 | 1 | 1.56% | 64 | 2 | 3.13% | 81 | 2 | 2.47% | 80 | 2 | 2.50% |
| BLIND | 97 | 5 | 5.15% | 92 | 6 | 6.52% | 89 | 6 | 6.74% | 86 | 4 | 4.65% |
| CIVIL RIGHTS | 23 | 8 | 34.78% | 23 | 7 | 30.43% | 26 | 9 | 34.62% | 27 | 9 | 33.33% |
| COLLEGE AID | 41 | 1 | 2.44% | 46 | 3 | 6.52% | 50 | 2 | 4.00% | 55 | 3 | 5.45% |
| CORRECTIONS | 2,920 | 148 | 5.07% | 3,079 | 166 | 5.39% | 3,151 | 177 | 5.62% | 3,119 | 170 | 5.45% |
| CREDIT UNION | 15 | 0 | 0.00% | 13 | 0 | 0.00% | 17 | 0 | 0.00% | 14 | 0 | 0.00% |
| CULTURAL AFFAIRS | 70 | 2 | 2.86% | 71 | 2 | 2.82% | 75 | 2 | 2.67% | 70 | 2 | 2.86% |
| ECONOMIC DEVELOPMENT | 127 | 8 | 6.30% | 131 | 9 | 6.87% | 147 | 13 | 8.84% | 146 | 12 | 8.22% |
| EDUCATION | 596 | 34 | 5.70% | 573 | 32 | 5.58% | 612 | 37 | 6.05% | 637 | 40 | 6.28% |
| ENERGY INDEPENDENCE | | | | | | | | | | 4 | 0 | 0.00% |
| ETHICS/CAMPAIGN DISCLOSURE | 6 | 0 | 0.00% | 5 | 0 | 0.00% | 6 | 0 | 0.00% | 6 | 0 | 0.00% |
| FINANCE AUTHORITY | 86 | 3 | 3.49% | 83 | 4 | 4.82% | 86 | 5 | 5.81% | 82 | 5 | 6.10% |
| GOVERNOR'S OFFICE | 40 | 5 | 12.50% | 39 | 4 | 10.26% | 49 | 4 | 8.16% | 50 | 2 | 4.00% |
| HUM AN RIGHTS | 55 | 6 | 10.91% | 52 | 7 | 13.46% | 56 | 6 | 10.71% | 54 | 6 | 11.11% |
| HUM AN SERVICES | 5,520 | 260 | 4.71% | 5,625 | 274 | 4.87% | 5,781 | 311 | 5.38% | 5,767 | 318 | 5.51% |
| INSPECTIONS AND APPEALS | 505 | 30 | 5.94% | 514 | 32 | 6.23% | 531 | 34 | 6.40% | 536 | 34 | 6.34% |
| INSURANCE | 87 | 9 | 10.34% | 88 | 10 | 11.36% | 88 | 9 | 10.23% | 92 | 11 | 11.96% |
| IOWA COMMUNICATIONS NTWRK | 80 | 5 | 6.25% | 84 | 7 | 8.33% | 81 | 8 | 9.88% | 86 | 9 | 10.47% |
| IOWA DEPT OF AGING | 32 | 1 | 3.13% | 32 | 1 | 3.13% | 37 | 3 | 8.11% | 36 | 3 | 8.33% |
| IOWA PUBLIC TELEVISION | 116 | 2 | 1.72% | 116 | 1 | 0.86% | 111 | 1 | 0.90% | 110 | 1 | 0.91% |
| IPERS | 86 | 7 | 8.14% | 82 | 8 | 9.76% | 79 | 7 | 8.86% | 77 | 7 | 9.09% |
| JUSTICE*** | 204 | 5 | 2.45% | 241 | 9 | 3.73% | 246 | 11 | 4.47% | 256 | 12 | 4.69% |
| LAW ENFORCEMENT ACADEMY | 27 | 0 | 0.00% | 27 | 0 | 0.00% | 26 | 0 | 0.00% | 25 | 0 | 0.00% |
| LOTTERY | 112 | 6 | 5.36% | 111 | 5 | 4.50% | 110 | 5 | 4.55% | 109 | 6 | 5.50% |
| M ANAGEMENT | 28 | 2 | 7.14% | 30 | 2 | 6.67% | 32 | 2 | 6.25% | 31 | 1 | 3.23% |
| NATURAL RESOURCES | 928 | 50 | 5.39% | 945 | 51 | 5.40% | 974 | 49 | 5.03% | 948 | 46 | 4.85% |
| PAROLE | 10 | 3 | 30.00% | 11 | 3 | 27.27% | 11 | 3 | 27.27% | 12 | 4 | 33.33% |
| PROFESSIONAL LICENSING | 12 | 1 | 8.33% | 14 | 0 | 0.00% | * | * | * | ** | ** | ** |
| PUBLIC DEFENSE | 361 | 17 | 4.71% | 354 | 17 | 4.80% | 362 | 21 | 5.80% | 379 | 24 | 6.33% |
| PUBLIC EMPLOYMENT RELATIONS | 9 | 0 | 0.00% | 9 | 0 | 0.00% | 11 | 0 | 0.00% | 10 | 0 | 0.00% |
| PUBLIC HEALTH | 410 | 29 | 7.07% | 407 | 26 | 6.39% | 432 | 29 | 6.71% | 445 | 30 | 6.74% |
| PUBLIC SAFETY | 948 | 30 | 3.16% | 953 | 32 | 3.36% | 990 | 33 | 3.33% | 994 | 33 | 3.32% |
| REBUILD IOWA | * | * | * | * | * | * | * | * | * | * | * | * |
| REVENUE | 373 | 24 | 6.43% | 362 | 24 | 6.63% | 385 | 34 | 8.83% | 376 | 34 | 9.04% |
| SECRETARY OF STATE | 40 | 4 | 10.00% | 36 | 2 | 5.56% | 38 | | | | 2 | |
| TRANSPORTATION | 3,112 | 138 | 4.43% | 3,045 | 135 | 4.43% | 3,063 | 134 | 4.37% | 3,032 | 133 | 4.39% |
| TREASURER | 23 | 0 | 0.00% | 24 | 0 | 0.00% | 23 | 1 | 4.35% | 25 | 1 | 4.00% |
| UTILITIES | 89 | 8 | 8.99% | 67 | 7 | 10.45% | 68 | 7 | 10.29% | 66 | 5 | 7.58% |
| VETERAN'S AFFAIRS | 799 ** | 29 ** | 3.63% | 813 | ** | 3.94% | 860 | ** | 3.84% | 15 | 0 | 0.00% |
| VETERAN'S HOME | | | ** | ** | | ** 45 400/ | ** | | ** 4F CF0/ | 857 | 33 | 3.85% |
| WORKFORCE DEVELOPMENT | 766 | 107 | 13.97% | 779 | 120 | 15.40% | 805 | 126 | 15.65% | 820 | 133 | 16.22% |
| GRAND TOTALS | 19,726 | 1,029 | 5.22% | 19,964 | 1,084 | 5.43% | 20,552 | 1,180 | 5.74% | 20,519 | 1,195 | 5.82% |

^{*} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

NOTE: Minority Status based on self-report during orientation of new employees. If Minority Status undeclared than record treated as a nonminority.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

^{**} Formerly part of other department and now are their own department.

^{***} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities

Executive Branch Full-Time Minority Employees by Department (cont.)

| Department | FY 10 Total Employees | FY 10 Total Minority Employees | FY 10 Minority Employee Percentage | FY11 Total Employees | FY 11 Total Minority Employees | FY 11 Minority Employee Percentage | FY 12 Total Employees | FY 12 Total Minority Employees | FY 12 Minority Employee Percentage | FY13 Total Employees | FY 13 Total Minority Employees | FY 13 Minority Employee Percentage |
|--|--------------------------|--------------------------------------|--|-------------------------|--------------------------------------|--|--------------------------|--------------------------------------|--|-------------------------|--------------------------------------|--|
| ADMINISTRATIVE SERVICES | 350 | 40 | 11.43% | 357 | 36 | 10.08% | 344 | 32 | 9.30% | 336 | 33 | 9.82% |
| AGRICULTURE | 323 | 9 | 2.79% | 332 | 10 | 3.01% | 325 | 11 | 3.38% | 323 | 11 | 3.41% |
| ALCOHOLIC BEVERAGES | 62 | 2 | 3.23% | 68 | 3 | 4.41% | 75 | 4 | 5.33% | 79 | 6 | 7.59% |
| AUDITOR | 102 | 2 | 1.96% | 109 | 3 | 2.75% | 107 | 3 | 2.80% | 106 | 2 | 1.89% |
| BANKING ** | 80 | 1 | 1.25% | 81 | 1 | 1.23% | 78 | 1 | 1.28% | 76 | 1 | 1.32% |
| BLIND | 85 | 3 | 3.53% | 87 | 3 | 3.45% | 88 | 3 | 3.41% | 82 | 2 | 2.44% |
| CIVIL RIGHTS | 26 | 9 | 34.62% | 21 | 9 | 42.86% | 26 | 6 | 23.08% | 27 | 5 | 18.52% |
| COLLEGE AID | 45 | 3 | 6.67% | 44 | 3 | 6.82% | 44 | 4 | 9.09% | 35 | 5 | 14.29% |
| CORRECTIONS | 2,742 | 163 | 5.94% | 2,794 | 174 | 6.23% | 2,718 | 171 | 6.29% | 2,708 | 169 | 6.24% |
| CREDIT UNION | 14 | 0 | 0.00% | 14 | 0 | 0.00% | 13 | 0 | 0.00% | 13 | 0 | 0.00% |
| CULTURAL AFFAIRS | 59 | 2 | 3.39% | 63 | 2 | 3.17% | 51 | 1 | 1.96% | 52 | 0 | 0.00% |
| ECONOMIC DEVELOPMENT | 115 | 9 | 7.83% | 127 | 10 | 7.87% | 123 | 9 | 7.32% | 113 | 8 | 7.08% |
| EDUCATION | 563 | 37 | 6.57% | 615 | 41 | 6.67% | 619 | 42 | 6.79% | 607 | 38 | 6.26% |
| ENERGY INDEPENDENCE | 23 | 3 | 13.04% | 19 | 1 | 5.26% | ** | ** | ** | ** | ** | ** |
| ETHICS/CAMPAIGN DISCLOSURE | 3 | 0 | 0.00% | 5 | 0 | 0.00% | 5 | 0 | 0.00% | 5 | 0 | 0.00% |
| FINANCE AUTHORITY | 82 | 7 | 8.54% | 87 | 6 | 6.90% | 89 | 5 | 5.62% | 89 | 5 | 5.62% |
| GOVERNOR'S OFFICE | 44 | 3 | 6.82% | 33 | 3 | 9.09% | 33 | 4 | 12.12% | 30 | 2 | 6.67% |
| HUM AN RIGHTS | 48 | 5 | 10.42% | 46 | 3 | 6.52% | 44 | 4 | 9.09% | 44 | 4 | 9.09% |
| HUMAN SERVICES | 5,021 | 279 | 5,56% | 5,122 | 295 | 5.76% | 5,110 | 303 | 5.93% | 4,903 | 301 | 6.14% |
| INSPECTIONS AND APPEALS | 478 | 29 | 6.07% | 534 | 33 | 6.18% | 525 | 37 | 7.05% | 515 | 35 | 6.80% |
| INSURANCE | 88 | 12 | 13.64% | 94 | 12 | 12.77% | 95 | 12 | 12.63% | 93 | 12 | 12.90% |
| IOWA COMMUNICATIONS NTWRK | 77 | 10 | 12.99% | 83 | 12 | 14.46% | 82 | 11 | 13.41% | 78 | 11 | 14.10% |
| IOWA DEPT OF AGING | 31 | 3 | 9.68% | 32 | 2 | 6.25% | 32 | 0 | 0.00% | 33 | 0 | 0.00% |
| | 100 | 1 | 1.00% | 99 | 0 | 0.23 % | 96 | 0 | 0.00% | 92 | 0 | 0.00% |
| IOWA PUBLIC TELEVISION IPERS | 78 | 7 | 8.97% | 81 | 8 | 9.88% | 78 | 7 | 8.97% | 77 | 7 | 9.09% |
| | | | | | | | | | | | | |
| JUSTICE *** | 225 | 12 | 5.33% | 238 | 11 | 4.62% | 243 | 13 | 5.35% | 238 | 14 | 5.88% |
| LAW ENFORCEMENT ACADEMY | 20 | 0 | 0.00% | 21 | 3 | 0.00% | 22 | 0 | 0.00% | 22 | 0 | 0.00% |
| LOTTERY | 86 | 4 | 4.65% 4.55% | 102 22 | | 2.94% 9.09% | 108 | 4 | 3.70% 9.09% | 107 22 | _ | 3.74% |
| MANAGEMENT | 896 | 46 | 5.13% | 938 | 47 | 5.01% | 921 | 2 45 | 4.89% | 910 | 2 46 | 9.09% 5.05% |
| NATURAL RESOURCES | 8 | 2 | 25.00% | 930 | 3 | 33.33% | 8 | 0 | 0.00% | 8 | 0 | 0.00% |
| PROFESSIONAL LICENSING | ** | ** | 25.00% | ** | ** | ** | ** | ** | 0.00% ** | ** | ** | ₩ ** |
| | 384 | 25 | 6.51% | 433 | 27 | 6.24% | 445 | 26 | 5.84% | 419 | 21 | 5.01% |
| PUBLIC DEFENSE PUBLIC EMPLOYMENT RELATIONS | 7 | 0 | 0.00% | 433 | 0 | 0.24 % | 9 | 0 | 0.00% | 10 | 0 | 0.00% |
| PUBLIC HEALTH | 416 | 27 | 6.49% | 421 | 26 | 6.18% | 409 | 28 | 6.85% | 409 | 30 | 7.33% |
| PUBLIC SAFETY | 943 | 30 | 3.18% | 938 | 28 | 2.99% | 911 | 26 | 2.85% | 885 | 26 | 2.94% |
| REBUILD IOWA | 12 | 0 | 0.00% | * | * | * | * | * | * | * | * | * |
| REVENUE | 299 | 32 | 10.70% | 306 | 35 | 11.44% | 289 | 32 | 11.07% | 281 | 34 | 12.10% |
| SECRETARY OF STATE | 30 | 1 | 3.33% | 31 | | 3.23% | | 1 | 3.57% | 24 | 1 | 4.17% |
| TRANSPORTATION | 2,747 | 123 | 4.48% | 2,840 | | | | 124 | 4.47% | 2,737 | 124 | 4.53% |
| TREASURER | 25 | 1 | 4.00% | 28 | | 3.57% | , | 1 | 3.57% | 26 | 1 | 3.85% |
| UTILITIES | 64 | 5 | 7.81% | 61 | 6 | | 60 | 8 | 13.33% | 60 | 7 | 11.67% |
| VETERAN'S AFFAIRS | 13 | 0 | 0.00% | 13 | | 0.00% | 12 | 0 | 0.00% | 12 | 0 | 0.00% |
| VETERAN'S HOME | 763 | 35 | 4.59% | 764 | | | 771 | 39 | 5.06% | 773 | 49 | 6.34% |
| WORKFORCE DEVELOPMENT | 845 | 149 | 17.63% | 889 | | | | 135 | 18.12% | 724 | 133 | 18.37% |
| GRAND TOTALS | 18,444 | 1,132 | 6.14% | 19,009 | | | | 1,154 | 6.20% | 18,183 | 1,149 | 6.32% |
| OITARD TOTALS | 10,777 | 1,132 | U. I T /0 | 13,003 | 1,107 | 9.4T/0 | 10,000 | 1,134 | 0.20/0 | 10,103 | 1,173 | U.JE /0 |

 $[\]ensuremath{^{\star}}$ Department not in existence at the time or no longer in existence.

NOTE: Minority Status based on self-report during orientation of new employees. If Minority Status Undeclared, record treated as a nonminority.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

^{**} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

^{***} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities

Executive Branch Full-Time Minority Employees by EEO-4 Category, Fiscal Year 2013

| | Category 1 Official / Administrator | Category 2 Professional | Category 3 Technician | Category 4 Protective Service: Sworn |
|---------------------|---|---|-----------------------------|--------------------------------------|
| Non-Minority | 1,325 | 6,153 | 1,904 | 2,605 |
| % Chg from FY '12 | -0.6% | -1.7% | -2.9% | -1.5% |
| Minority | 64 | 496 | 132 | 148 |
| % Chg from FY '12 | -1.5% | -0.2% | -2.2% | -2.0% |
| Declined to Respond | 33 | 149 | 34 | 14 |
| Totals | 1,422 | 6,798 | 2,070 | 2,767 |
| % Chg from FY '12 | -0.6% | -1.5% | -2.7% | -1.6% |
| | Category 5 Protective Service: Non-Sworn | Category 6 Administrative Support | Category 7 Skilled Craft | Category 8 Service Maintenance |
| Non-Minority | 0 | 1,514 | 1,502 | 1,670 |
| % Chg from FY '12 | 0.0% | -5.0% | -2.3% | -5.5% |
| Minority | 0 | 138 | 49 | 122 |
| % Chg from FY '12 | 0.0% | -0.7% | 0.0% | 3.4% |
| Declined to Respond | 0 | 24 | 12 | 88 |
| Totals | 0 | 1,676 | 1,563 | |
| % Chg from FY '12 | 0.0% | -4.6% | -2.1% | -5.0% |

<u>EEO-4 Category</u> - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

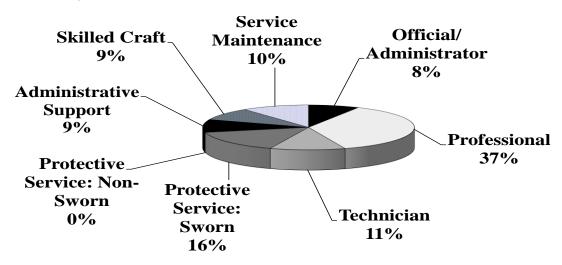
NOTE: By definition, elected officials (7) are not included in EEO-4 Category groupings. This accounts for the difference in total full time employees.

NOTE: Minority Status based on self-report during orientation of new employees.

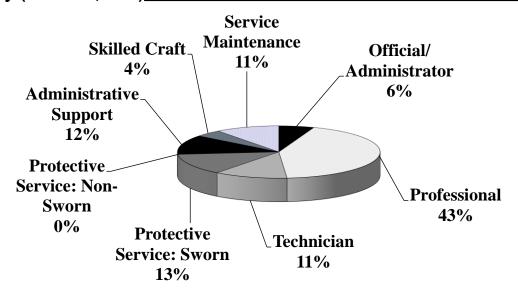
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Minority Employees by EEO-4 Category, Fiscal Year 2013

Non-Minority (Total=16,673)_



Minority (Total=1,149)



Individuals who declined to respond were left out of these calculations.

EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories.

NOTE: Percentages are rounded and may not equal 100%.

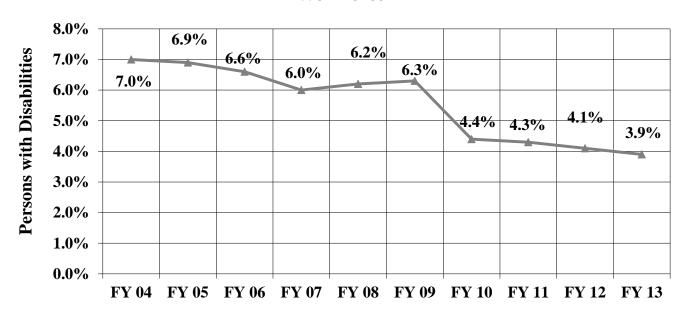
NOTE: By definition, elected officials (7) are not included in EEO-4 Category groupings. This accounts for the difference in total full time employees.

NOTE: Minority Status based on self-report during orientation of new employees.

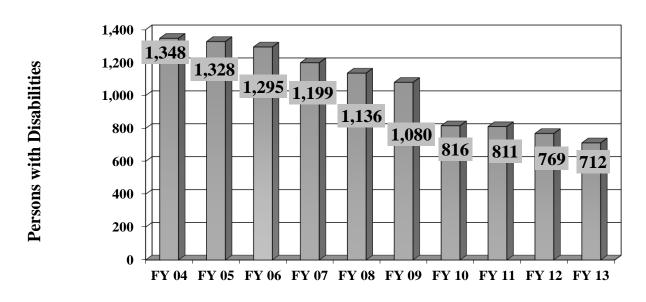
-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Employees with Disabilities in the Executive Branch Workforce

Workforce

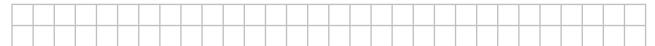


Executive Branch Full-Time Employees with Disabilities



-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Chapter 4 - Leave



In this section, the reader will find types of leave summarized for the Executive Branch, not including Fair Authority, Community-Based Corrections, or Regents employees. The following are points of summary for this section:

- Executive Branch employees earned 376,840.0 days of vacation in Fiscal Year 2013, valued at \$88,371,936.64. Of this, employees took 361,632.5 days of vacation at a value of \$84,520,781.16.
- Executive Branch employees took 162,509.5 days of regular sick leave in Fiscal Year 2013, valued at \$34,755,634.43.

Executive Branch Full-Time Employee Vacation Leave, Expenditures & Usage, Fiscal Year 2013

| | Vacation | Vacation | Vacation | Vacation |
|-----------------------------|-----------------|-------------|-----------------|------------|
| DEPARTMENT | Earned Value | Earned Days | Taken Expense | Taken Days |
| ADMINISTRATIVE SERVICES | \$1,938,456.05 | 7,061.8 | • | 6,738.4 |
| AGRICULTURE | \$1,521,409.70 | 6,848.1 | \$1,453,672.53 | 6,648.4 |
| ALCOHOLIC BEVERAGES | \$238,586.55 | 1,303.3 | | 1,140.4 |
| AUDITOR | \$454,503.16 | 1,776.6 | . , | 1,560.2 |
| BANKING | \$629,107.54 | 1,764.3 | | 1,901.6 |
| BLIND | \$407,868.80 | 1,828.0 | | 1,823.5 |
| CIVIL RIGHTS | \$95,039.97 | 453.3 | \$68,854.93 | 332.9 |
| COLLEGE AID | \$161,910.38 | 689.7 | | 661.3 |
| CORRECTIONS | \$12,115,520.92 | 54,003.5 | | 52,181.5 |
| CREDIT UNION | \$94,095.53 | 296.6 | | 265.5 |
| CULTURAL AFFAIRS | \$245,582.28 | 1,026.5 | | 968.6 |
| ECONOMIC DEVELOPMENT | \$569,061.56 | 2,209.1 | \$545,525.47 | 2,088.3 |
| EDUCATION | \$3,379,326.08 | 12,559.3 | \$3,141,596.95 | 11,828.5 |
| ETHICS/CAMPAIGN DISCLOSURE | \$11,965.26 | 69.3 | \$7,793.11 | 48.8 |
| FINANCE AUTHORITY | \$517,075.95 | 1,720.8 | \$443,753.72 | 1,595.6 |
| GOVERNOR'S OFFICE | \$101,572.70 | 402.1 | \$77,397.46 | 303.4 |
| HUMAN RIGHTS | \$236,456.63 | 870.4 | \$226,398.88 | 832.6 |
| HUMAN SERVICES | \$21,404,787.13 | 102,211.1 | \$20,775,632.10 | 99,899.5 |
| INSPECTIONS AND APPEALS | \$3,012,219.10 | 10,728.1 | \$2,904,187.79 | 10,356.6 |
| INSURANCE | \$579,455.26 | 2,003.3 | | 1,945.3 |
| IOWA COMMUNICATIONS NTWK | \$521,338.88 | 1,633.4 | \$528,098.13 | 1,687.5 |
| IOWA DEPT OF AGING | \$151,125.70 | 597.0 | \$130,399.88 | 536.8 |
| IOWA PUBLIC TELEVISION | \$558,117.84 | 2,117.0 | \$538,681.28 | 2,086.3 |
| IPERS | \$482,334.18 | 1,694.0 | \$480,073.40 | 1,819.7 |
| JUSTICE | \$1,633,323.38 | 4,799.6 | \$1,556,507.96 | 4,594.9 |
| LAW ENFORCEMENT ACADEMY | \$90,549.69 | 420.9 | \$92,155.98 | 481.0 |
| LOTTERY | \$549,662.77 | 2,244.9 | \$501,281.95 | 2,244.3 |
| MANAGEMENT | \$172,244.34 | 482.0 | \$175,510.62 | 504.0 |
| NATURAL RESOURCES | \$4,814,832.14 | 18,794.8 | \$4,632,382.57 | 18,120.0 |
| PAROLE | \$39,783.52 | 157.3 | \$42,996.46 | 166.0 |
| PUBLIC DEFENSE | \$1,816,955.04 | 8,306.8 | \$1,806,683.72 | 8,224.0 |
| PUBLIC EMPLOYMENT RELATIONS | \$54,645.99 | 181.8 | \$50,232.91 | 169.9 |
| PUBLIC HEALTH | \$2,174,312.37 | 8,161.0 | \$2,114,139.33 | 7,873.6 |
| PUBLIC SAFETY | \$4,880,994.66 | 18,462.9 | \$4,599,663.36 | 17,573.8 |
| REVENUE | \$1,554,561.40 | 6,196.2 | \$1,475,464.18 | 5,956.6 |
| SECRETARY OF STATE | \$131,876.19 | 517.3 | \$81,580.49 | 372.0 |
| TRANSPORTATION | \$13,885,917.19 | 59,759.8 | \$13,225,716.38 | 55,824.9 |
| TREASURER | \$109,912.39 | 467.0 | \$97,170.56 | 408.2 |
| UTILITIES | \$439,860.18 | 1,324.4 | \$424,248.23 | 1,404.4 |
| VETERANS AFFAIRS | \$40,604.31 | 221.0 | - | 195.7 |
| VETERANS HOME | \$3,072,180.31 | 15,617.8 | | 13,932.6 |
| WORKFORCE DEVELOPMENT | \$3,482,803.62 | 14,857.9 | | 14,335.4 |
| GRAND TOTALS | \$88,371,936.64 | 376,840.0 | | 361,632.5 |

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Sick Leave, Expenditures & Usage, Fiscal Year 2013

| | | | Pogular Siek | Pogular Sick | Converted | Converted |
|-----------------------------|-----------------|-------------|-----------------------------|--------------|----------------|------------|
| DEPARTMENT | Sick Leave | Ciels Leave | Regular Sick Leave Taken | Regular Sick | Converted | |
| DEFARIMENT | | Sick Leave | | Leave Taken | Sick Leave | Sick Leave |
| A DAMANICED ATIVE OF DVIOCO | Earned Value | Earned Days | Expense | Days | Expense | Days |
| ADMINISTRATIVE SERVICES | \$1,399,660.31 | 5,515.6 | \$762,975.20 | 3,128.6 | \$168,481.24 | 562.5 |
| AGRICULTURE | \$1,066,262.91 | 5,069.1 | \$509,786.95 | 2,450.2 | \$145,255.78 | 589.4 |
| ALCOHOLIC BEVERAGES | \$230,532.85 | 1,364.5 | \$120,742.22 | 683.3 | \$19,473.68 | 112.0 |
| AUDITOR | \$361,800.79 | 1,622.0 | \$103,105.33 | 473.7 | \$60,769.83 | 263.1 |
| BANKING | \$399,993.46 | 1,271.9 | \$106,088.43 | 356.8 | \$95,634.68 | 293.5 |
| BLIND | \$291,240.31 | 1,421.6 | \$168,032.88 | 864.3 | \$39,582.16 | 171.5 |
| CIVIL RIGHTS | \$67,696.80 | 359.2 | \$29,777.99 | 152.1 | \$5,641.80 | 25.5 |
| COLLEGE AID | \$142,574.18 | 620.7 | \$69,549.55 | 327.2 | \$23,867.04 | 85.0 |
| CORRECTIONS | \$9,313,687.36 | 44,162.1 | \$5,733,150.24 | 26,807.3 | \$421,224.22 | 1,677.7 |
| CREDIT UNION | \$67,844.40 | 242.8 | \$21,797.97 | 96.8 | \$24,199.64 | 72.5 |
| CULTURAL AFFAIRS | \$191,712.13 | 838.5 | \$130,990.07 | 555.6 | \$43,414.76 | 182.5 |
| ECONOMIC DEVELOPMENT | \$481,054.93 | 1,963.2 | \$159,015.14 | 665.4 | \$87,012.12 | 349.2 |
| EDUCATION | \$2,527,651.74 | 9,842.1 | \$1,347,528.07 | 5,366.6 | \$192,833.28 | 696.1 |
| ETHICS/CAMPAIGN DISCLOSURE | \$15,545.10 | 87.5 | \$13,463.53 | 65.1 | \$553.80 | 3.0 |
| FINANCE AUTHORITY | \$451,825.28 | 1,566.8 | \$231,022.31 | 820.9 | \$78,442.56 | 232.5 |
| GOVERNOR'S OFFICE | \$119,222.23 | 479.8 | \$25,507.41 | 108.9 | \$21,818.08 | 71.5 |
| HUMAN RIGHTS | \$182,684.51 | 704.4 | \$97,969.08 | 375.6 | \$11,314.48 | 45.5 |
| HUMAN SERVICES | \$14,658,798.35 | 76,128.3 | \$9,371,274.70 | 48,425.5 | \$1,015,970.86 | 4,430.0 |
| INSPECTIONS AND APPEALS | \$2,289,960.24 | 8,689.8 | \$1,197,340.37 | 4,472.5 | \$265,785.07 | 891.1 |
| INSURANCE | \$413,108.66 | 1,571.8 | \$239,853.20 | 931.1 | \$61,488.48 | 185.3 |
| IOWA COMMUNICATIONS NTWK | \$402,147.91 | 1,362.4 | \$210,556.93 | 743.5 | \$52,704.04 | 153.5 |
| IOWA DEPT OF AGING | \$138,045.41 | 574.1 | \$93,276.12 | 411.5 | \$19,688.84 | 60.5 |
| IOWA PUBLIC TELEVISION | \$345,930.88 | 1,404.9 | \$176,862.61 | 698.0 | \$60,630.56 | 232.5 |
| IPERS | \$340,568.50 | 1,281.6 | \$186,813.82 | 743.1 | \$51,601.04 | 152.0 |
| JUSTICE | \$1,213,744.08 | 3,879.5 | \$442,890.89 | 1,615.0 | \$241,101.72 | 630.5 |
| LAW ENFORCEMENT ACADEMY | \$80,776.73 | 386.9 | \$36,699.52 | 203.6 | \$10,797.64 | 38.5 |
| LOTTERY | \$413,948.69 | 1,828.8 | \$160,212.73 | 707.3 | \$93,563.20 | 381.0 |
| MANAGEMENT | \$98,108.79 | 303.2 | \$26,518.71 | 82.3 | \$16,708.44 | 47.0 |
| NATURAL RESOURCES | \$3,185,026.83 | 13,262.3 | \$1,331,198.22 | 5,477.4 | \$490,677.16 | 1,810.1 |
| PAROLE | \$27,194.93 | 120.3 | \$19,090.57 | 90.4 | \$0.00 | 0.0 |
| PUBLIC DEFENSE | \$1,509,849.39 | 7,266.6 | \$981,966.40 | 4,750.4 | \$126,544.84 | 481.5 |
| PUBLIC EMPLOYMENT RELATIONS | \$42,823.86 | 157.7 | \$32,117.47 | 122.0 | \$724.08 | 3.0 |
| PUBLIC HEALTH | \$1,782,101.44 | 6,979.8 | \$986,256.21 | 3,949.2 | \$152,552.08 | 508.0 |
| PUBLIC SAFETY | \$2,813,708.33 | 11,860.2 | \$1,075,967.12 | 4,586.8 | \$87,797.76 | 332.0 |
| REVENUE | \$1,073,886.44 | 4,594.2 | \$460,238.61 | 2,032.3 | \$111,111.68 | 430.5 |
| SECRETARY OF STATE | \$110,368.51 | 414.1 | \$29,029.55 | 104.4 | \$27,684.00 | 112.0 |
| TRANSPORTATION | \$8,956,426.55 | 41,050.0 | \$4,371,927.83 | 20,687.0 | \$504,418.74 | 5,745.8 |
| TREASURER | \$96,759.31 | 452.9 | \$41,521.85 | 213.5 | \$10,129.68 | 29.1 |
| UTILITIES | \$302,060.16 | 985.7 | \$158,529.28 | 539.3 | \$32,722.68 | 97.5 |
| VETERANS AFFAIRS | \$41,086.50 | 217.9 | \$28,960.50 | | \$1,112.16 | |
| VETERANS HOME | \$2,594,352.39 | 14,193.9 | \$1,794,009.57 | 9,688.5 | \$54,947.00 | 255.5 |
| WORKFORCE DEVELOPMENT | \$2,690,589.59 | 12,282.8 | \$1,672,019.28 | 7,781.1 | \$219,152.64 | 823.5 |
| GRAND TOTALS | \$62,932,361.76 | 288,381.5 | \$34,755,634.43 | 162,509.5 | \$5,149,133.54 | 23,269.4 |

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Other Types Leave, Expenditures & Usage, Fiscal Year 2013

| | Injury Leave | | Funeral | Funeral | Jury Leave | |
|-----------------------------|--------------|--------------|--------------|-------------|-------------|------------|
| DEPARTMENT | Taken | Injury Leave | | Leave Taken | Taken | Jury Leave |
| 2 = 1 / 11 11 11 = 11 1 | Expense | Taken Days | Expense | Days | Expense | Taken Days |
| ADMINISTRATIVE SERVICES | \$1,593.40 | _ | | | \$6,387.47 | 23.8 |
| AGRICULTURE | \$0.00 | | | | \$387.28 | 1.9 |
| ALCOHOLIC BEVERAGES | \$10,660.09 | | | | \$0.00 | 0.0 |
| AUDITOR | \$0.00 | | | 0.0 | \$0.00 | 0.0 |
| BANKING | \$0.00 | | | 12.5 | \$0.00 | 0.0 |
| BLIND | \$0.00 | | | 19.0 | \$331.88 | 1.6 |
| CIVIL RIGHTS | \$0.00 | | | 0.0 | \$0.00 | 0.0 |
| COLLEGE AID | \$0.00 | 0.0 | \$1,747.90 | 8.3 | \$904.99 | 3.2 |
| CORRECTIONS | \$40,875.59 | 193.4 | \$335,656.96 | 1,592.8 | \$10,677.68 | 50.8 |
| CREDIT UNION | \$0.00 | 0.0 | \$0.00 | 0.0 | \$0.00 | 0.0 |
| CULTURAL AFFAIRS | \$0.00 | 0.0 | \$3,414.58 | 13.5 | \$407.16 | 1.5 |
| ECONOMIC DEVELOPMENT | \$0.00 | 0.0 | \$6,052.54 | 22.7 | \$0.00 | 0.0 |
| EDUCATION | \$167.31 | 0.8 | \$33,503.76 | 121.1 | \$4,196.49 | 17.1 |
| ETHICS/CAMPAIGN DISCLOSURE | \$0.00 | 0.0 | \$504.96 | 3.0 | \$0.00 | 0.0 |
| FINANCE AUTHORITY | \$0.00 | | \$17,878.01 | 57.7 | \$0.00 | 0.0 |
| GOVERNOR'S OFFICE | \$0.00 | 0.0 | \$2,112.12 | 9.1 | \$0.00 | 0.0 |
| HUMAN RIGHTS | \$0.00 | | | 7.7 | \$0.00 | 0.0 |
| HUMAN SERVICES | \$80,981.61 | | | 857.8 | \$15,971.49 | 75.5 |
| INSPECTIONS AND APPEALS | \$3,760.69 | | | 193.6 | \$3,437.84 | 14.7 |
| INSURANCE | \$0.00 | 0.0 | \$8,562.42 | 33.2 | \$366.04 | 2.3 |
| IOWA COMMUNICATIONS NTWK | \$0.00 | | + -, | 70.2 | \$1,324.00 | 3.0 |
| IOWA DEPT OF AGING | \$0.00 | | | 4.0 | \$0.00 | 0.0 |
| IOWA PUBLIC TELEVISION | \$1,166.39 | | | | \$0.00 | 0.0 |
| IPERS | \$0.00 | | | | \$503.17 | 1.9 |
| JUSTICE | \$0.00 | | | | \$2,285.08 | 7.0 |
| LAW ENFORCEMENT ACADEMY | \$214.01 | | | | \$0.00 | 0.0 |
| LOTTERY | \$7,712.50 | | | 40.8 | \$0.00 | 0.0 |
| MANAGEMENT | \$0.00 | | | 0.8 | \$0.00 | 0.0 |
| NATURAL RESOURCES | \$13,958.50 | | | 109.5 | \$6,369.10 | 25.2 |
| PAROLE | \$0.00 | | | 0.0 | \$0.00 | 0.0 |
| PUBLIC DEFENSE | \$8,226.00 | | + -, | 100.0 | \$2,797.34 | 13.8 |
| PUBLIC EMPLOYMENT RELATIONS | \$0.00 | | **** | | \$0.00 | 0.0 |
| PUBLIC HEALTH | \$229.95 | | · / | | \$4,732.80 | 19.4 |
| PUBLIC SAFETY | \$42,757.72 | | | 59.5 | \$743.40 | 3.1 |
| REVENUE | \$505.24 | | | | \$3,681.63 | 14.0 |
| SECRETARY OF STATE | \$20.40 | | | | \$228.47 | 1.2 |
| TRANSPORTATION | \$45,791.80 | | | N/A | N/A | N/A |
| TREASURER | \$0.00 | | | | \$0.00 | 0.0 |
| UTILITIES | \$0.00 | | | | \$537.28 | 1.7 |
| VETERANS AFFAIRS | \$0.00 | | | | \$58.20 | 0.3 |
| VETERANS HOME | \$0.00 | | | | \$0.00 | 0.0 |
| WORKFORCE DEVELOPMENT | \$289.19 | | | | \$14,220.29 | 64.0 |
| GRAND TOTALS | \$258,910.39 | 1,465.0 | \$973,647.86 | 4,393.0 | \$80,549.08 | 347.0 |

NOTE: Data not available for Transportation since they are not on the HRIS time-reporting system.

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

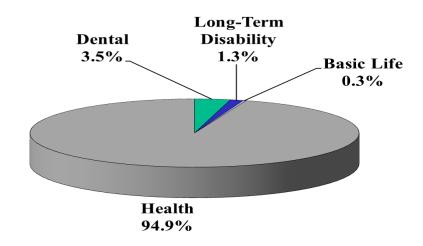
Chapter 5 - Benefits

CALENDER YEAR 2013 GROUP INSURANCE BENEFITS FACTS

| Insurance Type | Funding Type | Who Pays What? | Projected Year 2013 Costs | Who's Eligible? | Current Vendor |
|---|--------------------|--|--|--|-------------------|
| HEALTH Traditional (Plan 3 Plus) | Minimum Premium | State pays 100% for single contracts and 85% of the PPO family contract. | Total Projected Wellmark Cost = \$128,795,723 | AFSCME, Judicial AFSCME, PPME employees who work 20 hours or more per week are eligible. | Wellmark |
| Preferred Provider Organization (PPO-IA Select) | Minimum Premium | State pays 100% for single contracts and 85% of the PPO family contract. | Included Above. | AFSCME, Judicial AFSCME, PPME, and Non-Contract employees who work 20 hours or more per week are eligible. | Wellmark |
| Traditional (Deductible 3 Plus) | Minimum Premium | State pays 100% for single contracts and 85% of the PPO family contract. | Included Above. | UE/IUP and Non- Contract employees who work 20 hours or more per week are eligible. | Wellmark |
| Managed Care Organization | Minimum Premium | State pays 100% for single contracts and 85% of the PPO family contract | Total Projected Cost Equals \$188,926,534 | All employees who work 20 hours or more per week are eligible. | Wellmark |
| DENTAL | Minimum Premium | State pays 100% for single contracts and 50% for a family contract (except for UE/IUP members). | Total Projected Cost Equals \$19,051,726 | Employees must work 20 hours or more per week to be eligible | Delta Dental |
| LIFE Term Basic Life | Fully Insured | State pays 100% | Total Projected Cost Equals \$1,047,116 | Employees must work 30 | |
| Supplemental (Optional) | Fully Insured | Employee pays 100% | Total Projected Employee Cost Equals \$2,517,088 | hours or more per week to be eligible | The Hartford |
| LONG TERM DISABILITY | Fully Insured | State pays 100% | Total Projected Cost Equals \$4,097,512 | Employees must work 30 hours or more per week to be eligible. | The Hartford |

NOTE: Health and Dental Insurance Information does not include SPOC plans or costs as these plans are based on a fiscal year.

State Funded Insurance Premiums, Calendar Year 2013



| | January 1, 2013 - December 31, 2013* | | | | | | |
|----------------------|--------------------------------------|------------------|--------------------------|------------------|------------------|--|--|
| Type Of Insurance | State Contribution | Percent of Total | Employee Contribution | Percent of Total | Total Premium | | |
| Health | | | | | | | |
| Wellmark BCBS | \$118,585,099 | 72.4% | \$10,210,624 | 6.2% | \$128,795,723 | | |
| MCOs | \$188,777,849 | 99.9% | \$148,685 | 0.1% | \$188,926,534 | | |
| Subtotal | \$307,362,948 | 96.7% | \$10,359,309 | 3.3% | \$317,722,257 | | |
| Dental | \$11,329,266 | 59.5% | \$7,722,460 | 40.5% | \$19,051,726 | | |
| Life | | | | | | | |
| Basic | \$1,047,116 | 100.0% | 0 | 0.0% | \$1,047,116 | | |
| Optional | \$0 | 0.0% | \$2,517,088 | 100.0% | \$2,517,088 | | |
| Subtotal | \$1,047,116 | 29.4% | \$2,517,088 | 70.6% | \$3,564,204 | | |
| Long Term Disability | \$4,097,512 | 100.0% | \$0 | 0.0% | \$4,097,512 | | |
| Total | \$323,836,842 | 94.0% | \$20,598,857 | 6.0% | \$344,435,699 | | |

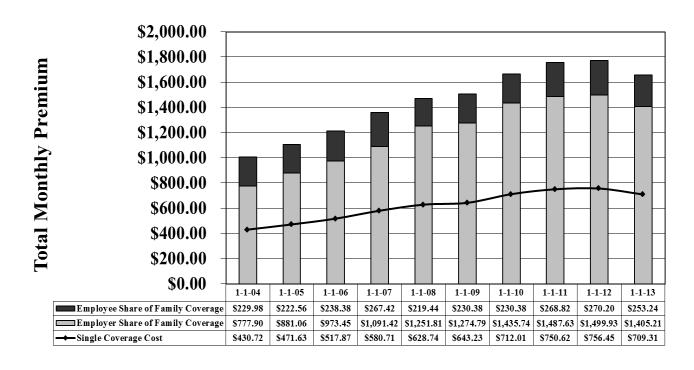
^{*} Projections use the July 2013 active employee enrollment. Regents' professional and faculty employees are not included in the calculations.

^{**} Does not include SPOC.

Health Plan Provider Premium Comparisons

| | | | 2012 | | | | | 2013 | |
|-----------------------|----------------|-----|------------|------------|----------|----------|------------|------------|----------|
| | | | | | | Total | | | |
| Ш | ealth Plan | | Total | | | Premium | Total | | |
| П | eailii Fiaii | | Monthly | Employer | Employee | Percent | Monthly | Employer | Employee |
| | | | Premium | Share | Share | Increase | Premium | Share | Share |
| S | Program 3 Plus | (S) | \$756.45 | \$756.45 | \$0.00 | -6.2% | \$709.31 | \$709.31 | \$0.00 |
| , 6 | Flogram 3 Flus | (F) | \$1,770.13 | \$1,499.93 | \$270.20 | -6.3% | \$1,658.45 | \$1,405.21 | \$253.24 |
| Non | Deductible 3 | (S) | \$760.48 | \$760.48 | \$0.00 | -6.2% | \$713.09 | \$713.09 | \$0.00 |
| > 2 | Plus | (F) | \$1,779.59 | \$1,499.93 | \$279.66 | -6.3% | \$1,667.32 | \$1,405.20 | \$262.12 |
| IE & Non- Employee | lowa Select | (S) | \$754.11 | \$754.11 | \$0.00 | -6.2% | \$707.05 | \$707.05 | \$0.00 |
| | iowa Select | (F) | \$1,764.61 | \$1,499.93 | \$264.68 | -6.3% | \$1,653.18 | \$1,405.20 | \$247.98 |
| 3C | Blue Access | (S) | \$471.85 | \$471.85 | \$0.00 | -6.5% | \$440.96 | \$440.96 | \$0.00 |
| AFSCN ontract | Dide Access | (F) | \$1,104.11 | \$1,104.11 | \$0.00 | -6.7% | \$1,030.49 | \$1,030.49 | \$0.00 |
| Cor | Blue Advantage | (S) | \$454.32 | \$454.32 | \$0.00 | -6.6% | \$424.43 | \$424.43 | \$0.00 |
| | Dide Advantage | (F) | \$1,063.14 | \$1,063.14 | \$0.00 | -6.7% | \$991.86 | \$991.86 | \$0.00 |

AFSCME Health Insurance Premium Shares Wellmark Blue Cross/Blue Shield Program 3 Plus



NOTE: Program 3-Plus shown because as of 07/01/13, over 15.1% of health contract holders were in this plan.

Health Plan Enrollments as of 07/01/13

(ACTIVE EMPLOYEES ONLY)

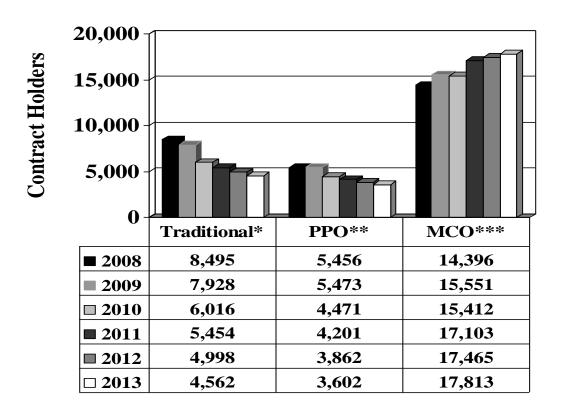
| | | | Double | | Percentage |
|--------------------|--------|--------|--------|----------|------------|
| Wellmark | Single | Family | Spouse | Combined | Enrolled |
| Plan 3 Plus | 2,394 | 1,139 | 385 | 3,918 | 15.1% |
| Deductible 3 Plus | 330 | 265 | 49 | 644 | 2.5% |
| Iowa Select | 1,870 | 1,506 | 226 | 3,602 | 13.9% |
| Subtotal | 4,594 | 2,910 | 660 | 8,164 | 31.4% |
| Managed Care Plans | | | | | |
| Blue Access | 2,552 | 11,343 | 291 | 14,186 | 54.6% |
| Blue Advantage | 443 | 3,118 | 66 | 3,627 | 14.0% |
| Subtotal | 2,995 | 14,461 | 357 | 17,813 | 68.6% |
| | | | | | |
| Total Health | 7,589 | 17,371 | 1,017 | 25,977 | 100.0% |
| | | | | | |
| Total Dental | 9,698 | 15,430 | 864 | 25,992 | |
| | | | | | |

NOTE: Contract Holders are all employees in a particular plan that holds a contract. Therefore, contracts that cover a double spouse situation are counted only once. Contract holders include Legislative, Judicial, or Executive Branch employees (*Includes Fair Authority, Community-Based Corrections, and Regents employees*).

NOTE: Does not include SPOC.

Health Plan Enrollments as of 07/01/13

(ACTIVE EMPLOYEES ONLY)



^{*} Wellmark Plan 3 Plus, & Deductible 3 Plus

NOTE: Contract Holders are all employees in a particular plan that holds a contract. Therefore, contracts that cover a double spouse situation are counted only once. Contract holders include Legislative, Judicial, or Executive Branch employees (*Includes Fair Authority, Community-Based Corrections, and Regents employees*).

NOTE: Does not include SPOC.

^{**} Wellmark Iowa Select & IUP Select

^{***} Managed Care Organizations

Dental Insurance Contributions

| Voor | Sin | gle | Family | | |
|----------|----------|----------|----------|----------|--|
| Year | Employer | Employee | Employer | Employee | |
| 1-1-99* | \$15.56 | \$0.00 | \$15.56 | \$25.96 | |
| 1-1-00* | \$15.56 | \$0.00 | \$15.56 | \$25.96 | |
| 1-1-01* | \$15.94 | \$0.00 | \$15.94 | \$26.78 | |
| 1-1-02* | \$16.66 | \$0.00 | \$16.66 | \$28.02 | |
| 1-1-03* | \$17.89 | \$0.00 | \$17.89 | \$30.02 | |
| 1-1-04* | \$20.19 | \$0.00 | \$20.19 | \$33.88 | |
| 1-1-05** | \$24.55 | \$0.00 | \$32.90 | \$32.88 | |
| 1-1-06** | \$23.20 | \$0.00 | \$31.10 | \$31.10 | |
| 1-1-07** | \$24.69 | \$0.00 | \$33.09 | \$33.08 | |
| 1-1-08** | \$25.38 | \$0.00 | \$34.02 | \$34.00 | |
| 1-1-09** | \$26.14 | \$0.00 | \$35.04 | \$35.02 | |
| 1-1-10** | \$26.92 | \$0.00 | \$36.08 | \$36.08 | |
| 1-1-11** | \$26.65 | \$0.00 | \$35.83 | \$35.82 | |
| 1-1-12** | \$27.83 | \$0.00 | \$37.43 | \$37.40 | |
| 1-1-13** | \$29.13 | \$0.00 | \$39.15 | \$39.14 | |

^{*} Rates are for all bargaining units and non-contract employees with the exception of AFSCME Judicial employees. ** Rates are for all bargaining units and non-contract employees with the exception of IUP employees.

Unemployment Expenditures

| | FY 06 | FY 07 | FY 08 | FY 09 |
|----------------------------------|----------------|----------------|----------------|----------------|
| NEW CLAIMS | 591 | 536 | 576 | 739 |
| PROTESTS | 222 | 205 | 168 | 217 |
| % In Favor of Employer | 76.0% | 80.0% | 76.8% | 82.0% |
| | | | | |
| BENEFIT CHARGES PAID | \$813,686.00 | \$710,370.00 | \$716,107.00 | \$835,943.92 |
| SERVICE FEE | \$22,893.00 | \$27,643.00 | \$28,126.00 | \$28,930.00 |
| TOTAL COSTS | \$836,579.00 | \$738,013.00 | \$744,233.00 | \$864,873.92 |
| | | | | |
| Credit Balances | | | | |
| (Returned to General Fund) | \$28,449.00 | \$29,986.00 | \$14,409.00 | \$31,249.77 |
| NET COSTS | | | | |
| (Total Costs - Credits Returned) | \$808,130.00 | \$708,027.00 | \$729,824.00 | \$833,624.15 |
| | | | | |
| | | | | |
| | FY 10 | FY 11 | FY 12 | FY 13 |
| NEW CLAIMS | 2,765 | 841 | 715 | 649 |
| PROTESTS | 354 | 333 | 255 | 259 |
| % In Favor of Employer | 78.0% | 80.0% | 75.7% | 69.6% |
| | | | | |
| BENEFIT CHARGES PAID | \$1,870,950.04 | \$2,117,847.60 | \$1,501,719.39 | \$1,318,515.94 |
| SERVICE FEE | \$29,407.00 | \$27,335.00 | \$26,329.38 | \$20,142.00 |
| TOTAL COSTS | \$1,900,357.04 | \$2,145,182.60 | \$1,528,048.77 | \$1,338,657.94 |
| | | | | |
| Credit Balances | | | | |
| (Returned to General Fund) | \$69,096.12 | \$100,071.50 | \$91,434.23 | \$4,838.66 |
| NET COSTS | | | | _ |
| (Total Costs - Credits Returned) | \$1,831,260.92 | \$2,045,111.10 | \$1,436,614.54 | \$1,333,819.28 |

 $\underline{\text{NOTE:}} \ \ \text{Unemployment insurance covers the Executive, Legislative, \& Judicial Branches.}$

NOTE: Because of the nature of unemployment insurance costs, figures for recent years may fluctuate slightly.

-Does not include Community-Based Corrections, House, Senate, or Regents employees.

Source: Iowa Department of Administrative Services, HRE - Third Party Administrator Query

Unemployment Claims by Department Fiscal Year 2013

| DEPARTMENT | Total Claims | Cla | aims | Claim Decisions | Claim D | ecisions |
|-----------------------------|--------------|-----------|---------------|--------------------|-----------|-------------|
| | | Protested | Not Protested | Received | Favorable | Unfavorable |
| ADMINISTRATIVE SERVICES | 18 | 5 | 13 | 5 | 4 | 1 |
| AGRICULTURE | 5 | 1 | 4 | 1 | 1 | 0 |
| ALCOHOLIC BEVERAGES | 5 | 2 | 3 | 2 | 0 | 2 |
| AUDITOR | * | * | * | * | * | * |
| BANKING | 0 | 0 | 0 | 0 | 0 | 0 |
| BLIND | 1 | 0 | 1 | 0 | 0 | 0 |
| CIVIL RIGHTS | * | * | * | * | * | * |
| COLLEGE AID | 5 | 0 | 5 | 0 | 0 | 0 |
| CORRECTIONS | 56 | 39 | 17 | 39 | 35 | 4 |
| CREDIT UNION | 1 | 0 | 1 | 0 | 0 | 0 |
| CULTURAL AFFAIRS | 4 | 0 | 4 | 0 | 0 | 0 |
| ECONOMIC DEVELOPMENT | 5 | 0 | 5 | 0 | 0 | 0 |
| EDUCATION | 14 | 2 | 12 | 2 | 1 | 1 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 0 |
| FINANCE AUTHORITY | 2 | 1 | 1 | 1 | 1 | 0 |
| GOVERNOR'S OFFICE | 4 | 1 | 3 | 1 | 1 | 0 |
| HUMAN RIGHTS | 2 | 1 | 1 | 1 | 0 | 1 |
| HUMAN SERVICES | 161 | 103 | 58 | 99 | 64 | 35 |
| INSPECTIONS AND APPEALS | 11 | 1 | 10 | 1 | 0 | 1 |
| INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 |
| IOWA COMMUNICATIONS NTWRK | 2 | 1 | 1 | 1 | 1 | 0 |
| IOWA DEPT OF AGING | 1 | 0 | 1 | 0 | 0 | 0 |
| IOWA PUBLIC TELEVISION | 0 | 0 | 0 | 0 | 0 | 0 |
| IPERS | 1 | 1 | 0 | 1 | 1 | 0 |
| JUSTICE | 1 | 0 | 1 | 0 | 0 | 0 |
| LAW ENFORCEMENT ACADEMY | 2 | 1 | 1 | 1 | 1 | 0 |
| LOTTERY | 2 | 1 | 1 | 1 | 1 | 0 |
| MANAGEMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| NATURAL RESOURCES | 52 | 3 | 49 | 3 | 2 | 1 |
| PAROLE | 2 | 1 | 1 | 1 | 1 | 0 |
| PUBLIC DEFENSE | 4 | 2 | 2 | 2 | 2 | 0 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | * | * | * | * | * | * |
| PUBLIC SAFETY | * | * | * | * | * | * |
| REVENUE | 25 | 2 | 23 | 2 | 1 | 1 |
| SECRETARY OF STATE | 5 | 0 | 5 | 0 | 0 | 0 |
| TRANSPORTATION | 62 | 17 | 45 | 17 | | 4 |
| TREASURER | * | * | * | * | * | * |
| UTILITIES | 2 | 0 | 2 | 0 | | 0 |
| VETERAN'S AFFAIRS | 0 | 0 | 0 | 0 | 0 | |
| VETERAN'S HOME | 68 | 59 | 9 | 59 | 36 | 23 |
| WORKFORCE DEVELOPMENT | * | * | * | * | * | * |
| GRAND TOTALS | 523 | 244 | 279 | 240 | 166 | 74 |

^{*} Indicates departments that are not covered by the Unemployment Insurance Administrative Service Contract.

NOTE: Unemployment covers the Executive, Legislative, & Judicial Branches. However, the Judicial Branch, Legislative Branch, and Fair Authority are not presented in this table.

Source: Iowa Department of Administrative Services, HRE - Third Party Administrator Query:

⁻Does not include Community-Based Corrections, or Regents employees.

Employee Assistance Program Data by Fiscal Year

| | FY 06 | FY 07 | FY 08 | FY 09 |
|------------------------------|-----------|-----------|-----------|-----------|
| Number of employees* | 19,726 | 19,964 | 20,552 | 20,515 |
| Number of clients served | 886 | 830 | 1,001 | 888 |
| Percent utilization | 4.5% | 4.2% | 4.9% | 4.3% |
| Number of counseling hours | 1,608 | 1,265 | 1,382 | 1,540 |
| Average number of counseling | | | | |
| hours/client | 1.81 | 1.52 | 1.38 | 1.73 |
| EAP COSTS | | | | |
| Counseling | \$126,499 | \$110,403 | \$107,808 | \$120,142 |
| Training | \$0 | \$4,535 | \$4,365 | \$3,963 |
| TOTAL | \$126,499 | \$114,938 | \$112,173 | \$124,105 |
| Average total counseling | | | | |
| costs/client | \$142.78 | \$133.02 | \$126.53 | \$135.29 |
| Average cost/employee | \$6.41 | \$5.76 | \$5.46 | \$6.05 |
| | | | | |
| | FY 10 | FY 11 | FY 12 | FY 13 |
| Number of employees* | 18,444 | 19,009 | 18,608 | 18,183 |
| Number of clients served | 922 | 832 | 769 | 762 |
| Percent utilization | 5.0% | 4.4% | 4.1% | 4.2% |
| Number of counseling hours | 1,079 | 1,517 | 1,161 | 1,262 |
| Average number of counseling | | | | |
| hours/client | 1.17 | 1.82 | 1.51 | 1.66 |
| EAP COSTS | | | | |
| Counseling | \$118,147 | \$118,812 | \$125,197 | \$126,200 |
| Training | \$3,780 | \$2,389 | \$11,855 | \$2,565 |
| TOTAL | \$121,927 | \$121,201 | \$137,052 | \$128,765 |
| Average total counseling | | | | |
| costs/client | \$128.14 | \$142.80 | \$162.80 | \$165.62 |
| Average cost/employee | \$6.61 | \$6.38 | \$7.37 | \$7.08 |

^{*}This number Includes: Only Full-Time Executive Branch (excludes Community-Based Corrections, Regent Institutions and Fair Authority)

Does Not Include: Regents Board Office

School for the Deaf

Braille & Sight Saving School

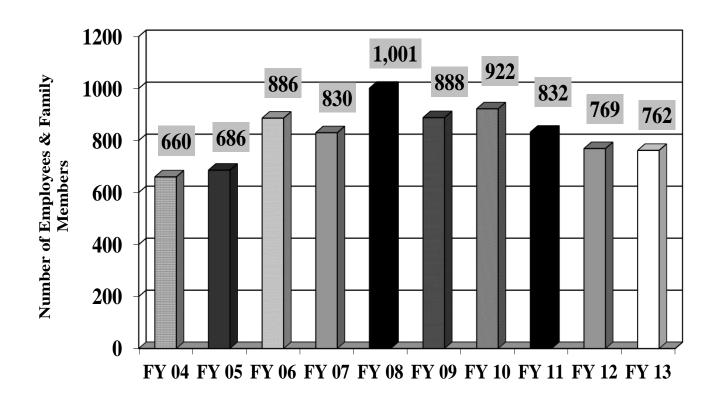
1990, added Judicial Branch employees

1991, added Legislative Branch employees (excluding Legislators)

NOTE: Total lowa Employee Assistance Program (IEAP) costs do not include brochure, promotional item, travel, or administrative expenses.

Source: Iowa Department of Administrative Services, HRE - IEAP Annual Report.

Employee Assistance Program Use by Fiscal Year



Source: Iowa Department of Administrative Services, HRE - Iowa Employee Assistance Program Annual Report: SJensen.

Deferred Compensation Enrollments, Fiscal Year 2013

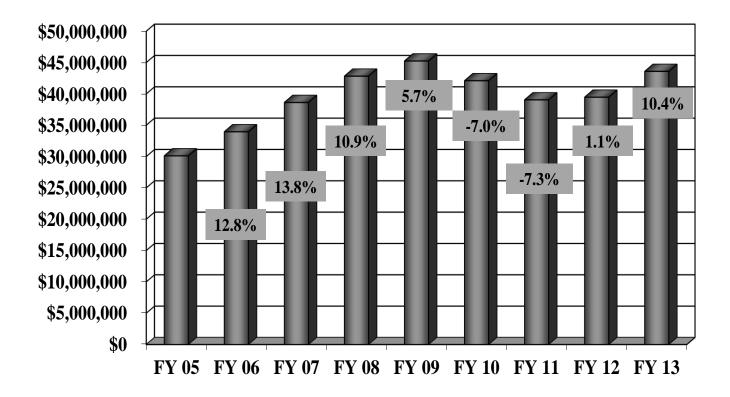
| State Government | # Eligible | # Deferring | Participation |
|---------------------------|------------|-------------|---------------|
| EXECUTIVE BRANCH | | | |
| AFSCME | | | |
| Clerical (001) | 1,360 | 646 | 47.5% |
| Technical (002) | 3,462 | 1,609 | 46.5% |
| Blue Collar (003) | 2,101 | 1,149 | 54.7% |
| Fiscal & Staff (004/104) | 2,509 | 1,749 | 69.7% |
| Security (006) | 1,927 | 950 | 49.3% |
| Patient Care (011) | 600 | 360 | 60.0% |
| Subtotal | 11,959 | 6,463 | 54.0% |
| UE/IUP | | | |
| Social Services (005) | 1,319 | 748 | 56.7% |
| Science (009) | 431 | 294 | 68.2% |
| Social Services-IMW (015) | 679 | 394 | 58.0% |
| Subtotal | 2,429 | 1,436 | 59.1% |
| SPOC | | | |
| Public Safety (007) | 603 | 497 | 82.4% |
| NONCONTRACT | 3,315 | 2,186 | 65.9% |
| TOTAL | 18,306 | 10,582 | 57.8% |
| JUDICIAL BRANCH | | | |
| AFSCME | 670 | 383 | 57.2% |
| NONCONTRACT | 1,030 | 675 | 65.5% |
| PPME | 96 | 57 | 59.4% |
| TOTAL | 1,796 | 1,115 | 62.1% |
| LEGISLATIVE BRANCH | | | |
| TOTAL | 342 | 123 | 36.0% |
| COMMUNITY BASED CORI | RECTIONS | | |
| TOTAL | 1,045 | 777 | 74.4% |
| | | | |
| GRAND TOTAL | 21,489 | 12,597 | 58.6% |

<u>Eligibility</u> - Any employee of the State of lowa working 20+ hours per week or an employee who has a fixed annual salary. This program does not include Regents employees.

Note: 3-digit numbers in parenthesis refer to bargaining unit code.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: JSandusky.

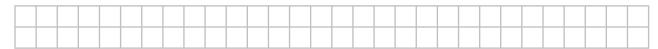
Deferred Compensation Program Total Amount Deferred



NOTE: Percentages in each bar represent increase/decrease of amount deferred from previous fiscal year.

Source: Iowa Department of Administrative Services, HRE - AS/400 Query: JSandusky.

Chapter 6 - Employee Mobility



Many factors affect employee mobility: growth or decline in the number of state jobs, the availability of funding, dynamics of state programs, types of occupations, geographical location of jobs, characteristics of state employees themselves, external labor market conditions, and the availability of other employment. This section shows that:

- Over 44% of the Executive Branch full-time workforce is employed in 25 job classes. There are over 725 job classes.
- Of the 837 non-promotional hires in Fiscal Year 2013, 62.7% were in 25 job classes.
- The Executive Branch new hire rate (the percentage of non-promotional hires to total workforce) has decreased from 7.6% in FY '06 to 4.6% in FY '13.
- Of the 1,324 employees who left Executive Branch employment in Fiscal Year 2013, 53.4% were in 25 job classes.
- The Executive Branch separation rate (the percentage of individuals who left Executive Branch employment to total workforce) increased from 5.2% in Fiscal Year 2006 to 7.3% in Fiscal Year 2013.
- A five-year average of separations shows that 51.0% of employees who voluntarily left Executive Branch employment were employed with the State less than 3 years.

Top 25 Most Populous Job Classes, Fiscal Year 2013

| | Class | | | Percentage of Full-Time FY '13 |
|-------|-------|---|-------|--------------------------------|
| Rank | Code | Class Title | Count | Workforce |
| 1 | 86406 | Correctional Officer | 1,441 | 7.9% |
| 2 | 03201 | Resident Treatment Worker | 1,441 | 6.4% |
| 3 | 03089 | Income Maintenance Worker 2 | 616 | 3.4% |
| 4 | 08121 | Highway Technician Associate | 589 | 3.2% |
| 5 | 03011 | Social Worker 2 (23013) | 506 | 2.8% |
| 6 | 00807 | Workforce Advisor | 273 | 1.5% |
| 7 | 02020 | Registered Nurse (82020) | 262 | 1.4% |
| 8 | 00026 | Secretary 2 (90026) | 243 | 1.3% |
| 9 | 00018 | Clerk - Specialist (90018) | 242 | 1.3% |
| 10 | 03016 | Social Worker 3 (23016) | 229 | 1.3% |
| 11 | 00025 | Secretary 1 (90025) | 225 | 1.2% |
| 12 | 00709 | Administrative Assistant 2 (90709) | 207 | 1.1% |
| 13 | 00711 | Executive Officer 2 (90711) | 202 | 1.1% |
| 14 | 00121 | Information Technology Specialist 4 (90121) | 187 | 1.0% |
| 15 | 00708 | Administrative Assistant 1 (90708) | 180 | 1.0% |
| 16 | 00122 | Information Technology Specialist 5 (90122) | 172 | 0.9% |
| 17 | 00013 | Typist-Advanced | 170 | 0.9% |
| 18 | 03345 | Child Support Recovery Officer | 167 | 0.9% |
| 19 | 02002 | Licensed Practical Nurse (82002) | 163 | 0.9% |
| 20 | 16005 | Trooper 3 | 162 | 0.9% |
| 21 | 00710 | Executive Officer 1 (80710 & 90710) | 152 | 0.8% |
| 22 | 03040 | Youth Services Worker | 138 | 0.8% |
| 23 | 04023 | Program Planner 3 (94023) | 135 | 0.7% |
| 24 | 08375 | Mechanic | 133 | 0.7% |
| 25 | 10170 | Special Agent 2 | 129 | 0.7% |
| TOTAL | | | 8,091 | 44.5% |

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Top 25 Classes by New Full-Time Hires, Fiscal Year 2013

| | | | | Developing of |
|--------|-------|--------------------------------------|-------|------------------------|
| | Class | | | Percentage of |
| Donle | Class | Class Title | Count | Full-Time FY '13 Hires |
| Rank | Code | Class Title | Count | |
| 1 | 86406 | Correctional Officer | 131 | 15.7% |
| 2 | 03201 | Resident Treatment Worker | 104 | 12.4% |
| 3 | 02020 | Registered Nurse (82020) | 35 | 4.2% |
| 4 | 08121 | Highway Technician Associate | 26 | 3.1% |
| 5 | 94584 | Asst Auditor 1 | 22 | 2.6% |
| 6 | 03011 | Social Worker 2 | 20 | 2.4% |
| 7 | 01071 | Education Program Consultant | 15 | 1.8% |
| 8 | 02002 | Licensed Practical Nurse (82002) | 15 | 1.8% |
| 11 | 03089 | Income Maintenance Worker 2 | 12 | 1.4% |
| 11 | 08375 | Mechanic | 12 | 1.4% |
| 11 | 03040 | Youth Services Worker | 12 | 1.4% |
| 15 | 00017 | Clerk-Advanced | 10 | 1.2% |
| 15 | 00018 | Clerk-Specialist | 10 | 1.2% |
| 15 | 86360 | Motor Vehicle Officer | 10 | 1.2% |
| 15 | 00252 | Warehouse Operations Worker | 10 | 1.2% |
| 19 | 03345 | Child Support Recovery Officer | 9 | 1.1% |
| 19 | 02060 | Community Health Consultant | 9 | 1.1% |
| 19 | 06299 | Drivers License Clerk-Senior | 9 | 1.1% |
| 19 | 00786 | Public Service Executive 4 | 9 | 1.1% |
| 22 | 00708 | Administrative Assistant 1 (& 90708) | 8 | 1.0% |
| 22 | 00025 | Secretary 1 (& 90025) | 8 | 1.0% |
| 22 | 00025 | Secretary 2 (& 90026) | 8 | 1.0% |
| 25 | 06298 | Drivers License Clerk | 7 | 0.8% |
| 25 | 00633 | Public Defender 1 | 7 | 0.8% |
| 25 | 00807 | Workforce Advisor | 7 | 0.8% |
| Totals | | | 525 | 62.7% |

NOTE: There were 837 total non-promotional hires in Fiscal Year 2013.

NOTE: Hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.

NOTE: Highway Technician Associates were previously classified as Equipment Operators

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Total New Full-Time Hires by Fiscal Year by Department

| DEPARTMENT | | FY 06 | | | FY 07 | | | FY 08 | | FY 09 | | |
|--|---------|-------------|--------------|----------|-------------|---------------|--------|-----------|----------------|-------|-----------|--------------|
| DEF AIX I WIE IVI | Hires | Workforce | Rate | Hires | Workforce | Rate | Hires | Workforce | Rate | Hires | Workforce | Rate |
| ADMINISTRATIVE SERVICES | 24 | 367 | 6.5% | 28 | 375 | 7.5% | 39 | 400 | 9.8% | 26 | 402 | 6.5% |
| AGRICULTURE | 28 | 385 | 7.3% | 31 | 382 | 8.1% | 34 | 392 | 8.7% | 8 | 385 | 2.1% |
| ALCOHOLIC BEVERAGES | 6 | 50 | 12.0% | 22 | 61 | 36.1% | 11 | 61 | 18.0% | 7 | 59 | 11.9% |
| AUDITOR | 13 | 107 | 12.1% | 22 | 106 | 20.8% | 25 | 110 | 22.7% | 0 | 102 | 0.0% |
| BANKING | 5 | 64 | 7.8% | 2 | 64 | 3.1% | 5 | 81 | 6.2% | 3 | 80 | 3.8% |
| BLIND | 2 | 97 | 2.1% | 3 | 92 | 3.3% | 2 | | 2.2% | 2 | 86 | 2.3% |
| CIVIL RIGHTS | 0 | 23 | 0.0% | 4 | 23 | 17.4% | 4 | 26 | 15.4% | 2 | 27 | 7.4% |
| COLLEGE AID | 7 | 41 | 17.1% | 10 | 46 | 21.7% | 7 | 50 | 14.0% | 7 | 55 | 12.7% |
| CORRECTIONS CREDIT UNION | 201 | 2,920 15 | 6.9% 0.0% | 354 0 | 3,079 13 | 11.5% 0.0% | 312 | 3,151 | 9.9% 17.6% | 174 | 3,119 | 5.6% 0.0% |
| CULTURAL AFFAIRS | 0 8 | 70 | 11.4% | 6 | 71 | 8.5% | 3 6 | 17 75 | 8.0% | 0 | 14 70 | 0.0% |
| ECONOMIC DEVELOPMENT | 6 | 127 | 4.7% | 6 | 131 | 4.6% | 17 | 147 | 11.6% | 5 | 146 | 3.4% |
| EDUCATION | 30 | 596 | 5.0% | 33 | 573 | 5.8% | 75 | 612 | 12.3% | 53 | 637 | 8.3% |
| ENERGY INDEPENDENCE | ** | ** | ** | ** | ** | ** | ** | ** | ** | 0 | 4 | 0.0% |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 6 | 0.0% | 0 | 5 | 0.0% | 1 | 6 | 16.7% | 0 | 6 | 0.0% |
| FINANCE AUTHORITY | 2 | 86 | 2.3% | 1 | 83 | 1.2% | 6 | | 7.0% | 7 | 82 | 8.5% |
| GOVERNOR'S OFFICE | 7 | 40 | 17.5% | 15 | 39 | 38.5% | 7 | 49 | 14.3% | 5 | 46 | 10.9% |
| HUMAN RIGHTS | 3 | 55 | 5.5% | 1 | 52 | 1.9% | 7 | 56 | 12.5% | 2 | 54 | 3.7% |
| HUMAN SERVICES | 636 | 5,520 | 11.5% | 561 | 5,625 | 10.0% | 702 | 5,781 | 12.1% | 403 | 5,767 | 7.0% |
| INSPECTIONS AND APPEALS | 25 | 505 | 5.0% | 34 | 514 | 6.6% | 57 | 531 | 10.7% | 19 | 536 | 3.5% |
| INSURANCE | 12 | 87 | 13.8% | 7 | 88 | 8.0% | 8 | 88 | 9.1% | 8 | 92 | 8.7% |
| IOWA COMMUNICATIONS NTWRK | 5 | 80 | 6.3% | 7 | 84 | 8.3% | 4 | 81 | 4.9% | 4 | 86 | 4.7% |
| IOWA DEPT OF AGING | 2 | 32 | 6.3% | 4 | 32 | 12.5% | 7 | 37 | 18.9% | 3 | 36 | 8.3% |
| IOWA PUBLIC TELEVISION | 4 | 116 | 3.4% | 12 | 116 | 10.3% | 1 | 111 | 0.9% | 3 | 110 | 2.7% |
| IPERS | 4 | 86 | 4.7% | 2 | 82 | 2.4% | 1 | 79 | 1.3% | 0 | 77 | 0.0% |
| JUSTICE * | 14 | 204 | 6.9% | 29 | 241 | 12.0% | 20 | 246 | 8.1% | 20 | 256 | 7.8% |
| LAW ENFORCEMENT ACADEMY | 3 | 27 | 11.1% | 0 | 27 | 0.0% | 1 | 26 | 3.8% | 1 | 25 | 4.0% |
| LOTTERY | 8 | 112 | 7.1% | 5 | 111 | 4.5% | 5 | | 4.5% | 6 | 109 | 5.5% |
| MANAGEMENT | 1 | 28 | 3.6% | 1 | 30 | 3.3% | 1 | 32 | 3.1% | 0 | 31 | 0.0% |
| NATURAL RESOURCES | 43 | 928 | 4.6% | 70 | 945 | 7.4% | 68 | 974 | 7.0% | 23 | 948 | 2.4% |
| PAROLE | 1 | 10 | 10.0% | 4 | 11 | 36.4% | ** | ** | 18.2% | 2 | 12 | 16.7% |
| PROFESSIONAL LICENSING | 1 | 12 | 8.3% | 2 | 14 | 14.3% | | | | 44 | 379 | 11.6% |
| PUBLIC DEFENSE PUBLIC EMPLOYMENT RELATIONS | 15 0 | 361 9 | 4.2% 0.0% | 28 | 354 9 | 7.9% 0.0% | 38 | 362 | 10.5% | 29 | 10 445 | 0.0% |
| PUBLIC HEALTH | 25 | 410 | 6.1% | 36 | 407 | 8.8% | 46 | 432 | 18.2% 10.6% | 33 | 994 | 6.5% 3.3% |
| PUBLIC SAFETY | 116 | 948 | 12.2% | 60 | 953 | 6.3% | 71 | 990 | 7.2% | ** | ** | ** |
| REBUILD IOWA | 110 | 340 | 12.2/0 | 00 | 300 | 0.5 /6 | / 1 | 990 | 1.2/0 | 16 | 376 | 4.3% |
| REVENUE | 14 | 373 | 3.8% | 14 | 362 | 3.9% | 38 | 385 | 9.9% | 1 | 37 | 2.7% |
| SECRETARY OF STATE | 2 | | 5.0% | 5 | 36 | | 3 | 38 | 7.9% | 102 | 3,032 | 3.4% |
| TRANSPORTATION | 87 | 3,112 | 2.8% | 140 | 3,045 | 4.6% | 175 | 3,063 | 5.7% | 2 | 25 | 8.0% |
| TREASURER | 4 | 23 | 17.4% | 7 | 24 | | 1 | 23 | 4.3% | 2 | 66 | 3.0% |
| UTILITIES | 3 | 89 | 3.4% | 4 | 67 | 6.0% | 2 | | 2.9% | 2 | 15 | 13.3% |
| VETERAN'S AFFAIRS | 87 | 799 | 10.9% | 90 | 813 | | | 860 | 15.5% | 76 | 857 | 8.9% |
| WORKFORCE DEVELOPMENT | 48 | 766 | 6.3% | 73 | 779 | 9.4% | | 805 | 10.6% | 45 | 820 | 5.5% |
| GRAND TOTALS | 1,502 | | 7.6% | | 19,964 | | | | | 1,145 | 20,515 | 5.6% |

^{*} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities

NOTE: New hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

^{**} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

Total New Full-Time Hires by Fiscal Year by Department (cont.)

| DEPARTMENT | | FY 10 | | FY 11 | | | | FY 12 | | FY 13 | | |
|-----------------------------|-------|-----------|---------------|---------|-------------|---------------|--------|-------------|--------------|-------|-------------|---------------|
| DEI ARTIMENT | Hires | Workforce | Rate | Hires | Workforce | Rate | Hires | Workforce | Rate | Hires | Workforce | Rate |
| ADMINISTRATIVE SERVICES | 5 | 350 | 1.4% | 26 | 357 | 7.3% | 20 | 344 | 5.8% | 26 | 336 | 7.7% |
| AGRICULTURE | 4 | 323 | 1.2% | 13 | 332 | 3.9% | 6 | 325 | 1.8% | 16 | 323 | 5.0% |
| ALCOHOLIC BEVERAGES | 19 | 62 | 30.6% | 12 | 68 | 17.6% | 23 | 75 | 30.7% | 18 | 79 | 22.8% |
| AUDITOR | 7 | 102 | 6.9% | 38 | 109 | 34.9% | 17 | 107 | 15.9% | 23 | 106 | 21.7% |
| BANKING * | 5 | 80 | 6.3% | 5 | 81 | 6.2% | 0 | 78 | 0.0% | 2 | 76 | 2.6% |
| BLIND | 5 | 85 | 5.9% | 6 | 87 | 6.9% | 3 | 88 | 3.4% | 0 | 82 | 0.0% |
| CIVIL RIGHTS | 2 | 26 45 | 0.0% | 4 | 21 44 | 19.0% | 5 3 | 26 44 | 19.2% | 7 | 27 | 25.9% |
| COLLEGE AID CORRECTIONS | 105 | 2,742 | 4.4% 3.8% | 182 | • • | 2.3% 6.5% | 74 | • • | 6.8% 2.7% | 186 | 35 | 11.4% |
| CREDIT UNION | 105 | 2,742 | 0.0% | 102 | 2,794 14 | 7.1% | 2 | 2,718 13 | 15.4% | 2 | 2,708 13 | 6.9% 15.4% |
| CULTURAL AFFAIRS | 0 | 59 | 0.0% | 5 | 63 | 7.1% | 4 | 51 | 7.8% | 7 | 52 | 13.5% |
| ECONOMIC DEVELOPMENT | 4 | 115 | 3.5% | 22 | 127 | 17.3% | 11 | 123 | 8.9% | 6 | 113 | 5.3% |
| EDUCATION | 30 | 563 | 5.3% | 61 | 615 | 9.9% | 35 | 619 | 5.7% | 27 | 607 | 4.4% |
| ENERGY INDEPENDENCE | 11 | 23 | 47.8% | 11 | 19 | 57.9% | ** | ** | ** | ** | ** | ** |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 3 | 0.0% | 4 | 5 | 80.0% | 0 | 5 | 0.0% | 1 | 5 | 20.0% |
| FINANCE AUTHORITY | 5 | 82 | 6.1% | 8 | 87 | 9.2% | 7 | 89 | 7.9% | 7 | 89 | 7.9% |
| GOVERNOR'S OFFICE | 7 | 44 | 15.9% | 27 | 33 | 81.8% | 4 | 33 | 12.1% | 5 | 30 | 16.7% |
| HUMAN RIGHTS | 3 | 48 | 6.3% | 2 | 46 | 4.3% | 5 | 44 | 11.4% | 3 | 44 | 6.8% |
| HUMAN SERVICES | 235 | 5,021 | 4.7% | 463 | 5,122 | 9.0% | 317 | 5,110 | 6.2% | 146 | 4,903 | 3.0% |
| INSPECTIONS AND APPEALS | 10 | 478 | 2.1% | 69 | 534 | 12.9% | 16 | 525 | 3.0% | 25 | 515 | 4.9% |
| INSURANCE | 5 | 88 | 5.7% | 13 | 94 | 13.8% | 2 | 95 | 2.1% | 4 | 93 | 4.3% |
| IOWA COMMUNICATIONS NTWRK | 1 | 77 | 1.3% | 8 | 83 | 9.6% | 6 | 82 | 7.3% | 1 | 78 | 1.3% |
| IOWA DEPT OF AGING | 3 | 31 | 9.7% | 4 | 32 | 12.5% | 3 | 32 | 9.4% | 3 | 33 | 9.1% |
| IOWA PUBLIC TELEVISION | 0 | 100 | 0.0% | 2 | 99 | 2.0% | 0 | 96 | 0.0% | 2 | 92 | 2.2% |
| IPERS | 3 | 78 | 3.8% | 1 | 81 | 1.2% | 1 | 78 | 1.3% | 0 | 77 | 0.0% |
| JUSTICE *** | 12 | 225 | 5.3% | 22 | 238 | 9.2% | 11 | 243 | 4.5% | 8 | 238 | 3.4% |
| LAW ENFORCEMENT ACADEMY | 1 | 20 | 5.0% | 4 | 21 | 19.0% | 2 | 22 | 9.1% | 2 | 22 | 9.1% |
| LOTTERY | 2 | 86 | 2.3% | 16 | 102 | 15.7% | 7 | 108 | 6.5% | 1 | 107 | 0.9% |
| MANAGEMENT | 0 | 22 | 0.0% | 3 | 22 | 13.6% | 0 | 22 | 0.0% | 1 | 22 | 4.5% |
| NATURAL RESOURCES PAROLE | 37 | 896 8 | 4.1% 25.0% | 51 1 | 938 9 | 5.4% 11.1% | 13 | 921 | 1.4% 0.0% | 18 | 910 | 2.0% 12.5% |
| PUBLIC DEFENSE | 62 | 384 | 16.1% | 64 | 433 | 14.8% | 28 | 8 445 | 6.3% | 1 6 | 8 419 | 12.5% |
| PUBLIC EMPLOYMENT RELATIONS | 02 | 7 | 0.0% | 04 | 433 8 | 0.0% | 20 | 9 | 22.2% | 1 | 10 | 10.0% |
| PUBLIC HEALTH | 21 | 416 | 5.0% | 31 | 421 | 7.4% | 22 | 409 | 5.4% | 17 | 409 | 4.2% |
| PUBLIC SAFETY | 9 | 943 | 1.0% | 34 | 938 | 3.6% | 5 | 911 | 0.5% | 16 | 885 | 1.8% |
| REBUILD IOWA | 7 | 12 | 58.3% | ** | ** | ** | ** | ** | ** | ** | ** | ** |
| REVENUE | 2 | | 0.7% | 18 | 306 | 5.9% | 13 | 289 | 4.5% | 11 | 281 | 3.9% |
| SECRETARY OF STATE | 1 | 30 | 3.3% | 8 | 31 | 25.8% | _ | 28 | 3.6% | 3 | 24 | 12.5% |
| TRANSPORTATION | 167 | 2,747 | 6.1% | 172 | 2,840 | | | 2,777 | 1.4% | 95 | 2,737 | 3.5% |
| TREASURER | 5 | 25 | 20.0% | 4 | 28 | 14.3% | 1 | 28 | 3.6% | 2 | 26 | 7.7% |
| UTILITIES | 6 | 64 | 9.4% | 5 | 61 | 8.2% | 5 | 60 | 8.3% | 5 | 60 | 8.3% |
| VETERAN'S AFFAIRS | 0 | 13 | 0.0% | 0 | 13 | 0.0% | 0 | 12 | 0.0% | 1 | 12 | 8.3% |
| VETERAN'S HOME | 37 | 763 | 4.8% | 51 | 764 | 6.7% | 77 | 771 | 10.0% | 111 | 773 | 14.4% |
| WORKFORCE DEVELOPMENT | 149 | 845 | 17.6% | 89 | 889 | 10.0% | | 745 | 0.7% | 17 | 724 | 2.3% |
| GRAND TOTALS | 989 | 18,444 | 5.4% | 1,561 | 19,009 | 8.2% | 796 | 18,608 | 4.3% | 837 | 18,183 | 4.6% |

^{*} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

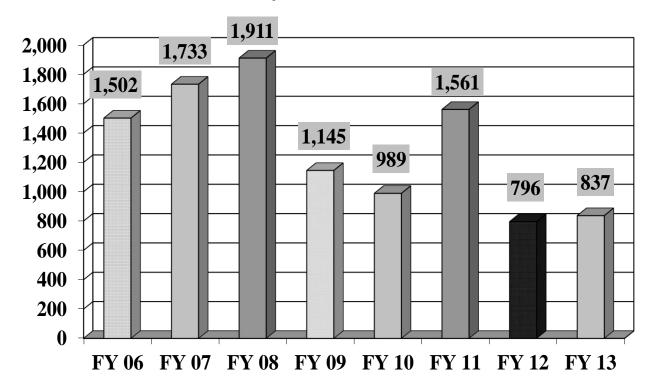
NOTE: New hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

^{**} Department not in existence at the time or no longer in existence.

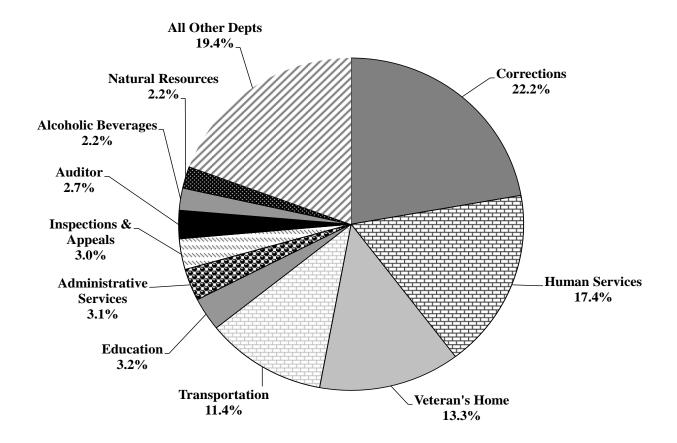
^{***} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities

Total New Full-Time Hires by Fiscal Year



NOTE: New hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires. -Does not include Fair Authority, Community-Based Corrections, or Regents employees.

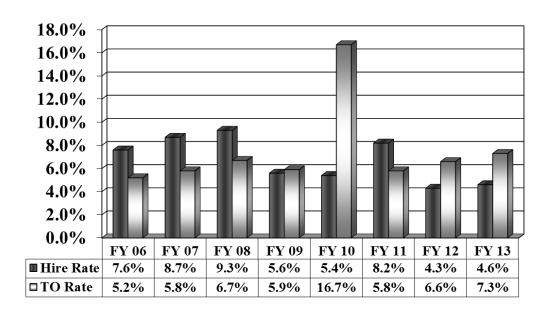
New Full-Time Hire Percentages by Department, Fiscal Year 2013



NOTE: Percentages are rounded and may not sum to exactly 100%.

NOTE: New hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires. -Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employee New Hire Rate and **Separation Rate**

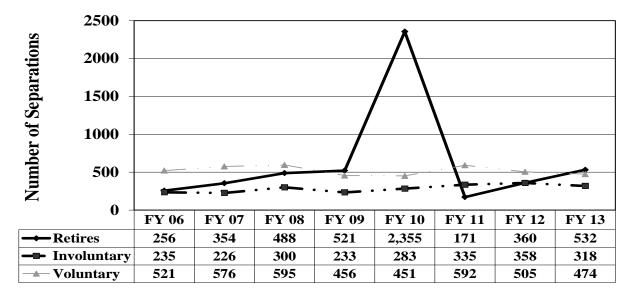


NOTE: Hires represent all non-promotional hires into state government. Not included are all promotional and transfer hires.

NOTE: Executive Branch separation rate includes only individuals who have left Executive Branch employment.

NOTE: The high turnover rate for FY 2010 is a result of a one-time early retirement program known as State Employee Retirement Incentive Program (SERIP).

Separation Type



-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Top 25 Executive Branch Separations by Class, Fiscal Year 2013

| Rank | Class Code | Class Title | Separations Within Class | Percentage of FY '13 Separations |
|-------|---------------|------------------------------------|--------------------------|--|
| Tallk | 03201 | Resident Treatment Worker | 174 | 13.1% |
| 2 | 86406 | Correctional Officer | 117 | 8.8% |
| 3 | 08121 | HighwayTechnician Associate | 33 | 2.5% |
| 4 | 02020 | Registered Nurse (82020) | 32 | 2.4% |
| 5 | 03089 | Income Maintenance Worker 2 | 25 | 1.9% |
| 6 | 03011 | Social Worker 2 | 24 | 1.8% |
| 7 | 02002 | Licensed Practical Nurse (82002) | 23 | 1.7% |
| 8 | 00026 | Secretary 2 (90026) | 20 | 1.5% |
| 9 | 00807 | Workforce Advisor | 19 | 1.4% |
| 10 | 00711 | Executive Officer 2 (90711) | 18 | 1.4% |
| 11 | 00018 | Clerk - Specialist | 16 | 1.2% |
| 12 | 03016 | Social Worker 3 | 15 | 1.1% |
| 13 | 00709 | Administrative Assistant 2 (90709) | 14 | 1.1% |
| 15 | 00786 | Public Service Executive 4 | 12 | 0.9% |
| 15 | 00025 | Secretary 1 (90025) | 12 | 0.9% |
| 18 | 01071 | Education Program Consultant | 11 | 0.8% |
| 18 | 03040 | Youth Services Worker | 11 | 0.8% |
| 18 | 07005 | Custodial Worker | 11 | 0.8% |
| 20 | 00017 | Clerk - Advanced | 10 | 0.8% |
| 20 | 86409 | Senior Correctional Officer | 10 | 0.8% |
| 24 | 00252 | Warehouse Operations Worker | 9 | 0.7% |
| 24 | 00784 | Public Service Executive 3 | 9 | 0.7% |
| 24 | 00787 | Public Service Executive 5 | 9 | 0.7% |
| 24 | 00710 | Executive Officer 1 (90710) | 9 | 0.7% |
| 25 | | 8 classes with 8 incumbents each | 64 | 4.8% |
| TO | TALS | | 707 | 53.4% |

NOTE: There were a total of 1,324 individuals who separated from Executive Branch employment in Fiscal Year 2013.

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Separations by Department

| DEPARTMENT | | FY 06 | | | FY 07 | | | FY 08 | | FY 09 | | |
|--|---------|-------|----------|---------|-------|-------|---------|--------|-------|---------|-------|--------|
| | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits | Retires | Terms | Quits |
| ADMINISTRATION SERVICES | 7 | 4 | 11 | 7 | 3 | 10 | 8 | 3 | 12 | 12 | 8 | 5 |
| AGRICULTURE | 4 | 5 | 8 | 8 | 3 | 5 | 6 | 6 | 6 | 12 | 1 | 4 |
| ALCOHOLIC BEVERAGES | 1 | 2 | 5 | 1 | 5 | 1 | 0 | 2 | 5 | | 6 | 1 |
| AUDITOR | 0 | 1 | 14 | 0 | 2 | 15 | 3 | 0 | 15 | 2 | 0 | 5 |
| BANKING * | 1 | 0 | 2 | 0 | 0 | 3 | 2 | 0 | 0 | | 1 | 2 |
| BLIND | 1 | 1 | 0 | 3 | 4 | 2 | 1 | 0 | 1 | 3 | 0 | 2 |
| CIVIL RIGHTS | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 1 | | 0 | 0 |
| COLLEGE AID | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 0 | 0 | 2 | 0 | 1 |
| CORRECTIONS | 36 | 40 | 69 | 27 | 35 | 80 | 72 | 53 | 102 | 68 | 45 | 83 |
| CREDIT UNION | 0 | 0 | 1 | 0 | 0 | 2 | 0 | 0 | 0 | | 0 | 2 |
| CULTURAL AFFAIRS | 1 | 1 | 3 | 0 | 0 | 5 | 0 | 0 | 2 | | 1 | 2 |
| ECONOMIC DEVELOPMENT | 0 | 0 | 12 | 2 | 2 | 4 | 0 | 1 | 7 | 0 | 2 | 4 |
| EDUCATION | 14 | 2 | 15 | 10 | 1 | 22 | 17 | 7 | 20 | | 2 | 17 |
| ENERGY INDEPENDENCE | | | | | | | | | | 0 | 0 | 0 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| FINANCE AUTHORITY | 0 | 0 | 2 | 1 | 1 | 4 | 0 | 1 | 1 | 5 | 3 | 3 |
| GOVERNOR'S OFFICE | 0 | 0 | 3 | 1 | 0 | 15 | 0 | 0 | 3 | | 0 | 4 |
| HUMAN RIGHTS | 2 | 1 | 2 | 1 | 1 | 0 | 2 | 0 | 1 | 0 | 0 | 2 |
| HUMAN SERVICES INSPECTIONS AND APPEALS | 62 | 111 | 193 | 58 | 95 | 188 | 148 | 125 | 221 | 152 | 88 | 180 |
| INSURANCE | 6 | 2 | 10 | 4 | 5 | 12 | 12 | 6 | 19 | 7 | 3 | 9 |
| | 6 | 2 | 5 | 1 2 | 0 | 3 | 2 3 | 1 0 | 3 | | 1 | 3 0 |
| IOWA COMMUNICATIONS NTWRK IOWA DEPT OF AGING | 0 | 0 | <u> </u> | 0 | 0 | 1 | 0 | 1 | | | 0 | 2 |
| IOWA DEPT OF AGING | 1 | 0 | 1 | 2 | 1 | 7 | 2 | 1 | 1 | 1 | 0 | 0 |
| IPERS | 1 | 2 | 1 | 1 | 3 | 3 | 1 | 1 | 1 | 2 | 0 | 2 |
| JUSTICE ** | 3 | 0 | 5 | 4 | 1 | 10 | 6 | 0 | 8 | | 0 | 7 |
| LAW ENFORCEMENT ACADEMY | 2 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | Ö | | 0 | 0 |
| LOTTERY | 1 | 0 | 3 | 3 | 0 | 1 | 4 | 0 | 1 | 5 | 0 | 0 |
| MANAGEMENT | 0 | 0 | 1 | 0 | 0 | 2 | 0 | 0 | 2 | · | 0 | 0 |
| NATURAL RESOURCES | 16 | 3 | 12 | 11 | 4 | 16 | 19 | 8 | 15 | 30 | 6 | 12 |
| PAROLE | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | | 1 | 0 |
| PROFESSIONAL LICENSING | 0 | 0 | 0 | 1 | 0 | 0 | * | * | * | * | * | * |
| PUBLIC DEFENSE | 9 | 3 | 15 | 5 | 5 | 14 | 5 | 7 | 14 | 15 | 5 | 10 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| PUBLIC HEALTH | 2 | 1 | 7 | 4 | 0 | 25 | 8 | 5 | 10 | 9 | 2 | 6 |
| PUBLIC SAFETY | 9 | 4 | 15 | 24 | 6 | 12 | 15 | 2 | 9 | 16 | 5 | 7 |
| REBUILD IOWA | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** |
| REVENUE | 8 | 3 | 3 | 3 | 1 | 6 | 14 | 4 | 3 | 10 | 6 | 5 |
| SECRETARY OF STATE | 1 | 0 | 2 | 0 | 0 | 1 | 1 | 0 | 0 | 1 | 0 | 0 |
| TRANSPORTATION | 33 | 19 | 33 | 147 | 22 | 36 | 90 | 28 | 36 | 96 | 22 | 28 |
| TREASURER | 0 | 1 | 2 | 0 | 2 | 3 | 0 | 0 | | | 0 | |
| UTILITIES | 1 | 0 | 2 | 1 | 1 | 2 | 1 | 0 | 2 | 3 | 0 | 1 |
| VETERAN'S AFFAIRS | 11 | 15 | 44 | 8 | 15 | 40 | 15 | 30 | 43 | 0 | | 1 |
| VETERAN'S HOME | | | | | | | | | | 15 | 22 | 37 |
| WORKFORCE DEVELOPMENT | 13 | 8 | 13 | 12 | 5 | 19 | 27 | 8 | 25 | 27 | 2 | 9 |
| GRAND TOTALS | 256 | 235 | 521 | 354 | 226 | 576 | 488 | 300 | 595 | 521 | 233 | 456 |
| AVERAGE AGE | 61.68 | 43.28 | 39.02 | 62.19 | 42.82 | 39.17 | 61.64 | 42.98 | 39.29 | 61.91 | 43.44 | 38.98 |
| AVERAGE LENGTH OF SERVICE | 22.29 | 7.06 | 5.44 | 25.83 | 7.66 | 5.33 | 25.01 | 6.28 | 4.69 | 25.78 | 7.60 | 4.55 |

Retires - Retirements Terms - Involuntary Separations Quits - Voluntary Separations

^{*} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

^{**} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Separations by Department (cont.)

| DEPARTMENT | | FY 10 | | | FY 11 | | | FY 12 | | FY 13 | | |
|-----------------------------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|
| | Retires | Terms | Quits |
| ADMINISTRATION SERVICES | 47 | 3 | 7 | 5 | 7 | 17 | 8 | 16 | 7 | 19 | 13 | 6 |
| AGRICULTURE | 53 | 6 | 6 | 1 | 5 | 6 | 7 | 0 | 7 | 12 | 3 | 3 |
| ALCOHOLIC BEVERAGES | 10 | 5 | 2 | 1 | 6 | 2 | 1 | 7 | 6 | 0 | 7 | 9 |
| AUDITOR | 4 | 0 | 4 | 0 | 3 | 0 | 1 | 2 | 13 | 1 | 0 | 19 |
| BANKING * | 2 | 1 | 2 | 3 | 0 | 2 | 2 | 0 | 2 | 3 | 0 | 3 |
| BLIND | 7 | 0 | 1 | 0 | 0 | 22 | 3 | 0 | 1 | 4 | 0 | 1 |
| CIVIL RIGHTS | 1 | 0 | 0 | 0 | 5 | 2 | 2 | 1 | 3 | 2 | 3 | 2 |
| COLLEGE AID | 4 | 0 | 2 | 0 | 0 | 2 | 1 | 1 | 0 | 4 | 0 | 3 |
| CORRECTIONS | 301 | 80 | 87 | 25 | 47 | 83 | 54 | 32 | 65 | 85 | 47 | 72 |
| CREDIT UNION | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 3 | 1 | 1 | 0 |
| CULTURAL AFFAIRS | 7 | 2 | 1 | 0 | 2 | 1 | 4 | 3 | 5 | 3 | 2 | 2 |
| ECONOMIC DEVELOPMENT | 25 | 10 | 6 | 1 | 3 | 6 | 5 | 15 | 9 | 4 | 3 | 6 |
| EDUCATION | 86 | 4 | 14 | 8 | 3 | 14 | 16 | 5 | 15 | 24 | 3 | 18 |
| ENERGY INDEPENDENCE | 0 | 1 | 1 | 0 | 8 | 2 | ** | ** | ** | ** | ** | ** |
| ETHICS/CAMPAIGN DISCLOSURE | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| FINANCE AUTHORITY | 6 | 0 | 0 | 1 | 1 | 4 | 1 | 1 | 4 | 3 | 0 | 3 |
| GOVERNOR'S OFFICE | 0 | 2 | 5 | 2 | 0 | 21 | 0 | 0 | 2 | 0 | 0 | 3 |
| HUMAN RIGHTS | 8 | 0 | 1 | 1 | 1 | 3 | 2 | 1 | 1 | 1 | 0 | 2 |
| HUMAN SERVICES | 723 | 90 | 152 | 43 | 125 | 185 | 72 | 111 | 163 | 100 | 111 | 131 |
| INSPECTIONS AND APPEALS | 65 | 5 | 5 | 7 | 15 | 12 | 11 | 5 | 11 | 15 | 10 | 12 |
| INSURANCE | 7 | 0 | 3 | 0 | 0 | 3 | 0 | 0 | 3 | 3 | 1 | 1 |
| IOWA COMMUNICATIONS NTWRK | 8 | 0 | 2 | 0 | 1 | 1 | 1 | 1 | 3 | 2 | 2 | 2 |
| IOWA DEPT OF AGING | 6 | 2 | 1 | 1 | 2 | 1 | 2 | 1 | 0 | 1 | 1 | 1 |
| IOWA PUBLIC TELEVISION | 7 | 0 | 1 | 2 | 1 | 0 | 1 | 1 | 1 | 5 | 0 | 0 |
| IPERS | 2 | 0 | 0 | 1 | 0 | 0 | 2 | 0 | 1 | 2 | 1 | 0 |
| JUSTICE *** | 24 | 3 | 13 | 2 | 2 | 11 | 1 | 0 | 8 | 7 | 1 | 8 |
| LAW ENFORCEMENT ACADEMY | 7 | 0 | 0 | 2 | 1 | 0 | 0 | 0 | 1 | 0 | 1 | 3 |
| LOTTERY | 22 | 1 | 3 | 0 | 2 | 1 | 2 | 1 | 1 | 1 | 1 | 0 |
| MANAGEMENT | 3 | 3 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 1 | 0 | 0 |
| NATURAL RESOURCES | 78 | 3 | 3 | 3 | 1 | 13 | 17 | 6 | 11 | 22 | 6 | 8 |
| PAROLE | 2 | 3 | 1 | 0 | 1 | 0 | 2 | 1 | 0 | 0 | 1 | 0 |
| PUBLIC DEFENSE | 33 | 2 | 25 | 4 | 2 | 17 | 6 | 1 | 15 | 13 | 4 | 16 |
| PUBLIC EMPLOYMENT RELATIONS | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC HEALTH | 37 | 1 | 11 | 4 | 5 | 18 | 10 | 4 | 21 | 9 | 1 | 10 |
| PUBLIC SAFETY | 45 | 3 | 6 | 12 | 6 | 15 | 13 | 7 | 16 | 25 | 6 | 15 |
| REBUILD IOWA | 0 | 0 | 0 | 0 | 6 | 4 | ** | ** | ** | ** | ** | ** |
| REVENUE | 74 | 0 | 6 | 0 | 4 | 8 | 11 | 5 | 7 | 13 | 1 | 6 |
| SECRETARY OF STATE | 4 | 1 | 3 | 0 | 5 | 1 | 1 | 0 | 4 | 1 | 1 | 3 |
| TRANSPORTATION | 423 | 23 | 23 | 19 | 25 | 47 | 51 | 17 | 35 | 87 | 23 | 35 |
| TREASURER | 1 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 2 |
| UTILITIES | 6 | 0 | | 2 | 3 | 2 | 3 | 1 | 5 | | 0 | 3 |
| VETERAN'S AFFAIRS | 1 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| VETERAN'S HOME | 86 | 19 | 35 | 9 | 23 | 39 | 19 | 34 | 28 | | 57 | 42 |
| WORKFORCE DEVELOPMENT | 124 | 9 | 14 | 10 | 14 | 26 | 28 | 78 | 24 | 38 | 5 | 22 |
| GRAND TOTALS | 2,355 | 283 | 451 | 171 | 335 | 592 | 360 | 358 | 505 | 532 | 318 | 474 |
| AVERAGE AGE | 61.14 | 44.10 | 38.50 | 60.19 | 43.15 | 37.84 | 60.46 | 43.00 | 38.21 | 60.67 | 43.40 | 38.64 |
| AVERAGE LENGTH OF SERVICE | 26.42 | 7.19 | 4.70 | 22.81 | 6.82 | 4.70 | 22.40 | 6.45 | 5.11 | 25.11 | 7.83 | 5.43 |

Retires - Retirements

Terms - Involuntary Separations Quits - Voluntary Separations

^{*} Commerce is now reported individually by division (as of FY08, Professional Licensing is reported with Banking).

^{**} Department not in existence at the time or no longer in existence.

^{***} as of FY07 Justice includes the Consumer Advocate Office, which in previous years has been reported with Commerce-Utilities

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Hire & Separation Rates by Department

| | FT Employees | FT Employees | | Transfer | | | | | Transfer | Hire | Separation |
|-----------------------------|-----------------|-----------------|-------|----------|---------|-------|-------|------|----------|--------|------------|
| DEPARTMENT | FY '12 | FY '13 | Hires | In | Retires | Terms | Quits | SLIP | Out | Rate | Rate |
| ADMINISTRATION SERVICES | 344 | 336 | 26 | 6 | 9 | 13 | 6 | 10 | 3 | 9.41% | 12.06% |
| AGRICULTURE | 325 | 323 | 16 | 0 | 3 | 3 | 3 | 9 | 2 | 4.94% | 6.17% |
| ALCOHOLIC BEVERAGES | 75 | 79 | 18 | 1 | 0 | 7 | 9 | 0 | 0 | 24.68% | 20.78% |
| AUDITOR | 107 | 106 | 23 | 2 | 0 | 0 | 19 | 1 | 6 | 23.47% | 24.41% |
| BANKING * | 78 | 76 | 2 | 2 | 0 | 0 | 3 | 3 | 0 | 5.19% | 7.79% |
| BLIND | 88 | 82 | 0 | 0 | 0 | 0 | 1 | 4 | 0 | 0.00% | 5.88% |
| CIVIL RIGHTS | 26 | 27 | 7 | 2 | 0 | 3 | 2 | 2 | 1 | 33.96% | 30.19% |
| COLLEGE AID | 44 | 35 | 4 | 0 | 2 | 0 | 3 | 2 | 0 | 10.13% | 17.72% |
| CORRECTIONS | 2,718 | 2,708 | 186 | 13 | 26 | 47 | 72 | 59 | 10 | 7.34% | 7.89% |
| CREDIT UNION | 13 | 13 | 2 | 0 | 0 | 1 | 0 | 1 | 0 | 15.38% | 15.38% |
| CULTURAL AFFAIRS | 51 | 52 | 7 | 0 | 1 | 2 | 2 | 2 | 0 | 13.59% | 13.59% |
| ECONOMIC DEVELOPMENT | 123 | 113 | 6 | 0 | 3 | 3 | 6 | 1 | 3 | 5.08% | 13.56% |
| EDUCATION | 619 | 607 | 27 | 8 | 4 | 3 | 18 | 20 | 10 | 5.71% | 8.97% |
| ETHICS/CAMPAIGN DISCLOSURE | 5 | 5 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 20.00% | 20.00% |
| FINANCE AUTHORITY | 89 | 89 | 7 | 0 | 2 | 0 | 3 | 1 | 2 | 7.87% | 8.99% |
| GOVERNOR'S OFFICE | 33 | 30 | 5 | 1 | 0 | 0 | 3 | 0 | 3 | 19.05% | 19.05% |
| HUMAN RIGHTS | 44 | 44 | 3 | 0 | 1 | 0 | 2 | 0 | 0 | 6.82% | 6.82% |
| HUMAN SERVICES | 5,110 | 4,903 | 146 | 3 | 35 | 111 | 131 | 65 | 35 | 2.98% | 7.53% |
| INSPECTIONS AND APPEALS | 525 | 515 | 25 | 7 | 3 | 10 | 12 | 12 | 4 | 6.15% | 7.88% |
| INSURANCE | 95 | 93 | 4 | 0 | 2 | 1 | 1 | 1 | 1 | 4.26% | 6.38% |
| IOWA COMMUNICATIONS NTWRK | 82 | 78 | 1 | 1 | 0 | 2 | 2 | 2 | 0 | 2.50% | 7.50% |
| IOWA DEPT OF AGING | 32 | 33 | 3 | 1 | 0 | 1 | 1 | 1 | 1 | 12.31% | 12.31% |
| IOWA PUBLIC TELEVISION | 96 | 92 | 2 | 0 | 1 | 0 | 0 | 4 | 0 | 2.13% | 5.32% |
| IPERS | 78 | 77 | 0 | 2 | 1 | 1 | 0 | 1 | 0 | 2.58% | 3.87% |
| JUSTICE | 243 | 238 | 8 | 2 | 4 | 1 | 8 | 3 | 1 | 4.16% | 7.07% |
| LAW ENFORCEMENT ACADEMY | 22 | 22 | 2 | 1 | 0 | 1 | 3 | 0 | 0 | 13.64% | 18.18% |
| LOTTERY | 108 | 107 | 1 | 0 | 0 | 1 | 0 | 1 | 0 | 0.93% | 1.86% |
| MANAGEMENT | 22 | 22 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 4.55% | 4.55% |
| NATURAL RESOURCES | 921 | 910 | 18 | 5 | 8 | 6 | 8 | 14 | 1 | 2.51% | 4.04% |
| PAROLE | 8 | 8 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 12.50% | 12.50% |
| PUBLIC DEFENSE | 445 | 419 | 6 | 0 | 6 | 4 | 16 | 7 | 1 | 1.39% | 7.87% |
| PUBLIC EMPLOYMENT RELATIONS | 9 | 10 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 10.53% | 0.00% |
| PUBLIC HEALTH | 409 | 409 | 17 | 6 | 4 | 1 | 10 | 5 | 3 | 5.62% | 5.62% |
| PUBLIC SAFETY | 911 | 885 | 16 | 5 | 18 | 6 | 15 | 7 | 3 | 2.34% | 5.46% |
| REVENUE | 289 | 281 | 11 | 4 | 1 | 1 | 6 | 12 | 5 | 5.26% | 8.77% |
| SECRETARY OF STATE | 28 | 24 | 3 | 3 | 1 | 1 | 3 | 0 | 1 | 23.08% | 23.08% |
| TRANSPORTATION | 2,777 | 2,737 | 95 | N/A | 21 | 23 | 35 | 66 | N/A | N/A | N/A |
| TREASURER | 28 | 26 | 2 | 0 | 0 | 2 | 2 | 0 | 0 | 7.41% | 14.81% |
| UTILITIES | 60 | 60 | 5 | 0 | 0 | 0 | 3 | 3 | 0 | 8.33% | 10.00% |
| VETERAN'S AFFAIRS | 12 | 12 | 1 | 1 | 0 | 0 | 1 | 0 | 1 | 16.67% | 16.67% |
| VETERAN'S HOME | 771 | 773 | 111 | 7 | 8 | 57 | 42 | 10 | 3 | 15.28% | 15.54% |
| WORKFORCE DEVELOPMENT | 745 | 724 | 17 | 3 | 14 | 5 | 22 | 24 | 7 | 2.72% | 9.80% |
| GRAND TOTALS | 18,608 | 18,183 | 837 | 86 | 178 | 318 | 474 | 354 | 107 | 5.02% | 7.78% |

Retires - Retirements

Terms - Involuntary Separations

Quits - Voluntary Separations

NOTE: Transfer In and Transfer Out indicate movement from one executive branch department to another only. Intra-agency transfers are not included.

NOTE: Rates determined by dividing by the average of FY '12 FT employee headcount and FY '13 FT employee headcount. These two figures represent the beginning and the end FT employee headcounts for FY '13.

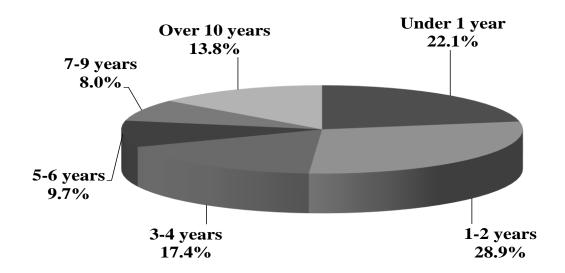
NOTE: Large rates for small department are misleading because they are a function of the small number of employees in that department. (ex: Governor's Office & Treasurer's Office).

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

^{*} Banking division includes Professional Licensing as of FY08.

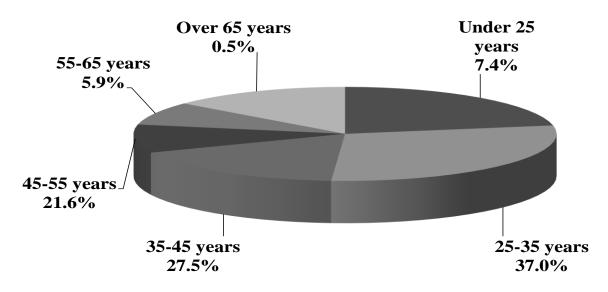
^{**} Data not available.

Voluntary Executive Branch Separations by Length of Service (5 YEAR AVERAGE)



Voluntary Executive Branch Separations by Age Group

(5 YEAR AVERAGE)



NOTE: Voluntary Executive Branch separations include only individuals who have voluntarily left Executive Branch employment. Retirements and employees choosing the early out option are not included in voluntary separations. Also, percentages are rounded and may not sum to exactly 100%.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

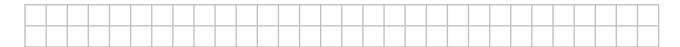
Separation Payouts by Department, Fiscal Year 2013

| DEPARTMENT | Vacation Payout * | Sick Leave Payout |
|-----------------------------|-------------------|-------------------|
| ADMINISTRATIVE SERVICES | \$279,169.25 | \$34,467.07 |
| AGRICULTURE | \$157,979.74 | \$22,161.37 |
| ALCOHOLIC BEVERAGES | \$32,189.44 | \$0.00 |
| AUDITOR | \$61,226.63 | \$2,000.00 |
| BANKING | \$106,007.32 | \$6,000.00 |
| BLIND | \$60,518.28 | \$8,000.00 |
| CIVIL RIGHTS | \$46,116.69 | \$4,000.00 |
| COLLEGE AID | \$78,295.10 | \$8,000.00 |
| CORRECTIONS | \$982,611.93 | \$149,818.15 |
| CREDIT UNION | \$21,789.52 | \$2,000.00 |
| CULTURAL AFFAIRS | \$70,873.14 | \$8,000.00 |
| ECONOMIC DEVELOPMENT | \$88,141.61 | \$7,451.12 |
| EDUCATION | \$394,644.81 | \$46,190.74 |
| ETHICS/CAMPAIGN DISCLOSURE | \$3,231.54 | \$0.00 |
| FINANCE AUTHORITY | \$87,004.47 | \$6,000.00 |
| GOVERNOR'S OFFICE | \$26,735.54 | \$0.00 |
| HUMAN RIGHTS | \$27,457.66 | \$2,000.00 |
| HUMAN SERVICES | \$1,892,511.14 | \$179,443.85 |
| INSPECTIONS AND APPEALS | \$277,043.33 | \$32,000.00 |
| INSURANCE | \$65,552.03 | \$6,048.17 |
| IOWA COMMUNICATIONS NTWK | \$47,432.99 | \$6,000.00 |
| IOWA DEPT OF AGING | \$14,923.75 | \$2,000.00 |
| IOWA PUBLIC TELEVISION | \$88,273.36 | \$10,000.00 |
| IPERS | \$44,048.55 | \$4,000.00 |
| JUSTICE | \$167,427.66 | \$10,052.35 |
| LAW ENFORCEMENT ACADEMY | \$24,675.76 | \$0.00 |
| LOTTERY | \$81,823.32 | \$2,000.00 |
| MANAGEMENT | \$31,260.73 | \$2,000.00 |
| NATURAL RESOURCES | \$455,657.15 | \$36,359.65 |
| PAROLE | \$1,170.34 | \$0.00 |
| PUBLIC DEFENSE | \$137,559.96 | \$23,088.19 |
| PUBLIC EMPLOYMENT RELATIONS | \$6,038.86 | \$0.00 |
| PUBLIC HEALTH | \$155,868.82 | \$14,732.32 |
| PUBLIC SAFETY | \$489,943.53 | \$18,164.87 |
| REVENUE | \$284,009.92 | \$26,000.00 |
| SECRETARY OF STATE | \$48,633.69 | \$2,000.00 |
| TRANSPORTATION | \$1,714,445.75 | \$156,979.00 |
| TREASURER | \$5,781.12 | \$0.00 |
| UTILITIES | \$77,670.54 | \$6,000.00 |
| VETERANS AFFAIRS | \$58.30 | \$0.00 |
| VETERANS HOME | \$359,784.33 | \$33,217.33 |
| WORKFORCE DEVELOPMENT | \$524,931.60 | \$67,238.28 |
| GRAND TOTALS | \$9,520,519.20 | \$943,412.46 |

^{*} Vacation Payout includes Terminal Leave Payout.

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

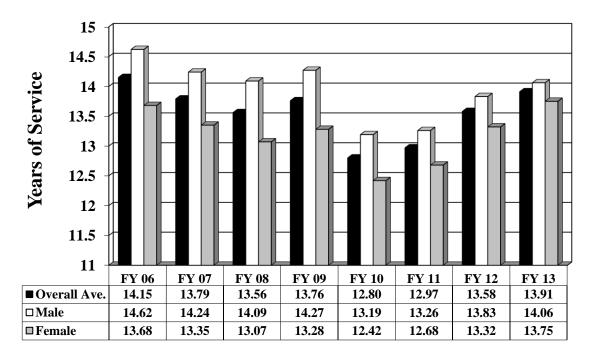
Chapter 7 - Age and Years of Service



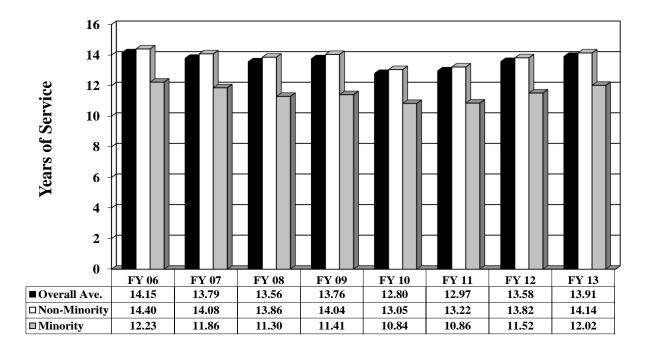
In this section, the reader will find average age and length of service data for Executive Branch employees, not including Fair Authority, Community-Based Corrections, or Regents. The following are points of summary for this section as of Fiscal Year-end 2013:

- The average age of the 18,183 full-time employees working in the Executive Branch was 47.13 years and the average time worked for the State was 13.91 years.
- On average, males were 47.02 years old and had worked for the State for 14.06 years.
- On average, females were 47.24 years old and had worked for the State for 13.75 years.
- Racial/ethnic minorities were, on average, 45.52 years old and had worked for the State for 12.02 years.
- Non-minorities were, on average, 47.26 years old and had worked for the State for 14.14 years.
- Over 59.4% of the total workforce was over 45 years of age.
- Over 72.5% of supervisors were over 45 years of age.
- Of the 42 agencies reported on, 33, or 78.6% had an average age 45 or older and only one departments' average age was below 40.

Average Length of Service by Gender



Average Length of Service by Minority Status



NOTE: Minority status based on self-report during orientation process for new employees. Reporting not required.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Average Length of Service & Age by Department, Fiscal Year 2013

| Department | Workforce | Ave LOS | Ave Age |
|-----------------------------|-----------|---------|---------|
| ADMINISTRATIVE SERVICES | 336 | 14.44 | 49.49 |
| AGRICULTURE | 323 | 15.65 | 50.40 |
| ALCOHOLIC BEVERAGES | 79 | 6.94 | 43.83 |
| AUDITOR | 106 | 9.49 | 36.21 |
| BANKING | 76 | 17.61 | 46.93 |
| BLIND | 82 | 16.00 | 52.81 |
| CIVIL RIGHTS | 27 | 7.58 | 40.65 |
| COLLEGE AID | 35 | 8.76 | 40.87 |
| CORRECTIONS | 2,708 | 12.90 | 45.99 |
| CREDIT UNION | 13 | 11.99 | 42.09 |
| CULTURAL AFFAIRS | 52 | 13.21 | 50.67 |
| ECONOMIC DEVELOPMENT* | 113 | 10.69 | 46.49 |
| EDUCATION | 607 | 12.36 | 49.72 |
| ETHICS/CAMPAIGN DISCLOSURE | 5 | 4.55 | 42.51 |
| FINANCE AUTHORITY | 89 | 10.61 | 47.14 |
| GOVERNOR'S OFFICE | 30 | 4.20 | 40.25 |
| HUMAN RIGHTS | 44 | 12.93 | 49.49 |
| HUMAN SERVICES | 4,903 | 13.87 | 46.65 |
| INSPECTIONS AND APPEALS | 515 | 12.76 | 48.98 |
| INSURANCE | 93 | 14.58 | 50.96 |
| IOWA COMMUNICATIONS NTWK | 78 | 13.45 | 48.14 |
| IOWA DEPT OF AGING | 33 | 8.51 | 47.47 |
| IOWA PUBLIC TELEVISION | 92 | 16.82 | 49.69 |
| IPERS | 77 | 16.29 | 49.22 |
| JUSTICE | 238 | 14.12 | 48.03 |
| LAW ENFORCEMENT ACADEMY | 22 | 12.51 | 55.32 |
| LOTTERY | 107 | 13.24 | 50.02 |
| MANAGEMENT | 22 | 18.45 | 51.15 |
| NATURAL RESOURCES | 910 | 14.98 | 45.62 |
| PAROLE | 8 | 15.71 | 47.58 |
| PUBLIC DEFENSE | 419 | 10.13 | 47.36 |
| PUBLIC EMPLOYMENT RELATIONS | 10 | 10.30 | 51.31 |
| PUBLIC HEALTH | 409 | 12.42 | 48.51 |
| PUBLIC SAFETY | 885 | 15.35 | 43.27 |
| REVENUE | 281 | 16.58 | 49.45 |
| SECRETARY OF STATE | 24 | 14.99 | 46.04 |
| TRANSPORTATION | 2,737 | 16.42 | 48.35 |
| TREASURER | 26 | 9.55 | 40.48 |
| UTILITIES | 60 | 16.47 | 54.17 |
| VETERAN'S AFFAIRS | 12 | 6.93 | 57.50 |
| VETERAN'S HOME | 773 | 11.49 | 45.35 |
| WORKFORCE DEVELOPMENT | 724 | 13.33 | 49.88 |
| GRAND TOTALS | 18,183 | 13.91 | 47.13 |

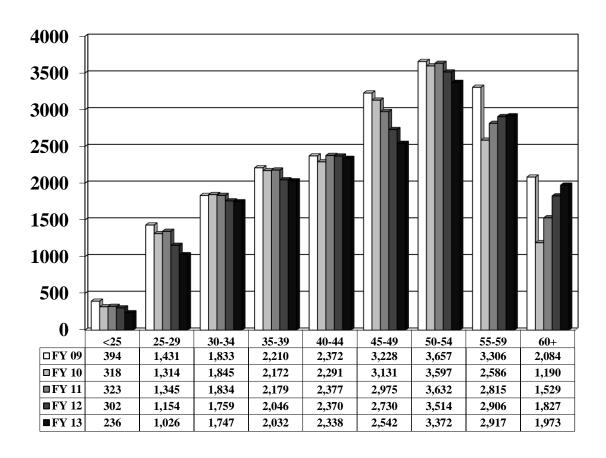
⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Age Groups by Department, Fiscal Year 2013

| DEPARTMENT | < 25 | 25-34 | 35-44 | 45-54 | 55-64 | 65+ |
|-----------------------------|------|-------|-------|-------|-------|--------|
| ADMINISTRATIVE SERVICES | 1 | 35 | 67 | 119 | 106 | 8 |
| AGRICULTURE | 5 | 29 | 52 | 118 | 110 | 9 |
| ALCOHOLIC BEVERAGES | 2 | 25 | 17 | 15 | 18 | 2 |
| AUDITOR | 31 | 29 | 12 | 20 | 14 | 0 |
| BANKING | 1 | 13 | 15 | 26 | 21 | 0 |
| BLIND | 0 | 6 | 14 | 22 | 36 | 4 |
| CIVIL RIGHTS | 0 | 12 | 6 | 5 | 4 | 0 |
| COLLEGE AID | 3 | 9 | 9 | 10 | 4 | 0 |
| CORRECTIONS | 42 | 433 | 707 | 946 | 545 | 35 |
| CREDIT UNION | 0 | 3 | 5 | 4 | 1 | 0 |
| CULTURAL AFFAIRS | 0 | 10 | 5 | 13 | 18 | 6 |
| ECONOMIC DEVELOPMENT | 2 | 22 | 27 | 31 | 26 | 5 |
| EDUCATION | 1 | 68 | 137 | 176 | 202 | 23 |
| ETHICS/CAMPAIGN DISCLOSURE | 0 | 1 | 1 | 2 | 1 | 0 |
| FINANCE AUTHORITY | 2 | 15 | 20 | 26 | 23 | 3 |
| GOVERNOR'S OFFICE | 1 | 16 | 3 | 3 | 4 | 3 |
| HUMAN RIGHTS | 0 | 3 | 7 | 20 | 11 | 3 |
| HUMAN SERVICES | 68 | 793 | 1,228 | 1,555 | 1,178 | 81 |
| INSPECTIONS AND APPEALS | 1 | 54 | 119 | 167 | 159 | 15 |
| INSURANCE | 1 | 11 | 11 | 35 | 29 | 6 |
| IOWA COMMUNICATIONS NTWK | 0 | 4 | 27 | 27 | 19 | 1 |
| IOWA DEPT OF AGING | 0 | 5 | 7 | 11 | 10 | 0 |
| IOWA PUBLIC TELEVISION | 0 | 12 | 20 | 26 | 33 | 1 |
| IPERS | 0 | 4 | 24 | 32 | 16 | 1 |
| JUSTICE | 1 | 42 | 53 | 56 | 79 | 7 |
| LAW ENFORCEMENT ACADEMY | 0 | 0 | 3 | 5 | 12 | 2 |
| LOTTERY | 0 | 7 | 21 | 42 | 35 | 2 |
| MANAGEMENT | 0 | 1 | 4 | 9 | 8 | 0 |
| NATURAL RESOURCES | 0 | 185 | 271 | 254 | 180 | 20 |
| PAROLE | 0 | 2 | 2 | 1 | 2 | 1 |
| PUBLIC DEFENSE | 2 | 79 | 85 | 131 | 102 | 20 |
| PUBLIC EMPLOYMENT RELATIONS | 0 | 1 | 2 | 3 | 4 | 0 |
| PUBLIC HEALTH | 4 | 61 | 90 | 112 | 121 | 21 |
| PUBLIC SAFETY | 11 | 189 | 305 | 275 | 96 | 9 |
| REVENUE | 2 | 42 | 44 | 82 | 101 | 10 |
| SECRETARY OF STATE | 0 | 4 | 7 | 7 | 6 | 0 |
| TRANSPORTATION | 14 | 318 | 604 | 1,036 | 730 | 35 |
| TREASURER | 2 | 8 | 9 | 3 | 3 | 1 |
| UTILITIES | 0 | 2 | 6 | 21 | 25 | 6 2 |
| VETERANS AFFAIRS | 0 | 0 | 2 | 3 | 5 | |
| VETERANS HOME | 39 | 144 | 158 | 250 | 176 | 6 |
| WORKFORCE DEVELOPMENT | 0 | 76 | 164 | 215 | 235 | 34 |
| GRAND TOTALS | 236 | 2,773 | 4,370 | 5,914 | 4,508 | 382 |
| PERCENTAGES | 1.3% | 15.3% | 24.0% | 32.5% | 24.8% | 2.1% |

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Executive Branch Full-Time Employee Age Groups, Fiscal Year 2009 through Fiscal Year 2013

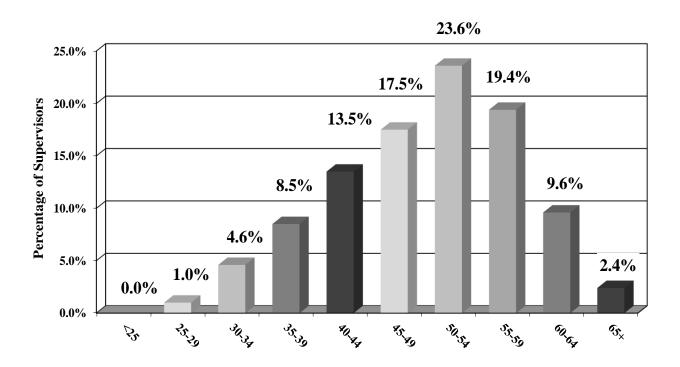


⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Supervisors by Age Groups

| Ago Cro | FY | 06 | FY | 07 | FY | 08 | FY | 09 | FY | 10 | FY 11 | | FY 12 | | FY 13 | |
|---------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|
| Age Grp | Count | % |
| <25 | 4 | 0.2% | 1 | 0.1% | 0 | 0.0% | 0 | 0.0% | 1 | 0.1% | 2 | 0.1% | 1 | 0.1% | 0 | 0.0% |
| 25-29 | 25 | 1.3% | 26 | 1.4% | 27 | 1.4% | 28 | 1.4% | 24 | 1.4% | 15 | 0.9% | 13 | 0.8% | 17 | 1.0% |
| 30-34 | 79 | 4.2% | 88 | 4.6% | 106 | 5.4% | 84 | 4.3% | 84 | 5.0% | 72 | 4.3% | 75 | 4.5% | 75 | 4.6% |
| 35-39 | 118 | 6.2% | 138 | 7.3% | 154 | 7.9% | 172 | 8.8% | 168 | 10.0% | 157 | 9.4% | 144 | 8.7% | 139 | 8.5% |
| 40-44 | 236 | 12.5% | 247 | 13.0% | 228 | 11.6% | 231 | 11.8% | 193 | 11.5% | 198 | 11.9% | 192 | 11.6% | 220 | 13.5% |
| 45-49 | 375 | 19.8% | 363 | 19.1% | 373 | 19.0% | 350 | 17.9% | 343 | 20.4% | 304 | 18.2% | 302 | 18.3% | 285 | 17.5% |
| 50-54 | 478 | 25.3% | 466 | 24.6% | 459 | 23.4% | 457 | 23.3% | 430 | 25.6% | 444 | 26.6% | 413 | 25.0% | 385 | 23.6% |
| 55-59 | 427 | 22.6% | 410 | 21.6% | 423 | 21.6% | 431 | 22.0% | 295 | 17.6% | 305 | 18.3% | 323 | 19.5% | 316 | 19.4% |
| 60-64 | 123 | 6.5% | 132 | 7.0% | 165 | 8.4% | 175 | 8.9% | 122 | 7.3% | 153 | 9.2% | 166 | 10.0% | 156 | 9.6% |
| 65+ | 26 | 1.4% | 26 | 1.4% | 25 | 1.3% | 30 | 1.5% | 19 | 1.1% | 19 | 1.1% | 25 | 1.5% | 39 | 2.4% |
| Totals | 1,891 | 100.0% | 1,897 | 100.0% | 1,960 | 100.0% | 1,958 | 100.0% | 1,679 | 100.0% | 1,669 | 100.0% | 1,654 | 100.0% | 1,632 | 100.0% |

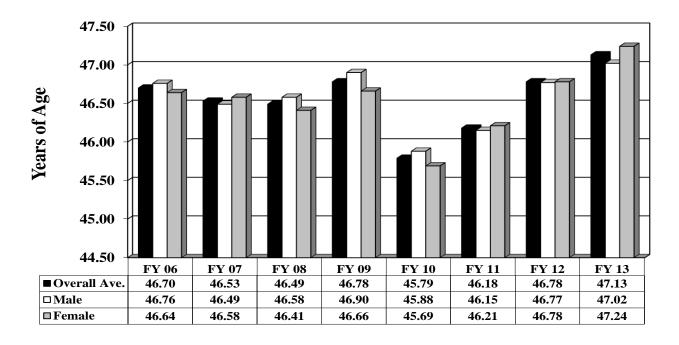
Supervisors by Age Groups, Fiscal Year 2013



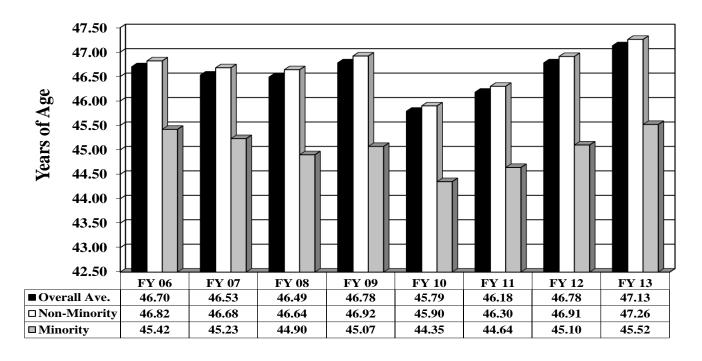
NOTE: Supervisors determined by identifying those designated as "Supervisory" under Bargaining Status in HRIS. Also, percentages are rounded and may not sum to exactly 100%.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Average Age by Gender



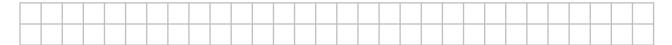
Average Age by Minority Status



NOTE: Minority status based on self-report during orientation of new employees. Reporting not required.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Chapter 8 - Collective Bargaining



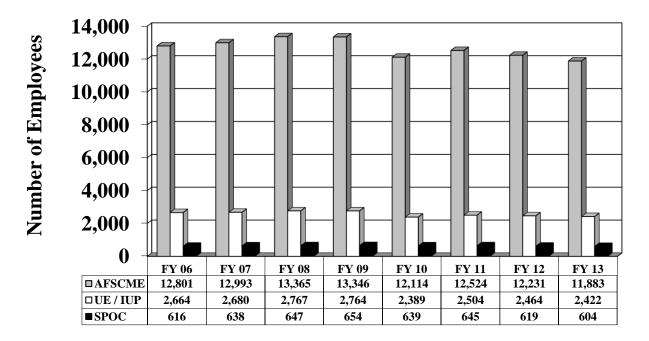
In this section, the reader will find information on employees by bargaining unit coverage in the Executive Branch, not including Fair Authority, Community-Based Corrections, or Regents. The following are points of summary for this section for Fiscal Year 2013 year end:

- Approximately 65.4% of the 18,183 full-time permanent Executive Branch employees were covered by American Federation of State, County, and Municipal Employees (AFSCME).
- The 11,883 employees covered by the AFSCME bargaining agreement earned an average annual salary of \$53,789.
- The 604 employees covered by the State Police Officers Council (SPOC) bargaining agreement earned an average annual salary of \$65,318.
- The 2,422 employees covered by the United Electrical/Iowa United Professionals (UE/IUP) bargaining agreement earned an average annual salary of \$59,194.
- The 3,274 Executive branch employees not covered by a bargaining agreement earned an average annual salary of \$80,578.
- Employees covered by the AFSCME bargaining agreement were, on average, 47.42 years old and had been employed in the Executive Branch for 13.50 years.
- Employees covered by the SPOC bargaining agreement were, on average, 40.14 years old and had been employed in the Executive Branch for 14.78 years.
- Employees covered by the UE/IUP bargaining agreement were, on average, 45.16 years old and had been employed in the Executive Branch for 13.57 years.

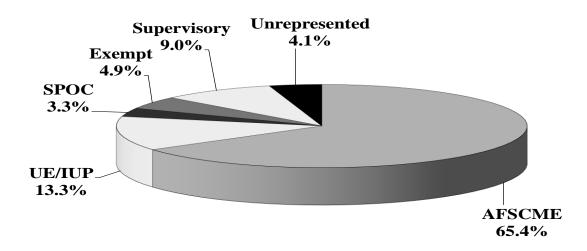
Of the 1,324 separations from Executive Branch employment in Fiscal Year 2013, 56% were in AFSCME-covered positions. Specifically:

- 34% of the total retirements
- 79% of the total involuntary separations
- 67% of the total voluntary separations

Bargaining Unit Coverage



Percentage of Employees by Collective Bargaining Coverage, Fiscal Year 2013



AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal & Staff, Security, and Patient Care bargaining units.

SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.

UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.

Exempt - Exempt from collective bargaining and, therefore, not covered by a collective bargaining agreement.

Supervisory - Exempt from collective bargaining.

Unrepresented - Eligible for collective bargaining, but currently not organized.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Collective Bargaining Coverage by EEO-4 Category, Fiscal Year 2013

| Bargaining Coverage | Category 1 Official / Administrator | Category 2 Professional | Category 3 Technician | Category 4 Protective Service: Sworn | | |
|------------------------|---|-----------------------------|-----------------------------|--------------------------------------|--|--|
| AFSCME | 350 | 3,557 | 1,185 | 1,971 | | |
| IUP | 0 | 1,652 | 770 | 0 | | |
| SPOC | 0 | 0 | 0 | 604 | | |
| EXEMPT | 136 | 556 | 47 | 0 | | |
| SUPERVISORY | 936 | 291 | 60 | 192 | | |
| UNREPRESENTED | 0 | 742 | 8 | 0 | | |
| TOTALS | 1,422 | 6,798 | 2,070 | 2,767 | | |
| Bargaining Coverage | Category 5 Protective Service: Non- | Category 6 Admin Support | Category 7 Skilled Craft | Category 8 Service | | |
| 30101490 | Sworn | ramin Support | | Maintenance | | |
| AFSCME | 0 | 1,541 | 1,489 | 1,790 | | |
| IUP | 0 | 0 | 0 | 0 | | |
| SPOC | 0 | 0 | 0 | 0 | | |
| EXEMPT | 0 | 135 | 0 | 11 | | |
| SUPERVISORY | 0 | 0 | 74 | 79 | | |
| UNREPRESENTED | 0 | 0 | 0 | <u> </u> | | |
| TOTALS | 0 | 1,676 | 1,563 | 1,880 | | |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal & Staff, Security, and Patient Care bargaining units. Executive branch, full-time employees only.

SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.

UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.

Exempt - Exempt from collective bargaining.

Supervisory - Exempt from collective bargaining.

Unrepresented - Eligible for collective bargaining, but currently not organized.

EEO-4 Category - The Equal Employment Opportunity occupational category to which a given job class is assigned. There are eight distinct categories. By definition, elected officials are not included in EEO-4 Category groupings.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Collective Bargaining Coverage by Gender

| Bargaining Coverage | FY | 06 | FY | 07 | FY | 08 | FY 09 | | | | |
|-----------------------|--------|-------|--------|-------|--------|--------|--------|-------|--|--|--|
| Dai gailling 00101ago | Female | Male | Female | Male | Female | Male | Female | Male | | | |
| AFSCME | 6,300 | 6,501 | 6,418 | 6,575 | 6,636 | 6,729 | 6,642 | 6,704 | | | |
| IUP | 1,864 | 800 | 1,906 | 774 | 1,994 | 773 | 2,004 | 760 | | | |
| SPOC | 38 | 578 | 40 | 598 | 45 | 602 | 49 | 605 | | | |
| | | | | | | | | | | | |
| EXEMPT | 624 | 379 | 638 | 365 | 676 | 384 | 656 | 351 | | | |
| SUPERVISORY | 796 | 1,095 | 811 | 1,086 | 846 | 1,114 | 860 | 1,098 | | | |
| UNREPRESENTED | 297 | 454 | 311 | 442 | 318 | 435 | 331 | 455 | | | |
| | | | | | | | | | | | |
| SUBTOTALS | 9,919 | 9,807 | 10,124 | 9,840 | 10,515 | 10,037 | 10,542 | 9,973 | | | |
| | | | | | | | | | | | |
| GRAND TOTALS | 19,7 | 726 | 19,9 | 964 | 20,5 | 552 | 20, | 515 | | | |
| | | | | | | | | | | | |
| | | 10 | ->- | | | 10 | | 10 | | | |
| Bargaining Coverage | FY | 10 | FY | 11 | FY | 12 | FY 13 | | | | |
| 3 3 3 | Female | Male | Female | Male | Female | Male | Female | Male | | | |
| AFSCME | 5,951 | 6,163 | 6,095 | 6,429 | 5,923 | 6,308 | 5,725 | 6,158 | | | |
| IUP | 1,742 | 647 | 1,831 | 673 | 1,804 | 660 | 1,779 | 643 | | | |
| SPOC | 47 | 592 | 45 | 600 | 42 | 577 | 40 | 564 | | | |
| | | | | | T | | | | | | |
| EXEMPT | 574 | 308 | 593 | 316 | 587 | 312 | 582 | 310 | | | |
| SUPERVISORY | 722 | 957 | 718 | 951 | 715 | 939 | 699 | 933 | | | |
| UNREPRESENTED | 316 | 425 | 321 | 437 | 329 | 412 | 337 | 413 | | | |
| | | | | | T | | | | | | |
| SUBTOTALS | 9,352 | 9,092 | 9,603 | 9,406 | 9,400 | 9,208 | 9,162 | 9,021 | | | |
| | | | | | | | | | | | |
| GRAND TOTALS | 18,4 | 144 | 19,0 | 009 | 18,6 | 808 | 18,183 | | | | |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal & Staff, Security, and Patient Care.

SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.

UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.

Exempt - Exempt from collective bargaining.

Supervisory - Exempt from collective bargaining.

Unrepresented - Eligible for collective bargaining, but currently not organized.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Collective Bargaining Coverage by Minority Status

| Dorgoining | F | Y 06 | | ŀ | Y 07 | | | Y 08 | | | FY 09 | | | |
|------------------------|--------------|----------|---------------------------|--------------|----------|---------------------------|--------------|-------------------|---------------------------|--------------|----------|---------------------------|--|--|
| Bargaining Coverage | Non-Minority | Minority | Declined to Respond | Non-Minority | Minority | Declined to Respond | Non-Minority | Minority | Declined to Respond | Non-Minority | Minority | Declined to Respond | | |
| AFSCME | 11,884 | 681 | 236 | 11,979 | 716 | 298 | 12,289 | 792 | 284 | 12,273 | 799 | 274 | | |
| IUP | 2,488 | 156 | 20 | 2,494 | 164 | 22 | 2,561 | 176 | 30 | 2,545 | 188 | 31 | | |
| SPOC | 595 | 20 | 1 | 615 | 22 | 1 | 624 | 22 | 1 | 632 | 22 | 0 | | |
| EXEMPT | 949 | 39 | 15 | 950 | 41 | 12 | 995 | 49 | 16 | 949 | 44 | 14 | | |
| SUPERVISORY | 1,811 | 66 | 14 | 1,804 | 73 | 20 | 1,860 | 78 | 22 | 1,850 | 81 | 27 | | |
| UNREPRESENTED | 662 | 67 | 22 | 664 | 68 | 21 | 670 | 63 | 20 | 704 | 61 | 21 | | |
| SUBTOTALS | 18,389 | 1,029 | 308 | 18,506 | 1,084 | 374 | 18,999 | 1,180 | 373 | 18,953 | 1,195 | 367 | | |
| GRAND TOTALS | 1 | 9,726 | | 1 | 19,964 | | ; | 20,552 | | | 20,515 | | | |
| | | Y 10 | | | FY 11 | | | | | | FY 13 | | | |
| Bargaining Coverage | Non-Minority | Minority | Declined to Respond | Non-Minority | Minority | Declined to Respond | Non-Minority | FY 12 Minority | Declined to Respond | Non-Minority | Minority | Declined to Respond | | |
| AFSCME | 11,082 | 772 | 260 | 11,444 | 820 | 260 | 11,194 | 784 | 253 | 10,846 | 786 | 251 | | |
| IUP | 2,199 | 163 | 27 | 2,298 | 173 | 33 | 2,261 | 175 | 28 | 2,218 | 173 | 31 | | |
| SPOC | 620 | 19 | 0 | 625 | 19 | 1 | 600 | 18 | 1 | 586 | 17 | 1 | | |
| EXEMPT | 828 | 41 | 13 | 853 | 41 | 15 | 841 | 42 | 16 | 837 | 40 | 15 | | |
| SUPERVISORY | 1,580 | 74 | 25 | 1,561 | 73 | 35 | 1,547 | 72 | 35 | 1,524 | 70 | 38 | | |
| UNREPRESENTED | 660 | 63 | 18 | 679 | 61 | 18 | 659 | 63 | 19 | 669 | 63 | 18 | | |
| SUBTOTALS | 16,969 | 1,132 | 343 | 17,460 | 1,187 | 362 | 17,102 | 1,154 | 352 | 16,680 | 1,149 | 354 | | |
| GRAND TOTALS | 1 | 8,444 | | 1 | 19,009 | | , | 18,608 | | 18,183 | | | | |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal & Staff, Security, and Patient Care.

SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.

UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.

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Supervisory - Exempt from collective bargaining.

Unrepresented - Eligible for collective bargaining, but currently not organized.

NOTE: Minority Status based on self-report during orientation of new employees. Reporting not required.

-Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Average Annual Base Salary by Collective Bargaining Coverage

| FY | 06 | FY | 7 07 | FY | 08 | FY | 09 |
|--------|--|---|--|---|--|---|--|
| Staff | Salary | Staff | Salary | Staff | Salary | Staff | Salary |
| 12,801 | \$43,709 | 12,993 | \$44,532 | 13,365 | \$46,027 | 13,346 | \$47,840 |
| 2,664 | \$45,918 | 2,680 | \$48,126 | 2,767 | \$49,518 | 2,764 | \$52,025 |
| 616 | \$50,559 | 638 | \$51,461 | 647 | \$53,430 | 654 | \$55,335 |
| | | | | | | | |
| 1,003 | \$57,749 | 1,003 | \$59,951 | 1,060 | \$62,104 | 1,007 | \$66,299 |
| 1,891 | \$71,769 | 1,897 | \$73,517 | 1,960 | \$76,269 | 1,958 | \$79,028 |
| 751 | \$69,457 | 753 | \$70,971 | 753 | \$73,250 | 786 | \$76,386 |
| | | | | | | | |
| 19,726 | \$48,605 | 19,964 | \$49,762 | 20,552 | \$51,441 | 20,515 | \$53,619 |
| | Staff 12,801 2,664 616 1,003 1,891 751 | 12,801 \$43,709 2,664 \$45,918 616 \$50,559 1,003 \$57,749 1,891 \$71,769 751 \$69,457 | Staff Salary Staff 12,801 \$43,709 12,993 2,664 \$45,918 2,680 616 \$50,559 638 1,003 \$57,749 1,003 1,891 \$71,769 1,897 751 \$69,457 753 | Staff Salary Staff Salary 12,801 \$43,709 12,993 \$44,532 2,664 \$45,918 2,680 \$48,126 616 \$50,559 638 \$51,461 1,003 \$57,749 1,003 \$59,951 1,891 \$71,769 1,897 \$73,517 751 \$69,457 753 \$70,971 | Staff Salary Staff Salary Staff 12,801 \$43,709 12,993 \$44,532 13,365 2,664 \$45,918 2,680 \$48,126 2,767 616 \$50,559 638 \$51,461 647 1,003 \$57,749 1,003 \$59,951 1,060 1,891 \$71,769 1,897 \$73,517 1,960 751 \$69,457 753 \$70,971 753 | Staff Salary Staff Salary Staff Salary 12,801 \$43,709 12,993 \$44,532 13,365 \$46,027 2,664 \$45,918 2,680 \$48,126 2,767 \$49,518 616 \$50,559 638 \$51,461 647 \$53,430 1,003 \$57,749 1,003 \$59,951 1,060 \$62,104 1,891 \$71,769 1,897 \$73,517 1,960 \$76,269 751 \$69,457 753 \$70,971 753 \$73,250 | Staff Salary Staff Salary Staff Salary Staff 12,801 \$43,709 12,993 \$44,532 13,365 \$46,027 13,346 2,664 \$45,918 2,680 \$48,126 2,767 \$49,518 2,764 616 \$50,559 638 \$51,461 647 \$53,430 654 1,003 \$57,749 1,003 \$59,951 1,060 \$62,104 1,007 1,891 \$71,769 1,897 \$73,517 1,960 \$76,269 1,958 751 \$69,457 753 \$70,971 753 \$73,250 786 |

| Bargaining | FY | ′ 10 | FY | ′ 11 | FY | ′ 12 | FY | ′ 13 |
|---------------|--------|----------|--------|----------|--------|----------|--------|----------|
| Coverage | Staff | Salary | Staff | Salary | Staff | Salary | Staff | Salary |
| AFSCME | 12,114 | \$48,113 | 12,524 | \$49,782 | 12,231 | \$51,822 | 11,883 | \$53,789 |
| IUP | 2,389 | \$52,541 | 2,504 | \$54,284 | 2,464 | \$56,743 | 2,422 | \$59,194 |
| SPOC | 639 | \$56,177 | 645 | \$58,515 | 619 | \$62,360 | 604 | \$65,318 |
| | | | | | | | | |
| EXEMPT | 882 | \$66,657 | 909 | \$65,529 | 899 | \$68,374 | 892 | \$70,800 |
| SUPERVISORY | 1,679 | \$79,925 | 1,669 | \$79,570 | 1,654 | \$82,718 | 1,632 | \$85,735 |
| UNREPRESENTED | 741 | \$76,952 | 758 | \$75,772 | 741 | \$78,528 | 750 | \$80,988 |
| | | | | | | | | |
| GRAND TOTALS | 18,444 | \$53,907 | 19,009 | \$55,076 | 18,608 | \$57,434 | 18,183 | \$59,715 |

AFSCME - Covered by a collective bargaining agreement made up of the Clerical, Technical, Blue Collar, Fiscal & Staff, Security, and Patient Care bargaining units.

SPOC - Covered by a collective bargaining agreement made up of the Public Safety bargaining unit.

UE/IUP - Covered by a collective bargaining agreement made up of the Social Service and Science bargaining units.

Exempt - Exempt from collective bargaining.

Supervisory - Exempt from collective bargaining.

Unrepresented - Eligible for collective bargaining, but currently not organized.

⁻Does not include Fair Authority, Community-Based Corrections, or Regents employees.

Separations by Collective Bargaining Coverage

| Bargaining | | FY 06 | | | FY 07 | | | FY 08 | | | FY 09 | |
|---------------|-----------------------|-------|---------|-----------------------|-------|-----|-------|-------|---------------|-----|-------|-----|
| Coverage | Retires Terms Quits R | | Retires | Retires Terms Quits F | | | Terms | Quits | Retires Terms | | Quits | |
| AFSCME | 169 | 196 | 335 | 245 | 186 | 356 | 188 | 248 | 403 | 190 | 181 | 315 |
| IUP | 29 | 21 | 78 | 19 | 23 | 85 | 25 | 31 | 80 | 26 | 21 | 57 |
| SPOC | 10 | 1 | 5 | 12 | 1 | 2 | 7 | 2 | 5 | 9 | 3 | 4 |
| EXEMPT | 12 | 5 | 60 | 13 | 6 | 66 | 238 | 1 | 46 | 246 | 7 | 29 |
| SUPERVISORY | 25 | 9 | 29 | 54 | 8 | 40 | 19 | 11 | 26 | 44 | 16 | 30 |
| UNREPRESENTED | 11 | 3 | 14 | 11 | 2 | 27 | 11 | 7 | 35 | 6 | 5 | 21 |
| TOTALS | 256 | 235 | 521 | 354 | 226 | 576 | 488 | 300 | 595 | 521 | 233 | 456 |

| Bargaining | | FY 10 | | | FY 11 | | | FY 12 | | | FY 13 | |
|---------------|---------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|
| Coverage | Retires | Terms | Quits |
| AFSCME | 1,096 | 196 | 308 | 45 | 252 | 376 | 136 | 281 | 325 | 179 | 251 | 316 |
| IUP | 209 | 40 | 58 | 11 | 37 | 57 | 10 | 22 | 57 | 11 | 23 | 47 |
| SPOC | 12 | 0 | 3 | 7 | 0 | 8 | 4 | 3 | 13 | 11 | 3 | 11 |
| EXEMPT | 809 | 21 | 36 | 77 | 19 | 72 | 182 | 20 | 47 | 293 | 13 | 49 |
| SUPERVISORY | 175 | 16 | 31 | 22 | 22 | 55 | 21 | 20 | 32 | 34 | 24 | 29 |
| UNREPRESENTED | 54 | 10 | 15 | 9 | 5 | 24 | 7 | 12 | 31 | 4 | 4 | 22 |
| TOTALS | 2,355 | 283 | 451 | 171 | 335 | 592 | 360 | 358 | 505 | 532 | 318 | 474 |

Retires - Retirements

Terms - Involuntary Separations Quits - Voluntary Separations

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Average Age & Length of Service (LOS) by Collective Bargaining Coverage, Fiscal Year 2013

| Bargaining Coverage | Number of Staff | Avg. LOS | Avg Age |
|---------------------|-----------------|----------|---------|
| AFSCME | | | |
| Clerical | 1,340 | 13.63 | 49.76 |
| Technical | 3,384 | 13.93 | 46.53 |
| Blue Collar | 2,058 | 13.22 | 48.64 |
| Fiscal & Staff | 2,325 | 14.77 | 48.73 |
| Fiscal & Staff | | | |
| (Field Status) | 257 | 13.37 | 51.10 |
| Security | 1,932 | 12.02 | 44.04 |
| Patient Care | 587 | 11.50 | 47.31 |
| Totals | 11,883 | 13.50 | 47.42 |
| UE/IUP | | | |
| Social Services | 1,311 | 13.05 | 44.73 |
| Science | 430 | 14.67 | 46.55 |
| Social Services-IMW | 681 | 13.87 | 45.08 |
| Totals | 2,422 | 13.57 | 45.16 |
| SPOC | | | |
| Public Safety | 604 | 14.78 | 40.14 |
| NONCONTRACT | | | |
| Exempt | 892 | 12.98 | 46.16 |
| Supervisory | 1,632 | 18.19 | 50.17 |
| Unrepresented | 750 | 12.56 | 49.02 |
| Totals | 3,274 | 15.48 | 48.81 |
| GRAND TOTAL | 18,183 | 13.91 | 47.13 |

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Executive Branch Departments

Administrative Services (005)

Agriculture -

Agriculture & Land Stewardship (009) Agricultural Development (014)

Auditor (126) Blind (131) Civil Rights (167) College Aid (284)

Commerce - Alcoholic Beverages (212)

Commerce - Banking

Banking (213)

Professional Licensing (217)

Commerce - Credit Union (214) Commerce - Insurance (216) Commerce - Utilities (219)

Corrections -

Central Office (238) Fort Madison (242) Anamosa (243) Oakdale (244) Newton (245)

Mount Pleasant (246) Rockwell City (247) Clarinda (248) Mitchellville (249) Prison Industries (250)

Farm (251) Fort Dodge (252)

Cultural Affairs (259)

Economic Development (269)

Finance Authority (270)

Education -

Education (282)

Vocational Rehabilitation (283)

Ethics & Campaign Disclosure (140)

Governor's Office -

Governor's Office (350)

Office of Drug Control Policy (642)

Human Rights (379)

Human Services -

Central Office (401)

Community Services (402)

Iowa Juvenile Home (404) -Toledo State Training School (405) - Eldora Mental Health Services (406) – CCUSO, Cherokee Mental Health Institution (407) – Cherokee Mental Health Institution (408) - Clarinda Mental Health Institution (409) - Independence Mental Health Institution (410) - Mt. Pleasant Resource Center (411) - Glenwood Resource Center (412) - Woodward Assistant Payments (413)

Inspections & Appeals -

Central Office (427) State Public Defender (428) Racing and Gaming (429)

Iowa Communications Network (336) Iowa Department of Aging (297) Iowa Public Television (285)

Justice -

Attorney General's Office (112) Consumer Advocate (114)

Law Enforcement Academy (467)

Management (532) Natural Resources (542) Parole (547) IPERS (553)

Public Defense -

Public Defense (582) Homeland Security and Emergency Management (583)

Public Employment Relations (572)
Public Health (588)
Public Safety (595)
Revenue (625)

Lottery (627) Secretary of State (635) Transportation (645) Treasurer (655)

Veteran's Affairs (670) Veteran's Home (671)

Westerans Development

Workforce Development (309)

NOTE: Numbers listed adjacent to agency listings correspond to codes used in the budgeting and human resource system to identify distinct departmental and sub-departmental units.