## Commercial Air Service Retention and Expansion Committee

Air Service Overview and Plan for Air Service Improvement



#### Legislative Charge (Senate File 2355)

The 2014 Iowa Legislature passed the Iowa DOT Omnibus bill, Senate File 2355. This bill contains language that reads as follows:

A commercial air service retention and expansion committee is established within the aviation office of the department. The membership of the committee shall consist of the director or the director's designee; the managers of each airport in Iowa with commercial air service; two members of the senate, one appointed by the majority leader of the senate and one appointed by the minority leader of the senate; and two members of the house of representatives, one appointed by the speaker of the house and one appointed by the minority leader of the house. Legislative members are eligible for per diem and expenses as provided in section 2.10, for each day of service. The committee shall, on or before December 31, 2014, develop a plan for the retention and expansion of passenger air service in Iowa. The committee shall meet as the committee deems necessary to assess progress in implementing the plan and, if necessary, to update the plan.

#### **Members**

#### **Iowa Department of Transportation**

Paul Trombino, III- Director, Iowa DOT, Chair Michelle McEnany- Director, Office of Aviation, staff

Tim McClung- Planning and Outreach Manager, Office of Aviation, staff

#### **Commercial Airport Managers**

Kevin Foley - Des Moines

Heather Wilson - Cedar Rapids

Robert Grierson - Dubuque

Curt Miller - Sioux City

Sheila Combs - Waterloo

Pam Osgood - Mason City

Rhonda Chambers - Fort Dodge

Mary Beaird - Burlington

#### **Legislative**

Senator Jeff Danielson- Senate Majority

Senator Bill Anderson - Senate Minority

Representative John Landon- House Majority

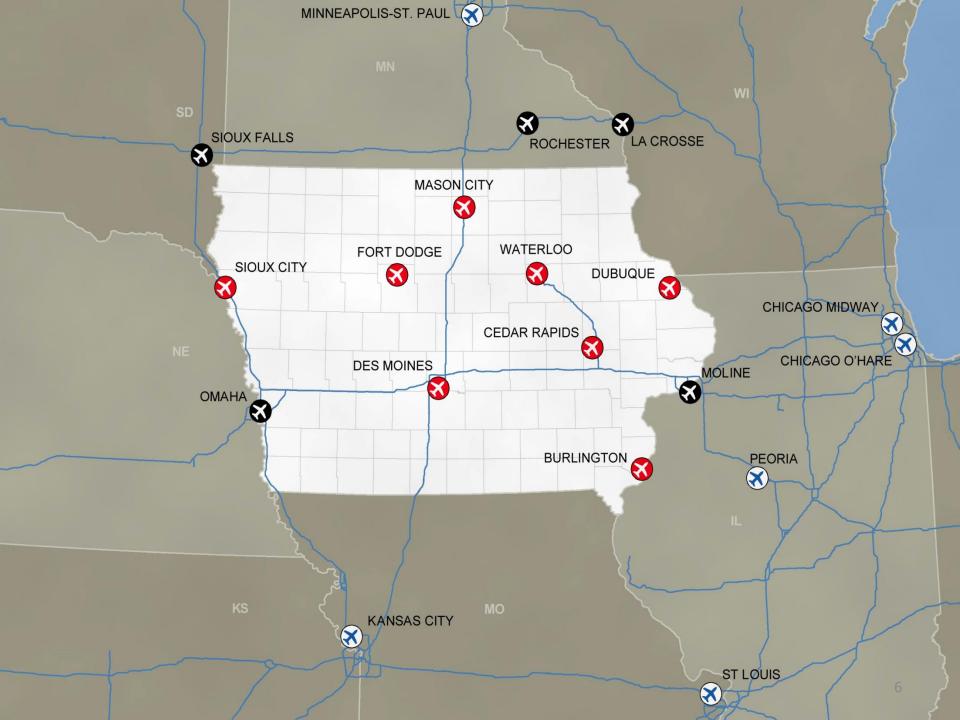
Representative Sally Stutsman- House Minority

## Overview of Passenger Air Service



#### IMPORTANCE OF PASSENGER AIR SERVICE IN IOWA

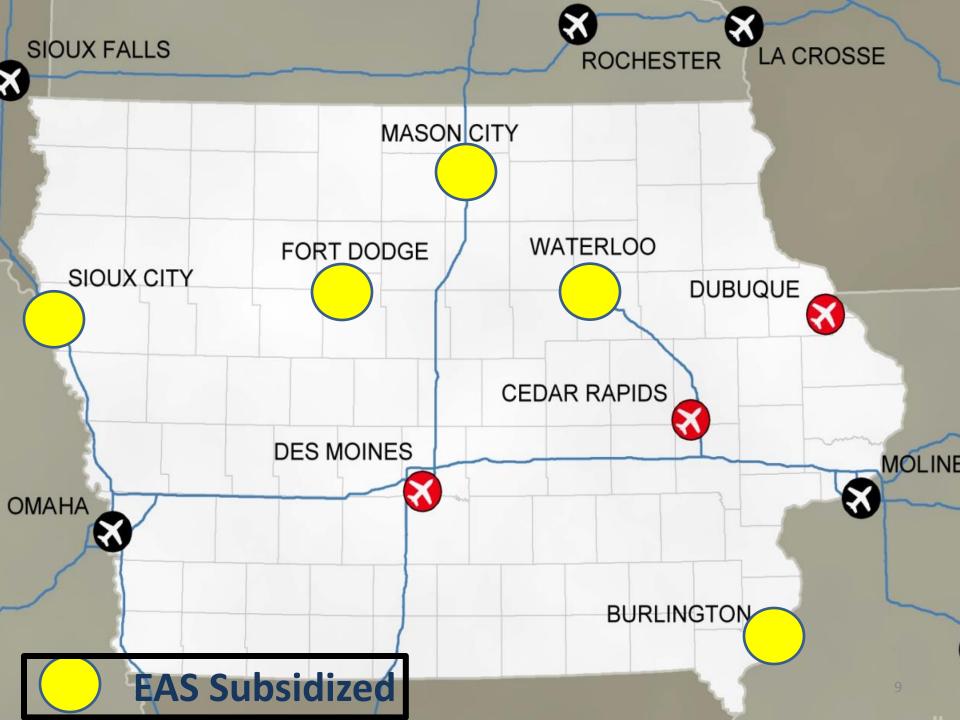
- Efficient movement of people and goods
- Quality of life
- Economic development
  - Business efficiency
  - 3<sup>rd</sup> most important factor for major employer locations
- Economic Impact
  - \$18.4B aviation impact
  - Business retention and attraction



#### **FAA Central Region Data/U.S. Rankings**

US RANK	Airport Name	State	Enplanements
31	Lambert-St Louis International	МО	6,216,104
35	Kansas City International	МО	4,836,221
60	Eppley Airfield	NE	1,975,339
85	Des Moines International	IA	1,078,496
100	Wichita Mid-Continent	KS	736,090
115	The Eastern Iowa Airport	IA	520,360
136	Springfield-Branson National	MO	368,752
206	Lincoln	NE	138,787
250	Manhattan Regional	KS	65,683
265	Central Nebraska Regional	NE	57,165
284	Columbia Regional	МО	45,714
301	Dubuque Regional	IA	33,465
320	Sioux Gateway/ Col. Bud Day Field	IA	25,313
323	Garden City Regional	KS	24,456
328	Joplin Regional	МО	23,329
334	Waterloo Regional	IA	20,984
380	Kearney Regional	NE	13,096
396	Liberal Mid-America Regional	KS	11,101
405	North Platte Regional / Airport Lee Bird Field	NE	10,421
407	Western Nebraska Regional Airport / William B. Heilig Field	NE	10,172
417	Forbes Field	KS	9,339
418	Hays Regional	NE	8,726
421	Waynsville-St. Robert Regionaql Forney Field	МО	8,325
439	Cape Girardeau Regional	МО	6,477
442	Southeast Iowa Regional	IA	6,439
447	Kirksville Regional	МО	5,917
450	Dodge City Regional	KS	5,789
516	Mason City Municipal	IA	3,188
523	Fort Dodge Regional	IA	3,083
535	Salina Regional	KS	2,829





### **Passenger Enplanements**

(5-year average)

<u>Airport</u>	<u>Enplanements</u>		
Des Moines	961,000		
Cedar Rapids	476,000		
Duquque	35,000		
Sioux City	28,000		
Waterloo	22,000		
Mason City	10,800		
Fort Dodge	7,300		
Burlington	5,200		

## A closer look at the U.S. DOT's Essential Air Service Program in Iowa



### **Essential Air Service**

- U.S. DOT
- 1978 Airline Deregulation
- Good for Iowa air service
  - Funding for service to five communities
    - Sioux City
    - Waterloo
    - Mason City
    - Fort Dodge
    - Burlington

- Program is threatened
  - Funding- expensive
  - Pilot shortage
  - Airplane shortage
- Eligibility issues
  - 2012 airport cap
  - 10 passenger per day
  - \$200/passenger cap

## **Annual EAS Subsidy Rates**

- Sioux City... \$611,434 (American)
- Waterloo.... \$945,546 (American)
- Mason City. \$3,715,952 (Air Choice One)
- Fort Dodge. \$3,715,952 (Air Choice One)
- Burlington.. \$1,917,566 (Air Choice One)

\*\$10,906,450

<sup>\*</sup> Additional expenses incurred with security and airfield maintenance standards

### Other Subsidized Service

- Targeted incentives have been used
  - i.e. Moline, Scotts Bluff, Topeka
  - Limited success
  - Typically revenue guarantees
- Incentives won't work unless service is sustainable
- Probability for success is tied to significant local participation
- Subject to FAA incentive rules
  - Time limits (2 years)
  - Prohibition on airport revenue diversion
    - Funding must come from non-airport sources

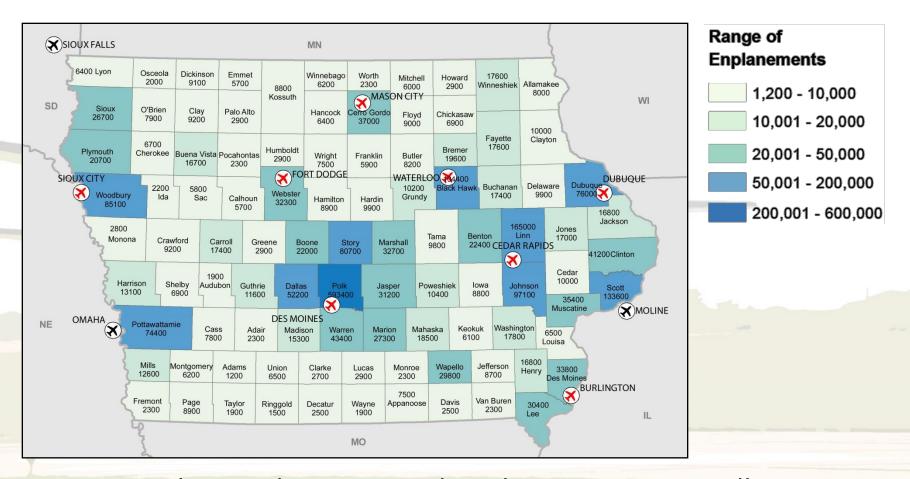
## Iowa Air Service Study 2008 Findings



#### STUDY FINDINGS

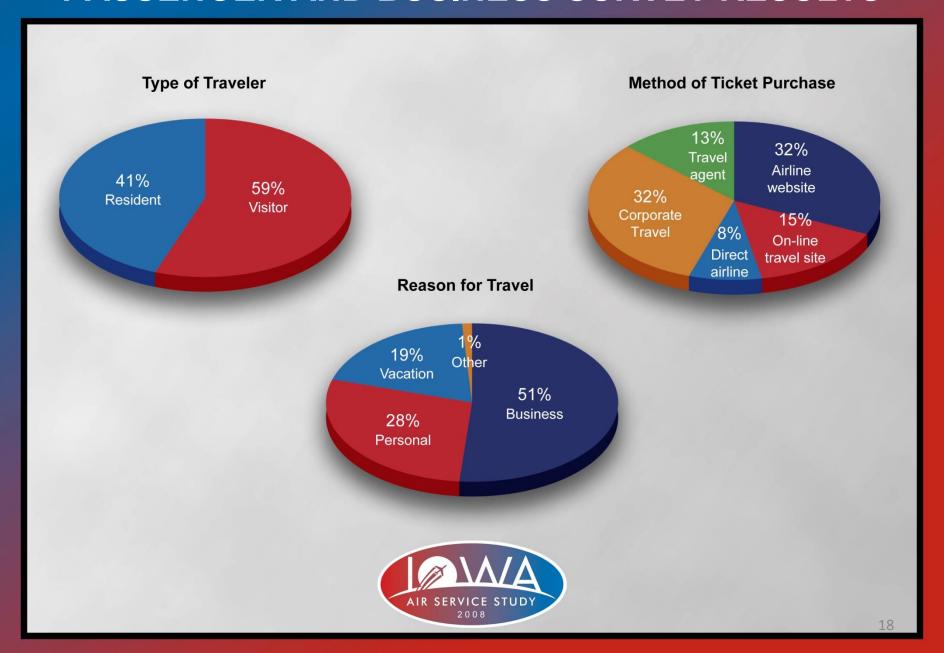
- Iowa generates over 2.5 million annual passenger enplanements annually
- Top passenger issues:
  - Service reliability
  - Fares
  - Flight frequencies
  - Drive time to airport
  - Non-stop service
- Largest opportunity for airports is retaining a larger percentage of market share
- Service needs to be sustainable

### **Demand for Commercial Airline Travel**



Total Annual Commercial Enplanements: 2.5 Million

#### PASSENGER AND BUSINESS SURVEY RESULTS



## Air Service Trends and Distribution

#### Where are planes and people going to from Iowa?

#### <u>Planes</u>

- Chicago
- Denver
- Minneapolis
- Dallas
- Atlanta
- Detroit
- Las Vegas
- Phoenix
- Charlotte
- Washington D.C.

#### <u>People</u>

- Las Vegas
- Orlando
- Phoenix
- New York
- Chicago
- Los Angeles
- Washington D.C.
- Dallas
- Denver
- San Francisco

### **Air Service Trends**

- Industry consolidation
  - Delta/Northwest
  - United/Continental
  - U.S. Airways/America West/American
  - Southwest/AirTran
- Larger planes
- Measured capacity

## **Market Capture from Iowa Airports**

	Airport	Market (2008 Report)	Enplanements (2008 Report)	Enplanements (Last full year)	% of Market 2008/2013
	Burlington	82,380	7,760	6,340	9% / 8%
Single carrier	Fort Dodge	59,640	7,000	*5,630	12% / 9%
airports		80,310	12,160	*6,030	15% / 8%
	Waterloo	201,430	32,880	20,900	16% / 10%
	Sioux City	160,940	33,600	25,200	21% / 16%
	Dubuque	137,260	47,000	32,900	34% / 24%
Multi carrier	Cedar Rapids	916,350	511,000	521,320	56% / 57%
airports	Des Moines	1,341,070	978,900	1,101,400	73% / 82%

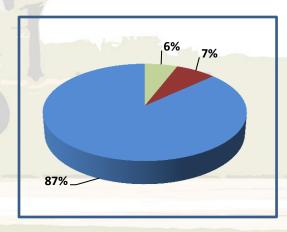
\* 2012

## **Air Service Development Considerations**

- Infrastructure funding
- Air service marketing
- Air service funding

## Infrastructure Funding

- FAA Airport Improvement Program (87%)
  - Largest investor
- Iowa DOT State Aviation Program (6%)
  - Aircraft registration fees
  - Aviation fuel taxes
- Local (7%)
  - Airport revenues
  - Local subsidies



## **Air Service Marketing**

- Locally driven
  - Filling seats to retain service
  - Recruiting new air service
    - Routes must be sustainable
    - Airlines are risk averse at this time
- Requires a local champion(s)!
  - Local needs, local considerations, local benefits

## **Air Service Funding**

- U.S. DOT
  - Essential Air Service Program
  - Small Community Air Service Development Program
- Iowa DOT
  - Air Service Development Program
    - Sustainment for retention through annual marketing efforts
    - Enhancement for capitalizing on expansion opportunities
- Local
  - Incentive & marketing program

## A closer look at the Iowa Air Service Development Program



# Iowa DOT's Air Service Development Program Part 1- Sustainment

- Air Service Sustainment ongoing marketing and educational programs, studies, matching funds for federal grants
  - 80% state share
  - Currently \$28,000 for each commercial service airport
  - Focus on building market share
    - Advertising, web site enhancements, social media, & public relations
  - lowa Air Service Study 2008 found 500,000 potential passengers leaving lowa market areas







# Iowa DOT's Air Service Development Program Part 2- Enhancement

- Air Service Enhancement recruitment of new air service using financial incentives, market entry support, and air service and data analysis studies
  - Grant cap of 40% of unobligated funds
  - Significant local match
  - Focus on new routes, low cost service and increased capacity







## **Lowa Commercial Service Airports**Synopsis

## **Des Moines and Cedar Rapids**

- Multi-carrier service
- 95% of Iowa enplanements
- Current Focus---airport terminals
  - Des Moines: \$500M terminal proposed
  - Cedar Rapids \$100M+ terminal renovation
- Low cost carrier recruitment
  - Southwest, Frontier, Allegiant





## Dubuque

- Single carrier- American (unsubsidized service)
- No longer eligible for Essential Air Service
  - Airports capped in 2012 FAA Modernization Act
- Constructing a new \$40M airport terminal





## **Sioux City and Waterloo**

- Single carrier- American
- Recently moved to Essential Air Service

Seeking second carriers





## **Mason City and Fort Dodge**

- Suffering from loss of Delta and Great Lakes
  - 1,500 hour pilot rule
- New carrier: Air Choice One
  - Single-engine business model
  - 9-passenger
- EAS Challenges ahead
  - \$200 per passenger cap, max subsidy
  - 10 passenger/day, minimum requirement



## Burlington

- Stable with Air Choice One service
- EAS Challenges ahead
  - \$200 per passenger cap, max subsidy
  - 10 passenger/day, minimum requirement



## **Iowa Commercial Service Airports**

Airport	# of Carriers	# of Passenger	<b>EAS Subsidy</b>	
Des Moines	7	961,000	-	
Cedar Rapids	5	476,000	-	
Duquque	1	35,000	-	
Sioux City	1	28,000	\$611,434	
Waterloo	1	22,000	\$945,546	
Mason City	1	10,800	\$3,715,952	
Fort Dodge	1	7,300	\$3,715,952	
Burlington	1	5,200	\$1,917,566	

# Proposed Plan

### **Proposed Plan**

- Four recommendations
- Plan strategies
  - Local
  - State
  - Federal

- Continue supporting growth at lowa's multi-carrier commercial service airports.
  - Airports in Des Moines and Cedar Rapids are serving 95% of passenger air service traffic in Iowa and passenger traffic is on an upward trend.

- Advocate for continuation of the U.S.
   DOT's Essential Air Service program, with less restrictive eligibility requirements.
  - Without EAS, air service at the five federally subsidized airports in Burlington, Fort Dodge, Mason City, Sioux City, and Waterloo could be threatened.
  - Dubuque should be eligible for EAS.
    - 3<sup>rd</sup> busiest Iowa commercial airport
    - 35,000 annual enplanements (5-yr average)

- Market to sustain and enhance air service.
  - Utilize and promote existing service
    - Airlines must be profitable, or they will leave
  - Recruit sustainable new service
  - Continue Iowa Air Service Development Program
    - Provide additional funding if state aviation funding revenues grow

 Develop locally-driven strategic and contingency planning for air service retention and expansion.

### **Plan Strategies**

- Locally driven initiatives
- State activities and funding programs
- Federal funding programs

## Locally Driven Initiatives Current

- Infrastructure
  - Maintain airport to required standards
    - Maximize federal and state resources
- Market air service
  - Retain and build market share
    - Local funding and Iowa Air Service Development Program
- Airline recruitment
  - Conduct analysis and studies as needed
    - Local funding and Iowa Air Service Development Program
    - Develop cases for new service/increased capacity

## Locally Driven Initiatives Possible New Initiatives

- Build air service recruiting task force
  - Identify community champion(s)
  - Seek strategic partnerships
- Develop strategic plan for air service
  - Include contingency planning
  - Utilize Iowa Air Service Development Program
- Strengthen advocacy for federal programs
  - Airport Improvement Program
    - Long-term reauthorization with increase in funding levels
      - Stop diverting trust funds intended for airport projects to FAA operations
      - Tax ancillary fees
  - Essential Air Service Program
    - Continuation of program at adequate funding levels
    - Lighten restrictions of eligibility requirements to assist existing commercial service airports in maintaining passenger air service.

### State Activities Current

- Data collection
  - Monthly enplanements/cargo
  - Monthly air fare reports/trends
  - Commercial air service system capacity reports
    - Seats per departure and destination airport, flight frequencies, days of operation, aircraft size
- Studies/analysis (as needed)
  - Air Service, Economic Impact, Aviation System Plan,
     Essential Air Service

### State Activities Possible New Activities

- Update statewide commercial air service study when existing data is no longer useful
- Encourage airports to conduct local passenger service strategic/contingency planning and assist airports as appropriate
- Strengthen advocacy for federal programs
  - Arrange meeting with Iowa DOT, air service communities, and federal delegation
  - Airport Improvement Program
    - Long-term reauthorization with increase in funding levels
      - Stop diverting trust funds intended for airport projects to FAA operations
      - Tax ancillary fees
  - Essential Air Service Program
    - Continuation of program at adequate funding levels
    - Lighten restrictions of eligibility requirements to assist existing commercial service airports in maintaining passenger air service.

## State Funding Programs Current

- State Aviation Program
  - Commercial Service Vertical Infrastructure
    - \$1.5M annual appropriation from Rebuild Iowa Infrastructure Fund
      - Development and renovation of airport buildings and fuel facilities
  - Airport Improvement Program
    - \$2.6M State Aviation Fund (aircraft registration fees and aviation fuel taxes)
      - Airport maintenance and development
      - Air Service Development
      - Safety programs

## State Funding Programs New Possible Funding Program Changes

- State Aviation Program
  - Commercial Service Vertical Infrastructure
    - Consider legislative increases in appropriations for development and renovation of airport buildings and fuel facilities
      - Increase from \$1.5M to \$2M
  - Airport Improvement Program
    - Stop diversion of use tax on aircraft sales from the State Aviation Fund to the General Fund
      - 10 year average \$3M/year

# Federal Funding Programs Current Program

- FAA's Airport Improvement Program
  - \$40 60M annually to lowa
- U. S. DOT's Essential Air Service
  - \$10.9M annually to lowa
  - Five communities
- U.S. DOT's Small Community Air Service Development Grant
  - Competitive grant program
  - \$12M annually nationwide
  - Past Iowa recipients
    - Burlington, Cedar Rapids, Dubuque, Mason City, & Sioux City

# Federal Funding Programs Possible Program Changes

- Reauthorize the long-term extension of the Airport Improvement Program with increased funding levels
- Use trust funds for airport improvement projects
  - Eliminate diversion to FAA operations
- Close airline ancillary fee aviation tax loophole
- Changes to Essential Air Service
  - Continuation of program at adequate funding levels
  - Modify eligibility requirements
    - Remove airport cap to make Dubuque eligible
    - Lighten restrictions on minimum daily passenger requirements and per passenger subsidy

This 2014 report from the Iowa Commercial Air Service Retention and Expansion Committee provides a plan for the retention and expansion of passenger air service in Iowa.

The committee was chaired by the Iowa Department of Transportation and consisted of managers of each commercial air service airport, as well as two members of the Iowa Senate and two members of the Iowa House of Representatives.

Thank you to all Commercial Air Service Retention and Expansion Committee members for their time and participation in development of the plan.

#### **Iowa DOT Office of Aviation**

800 Lincoln Way Ames, IA 50010

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### 2014 Iowa Air Service Retention and Expansion Committee Plan Summary

#### Air Service Overview

1) Quality air service is crucial to business attraction, global connectivity, economic development, jobs, and quality of life. Iowa generates 2.5 million passenger boardings each year primarily served by one of eight commercial service airports in Iowa or by nearby airports in bordering states.

Approximately 40 percent of the passengers using commercial airports in Iowa are visitors, and more than half of all passengers are traveling for business.



- 2) Airports in Des Moines and Cedar Rapids are growing and are served by multiple carriers. Combined, the airports handle over 95% of passenger enplanements in Iowa.
- 3) Five commercial airports in Iowa offer service by single carriers that are supported by the U.S. DOT's Essential Air Service (EAS) program at an annual subsidy rate of \$10.9M. Tightening eligibility requirements for the EAS program could threaten service at those airports, which include Sioux City, Waterloo, Mason City, Fort Dodge, and Burlington.
- 4) Dubuque is the only single-carrier airport in Iowa operating without EAS subsidy. Changes mandated in the 2012 FAA Modernization Act make the airport ineligible to participate in the EAS program if the current service was discontinued by the carrier.

#### **Plan Recommendations**

- 1) Continue supporting growth at Iowa's multi-carrier commercial service airports in Des Moines and Cedar Rapids.
- 2) Advocate for continuation of the U.S. DOT's Essential Air Service program, with less restrictive eligibility requirements.
- 3) Market to sustain and enhance air service.
- 4) Develop locally-driven strategic and contingency planning.

#### **Key Action Steps**

- 1) *Local:* Identify air service champions and strategic partnerships. Develop strategic and contingency planning.
- 2) **State:** Arrange meetings with air service communities and Iowa's federal delegation to discuss federal programs and their impact on commercial air service in Iowa. Consider legislative increases in state funding of commercial airport vertical infrastructure from \$1.5M to \$2.0M annually. Stop diversion of use tax on aircraft sales from the State Aviation Fund to the General Fund (average \$3M annually).
- 3) *Federal:* Continue adequate funding of the EAS program and modify eligibility requirements to retain air service in rural regions. Reauthorize a long-term Airport Improvement Program with minimal revenue diversion from the Airport and Airway Trust Fund. Close airline ancillary fee tax loophole.

The 2014 Iowa Legislature passed the Iowa DOT Omnibus bill, Senate File 2355, forming the Iowa Air Service Retention and Expansion Committee to develop a plan for the retention and expansion of passenger air service in Iowa. The committee was chaired by the Iowa Department of Transportation and consisted of managers of each commercial air service airport, as well as two members of the Senate and two members of the House of Representatives. Thank you to all Commercial Air Service Retention and Expansion Committee members for their time and participation in development of the plan.

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#### U. S. DOT's Essential Air Service Program in Iowa

#### December 2014

#### Overview

Following deregulation of the airline industry in 1978, it became apparent small communities could be at risk of losing airline service. The Essential Air Service (EAS) program was established under the U.S. DOT to insure a minimal level of scheduled airline service to those communities by subsidizing service that would connect them to the U.S. national air network through a major hub airport.

The original intent of EAS was to maintain air service until such time demand grows and the subsidy is no longer needed. In reality, for most communities, once a service is subsidized, it is needed on a permanent basis.

Despite some fundamental problems with the program, EAS has been responsible for keeping passenger air service at several airports in Iowa. Currently, there are 143 communities nationwide receiving EAS subsidized air service, including five in Iowa (Burlington, Fort Dodge, Mason City, Sioux City, and Waterloo).

The amount of funding needed to support EAS and the number of communities participating in the program has grown over the years. Additional support expenses accrue through state and federal grant programs, security staffing, and FAA operational requirements that can be expensive. Current annual EAS subsidy rates for airports in lowa are:

Sioux City \$611,434 (American) Waterloo \$945,546 (American)

Mason City \$3,715,952 (Air Choice One)
Fort Dodge \$3,715,952 (Air Choice One)
Burlington \$1,917,566 (Air Choice One)

Total \$10,906,450

#### Eligibility

In order for an airport to be eligible for EAS, it must have received scheduled commercial passenger service as of October 1978 and could not have been closer than 70 miles to a medium- or large-hub airport (Chicago, Minneapolis, Kansas City, Milwaukee, Omaha, or St. Louis).

At this time, no new communities can enter the program should they lose their unsubsidized service. In 2012, the "Federal Aviation Administration (FAA) Modernization and Reform Act of 2012" (Public Law No. 112-95) capped the communities in the 48 states that are eligible to participate in the program. Only communities receiving EAS subsidized service between September 30, 2010, and September 30, 2011 would remain eligible for the program.

The 2012 law also required that to remain in the EAS program, subsidized communities must maintain an average of ten passenger enplanements per service day. The law provides exceptions for communities that are more than 175 driving miles from the nearest large or medium hub airport, however, no airports in lowa meet this exception.



#### EAS Eligibility Rules Becoming More Rigid

The bigger issue ahead for some EAS communities in lowa could be the \$200/passenger subsidy cap requirement the U.S. DOT will begin to enforce for FFY 2015. Communities will have until September 30, 2015 to stay below the cap based on October 2014 - September 2015 subsidy and enplanement levels. This could be a concern for the communities of Burlington, Fort Dodge, and Mason City.

There is an exception to the cap if a community is more than 210 miles from a medium or large hub airport, but Burlington is 188 miles to St Louis (a large hub), Fort Dodge is 156 miles to Omaha (a medium hub), and Mason City is 133 miles from Minneapolis (a large hub).

The proposed subsidy cap policy enforcement will allow communities to petition the Secretary of Transportation for a waiver from the \$200 cap based on local situations and likelihood of improving performance. The following table shows projections based on 12,000 passengers annually and the subsidy for each community.

Community	Estimated Subsidy	Estimated Passengers (enplaning and deplaning)	Estimated Per Passenger Subsidy Rate
Burlington	\$1,917,566	12,000	\$160
Fort Dodge	\$3,715,952	12,000	\$310
Mason City	\$3,715,952	12,000	\$310

Under any scenario, unless changes are made to provisions in the EAS program, threatened communities will need to place an emphasis on boosting use of air service in their community, or face the threat of losing service altogether.

#### Threats to EAS

Political and funding considerations already cloud the future of EAS. This uncertainty of the EAS program, coupled with a lack of available pilots, and the continued loss of suitably-sized aircraft, has resulted in a declining number of carriers bidding to provide EAS service.

New congressionally mandated FAA regulations have decreased the number of pilots available for EAS carriers. The new regulations significantly increase pilot flight experience for airline operations using airplanes with more than nine seats. Accordingly, communities like Burlington, Fort Dodge, and Mason City are receiving service on 9-seat Cessna Caravans, even though air service markets can support the use of larger aircraft.

Despite market demands, many of the most suitably-sized aircraft are disappearing. Most of the smaller 15-19 seat turbo-prop fleet has already been retired, and smaller regional jets are being retired as well. The "Consolidated and Further Continuing Appropriations Act, 2012" (Public Law No: 112-55) removed aircraft size requirements so communities can now waive service on larger aircraft for smaller planes like the nine-seat Cessna Caravan. However, once a community moves to service on these smaller aircraft, it could be challenging to return to larger aircraft and higher service levels in the current environment.



#### Synopsis of EAS at Iowa Airports

#### Sioux City and Waterloo

Service in Sioux City and Waterloo became subsidized in 2012 after Delta withdrew from the market. American Airlines provides service from both of the communities to Chicago and the service at both airports appears to be stable at this time.

#### Burlington

Burlington currently receives service by Air Choice One to St Louis and Chicago using a 9-seat single-engine Cessna Caravan. The single-engine service has been in place several years, has been well received by airport users, and appears to be stable at this time.

#### Fort Dodge and Mason City

Fort Dodge and Mason City both lost service from Great Lakes Airlines in 2013 after congressionally mandated flight time rules were put into place by the FAA. These rules reduced the number of qualified pilots that could operate aircraft with more than nine seats, resulting in a discontinuation of service to both communities.

Unable to secure satisfactory new bids from carriers with twin-engine turbine aircraft or regional jets, Air Choice One was selected to provide EAS service to both communities using single-engine, 9-seat Cessna Caravans. Air Choice One service to Chicago began from Mason City in November, 2014. Service to St. Louis is expected to begin from Fort Dodge in February, 2015.

It is worth noting that an issue with Fort Dodge falling below the 10 passenger/day threshold caused by past service disruptions at Great Lakes held up the start of new service in that community until a waiver was approved by the U.S. DOT. In July, 2014, the lowa DOT, alongside other Fort Dodge stakeholders, submitted a waiver request for Fort Dodge to continue receiving EAS since the community has a proven market that exceeds 10 passengers/day, as long as reliable service is available. The recent dip below 10 passengers per day was attributed to Great Lakes discontinuing service as a result of the pilot shortage brought on by the FAA's new 1,500 hour pilot rule.

#### Dubuque

The Dubuque Regional Airport operates with a single carrier and is not eligible to participate in the EAS program due to language in the FAA Modernization Act of 2012. Dubuque is in the unique position of being the only airport in lowa that would lose service and would not be eligible for subsidy if the current provider (American Airlines) pulled out of the market. The airport would, however, be in a position to recruit additional replacement carriers without EAS subsidy.

#### Cedar Rapids, Des Moines

Airports in Cedar Rapids and Des Moines are multi-carrier airports that do not require, and are not eligible for, EAS subsidies.